

Fiscal Year 2023–24

Tentative Budget Submission

Pursuant to Section 373.536, Florida Statutes



Southwest Florida
Water Management District

WATERMATTERS.ORG • 1-800-423-1476

August 1, 2023

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Executive Director

August 1, 2023

The Honorable Ron DeSantis
Governor, State of Florida
The Capitol
400 South Monroe Street
Tallahassee, FL 32399-0001

Subject: Southwest Florida Water Management District
Tentative Budget Submission for Fiscal Year 2023–24

Dear Governor DeSantis:

In accordance with section 373.536, Florida Statutes, the Southwest Florida Water Management District (District) respectfully submits the fiscal year (FY) 2023–24 Tentative Budget Submission. The tentative budget demonstrates our commitment to protecting and restoring Florida's water resources, while meeting Governing Board priorities, complying with legislative directives, implementing the District's Five-Year Strategic Plan, and achieving our core mission. The budget furthers your priorities for Florida's environment and the Legislature's support of those priorities, which includes projects to restore springs, reduce pollution, and develop alternative water supplies (AWS). Finally, our long-term funding plan demonstrates that the District's fiscal resources, supplemented by prudently managed project reserves, can support a healthy investment in water management and the economy.

The District's Governing Board has reduced the millage rate to the rolled-back rate, from 0.2260 to 0.2043 mill for FY2023–24. This 9.6 percent reduction in the millage rate will lessen the tax burden for Florida residents by saving taxpayers more than \$13.9 million in property taxes. Generating \$125,990,030, ad valorem revenue accounts for 56 percent of the District's total source of funds for the FY2023–24 budget.

The District's FY2023–24 tentative budget totals \$224,800,464 compared to the FY2022–23 current amended budget of \$211,683,181. The operating budget of \$93,686,065 is 42 percent of the total budget. Maintaining operational costs well below current ad valorem revenue levels provides the District with the funding capacity to sustain a significant investment of \$131,114,399 in projects, more than half of the tentative budget.

Through the Cooperative Funding Initiative and other programs that allow public and private entities to share costs for projects, the District will leverage \$92,374,651 for a combined investment of more than \$175 million for sustainable AWS development, water quality improvements, and other water resource management projects. Exemplifying our commitment to prudently manage financial resources, the District continues to work closely with local partners to ensure capital projects are efficiently and effectively constructed for the benefit of our regional water resources and economies.

The Honorable Ron DeSantis
Subject: Southwest Florida Water Management District
Tentative Budget Submission for Fiscal Year 2023–24
August 1, 2023
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The following initiatives strategically carry out our four areas of responsibility (water supply, water quality, flood protection, and natural systems) and are further outlined in the goals, objectives, and priorities of the budget:

- \$65.2 million for development of AWS to ensure an adequate supply of water resources for all existing and future reasonable and beneficial uses. This includes \$20 million anticipated from the 2023 Florida Legislature appropriation for AWS.
- \$17.8 million for Watershed Management Program projects:
 - \$8.6 million for the modeling and planning phases to determine local and regional floodplain information and flood protection status and trends to support floodplain management.
 - \$9.2 million for the implementation phase involving construction of preventive and remedial projects and Best Management Practices (BMPs) to address potential and existing flooding problems.
- \$17.1 million for the management and improvement of 84 water control structures, 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts. This includes \$1.2 million from the 2023 Florida Legislature appropriation for the Statewide Flooding and Sea Level Rise Resilience Plan.
- \$6.6 million for springs initiatives to restore springs and spring-fed rivers to improve water quality and clarity, and restore natural habitats such as: shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions. This includes \$2.65 million anticipated from the 2023 Florida Legislature appropriation for Springs Restoration.
- \$5.9 million to manage approximately 459,000 acres of conservation lands for the statutorily-mandated purposes of protecting and restoring their natural condition and where appropriate, providing for compatible recreational uses for the public. This includes \$2.25 million appropriated by the 2023 Florida Legislature from the Land Acquisition Trust Fund.
- \$5.4 million for the Facilitating Agricultural Resource Management Systems (FARMS) program to implement agricultural BMPs.
- \$2.6 million for Minimum Flows and Minimum Water Levels (MFLs) activities for streams, estuaries, lakes, aquifers, wetlands, and springs:
 - \$1.8 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review.
 - \$0.8 million to implement recovery efforts to prevent significant harm and re-establish the natural ecosystem.
- \$1.1 million for water quality improvement projects to treat stormwater runoff before discharging directly or indirectly to water bodies.

We deliver to you a budget designed to live within our means, meet statutory requirements, operate on a pay-as-you-go basis without debt, and demonstrate our commitment to continually look for opportunities to increase efficiencies while improving the services we provide to the public.

Please contact Brandon Baldwin, Division Director, Business and Information Technology Services; Amanda Rice, Assistant Executive Director; or me if you require any additional information. We look forward to working with you and the Department of Environmental Protection as we work toward the adoption of the budget on September 26, 2023.

Sincerely,



Brian J. Armstrong, P.G.
Executive Director

BJA: ads
Enclosure
cc: SWFWMD Governing Board

The Honorable Ron DeSantis
Subject: Southwest Florida Water Management District
Tentative Budget Submission for Fiscal Year 2023–24
August 1, 2023
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Recipients of the Tentative Budget Submission for Fiscal Year 2023–24:

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Note: Cover photo taken by Jeff Whealton, Agricultural Regulation Program Manager

I. Foreword

This Tentative Budget report has been prepared to satisfy the requirements of section 373.536, Florida Statutes (F.S.), which authorizes the Executive Office of the Governor (EOG) to approve or disapprove water management district budgets, in whole or in part, and ensures the fiscal accountability of the water management districts. Section 373.536, F.S., also directs the water management districts to submit the Tentative Budget and a description of any significant changes from the Preliminary Budget by August 1 in a standard format prescribed by the EOG. The content and format of this report were developed collaboratively by the staffs of the EOG, Senate, House of Representatives, Department of Environmental Protection (DEP) and all five water management districts. The report's standardized format utilizes six statutorily-identified program areas listed below:

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration and Public Works
3. Operation and Maintenance of Works and Lands
4. Regulation
5. Outreach
6. Management and Administration

In compliance with statutory requirements, on June 27, 2023, the Southwest Florida Water Management District (District) submitted to the Governing Board for consideration a recommended annual service budget covering the District's proposed operations and funding requirements for the ensuing fiscal year. The District now submits this August 1 Tentative Budget and a description of any significant changes from the Preliminary Budget for review by the EOG, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over water management districts as determined by the President of the Senate or the Speaker of the House of Representatives, as applicable, the Secretary of DEP, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The fiscal year 2023–24 Tentative Budget is scheduled for two public hearings before final adoption. The first hearing will take place on September 12, 2023, and the final hearing will take place on September 26, 2023. Because this August 1 submission is a tentative budget, readers are advised to obtain a copy of the District's final budget when it becomes available by October 26, 2023, on the District's website at www.WaterMatters.org.

Standardized definitions and acronyms that may help in reviewing this document have been provided on the DEP website <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

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II. Introduction

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: Environmental Land and Water Management Act, Comprehensive Planning Act, Land Conservation Act, and Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA), Chapter 373, Florida Statutes, granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using the taxing authority that emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Department of Environmental Protection.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

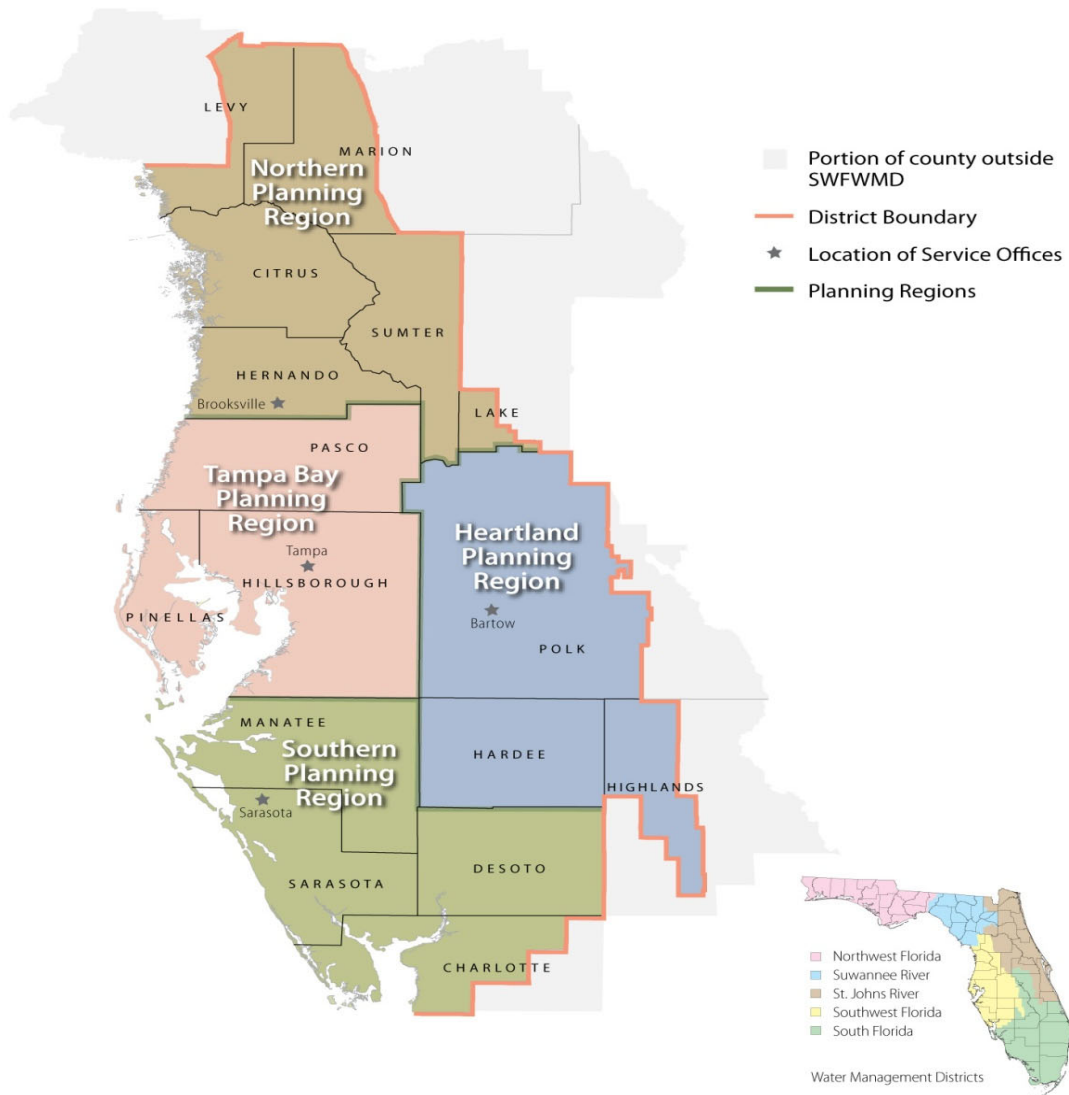
The Southwest Florida Water Management District (District) was established in 1961 to operate and maintain several large flood protection projects. Since then, legislative action and state agency delegation have expanded the District's responsibilities to include managing water supply and protecting water quality and the natural systems in response to evolving water management challenges. The District, along with the other four water management districts, works with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the websites and contact officials at each district. The District's website is www.WaterMatters.org.

II. Introduction

B. Overview of the District

The District includes about 17 percent of the state's total area. The District encompasses all or part* of 16 counties from Levy County in the north to Charlotte County in the south and extends from the Gulf of Mexico east to the highlands of central Florida, as further illustrated below.

Charlotte*	Citrus	DeSoto	Hardee
Hernando	Highlands*	Hillsborough	Lake*
Levy*	Manatee	Marion*	Pasco
Pinellas	Polk*	Sarasota	Sumter



II. Introduction

The District contains 97 local governments spread over approximately 10,000 square miles with a total population estimated to be 5.6 million. Several heavily populated and rapidly growing urban areas lie within this District, as does much of Florida's most productive agricultural land and phosphate mining areas. The region also contains the Green Swamp (headwaters for the Peace, Hillsborough, Withlacoochee, and Oklawaha rivers) and numerous lakes, springs, streams, and ponds. There are more than 200 springs within the District. Many of these springs are part of the five first-magnitude spring groups: Chassahowitzka River, Crystal River/Kings Bay, Homosassa River, Rainbow River, and Weeki Wachee River. For planning purposes, the District is divided into four regions: Northern, Tampa Bay, Heartland, and Southern.

The District is a regional governmental authority (special district) involved in many aspects of water management. The District was created in 1961 by a special act of the Florida Legislature to serve as local sponsor of the Four Rivers Basin, Florida flood-control project designed by the U.S. Army Corps of Engineers. This law was later incorporated into Chapter 373, Florida Statutes (F.S.). Chapter 373, F.S., establishes funding and general administrative and operating procedures for all five of Florida's water management districts and mandates their overall responsibilities. Like the other water management districts, this District is independently governed by its Governing Board and works closely with the Executive Office of the Governor and the Department of Environmental Protection (DEP).

The District's original focus on flood control was expanded to include water use regulation and permitting, water shortage and conservation planning, water resource and supply development, water research assistance, minimum flows and minimum water levels, structural and non-structural forms of flood control, aquatic plant control, hydrologic investigations, land acquisition and management, and public education. In 1982, the DEP further expanded the District's duties by delegating public supply well construction and stormwater management permitting. These tasks represented the districts' first direct involvement in water quality aspects of resource management.

In 1992, the DEP delegated dredge and fill permitting activities, which in 1995 were combined with management and storage of surface water permitting activities, to form the Environmental Resource Permitting program. In 1997, the water management districts were given the additional requirement of creating a Five-Year Water Resource Development Work Program that describes the implementation strategy for the water resource development component of each approved regional water supply plan developed.

The District's operations are directed by a 13-member Governing Board. Appointed by the Governor and confirmed by the Senate, Governing Board members are unpaid volunteers representing diverse backgrounds and interests. Board members, who must live within the District, serve four-year terms. The Governing Board determines the District's overall policies, executes its statutory and regulatory responsibilities, administers contracts, and authorizes tax levies and budgets in accordance with the Truth in Millage (TRIM) statutory budgetary hearing process. The Governing Board appoints the District's Executive Director, subject to approval by the Governor and the Senate, and appoints the District's Inspector General.

The District's primary funding source is ad valorem taxes, although revenues are also derived from state and federal appropriations, permit fees, interest earnings, and other sources. The taxing capabilities of the District are established by the Legislature within the limits set by the Florida Constitution.

II. Introduction

C. Mission and Guiding Principles of the District

The District assumes its responsibilities as authorized in Chapter 373, Florida Statutes, and other chapters of the Florida Statutes by directing a wide range of programs, initiatives, and actions. Its Governing Board has adopted the following formal Mission Statement and has made it an integral part of its overall budget philosophy and structure:

“The mission of the Southwest Florida Water Management District is to protect water resources, minimize flood risks, and ensure the public’s water needs are met.”

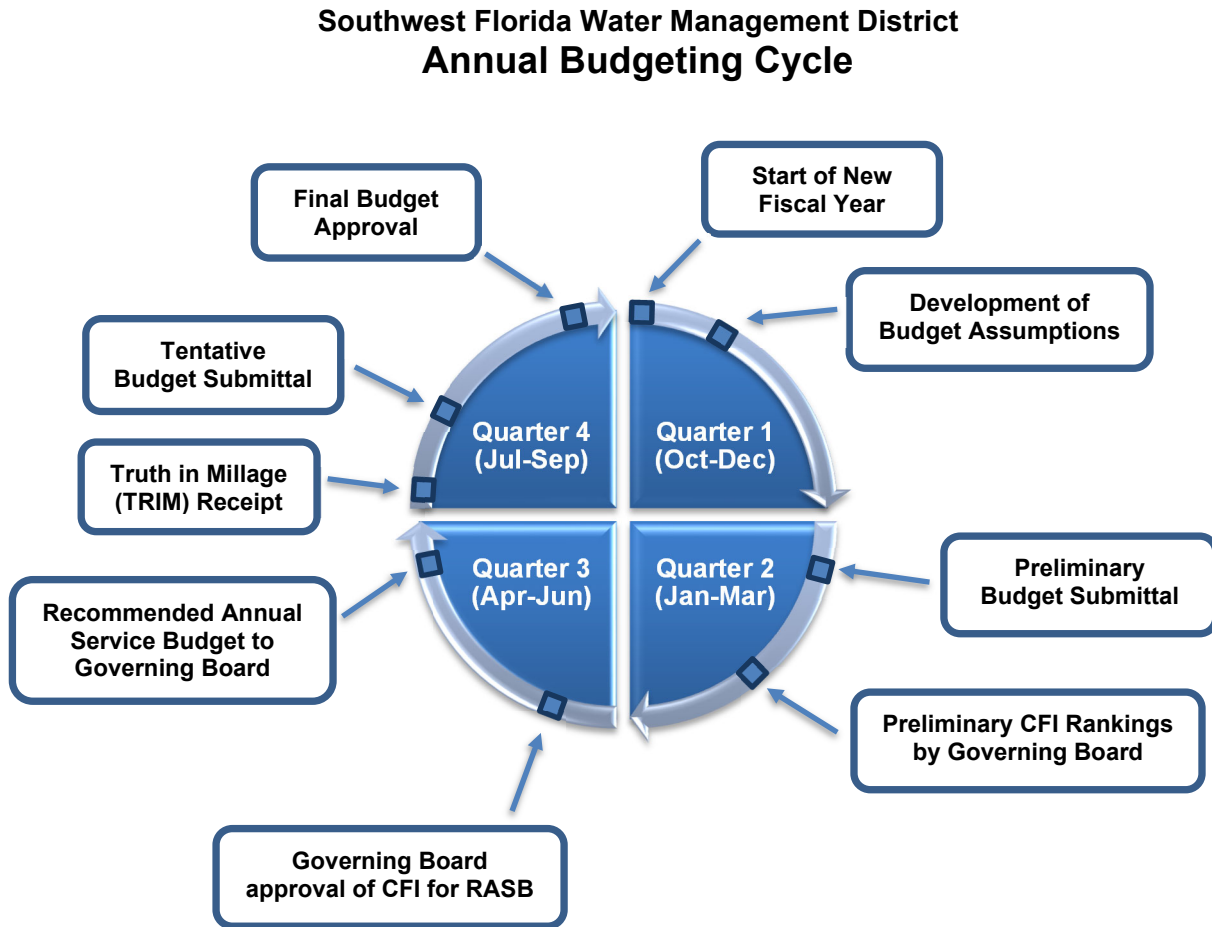
The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AOR), as well as strategic initiative goals implemented to meet the AOR goals:

- **Water Supply** – Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
 - **Regional Water Supply Planning:** Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.
 - **Alternative Water Supplies:** Increase development of alternative sources of water to ensure groundwater and surface water sustainability.
 - **Reclaimed Water:** Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.
 - **Water Conservation:** Enhance efficiencies in all water-use sectors to ensure beneficial use.
- **Water Quality** – Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
 - **Assessment and Planning:** Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.
 - **Maintenance and Improvement:** Develop and implement programs, projects, and regulations to maintain and improve water quality.
- **Flood Protection and Floodplain Management** – Minimize flood damage to protect people, property, infrastructure, and investment.
 - **Floodplain Management:** Collect and analyze data to determine local and regional floodplain information and flood protection status and trends to support floodplain management decisions and initiatives.
 - **Maintenance and Improvement:** Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and water conservation structures to minimize flood damage while preserving the water resource.
 - **Emergency Flood Response:** Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.
- **Natural Systems** – Preserve, protect, and restore natural systems to support their natural hydrologic and ecological functions.
 - **Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring:** Establish and monitor MFLs, and where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.
 - **Conservation and Restoration:** Restoration and management of natural ecosystems for the benefit of water and water-related resources.

II. Introduction

D. Development of the District Budget

The District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees, and its subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Additionally, meeting schedules and budget information are available on the District's website at www.WaterMatters.org. The figure below shows the cyclical nature of this process.



On October 18, 2022, the Governing Board approved budget preparation assumptions to be used for development of the District's fiscal year (FY) 2023–24 Preliminary Budget. The Preliminary Budget was then finalized, and the draft report was prepared.

On December 13, 2022, the Governing Board approved the draft FY2023–24 Preliminary Budget for submission to the Legislature. The District then submitted the FY2023–24 Preliminary Budget to the Florida Legislature on January 15, 2023.

On February 28, 2023, the Governing Board reviewed and ranked the FY2023–24 Cooperative Funding Initiative (CFI) requests submitted by cooperators. The purpose of this meeting is to allow the public an opportunity to provide input and for Board members to ask questions of the applicants and staff.

On April 25, 2023, final project rankings and their funding recommendations were compiled and approved by the Governing Board for inclusion in the FY2023–24 Recommended Annual Service Budget (RASB).

II. Introduction

On June 27, 2023, the FY2023–24 RASB was presented to the Governing Board with an overview of the recommended budget including a review of proposed revenues and expenditures in comparison to the FY2022–23 adopted budget. Revenues were reviewed by source and expenditures were reviewed by category, program, and area of responsibility.

On July 1, 2023, the Certifications of Taxable Value for the District's 16 counties were received by the District.

On July 25, 2023, a budget update was provided to the Governing Board, including information regarding the results of the county Certifications of Taxable Value received in July. Following the update, the Governing Board adopted a proposed FY2023–24 millage rate and approved a draft Tentative Budget for submission.

The Tentative Budget Submission reflecting the District's recommended budget for FY2023–24 was submitted on August 1, 2023 to the Executive Office of the Governor (EOG), the President of the Senate, the Speaker of the House, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over the water management districts, the Secretary of the Department of Environmental Protection, and each county commission within the District's boundaries for review and comment. The Tentative Budget Submission addressed any thresholds established by subsection 373.536(5)(c), Florida Statutes (F.S.), or requested by the EOG or Legislative Budget Commission (LBC) pursuant to subsection 373.536(5)(b), F.S., that have been exceeded since the submittal of the Preliminary Budget on January 15, 2023.

Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for FY2023–24, as well as the rolled-back rate and the date, time, and location of the public hearings on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on Tuesday, September 12, 2023, at 5:01 p.m. at the Tampa Office located at 7601 Highway 301 North, Tampa, Florida. The second and final public hearing will take place on Tuesday, September 26, 2023, at 5:01 p.m. also at the Tampa Office. Written disapproval of any provision in the Tentative Budget by the EOG or LBC must be received by September 19, 2023 (at least five business days prior to the final budget adoption hearing).

II. Introduction

E. Budget Guidelines

The District developed its budget under guidelines previously established which include:

- Reviewing, on an ongoing basis, personnel, programs, and activities to ensure that the District is meeting its core mission areas without increasing costs for the taxpayers it serves;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances;
- Avoiding new debt; and
- Furthering the Governor's priorities and the Legislature's support of those priorities.

The specific guidelines established by the District's Governing Board and management staff include the following budget assumptions used to develop the fiscal year (FY) 2023-24 Tentative Budget.

Revenues

- Ad Valorem Revenues – based on a rolled-back millage rate of 0.2043, accounting for growth from new construction.
- Permit and License Fees – based on recent permit fees collected and permitting estimates for FY2023–24.
- Interest Earnings on Investments – based on an estimated 2.27 percent yield on investments and projected cash balances.
- Balance from Prior Years – based on the utilization of fund balances available per the District's Annual Comprehensive Financial Report for fiscal year ended September 30, 2022, and funds available for the acquisition of conservation lands from the sale of land no longer required for conservation purposes.
- Use of Reserves – only utilized to fund projects.
- Local Revenues – based on cooperators' share for projects, primarily funded through the District's Cooperative Funding Initiative, where the District is serving as the lead party.
- State Revenues – based on agreements with state agencies for ongoing initiatives, prior state appropriations which are available to be included in the budget, and 2023 appropriations associated with funding requests in the FY2023–24 Tentative Budget.
- Federal Revenues – based on agreements with state agencies for ongoing initiatives utilizing federal pass-through funds.

Expenditures

- Workforce, Salaries, and Benefits:
 - Workforce – based on no proposed increases in Full-Time Equivalents (FTEs).
 - Salaries – based on a proposed 5 percent increase for performance-based pay increases.
 - Retirement – based on rates approved by the 2023 Florida Legislature.
 - Self-Funded Medical Insurance – based on recent claims experience, a 9 percent inflation factor, and projected premiums for administrative services and stop-loss insurance.
 - Non-Medical Insurance – based on calendar year 2023 premiums and projected rate changes.
- Remaining Recurring (Operating) Budget (including operating expenses, contracted services for operations, and operating capital outlay) – continue to look for savings and efficiencies.

II. Introduction

- Contracted Services for District Projects – based on priority project requests, separately justified for funding.
- Cooperative Funding Initiative – based on FY2023–24 funding requests from cooperators after projects are evaluated by staff, subsequently reviewed and ranked by the Governing Board based upon priorities outlined in the November 2023 Board workshop.
- District Grants – based on priority project requests, separately justified for funding.
- Fixed Capital Outlay – based on priority project requests, separately justified for funding.

Budget Targets

- Salaries and Benefits funded with ad valorem not to exceed 50 percent of ad valorem revenue;
- Operating expenditures (including salaries and benefits) not to exceed 80 percent of ad valorem revenue; and
- Project expenditures equal to or exceed 50 percent of total budget.

Pursuant to section 373.536(5)(c), Florida Statutes (F.S.), the Legislative Budget Commission (LBC) may reject Tentative Budget proposals based on the statutory thresholds described below. The thresholds in this Tentative Budget are presented below for informational purposes.

1. A single purchase of land in excess of \$10 million, except for land exchanges.
 - The District **does not** have any single purchase of land in excess of \$10 million specifically planned for acquisition in the FY2023–24 Tentative Budget. While none of the properties in the Florida Forever Work Plan currently exceed this threshold, acquisition of each property is subject to the market conditions, timing, and negotiations.
2. Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
 - The District **does not** have a cumulative purchase of land in excess of \$50 million in the FY2023–24 Tentative Budget.
3. Any issuance of debt on or after July 1, 2012.
 - The District **does not** have any issuance of debt in the FY2023–24 Tentative Budget.
4. Any program expenditures as described in section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15 percent of a district’s total annual budget.
 - The District’s FY2023–24 Tentative Budget for the Outreach and Management and Administration programs **does not** exceed 15 percent of the total budget as illustrated below.
5. Any individual variances in a district’s Tentative Budget in excess of 25 percent from a district’s Preliminary Budget.
 - The District **does not** have any individual variances in excess of 25 percent from the Preliminary Budget.

Program	FY2023–24 Tentative Budget	Percent of Total Budget
5.0 Outreach	\$2,790,711	1.3%
6.0 Management & Administration	\$13,760,394	6.1%
Total Budget (Programs 1.0 through 6.0)	\$224,800,464	100.0%
Programs 5.0 & 6.0 Combined Total	\$16,551,105	7.4%

II. Introduction

F. Budget Development Calendar and Milestones

October 1	District fiscal year (FY) begins
October	Preliminary Budget development begins
October 14	Applications for Cooperative Funding Initiative requests due
October 18	Governing Board approval of Preliminary Budget development process and assumptions
December 12	Draft Preliminary Budget provided to Department of Environmental Protection (DEP) for review
December 13	Governing Board approval of Preliminary Budget for submission to the Florida Legislature by January 15
January 1	Truth in Millage (TRIM) Certification of Compliance or Noncompliance with section 200.065, Florida Statutes (F.S.), due to the Department of Financial Services (373.503(6), F.S.)
January 15	Preliminary Budget due to the Florida Legislature (373.535(1)(a), F.S.)
February	Distribution of Budget Preparation Guidelines and staff training conducted
February 28	Preliminary review and rankings of Cooperative Funding requests by Governing Board
March 1	Legislative Preliminary Budget comments due to the District (373.535(2)(b), F.S.)
March 15	District must provide written response to any legislative comments (373.535(2)(b), F.S.)
April 25	Governing Board approval of final ranking and funding of cooperative funding requests for inclusion in the Recommended Annual Service Budget
March – May	District continues evaluation and refinement of the budget
June 1	Property Appraisers provide estimates of taxable values to the District
June 27	Recommended Annual Service Budget delivered to the Governing Board (373.536(2), F.S.)
July 1	If no action taken by the Florida Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.)
July 1	Property Appraisers provide certificates of taxable values to the District – TRIM (193.023(1) & 200.065(1), F.S.)
July 17	Draft Tentative Budget due to DEP for review
July 25	Governing Board adopts the proposed millage rate and approves the August 1 submittal of the Tentative Budget
August 1	Tentative Budget due to the Florida Legislature (373.536(5)(d), F.S.)

II. Introduction

August 4	TRIM - DR420 forms submitted to 16 county property appraisers (200.065(2)(b), F.S.)
September 5	Comments on Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.)
September 10	Tentative Budget is posted on District's official website (373.536(5)(d), F.S.)
September 12	Public Hearing to adopt the tentative millage rate and budget (Tampa Office) (373.536(3), F.S.)
September 19	Written disapproval of any provision in Tentative Budget due from Executive Office of the Governor and Legislative Budget Commission (373.536(5)(c), F.S.)
September 26	Public hearing to adopt the final millage rate and budget (Tampa Office) (373.536(3), F.S.)
September 29	District sends copies of resolutions adopting final millage rate and budget to counties served by the District (200.065(4), F.S.)
September 30	District fiscal year ends
October 6	District submits Adopted Budget for current fiscal year to the Florida Legislature (373.536(6)(a)1., F.S.)
October 26	District submits TRIM certification package to Department of Revenue (200.068, F.S.)

III. Budget Highlights

A. Current Year Accomplishments and Efficiencies

Accomplishment Highlights

Below are highlights of accomplishments this fiscal year-to-date and what is anticipated to occur during the remainder of the fiscal year (FY) 2022–23.

1.0 Water Resource Planning and Monitoring

District Water Management Planning

- Completed minimum flows and minimum water levels (MFLs) evaluation/establishment for the following (rivers, estuaries, and springs):
 - Charlie Creek
 - Horse Creek
 - Little Manatee River (lower segment)
 - Little Manatee River (upper segment)
- Completed MFLs evaluation/establishment for the following lakes:
 - Lake Tulane
 - Lake Verona
- Completed the following Watershed Management Plans:
 - Anclote East Update - Pasco County
 - Kenneth City - Town of Kenneth City
 - Little Jones Creek - Sumter County
 - Wildwood - City of Wildwood
- Completed the calibration and independent technical review of the Central Springs Model to support MFLs development for Gum Slough Spring Run.
- Completed the draft 2025 Regional Water Supply Plan water demand estimates and projections.
- Completed the multi-year conversion of all Watershed Management Program models from ICPR3 to ICPR4 format.
- Hosted public workshop for Tampa Bay Surface Water Improvement and Management (SWIM) Plan update.

Research, Data Collection, Analysis and Monitoring

- Completed three aquifer performance tests at the Regional Observation and Monitor-well Program (ROMP) 88 - Rock Ridge well site in Polk County.
- Completed exploratory coring and testing to 2,500 feet below land surface at the ROMP 88 – Northeast Polk well site in Polk County.
- Completed the installation of nine groundwater monitoring well sites in Polk County in accordance with the Central Florida Water Initiative (CFWI) Data, Monitoring, and Investigations Team Hydrogeologic Annual Work Plan.
- Completed reports entitled “Hydrostratigraphic Framework of the Southwest Florida Water Management District: Technical Report of the ROMP” and “Hydrogeology, Water Quality, and Well Construction at the ROMP 131.5 – Morriston Well Site in Levy County, Florida”.
- Completed the 2023 Districtwide Orthophoto project, including product dissemination for District and public consumption.
- Completed the 2023 Districtwide Orthophoto project field verification survey of 34 existing aerial target sites, as well as the establishment of any new aerial targets and photo ID points designated by the consultant and post processing of field-collected data.
- Completed upgrade of the laboratory information management system to the latest version to maintain the highest level of accuracy, speed, usability, and security.
- Completed study of iron stimulation and filamentous algal growth in Rainbow River.
- Completed biannual submerged aquatic vegetation data collection for all five first-magnitude springs systems.

III. Budget Highlights

- Completed Institute of Food and Agricultural Sciences (IFAS) research on the effect of change in bed geometry on groundwater use for watermelons.
- Completed IFAS research on improved irrigation management on mature citrus trees productivity in high planting densities.

2.0 Land Acquisition, Restoration and Public Works

Land Acquisition

- Completed the purchase of the following properties:
 - 4,365 acres from Horse Creek Ranch as a less-than-fee purchase in the form of a conservation easement in coordination with the Division of State Lands (DSL) for approximately \$13.8 million. The DSL purchased a conservation easement over the balance of Horse Creek Ranch consisting of 11,958 acres, effectively protecting 16,316 acres of conservation lands.
 - 1,003 acres from Hamilton Ranch as a less-than-fee purchase in the form of a conservation easement for approximately \$1.88 million.
 - 700 acres from Frederick Ranch property as a less-than-fee purchase in the form of a conservation easement for approximately \$3.7 million.
- Completed the sale of the following surplus properties:
 - 227 acres from Green Swamp East for \$277,000.
 - 69 acres from Lake Panasoffkee for \$276,000.
 - 12.71 acres from Annutteliga Hammock for \$343,702.
 - 3 acres from the Tampa Bypass Canal for \$630,000.

Water Source Development

- Funded the plugging of approximately 150 abandoned artesian wells through the Quality of Water Improvement Program.
- Completed construction of the Polk County Direct Potable Reuse Pilot facility.
- Completed hydrogeologic investigation of the Lower Floridan Aquifer (LFA) in Lake Wales and Frostproof.
- Performed three leak detection surveys with select utilities that have high water loss.
- Initiated operational testing at the Flatford Swamp with the injection of excess surface water from the Myakka River to an Upper Floridan Aquifer recharge well.
- Completed 42 SWIM restoration site assessments to verify site conditions are maintained.
- Completed preliminary design for the Peace River Manasota Regional Water Supply Authority Phase 2B and 3C Loop Interconnects and Regional Reservoir No. 3 projects.
- Completed preliminary design for the Tampa Bay Water Southern Hillsborough County Transmission Expansion project.
- Completed design of the LFA Test Well No. 2 for the Polk Regional Water Cooperative (PRWC) West Polk Wellfield.
- Completed exploratory drilling of LFA Test Well No. 3 for the PRWC Southeast Wellfield.
- Received Governing Board approval for ten projects projected to reduce groundwater use by about 0.85 million gallons per day (mgd) through the Facilitating Agricultural Resource Management System (FARMS) program and 51 projects projected to reduce groundwater use by nearly 0.55 mgd through the mini-FARMS program.
- Achieved an estimated new water consumption savings of 0.04 mgd through the Water Incentives Supporting Efficiency program.

Surface Water Projects

- Completed feasibility studies on the following water quality improvement projects:
 - Crystal Lake Water Quality Improvement
 - Lake Lulu Watershed Protection

III. Budget Highlights

- Completed design, engineering, and permitting for the Frog Creek Wetland Restoration project at Terra Ceia.
- Completed construction on the following water quality improvement and restoration projects:
 - Anna Maria Best Management Practices (BMPs), Phase L
 - Anna Maria North Island BMPs, Phases H & J
 - Anna Maria BMPs, Phase K
 - Bridgers Avenue Drainage and Water Quality
 - City of Palmetto Southeast Riverside Water Quality Improvements
 - City of Sarasota Created Wetlands System
 - Rubonia Stormwater Quality Improvements
 - South Lake Conine Watershed Restoration
- Completed construction on the following flood protection projects:
 - City of St. Petersburg Bartlett Park and 7th Street South Stormwater Improvements
 - Pasco County Colonial Manor Drainage Improvement
 - Pasco County Holiday Hill Drainage Improvement
 - Town of Yankeetown 50th Street County Road 40 Stormwater Drainage
- Completed third-party review of the following flood protection and restoration projects:
 - City of Haines City Lake Eva and Lake Henry Restoration
 - City of St. Petersburg 7th Street North, 50th Avenue North Vicinity Drainage Improvements
 - Hillsborough County Town 'n' Country/Hillsborough Avenue Regional Drainage Improvements
- Completed the feasibility study for the Hillsborough County Countywide Floodway Update and Re-delineation flood protection project.
- Completed final design for the Citrus County Old Homosassa West Septic to Sewer Conversion.

3.0 Operation and Maintenance of Works and Lands

Land Management

- Managed and maintained the natural resources on approximately 263,000 acres of District conservation lands, 115,000 acres of District conservation easements, and 79,000 acres through agreements with other entities.
- Evaluated and treated more than 45,000 acres for invasive plant species to protect and preserve native plant communities, fish and wildlife habitat, and natural ecosystem functions on District conservation lands.
- Conducted prescribed burns on over 40,000 acres of District conservation lands, promoting the health of the forest and wetland systems while reducing the threat of wildfires.
- Removed over 1,400 feral hogs from District conservation lands, dam embankments, and restoration projects to manage the feral hog population and minimize the impacts caused by this species.
- Provided hunting opportunities on lands not included in the wildlife management area for:
 - 10 feral hog hunts
 - 12 Florida Fish and Wildlife Conservation Commission youth hunts
 - 6 Operation Outdoor Freedom hunts
 - 6 American Disability Adventure hunts
- Provided passive outdoor recreational opportunities on District conservation lands, including 30 campgrounds, 492 miles of trails, and 94 public access points on 32 properties.

Works

- Completed design of the following water control structures projects:
 - Bryant Slough Structure Replacement
 - Flood Control Structure Gate Drum & Cable System Conversions
 - S-551 Cathodic Protection System

III. Budget Highlights

- Completed the following projects for water control structures and waterways:
 - S-353 Spillway Repair Construction and Underdrain Replacement
 - Hurricane Ian Debris Management on Flint Creek
 - Hurricane Ian Debris Management on Peace Creek Canal
- Completed emergency action plan updates and stakeholder exercise for the following water control structures and dams:
 - G90
 - Inglis Dam
 - Lower Hillsborough River Flood Detention Area
 - Medard Reservoir
- Conducted a comprehensive corrosion condition evaluation of the Sawgrass water conservation structure.
- Completed the risk-based Capital Improvement Plan for District flood control structures.
- Reviewed and submitted U.S. Army Corps of Engineers (USACE) Section 408 requests that are received for subaqueous crossing of utilities, drainage improvements, bridges, and encroachments over, under, and beneath the Tampa Bypass Canal (TBC) and Tarpon Outfall Canal.

Invasive Plant Control

- Maintained acceptable levels of invasive and other noxious aquatic plant species on 12 lakes and reservoirs totaling 5,376 acres and 251 miles of rivers and canals to protect water quality, fish and wildlife habitat, navigation, recreation, and water conveyance capacity.
- Conducted aerial surveys of District conservation lands in order to identify new infestations of Old World Climbing Fern.

4.0 Regulation

Consumptive Use Permitting (CUP)

- For the period of October 1, 2022 through May 15, 2023:
 - Issued 396 CUPs.
 - Opened 476 CUP-related compliance files and closed 475 CUP-related compliance files.
 - Granted/denied/resolved 11 petitions for variance from the District's year-round water conservation measures (non-drought lawn watering restrictions).
- Major CUPs issued from October 1, 2022 through May 15, 2023 include:
 - City of Port Richey Service Area
 - City of Williston
 - Fenney Water Conservation Authority
 - Marion County Utilities Consolidated Permit
 - Southeast Wildwood Water Conservation Authority

Water Well Construction Permitting (WCP) and Contractor Licensing

- For the period of October 1, 2022 through May 15, 2023:
 - 4,875 WCPs issued by the District and 3,063 issued by delegated counties (Manatee, Sarasota and the portion of Marion within the District).
 - Conducted 1,324 well inspections.
 - Issued 6 new and 26 renewal water well contractor licenses.

Environmental Resource and Surface Water Permitting (ERP)

- For the period of October 1, 2022 through May 15, 2023:
 - Issued 1,482 ERPs and 103 Formal Determinations of Wetlands.
 - Responded to 253 requests for exemption.
 - Opened 2,142 and closed 1,834 ERP-related compliance files.
 - Authorized 13 Agricultural Groundwater and Surface Water Management program exemptions to assist farmers in their agricultural activities.

III. Budget Highlights

- Completed four Efficient Transportation Decision Making program screenings, five Natural Resource Evaluation document reviews, and one Environmental Assessment document review to assist the Florida Department of in determining the potential impacts of transportation projects during the planning phase.
- Conducted 563 pre-application meetings with applicants and their consultants to help improve the quality of ERP applications.
- Major ERPs issued October 1, 2022 through May 15, 2023 include:
 - Mitigation Banks
 - Horse Creek
 - Kissimmee Ridge
 - Lake Livingston
 - Razorback
 - Individual and Conceptual Permits
 - Del Webb Catalina at Lakewood Ranch
 - Giddens Parcel
 - LWR 804 Mass Grading
 - Newport-Sweetwater Mass Grading
 - VOSO - Phase 8D & 8E Stormwater Earthworks Modification
 - 44th Avenue East Extension from Creekwood Boulevard to Lakewood Ranch Boulevard

Regulatory Support

- For the period of October 1, 2022 through May 15, 2023, completed 7,532 field inspections consisting of permit and non-permit related projects including citizen complaints, construction inspections, as-built inspections, self-certification inspections, water use permit inspections, and well construction inspections.

5.0 Outreach

Water Resource Education

- Expanded the use of the Florida Water Star (FWS) program by working with local governments to adopt FWS criteria into ordinances and codes for water conservation efforts. The cities of Frostproof, Lake Wales, and Winter Haven adopted FWS into their local ordinances this year.

6.0 Management and Administration

Administrative and Operations Support

Records Management

- Scanned and destroyed 583 boxes of back-logged records.
- Updated the Records Management Five-Year Plan.
- Modified tools to allow Records Management staff to upload, delete, quality control, and modify metadata and file names when performing document conversions from physical to electronic format.

Information Technology

- Implemented an improved GPS vehicle and equipment tracking software.
- Updated the Cooperative Funding Initiative applications to enhance customer experience and include additional functionality regarding application accessibility and status.
- Replaced badge access control system in all District offices along with implementing new features and functionality provided by the new application system.
- Enhanced the Land Data Stewardship application to include special use authorizations, acquisition and disposition metadata, geographic information systems (GIS), and document integrations.

III. Budget Highlights

- Upgraded the GIS databases to the most current version.
- Enhanced multi-factor authentication (MFA) architecture by implementing MFA on virtual private network connections, consolidating more MFA solutions to an active directory MFA, and performing a proof of concept project on the use of Fast Identity Online keys.
- Migrated the existing service management application to the hosted version for the Operations, General Services and Data Collection bureaus which is expected to improve availability for staff at remote field locations with data accessibility.
- Conducted annual disaster recovery exercises to ensure application recovery and resiliency in support of the District's Continuity of Operations and Disaster Recovery initiatives.
- Conducted annual reviews for each division's Continuity of Operations to ensure information is accurate and current. This supports the District Statutory requirement to submit annual plans to the Florida Department of Emergency Management.
- Implemented immutable backup solution for District critical systems.
- Implemented a Security Operations Center/Security Information and Event Management solution with third party solution provider ensuring coverage for security events and incidents 24/7.
- Enhanced the zero-trust framework by implementing additional network segregation to enhance security posture through additional isolation and reducing risk associated with lateral accessibility within the environment.
- Completed implementation of Microsoft Teams Voice to all users and switchboards allowing for a more flexible work environment and ease of contacting both internal and external customers, as well as Teams Messaging for staff alert/paging system and etherFAX.
- Implemented Border Gateway Protocol across network infrastructure, providing more resilient access to Internet and mission critical systems.
- Upgraded District scanning and Optical Character Recognition applications.
- Upgraded the ePermitting system servers, extending the useful life of the application and providing for ongoing support for security and functionality.
- Upgraded both the externally facing website and District's intranet to the most current supported version to ensure the availability of patches and updates for ongoing security and functionality.
- Developed historical Overnight Vehicle Request and Fleet network database and reporting tools.

III. Budget Highlights

Efficiency Highlights

The District is continually undertaking numerous actions and initiatives throughout its programmatic areas to achieve cost savings while maintaining or expanding services. These efforts for FY2022–23 include cost reductions, revenue generation, and efforts to improve staff productivity as follows:

1.0 Water Resource Planning and Monitoring

Research, Data Collection, Analysis and Monitoring

- Completed 44 datalogger upgrades to modernize equipment, simplifying data transformation at data collection well sites.
- Implemented Light Detection and Ranging file compression using new software to provide a reduction in staff time of 50 to 75 percent when fulfilling external user requests.
- Improved the flow of requests for new data collection sites and the communication between related teams utilizing the Kaizen methodology.
- Pilot tested a new map developed in-house that displays the most efficient driving routes to data collection sites, including remote locations, and relevant access information. This tool is estimated to reduce the number of weeks one field staff spends riding along with a new employee from four to one.
- Installed in-place pumps in-house at three water quality monitoring wells at an estimated cost savings of \$5,000 compared to hiring a contractor.
- Implemented the use of a Shiny application to reduce staff time associated with reviewing Central Springs Model output files.
- Implemented the use of ArcGIS Survey123 to reduce staff time associated with compiling instream data to support development of minimum flows for the Gum Slough Spring system.

3.0 Operation and Maintenance of Works and Lands

Land Management

- Conducted 11 aerial burns in-house, completing over 23,300 acres. Staff saved approximately 51 days with this effort compared to performing these burns from the ground, providing additional days to complete other work tasks and burning of urban interface properties.
- Managed renewable resources to generate approximately \$400,000 in revenue from timber sales, cattle leases, and apiary agreements to offset land management expenses.
- Pursued and received \$59,000 in grant funds from the Florida Department of Agriculture and Consumer Services through the Prescribed Fire Enhancement Program to support the prescribed burn program.

Works

- Executed a three-year revenue agreement to provide support for the efforts of the U.S. Department of Agriculture, Agricultural Research Service to identify, develop, and release effective biological control agents targeting invasive cogon grass, *Imperata cylindrica*.
- Catalogued 1,428 of the major components on District-owned water conservation structures, including the consequence of failure ratings, into the District's new computerized maintenance management system (CMMS). The data will allow for:
 - Work order tracking at the component level
 - Improved metrics
 - Preventative maintenance development
 - Risk-based management of resources
- Developed preventative maintenance routines in the District's new CMMS for maintenance road mowing, annual fireline disking, bridge inspections, campground maintenance, airboat slide maintenance and inspections, and fire well maintenance to ensure efficient and effective land maintenance activities.

III. Budget Highlights

- Updated all Supervisory Control and Data Acquisition system control pages on District water control structures to the North American Vertical Datum of 1988 (NAVD88) datum, eliminating conversions from the National Geodetic Vertical Datum of 1929 (NGVD29) datum, thereby reducing the potential for errors when communicating with internal and public stakeholders.
- Utilized spoil areas from the TBC for fill on District construction sites.
- Utilized Lake Panasoffkee spoil shell in the Northern region to keep the cost at approximately half the price of purchasing shell from external sources.
- Repurposed shell, earthen fill, and aggregate from restored ROMP well sites.
- Purchased shell and aggregate materials at bulk rates and stored on District lands for use on an as-needed basis, including emergency events, and as required by the USACE for dam embankment protection.

Invasive Plant Control

- Purchased a drone to assist with the oversight of contractors performing invasive plant treatments and invasive plant assessments on District conservation lands and managed waterbodies.

5.0 Outreach

Public Information

- Developed a condensed Recreation Guide to display the District's recreational properties that will refer users to the website for more details. The condensed version provides for more timely updates, as well as more efficient production and mailing; providing an estimated savings of \$12,000 every one to two years.

6.0 Management and Administration

Administrative and Operations Support

- Eliminated courier service to the Bartow Office for an estimated cost savings of \$10,000 annually.
- Streamlined records management processes by creating a digital records management application that assists with scheduling and classification processing and developed a Power App for records disposition approval to replace a manual process.

III. Budget Highlights

B. Goals, Objectives and Priorities

Chapter 373, Florida Statutes (F.S.) authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District has developed and the Governing Board has approved the 2023-2027 Strategic Plan, updated February 2023, which is available online at www.swfwmd.state.fl.us/resources/plans-reports/strategic-plan. The Strategic Plan reflects the District’s commitment to meeting the four core mission areas outlined below.

Area of Responsibility (AOR)	Strategic Plan Goal
Water Supply	Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
Water Quality	Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
Flood Protection and Floodplain Management	Minimize flood damage to protect people, property, infrastructure, and investment.
Natural Systems	Preserve, protect, and restore natural systems to support their natural hydrologic and ecological functions.

The AOR allocations by Program are identified in *IV.C) Program Allocations by Area of Responsibility* along with associated activities.

Water Supply

\$90,149,983

Regional Water Supply Planning – Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.

The District collaborates on planning efforts with the St. Johns River and South Florida water management districts, Department of Environmental Protection (DEP), Department of Agriculture and Consumer Services, and public supply utilities within the Central Florida Water Initiative (CFWI) boundaries. The District included \$229,776 in the Tentative Budget to continue this effort, comparably benefitting water supply and natural systems. Data collection activities that aid in the evaluation of future water supply needs throughout the District, with a primary focus in the CFWI area, are provided with \$5.2 million in the budget for the Aquifer Exploration and Monitor Well Drilling program, which also includes real estate services and land survey costs for well site acquisition.

Alternative Water Supplies (AWS) – Increase development of alternative sources of water to ensure groundwater and surface water sustainability.

The District offers funding incentives for the development of AWS to reduce competition for limited supplies of fresh groundwater. Some AWS development efforts, such as aquifer recharge, additionally provide aid to natural systems. Through its Cooperative Funding Initiative (CFI), the District leverages other local and regional funding by offering matching funds, generally up to 50 percent of the cost of AWS development projects. The Tentative Budget consists of \$65.2 million for AWS, of which \$65.1 million provides a water supply benefit through efforts including surface water reservoirs, regional interconnections, brackish groundwater, and aquifer recharge systems.

III. Budget Highlights

This includes the continuation of funding for a cooperative effort with the Peace River Manasota Regional Water Supply Authority for the construction of two potable water transmission interconnections as part of the Regional Integrated Loop System. One will extend the system approximately 10 miles north from its current terminus at Clark Road (SR-72) to Fruitville Road, and the other will extend it approximately 13 miles south from Serris Boulevard to Gulf Cove Water Booster Pump Station in Charlotte County. Both extensions are expected to have a maximum daily capacity of 40 million gallons per day (mgd). Reclaimed water, a form of AWS, and conservation also help ensure groundwater and surface water sustainability and are covered separately below.

Reclaimed Water – Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.

Reclaimed water is wastewater that has received at least secondary treatment and disinfection and is used for a beneficial purpose such as irrigation, manufacturing processes, or power generation. By offsetting demand for groundwater and surface water, this AWS source reduces stress on environmental systems, provides economic benefits by delaying costly water system expansions, and reduces the need to discharge wastewater effluent to surface waters. The budget includes \$45,416 for ongoing cooperatively-funded reclaimed water projects which will contribute toward the Governing Board priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040.

Water Conservation – Enhance efficiencies in all water-use sectors to ensure beneficial use.

The District's water conservation program has many facets. Approximately \$521,000 is included in the budget for cooperatively-funded or District-initiated water conservation projects and grants involving a variety of activities throughout the District. Much of the Tentative Budget for water resource education is directed at water conservation education programs or projects with a conservation component (\$482,028). The District also implements regulatory requirements and incentives to achieve water conservation through its Consumptive Use Permitting (CUP) program, representing \$1.9 million of the \$4.2 million in the budget.

Facilitating Agricultural Resource Management Systems (FARMS) – A cooperative public-private cost-share reimbursement program to implement agricultural best management practices (BMPs).

The FARMS program serves the entire District and focuses on Upper Floridan aquifer withdrawal savings and water quality, and natural systems improvements in targeted Water Use Caution Areas and priority watersheds by working with producers to implement BMPs to reduce groundwater use and nutrient loading in springsheds. FARMS projects include both reclaimed water and conservation components, representing \$4.3 million of the \$5.4 million in the Tentative Budget for the program. Since inception of the program in 2003, 211 projects are operational with actual groundwater offset totaling 27.2 mgd.

Water Quality

\$26,075,624

Assessment and Planning – Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.

The District collects and analyzes water quality data through several monitoring networks and program specific efforts. Major long-term water quality monitoring network efforts include coastal/inland groundwater (\$280,397), springs (\$158,856), rivers/streams and associated biological surveys (\$89,436), Upper Floridan aquifer/springs recharge basins (\$37,210), and lakes (\$21,861). While these monitoring networks support the improvement of water quality, they also provide similar benefits in protecting natural systems.

III. Budget Highlights

Data is also collected for the District's 12 Surface Water Improvement and Management (SWIM) priority water bodies. The District prepares plans for the protection and restoration of these SWIM water bodies (\$904,812) and provides support for the Coastal and Heartland, Sarasota Bay, and Tampa Bay estuary programs (\$490,923). Although these activities primarily provide a water quality benefit, there are natural systems components as well.

Maintenance and Improvement – Develop and implement programs, projects, and regulations to maintain and improve water quality.

The Tentative Budget includes \$1.1 million for cooperatively-funded and District-initiated stormwater water quality improvement projects. Some surface water restoration projects provide water quality benefits along with habitat improvement as described below in *Natural Systems* under "Conservation and Restoration." Projects of this nature are implemented through the SWIM, CFI, and land management programs and account for \$319,563 in water quality benefits of the \$1.7 million in the Tentative Budget for surface water restoration.

There are over 200 documented springs within the District. Committed to the State's initiative to protect the health of our unique springs resources, the District plans and implements projects to take an ecosystem-level approach to springs management with emphasis on its five first-magnitude spring systems: Rainbow, Crystal River/Kings Bay, Homosassa, Chassahowitzka, and Weeki Wachee. In the Tentative Budget is \$6.6 million in support of springs initiatives, of which \$4.3 million is benefitting water quality. Efforts such as shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions (\$4 million) all serve to reduce pollutant loading into these aquatic systems.

The FARMS program targets agricultural water conservation and AWS use (see *Water Supply* above) but also provides water quality benefits (\$1.1 million of the \$5.4 million in the Tentative Budget) through improved surface water and groundwater management, particularly in targeted areas such as the Shell, Prairie, and Joshua Creek watersheds. One sector of the program focuses on rehabilitation (back-plugging) of wells to minimize the impact of highly mineralized groundwater (\$29,538). A related effort, the Quality of Water Improvement Program, provides cost-share reimbursement to landowners for the plugging of abandoned wells to reduce inter-aquifer exchange of poor water quality and potential surface water contamination (\$802,016). In addition, the District's regulatory activities include water quality benefits to protect the region's water resources (\$5.2 million).

Flood Protection and Floodplain Management

\$45,319,781

Floodplain Management – Collect and analyze data to determine local and regional floodplain information and flood protection status and trends to support floodplain management decisions and initiatives.

The District's Watershed Management Program is primarily a cooperative effort with local governments to develop a technical understanding of the hydrology of watersheds. The Tentative Budget includes \$8.6 million in cooperatively-funded and District-initiated projects supporting floodplain management for the modeling and planning phase of the program. Among other benefits, the watershed plans contribute to the development of stormwater models and floodplain information that local city and county governments can use to develop more accurate digital flood hazard maps in cooperation with the Federal Emergency Management Agency. Funding is also included in the budget for continuation of a project to capture orthoimagery concurrently with the Statewide/Peninsular Light Detection And Ranging (LiDAR) program (\$96,217). This effort provides high-quality data to be used in support of the District's Watershed Management Program, as well as its Environmental Resource Permitting (ERP) program and minimum flow and minimum water level (MFL) determinations.

III. Budget Highlights

Maintenance and Improvement – Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and water conservation structures to minimize flood damage while preserving the water resource.

The implementation phase of the Watershed Management Program involves construction of preventive and remedial projects and BMPs to address potential and existing flooding concerns. The Tentative Budget includes \$9.2 million for cooperatively-funded and District-initiated projects addressing flood protection BMPs. This includes funding for a cooperative effort with Pasco County for the design, permitting and construction of improvements to the stormwater systems that will reduce the risk of flooding during the 100 year, 24-hour storm event on Lafayette drive within the Sea Pines community which currently experiences flooding issues. In addition, the District regulates surface water management and floodplain encroachment to minimize flooding impacts from land development through its ERP program, representing \$3.4 million of the \$10.4 million in the Tentative Budget.

The District maintains and operates 84 water control structures and 63 miles of canals to manage water levels and reduce the risk of flooding. All mission critical water control structures are instrumented for remote control to provide cost-efficient operation and improved response time during weather events. Some structures are also equipped with digital video monitoring systems for improved security, safety, and reliability of operations. The Tentative Budget includes \$14.6 million for the operation, maintenance, and improvement of these water management facilities to ensure optimal condition during a major weather event. Also included is \$2.2 million for the management, maintenance, and improvement of District canals, dam embankments, and culverts; as well as \$271,777 for the management of nuisance aquatic vegetation at these facilities and infrastructure, which can exacerbate flooding if not controlled.

Emergency Flood Response – Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.

Through its emergency flood response initiative, the District prepares for, responds to, recovers from, and mitigates the impacts of critical flooding incidents. To ensure adequate preparation, the District has developed an emergency operations program and maintains a Comprehensive Emergency Management Plan, which provides guidelines for pre-incident preparation, post-incident response and recovery, deployment, and annual exercises. The District's Emergency Operations Center (EOC) and Emergency Operations Organization are critical to incident response. The Tentative Budget includes \$247,410 for the support of the District's EOC. In the event of a disaster, or of an emergency arising to prevent or avert the same, the District's Governing Board is authorized under Section 373.536(4)(d), F.S., to expend available funds not included in the budget for such purposes. The Governing Board would then notify the Executive Office of the Governor and the Legislative Budget Commission as soon as practical but within 30 days of the Governing Board's action.

Natural Systems

\$49,494,682

Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring – Establish and monitor MFLs and, where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.

The Tentative Budget includes \$1.8 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review. Each year the District updates its priority list and schedule for MFLs and submits the list to the DEP for approval. A few of the District's established MFLs are not currently being met; and, in accordance with Section 373.042, F.S., the District is implementing recovery strategies to return these water bodies to an acceptable hydrologic condition. There is \$879,609 in the budget for MFL recovery activities, which are also supported by conservation, AWS, indirect data collection, development of groundwater

III. Budget Highlights

models, watershed management planning, and research. The District's CUP program contributes to MFL recovery with \$1.2 million of the \$4.3 million in the budget benefitting natural systems, by ensuring that authorized water withdrawals do not exceed the criteria established in Rules 40D-8 and 40D-80, Florida Administrative Code for water bodies with adopted MFLs.

Conservation and Restoration – Restoration and management of natural ecosystems for the benefit of water and water-related resources.

The District develops information through various data collection efforts, including surface water flows and levels (\$4.8 million), seagrass and submerged aquatic vegetation mapping (\$937,459), and wetlands monitoring (\$170,007). While these efforts primarily assist in protecting natural systems, they also provide secondary benefits in other areas of responsibility. Aerial orthoimagery is managed as part of the District's geographic information system which includes a broad assemblage of other geographic data that are used for District purposes and made available to other government agencies and the public. The Tentative Budget includes \$1.1 million for the ongoing management of these spatial data.

The District manages approximately 459,000 acres of conservation lands for the statutorily-mandated purposes of protecting and restoring their natural condition and where appropriate, providing for compatible recreational uses for the public. Of this total acreage, approximately 116,000 acres are conservation easements. In the Tentative Budget, \$5.9 million is for the District's land management program. This includes activities such as prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control on these properties along with upland restoration where natural conditions have been impacted by historic uses. These restoration efforts maximize the conservation benefit of these upland ecosystems.

Surface water restoration benefitting natural systems is achieved primarily through the SWIM, CFI, and land management programs (\$1.3 million of the \$1.7 million in the Tentative Budget). Natural systems restoration also occurs through District mitigation and ongoing maintenance and monitoring for the Florida Department of Transportation (\$862,640) to offset the adverse wetland impacts of transportation projects. The ERP program ensures that the natural functions of wetlands are protected from the impacts of land development (\$3.4 million of the \$10.4 million in the Tentative Budget).

Mission Support

\$13,760,394

Mission Support, also known as Management and Administration, trains and equips District employees to achieve the District's strategic initiatives in a cost-efficient and effective manner. These strategies ensure District operations remain strategically aligned and fiscally responsible. Mission Support (\$10.6 million) includes Executive, General Counsel, Inspector General, Finance, Risk Management, Document Services, Procurement, Human Resources, and Information Technology. In addition, the District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Tentative Budget includes \$3.1 million for these commissions which are set by Florida Statutes and are non-negotiable.

III. Budget Highlights

C. Budget Summary

1. Overview

a. Budget Overview

The fiscal year (FY) 2023–24 Tentative Budget demonstrates the District’s commitment to protecting and restoring Florida’s water resources while meeting Governing Board priorities, complying with legislative directives, implementing the District’s Five-Year Strategic Plan, and achieving its core mission. The budget furthers the Governor’s priorities for Florida’s environment and the Legislature’s support of those priorities, which includes projects to restore springs, reduce pollution, and develop alternative water supplies (AWS). The FY2023–24 Tentative Budget is \$224,800,464 compared to \$211,683,181 for FY2022–23. This is an increase of \$13,117,283 or 6.2 percent.

The Tentative Budget meets the following goals established by the District’s Governing Board:

- Project expenditures equal to or exceed 50 percent of budget - 58 percent achieved.
- Operating expenditures not to exceed 80 percent of ad valorem revenue - 74 percent achieved.
- Salaries and Benefits funded with ad valorem not to exceed 50 percent of ad valorem revenue - 48 percent achieved.

The operating or recurring portion of the FY2023–24 budget is \$93,686,065, compared to \$88,889,636 for FY2022–23. This is an increase of \$4,796,429 or 5.4 percent. In the Tentative Budget is a five percent increase for performance-based pay adjustments; however, the District’s workforce remains the same at 583 Full-Time Equivalent (FTE) positions as approved for FY2022–23. Holding the operating expenditures at 74 percent of ad valorem revenue provides the District with the funding capacity to sustain a significant investment in Cooperative Funding Initiative (CFI) and other cooperative programs where the dollars are leveraged to maximize environmental benefits.

The projects or non-recurring portion of the FY2023–24 budget is \$131,114,399, compared to \$122,793,545 for FY2022–23. This is an increase of \$8,320,854 or 6.8 percent. Interagency expenditures, comprised of CFI projects and District grants, account for \$92,374,651. This includes a total of \$22,650,000 anticipated from funds appropriated by the 2023 Florida Legislature for Springs Initiative and AWS projects, and \$3,438,625 in local revenue for projects where the District is serving as the lead party. The District’s funds leveraged with its partners will result in a total regional investment of more than \$175 million in FY2023–24 for sustainable AWS development, water quality improvements, and other water resource management projects.

The FY2023–24 Tentative Budget includes ad valorem revenue of \$125,990,030, an increase of \$3,440,270 from \$122,549,760 for FY2022-23. This is based on a rolled-back millage rate of 0.2043, accounting for 3.21 percent growth from new unit construction based upon the 16 county property appraisers’ July 1 certifications of taxable property value.

In accordance with 373.536(5), Florida Statutes, the District is submitting this FY2023–24 Tentative Budget for legislative review on August 1, 2023. The table on the following page provides a summary of the source and use of funds and workforce; and includes a comparison of the FY2022–23 Current Amended Budget to the FY2023–24 Tentative Budget.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE AND USE OF FUNDS AND WORKFORCE**

Fiscal Years 2022-23 and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
SOURCE OF FUNDS				
Fund Balance	\$42,805,905	\$52,734,200	\$9,928,295	23%
District Revenues	131,251,917	141,264,947	10,013,030	8%
Debt	0	0	0	
Local Revenues	2,114,625	3,438,625	1,324,000	63%
State Revenues	35,388,061	27,278,881	(8,109,180)	-23%
Federal Revenues	122,673	83,811	(38,862)	-32%
TOTAL SOURCE OF FUNDS	\$211,683,181	\$224,800,464	\$13,117,283	6%
USE OF FUNDS				
Salaries and Benefits	\$59,682,241	\$62,451,806	\$2,769,565	5%
Other Personal Services	0	0	0	
Contracted Services	23,819,862	18,710,034	(5,109,828)	-21%
Operating Expenses	16,628,527	17,203,674	575,147	3%
Operating Capital Outlay	2,271,237	2,791,299	520,062	23%
Fixed Capital Outlay	18,712,250	31,269,000	12,556,750	67%
Interagency Expenditures (Cooperative Funding)	90,569,064	92,374,651	1,805,587	2%
Debt	0	0	0	
Reserves - Emergency Response	0	0	0	
TOTAL USE OF FUNDS	\$211,683,181	\$224,800,464	\$13,117,283	6%
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	583.00	583.00	0.00	0%
Contingent Worker (Independent Contractors)	0.00	0.00	0.00	
Other Personal Services (OPS)	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	
TOTAL WORKFORCE	583.00	583.00	0.00	0%

III. Budget Highlights

III. Budget Highlights

b. Preliminary to Tentative Comparison

According to section 373.536(5), Florida Statutes, the Executive Office of the Governor may approve or disapprove, in whole or in part, the District’s budget. Additionally, any individual variances in a District’s Tentative Budget more than 25 percent from its Preliminary Budget may be rejected by the Legislative Budget Commission. Written disapproval of any provision in the Tentative Budget is to be provided to the District at least five business days before the District’s final budget adoption hearing scheduled in September and must be excluded from the final budget.

The table below provides a comparison of the Tentative Budget to the Preliminary Budget by program for FY2023–24. Although the District has no program variances that exceed the 25 percent threshold, explanations for the programs with a variance in excess of 10 percent or \$1,000,000 are provided below the table.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PRELIMINARY AND TENTATIVE BUDGET COMPARISON**
Fiscal Year 2023-24

Expenditures by Program	Fiscal Year 2023-24 (Preliminary Budget)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Preliminary -- Tentative)	% of Change (Preliminary -- Tentative)
1.0 Water Resource Planning and Monitoring	\$35,328,443	\$38,379,208	\$3,050,765	9%
2.0 Land Acquisition, Restoration and Public Works	103,907,208	111,243,463	7,336,255	7%
3.0 Operation and Maintenance of Works and Lands	35,707,552	33,864,901	(1,842,651)	-5%
4.0 Regulation	24,325,333	24,761,787	436,454	2%
5.0 Outreach	2,653,010	2,790,711	137,701	5%
6.0 Management and Administration	13,306,527	13,760,394	453,867	3%
TOTAL	\$215,228,073	\$224,800,464	\$9,572,391	4%

Program 1.0 - Water Resource Planning and Monitoring

The program’s FY2023–24 Tentative Budget is \$38,379,208, which is an increase of \$3,050,765 (or 8.6 percent) from the FY2023–24 Preliminary Budget of \$35,328,443. The increase is primarily due to increases in interagency expenditures for cooperative funding projects to perform watershed management planning efforts (\$3,270,000), contracted services for data in support of surface water flows and levels (\$381,222), and salaries and benefits for retirement (\$212,760).

These increases are primarily offset by a reduction in fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$840,000).

Program 2.0 - Land Acquisition, Restoration and Public Works

The program’s FY2023–24 Tentative Budget is \$111,243,463, which is an increase of \$7,336,255 (or 7.1 percent) from the FY2023–24 Preliminary Budget of \$103,907,208. The increase is primarily due to an increase in interagency expenditures for District grants for water supply and water resource development projects (\$14,000,000) based on anticipated state appropriations from the DEP.

This increase is primarily offset by reductions in fixed capital outlay for potential Florida Forever land acquisitions (\$4,675,000) and interagency expenditures for cooperative funding projects to implement recovery strategies to return impaired water bodies to acceptable hydrologic conditions (\$1,838,000).

Program 3.0 - Operation and Maintenance of Works and Lands

The program’s FY2023–24 Tentative Budget is \$33,864,901, which is a decrease of \$1,842,651 (or 5.2 percent) from the FY2023–24 Preliminary Budget of \$35,707,552. The decrease is primarily due to reductions in contracted services to perform rehabilitation activities on District water control structures (\$5,050,000) and operating capital outlay for field equipment to support the various activities within this program (\$633,000).

These reductions are primarily offset by an increase in fixed capital outlay for capital improvement projects on District water control structures (\$3,700,000).

III. Budget Highlights

2. Adequacy of Fiscal Resources

The District is committed to solving the region's water resource issues through cooperative programs, primarily its Cooperative Funding Initiative (CFI) which has been in place since 1988. These efforts have resulted in a combined investment (District, the State, and its cooperators) of approximately \$4 billion for the region's water resources. Projects are based on regional water supply plans and established funding thresholds for vital water quality, flood protection, and natural systems projects.

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for CFI and other critical projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility.

The District's financial modeling tool is used to assess the adequacy of its financial resources under various economic conditions and resource demands. The financial model considers all available resources and reserves, and future revenues and resource demands for projects. This includes major water supply and resource development projects consistent with the 2020 Regional Water Supply Plan, and for smaller local projects, typically conservation and reuse. The District believes these efforts provide a strong basis for the long-term funding plan.

Beginning with FY2024–25, the primary assumptions which drive the long-term funding plan are consistent with the guidelines established to develop the FY2023–24 Tentative Budget, including:

Revenues:

- **Millage Rate** – based on a rolled-back millage rate.
- **Ad Valorem** – based on the most recent results of the District's new construction and property value ad valorem models.
- **Local** – based on cooperators' share for ongoing projects, primarily funded through the District's CFI, where the District serves as the lead party.
- **State** – based on agreements with state agencies for ongoing initiatives and estimated appropriations from recurring state programs.
- **Federal** – based on known federal revenue sources for recurring programs.
- **Fund Balance** (Balance from Prior Years/Use of Reserves) – based on historical trends and only utilized to fund projects.

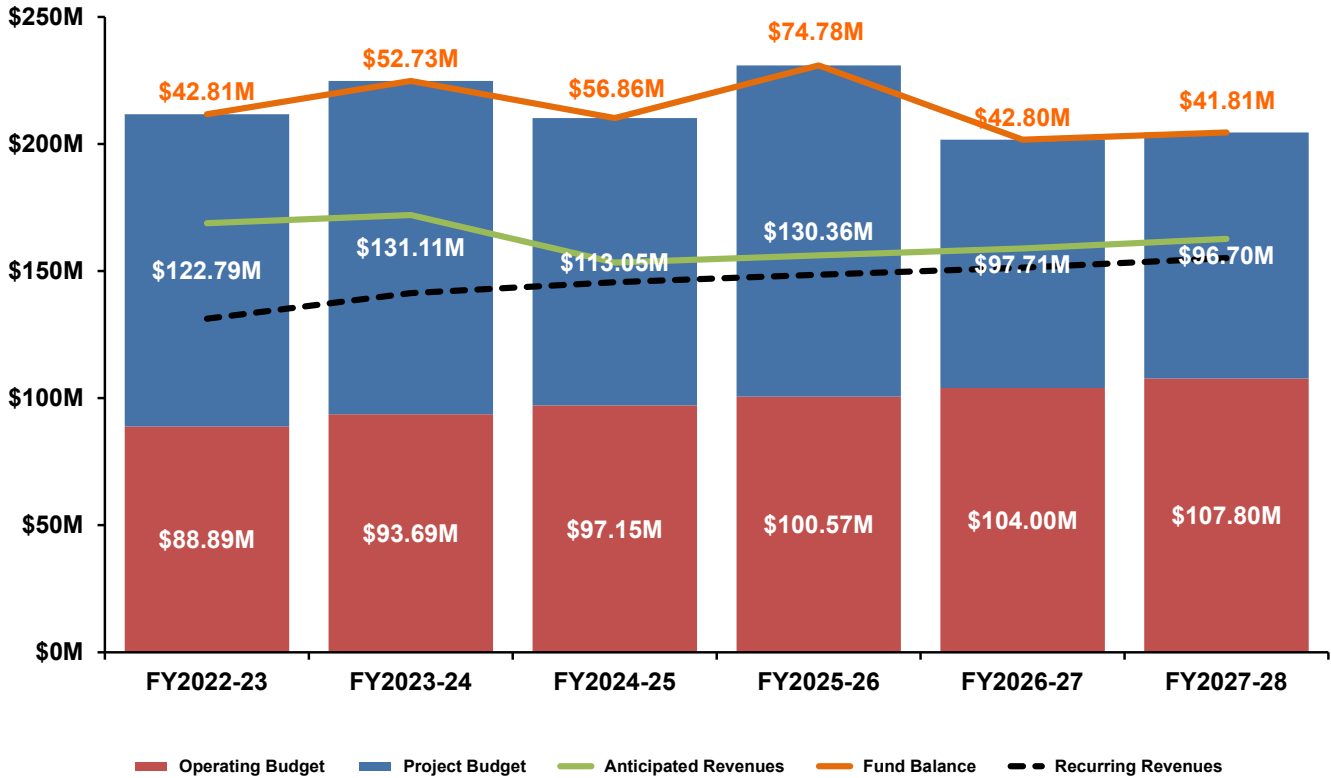
Expenditures:

- **Operating Budget** – includes salaries and benefits, operating expenses, contracted services for operations, and operating capital outlay.
 - Increase in operating budget not to exceed additional ad valorem revenue from projected new construction within a fiscal year.
- **Project Budget** – includes CFI projects; District grants and initiatives; and fixed capital outlay for land acquisition, capital improvements to District facilities and structures, and well construction.
 - Future requirements for current board-approved projects,
 - Projected requirements for anticipated large-scale projects, and
 - Estimated baseline funding for other future projects.

III. Budget Highlights

The graph below displays the FY2022–23 Current Amended Budget, FY2023–24 Tentative Budget, and projected expenditures and revenues for FY2024–25 through FY2027–28. The red bar represents recurring or operating expenditures, and the blue bar represents non-recurring or project expenditures. The three lines chart the source of funds with District recurring revenues such as ad valorem, interest earnings, and timber sales reflected by the black dashed line; total anticipated revenues including local, state, and federal sources reflected by the green line; and the use of fund balance, which is comprised of balances from prior years and project reserves, reflected by the orange line. The label above the orange line represents the use of fund balance required to balance the budget.

**Southwest Florida Water Management District
Long-Term Funding Plan**



Conclusion:

The District has developed the FY2023–24 Tentative Budget to ensure the long-term sustainability of the region’s water resources. Maintaining operational costs in-line with current ad valorem revenue levels (approximately 74 percent of ad valorem) has allowed the Governing Board the flexibility to continue the necessary annual investment in critical water resource management projects for the west-central Florida region. Even with the significant investment of \$131,114,399 for projects in the FY2023–24 Tentative Budget, the District believes its resources, supplemented with project reserves, will maintain a healthy investment in water resources over the next five years.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROJECTED UTILIZATION OF FUND BALANCE
TENTATIVE BUDGET - Fiscal Year 2023-24**

Core Mission	Designations (Description of Restrictions)	Projected Fund Balance				Five Year Utilization of Projected Fund Balance as of Sept 30, 2023					
		Total Fund Balance Sept 30, 2022	Utilization of Fund Balance FY2022-23 (Current Amended)	Other Adjustments Prior to Sept 30, 2023 ⁽¹⁾	Projected Total Fund Balance Sept 30, 2023	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	Remaining Balance
NONSPENDABLE											
NS	Inventories	\$24,171	\$0	\$0	\$24,171	\$0	\$0	\$0	\$0	\$0	\$24,171
WS/WQ/FP/NS	Deposits	867,000	0	0	867,000	0	0	0	0	0	867,000
WS/WQ/FP/NS	Prepays	573,552	0	(573,552)	0	0	0	0	0	0	0
NONSPENDABLE SUBTOTAL		\$1,464,723	\$0	(\$573,552)	\$891,171	\$0	\$0	\$0	\$0	\$0	\$891,171
RESTRICTED											
WS/WQ/FP/NS	Balance from Prior Years to Fund Subsequent Years' Budgets: Basins	\$992,922	(\$665,712)	\$0	\$327,210	(\$304,401)	(\$22,809)	\$0	\$0	\$0	\$0
WS/WQ/FP/NS	Encumbrances: Basins	6,693,849	0	0	6,693,849	(1,338,789)	(2,677,540)	(2,677,540)	0	0	0
NS	Encumbrances: Land Acquisition	14,560,469	0	(14,560,469)	0	0	0	0	0	0	0
NS	Reserves: Land Acquisition	17,804,803	(15,300,000)	10,360,560	12,865,363	(12,856,153)	(9,210)	0	0	0	0
RESTRICTED SUBTOTAL		\$40,052,043	(\$15,965,712)	(\$4,199,909)	\$19,886,422	(\$14,499,323)	(\$2,709,559)	(\$2,677,540)	\$0	\$0	\$0
COMMITTED											
WS	Reserves: Long-Term Water Supply/Water Resource Development	\$50,000,000	\$0	\$0	\$50,000,000	\$0	\$0	\$0	(\$4,687,607)	(\$16,050,306)	\$29,262,087
WS	Encumbrances: Central Florida Water Resource Development	50,547,334	0	5,000,000	55,547,334	(11,109,466)	(22,218,934)	(22,218,934)	0	0	0
WS/WQ/FP/NS	Reserves: Economic Stabilization Fund	35,000,000	0	0	35,000,000	0	0	0	0	0	35,000,000
WS/WQ/FP/NS	Reserves: Self-Funded Medical	1,700,000	0	0	1,700,000	0	0	0	0	0	1,700,000
NS	Reserves: Land Acquisition	694,902	0	0	694,902	(690,000)	(4,902)	0	0	0	0
COMMITTED SUBTOTAL		\$137,942,236	\$0	\$5,000,000	\$142,942,236	(\$11,799,466)	(\$22,223,836)	(\$22,218,934)	(\$4,687,607)	(\$16,050,306)	\$65,962,087
ASSIGNED											
WS/WQ/FP/NS	Reserves: Water Supply & Water Resource Development and Water Resource Management Projects	\$122,261,055	(\$12,620,522)	\$0	\$109,640,533	(\$4,031,101)	(\$37,537,036)	(\$52,861,260)	(\$15,211,136)	\$0	\$0
WS/WQ/FP/NS	Reserves: Capital Improvements Projects	11,154,064	(1,034,000)	0	10,120,064	0	0	0	0	0	10,120,064
WS/WQ/FP/NS	Encumbrances: General Fund/Capital Projects Funds	108,233,220	0	0	108,233,220	(21,646,644)	(43,293,288)	(43,293,288)	0	0	0
WS/WQ/FP/NS	Reserves: Self-Funded Medical	3,963,489	0	0	3,963,489	0	0	0	0	0	3,963,489
WS/WQ/FP/NS	Reserves: Workers' Compensation	390,000	0	0	390,000	0	0	0	0	0	390,000
NS	Reserves: Land Acquisition	1,465,552	0	603,091	2,068,643	(2,053,847)	(14,796)	0	0	0	0
WS/WQ/FP/NS	Balance from Prior Year (FY2020-21) to Fund Subsequent Year's Budget (FY2022-23): General Fund	13,185,671	(13,185,671)	0	0	0	0	0	0	0	0
WS/WQ/FP/NS	Balance from Prior Year (FY2021-22) to Fund Subsequent Year's Budget (FY2023-24): General Fund	0	0	32,798,698	32,798,698	(32,798,698)	0	0	0	0	0
ASSIGNED SUBTOTAL		\$260,653,051	(\$26,840,193)	\$33,401,789	\$267,214,647	(\$60,530,290)	(\$80,845,120)	(\$96,154,548)	(\$15,211,136)	\$0	\$14,473,553
UNASSIGNED											
WS/WQ/FP/NS	Balance from Prior Year (FY2021-22) to Fund Subsequent Year's Budget (FY2023-24): General Fund	\$32,798,698	\$0	(\$32,798,698)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WS/WQ/FP/NS	Balance from Prior Year (FY2022-23) to Fund Subsequent Year's Budget (FY2024-25): General Fund	0	0	19,319,723	19,319,723	0	(19,319,723)	0	0	0	0
WS/WQ/FP/NS	Unrealized Gain/Loss on Investments	(20,724,565)	0	0	(20,724,565)	0	0	0	0	0	(20,724,565)
UNASSIGNED SUBTOTAL		\$12,074,133	\$0	(\$13,478,975)	(\$1,404,842)	\$0	(\$19,319,723)	\$0	\$0	\$0	(\$20,724,565)
TOTAL		\$452,186,186	(\$42,805,905)	\$20,149,353	\$429,529,634	(\$86,829,079)	(\$125,098,238)	(\$121,051,022)	(\$19,898,743)	(\$16,050,306)	\$60,602,246

⁽¹⁾ Significant adjustments anticipated prior to September 30, 2023 include: \$10,360,560 in Restricted funds resulting from the sale of conservation lands; \$5,000,000 in Committed funds by the Governing Board through a resolution for future Polk Regional Water Cooperative projects; and an estimated \$19,319,723 in balances from FY2022-23 available to re-appropriate as a source of funds for FY2024-25. In addition, \$32,798,698 in balances from the prior year (FY2021-22) will be reclassified from Unassigned to Assigned fund balance as a result of appropriating these dollars as a source to fund the FY2023-24 Tentative Budget.

WS = Water Supply
WQ = Water Quality
FP = Flood Protection
NS = Natural Systems

III. Budget Highlights

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
USE OF FUND BALANCE**

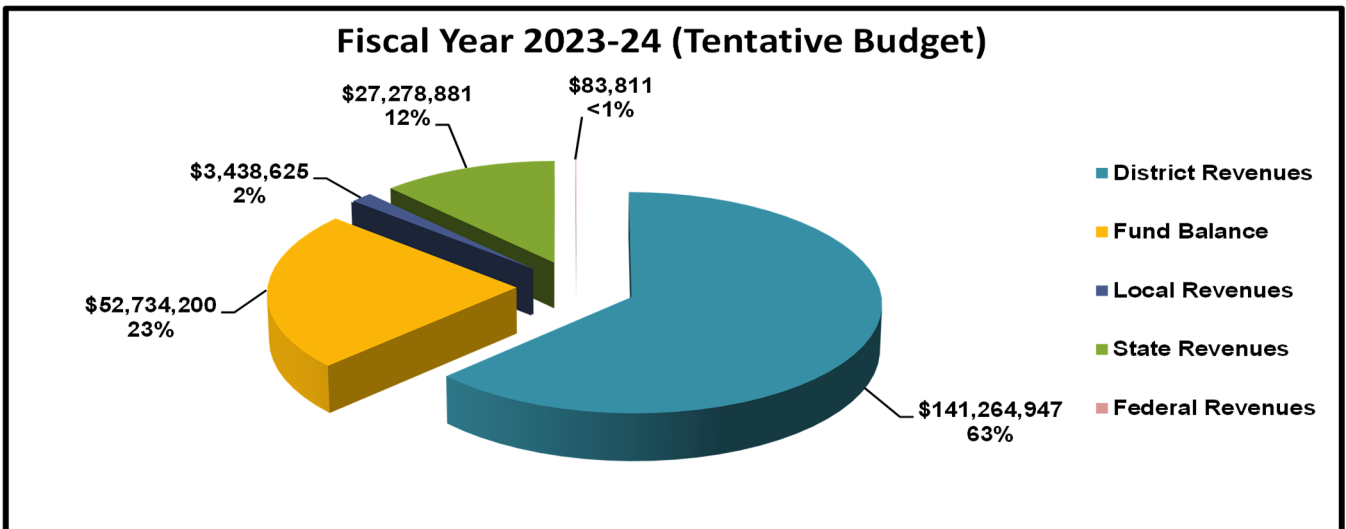
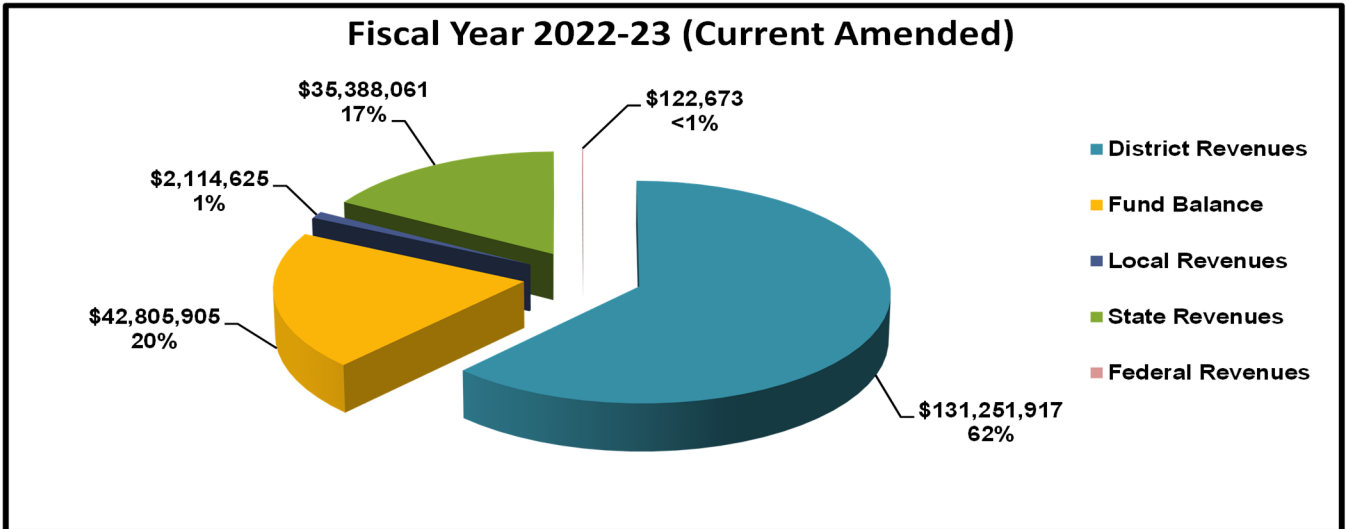
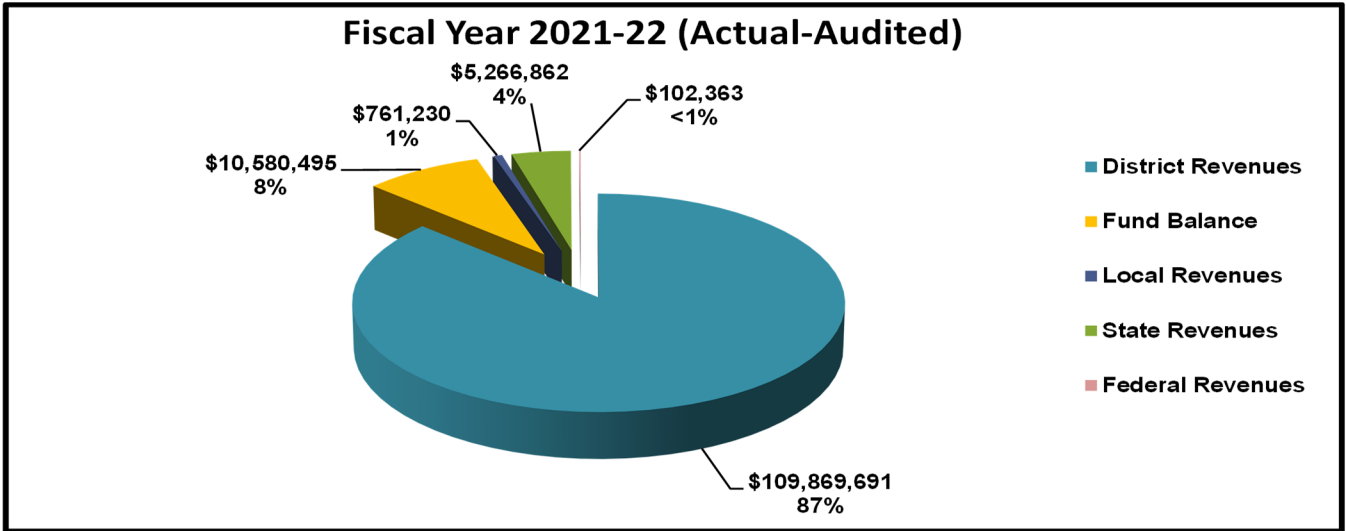
Fiscal Year 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24

	Fiscal Year 2023-24 (Tentative Budget)	SOURCES OF FUND BALANCE						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resource Planning and Monitoring	\$38,379,208	\$0	\$2,172,958	\$0	\$0	\$0	\$0	\$2,172,958
2.0 Land Acquisition, Restoration and Public Works	111,243,463	0	50,561,242	0	0	0	0	50,561,242
3.0 Operation and Maintenance of Works and Lands	33,864,901	0	0	0	0	0	0	0
4.0 Regulation	24,761,787	0	0	0	0	0	0	0
5.0 Outreach	2,790,711	0	0	0	0	0	0	0
6.0 Management and Administration	13,760,394	0	0	0	0	0	0	0
TOTAL	\$224,800,464	\$0	\$52,734,200	\$0	\$0	\$0	\$0	\$52,734,200

	USES OF FUND BALANCE									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resource Planning and Monitoring	\$0	\$0	\$0	\$0	\$0	\$0	\$2,172,958	\$0	\$0	\$2,172,958
2.0 Land Acquisition, Restoration and Public Works	0	0	0	0	0	15,600,000	34,961,242	0	0	50,561,242
3.0 Operation and Maintenance of Works and Lands	0	0	0	0	0	0	0	0	0	0
4.0 Regulation	0	0	0	0	0	0	0	0	0	0
5.0 Outreach	0	0	0	0	0	0	0	0	0	0
6.0 Management and Administration	0	0	0	0	0	0	0	0	0	0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$15,600,000	\$37,134,200	\$0	\$0	\$52,734,200

III. Budget Highlights

3. Source of Funds Three-Year Comparison



SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2021-22 (Actual - Audited), 2022-23 (Current Amended), 2023-24 (Tentative)
 TENTATIVE BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
District Revenues	\$109,869,691	\$131,251,917	\$141,264,947	\$10,013,030	8%
Fund Balance	10,580,495	42,805,905	52,734,200	9,928,295	23%
Debt - Certificate of Participation (COPS)	0	0	0	0	
Local Revenues	761,230	2,114,625	3,438,625	1,324,000	63%
State General Revenues	742,981	20,000,000	21,200,000	1,200,000	6%
Ecosystem Management Trust Fund	27,398	0	0	0	
FDOT/Mitigation	257,565	692,561	796,781	104,220	15%
Water Management Lands Trust Fund	0	0	0	0	
Land Acquisition Trust Fund (LATF)	3,233,517	14,280,000	4,944,100	(9,335,900)	-65%
Florida Forever	0	0	0	0	
Save Our Everglades Trust Fund	0	0	0	0	
Alligator Alley Tolls	0	0	0	0	
Other State Revenue	1,005,401	415,500	338,000	(77,500)	-19%
Federal Revenues	102,363	122,673	83,811	(38,862)	-32%
Federal through State (DEP)	0	0	0	0	
SOURCE OF FUNDS TOTAL	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6%

DISTRICT REVENUES	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Ad Valorem	\$119,503,484	\$122,549,760	\$125,990,030	\$3,440,270	3%
Permit & License Fees	2,535,205	2,256,857	2,274,617	17,760	1%
Timber Sales	228,968	265,000	250,000	(15,000)	-6%
Ag Privilege Tax	0	0	0	0	
Land Management	6,898,872	185,300	185,300	0	0%
Investment Earnings (Loss)	(20,769,309)	5,800,000	12,400,000	6,600,000	114%
Penalties & Fines	23,538	0	0	0	
Other Revenues	1,448,933	195,000	165,000	(30,000)	-15%
TOTAL	\$109,869,691	\$131,251,917	\$141,264,947	\$10,013,030	8%

REVENUES BY SOURCE	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
District Revenues	\$109,869,691	\$131,251,917	\$141,264,947	\$10,013,030	8%
Fund Balance	10,580,495	42,805,905	52,734,200	9,928,295	23%
Debt	0	0	0	0	
Local Revenues	761,230	2,114,625	3,438,625	1,324,000	63%
State Revenues	5,266,862	35,388,061	27,278,881	(8,109,180)	-23%
Federal Revenues	102,363	122,673	83,811	(38,862)	-32%
TOTAL	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6%

III. Budget Highlights

III. Budget Highlights

4. Major Source of Funds Variances

This narrative describes major revenue variances between the Current Amended Budget for FY2022–23 and the Tentative Budget for FY2023–24 by revenue source.

District Revenues: \$141,141,609 (+8%)

Increase of \$10,013,030 based on:

- *Ad Valorem at the Rolled-back Rate +2.81%*
Increase of \$3,440,270 resulting from 3.21 percent growth from new construction and the Governing Board's direction to continue levying at the rolled-back rate which decreased from 0.2260 to 0.2043 mill for FY2023–24. The budgeted amount for FY2023–24 is \$125,990,030, which is 96 percent of the estimated proceeds based on the historical collection rate.
- *Permit & License Fees +1%*
Increase of \$17,760 based on anticipated increases in relation to environmental resource and well construction permit applications for FY2023–24.
- *Timber Sales -6%*
Decrease of \$15,000 based on current timber management plan.
- *Investment Earnings (Loss) +114%*
Increase of \$6,600,000 based on a 2.27 percent estimated yield on investments for FY2023–24 compared to 1.08 percent in FY2022–23.
- *Other Revenue -15%*
Decrease of \$30,000 based on anticipated wellness program activities reimbursed by the District's health insurance provider.

Fund Balance: \$52,734,200 (+23%)

Increase of \$9,928,295 based on:

- *Balances from Prior Years +61%*
Increase of \$18,517,716 based on:
 - \$18,217,716 from unassigned fund balances in FY2021–22 primarily due to project cancellations and projects completed under budget, as well as unanticipated revenues.
 - \$300,000 from available resources for potential land acquisition, which were generated from the sale of District land or real estate interests.
- *Project Reserves -68%*
Decrease of \$8,589,421 based on expenditure requirements for cooperatively-funded projects.

Debt: \$0 (No funds were budgeted for FY2022–23.)

The District currently has no debt and does not propose incurring any new debt for FY2023–24.

Local Revenues: \$3,438,625 (+63%)

Increase of \$1,324,000 based on cooperators' share for projects in FY2023–24, primarily funded through the District's Cooperative Funding Initiative, where the District serves as the lead party.

State Revenues: \$27,278,881 (-23%)

Decrease of \$8,109,180 based on:

- *State General Revenues +6%*
Increase of \$1,200,000 from the DEP for the Flood Control Structure S-160 Cathodic Protection System project.
- *Florida Department of Transportation (FDOT) Mitigation +15%*
Increase of \$104,220 based on maintenance and monitoring of completed projects in the program.

III. Budget Highlights

- *Land Acquisition Trust Fund (LATF) -65%*

Decrease of \$9,335,900 based on:

- \$8,850,000 decrease anticipated from the DEP for Springs Initiatives.
- \$485,900 decrease in prior year appropriations for land management activities.

- *Other State Revenues -19%*

Decrease of \$77,500 based on:

- \$97,500 decrease anticipated from the DEP for other cooperatively funded projects.
- \$20,000 increase anticipated from the DEP for operation and maintenance of the Inglis dam and spillway.

Federal Revenues: \$83,811 (-32%)

Decrease of \$38,862 based on:

- *FDOT Mitigation -33%*

Decrease of \$31,990 from the U.S. Department of Transportation (USDOT) for the program.

- *FDOT Efficient Transportation Decision Making -28%*

Decrease of \$6,872 from the USDOT for the program.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2021-22 (Actual-Audited)
TENTATIVE BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Actual-Audited)
District Revenues	\$23,570,497	\$35,545,038	\$16,762,582	\$20,136,604	\$2,122,908	\$11,732,062	\$109,869,691
Fund Balance	723,646	9,856,849	0	0	0	0	10,580,495
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	734,258	26,972	0	0	0	0	761,230
State General Revenues	0	661,693	0	0	81,288	0	742,981
Ecosystem Management Trust Fund	0	27,398	0	0	0	0	27,398
FDOT/Mitigation	0	257,565	0	0	0	0	257,565
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	0	3,233,517	0	0	0	3,233,517
Florida Forever	0	0	0	0	0	0	0
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	65,829	644,368	295,204	0	0	0	1,005,401
Federal Revenues	0	75,349	0	27,014	0	0	102,363
Federal through State (DEP)	0	0	0	0	0	0	0
SOURCE OF FUNDS TOTAL	\$25,094,230	\$47,095,232	\$20,291,303	\$20,163,618	\$2,204,196	\$11,732,062	\$126,580,641

District Revenues include:

Ad Valorem	\$119,503,484
Permit & License Fees	2,535,205
Timber Sales	228,968
Ag Privilege Tax	0
Land Management	6,898,872
Investment Earnings (Loss)	(20,769,309)
Penalties & Fines	23,538
Other Revenues	1,448,933

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Actual-Audited)
District Revenues	\$23,570,497	\$35,545,038	\$16,762,582	\$20,136,604	\$2,122,908	\$11,732,062	\$109,869,691
Fund Balance	723,646	9,856,849	0	0	0	0	10,580,495
Debt	0	0	0	0	0	0	0
Local Revenues	734,258	26,972	0	0	0	0	761,230
State Revenues	65,829	1,591,024	3,528,721	0	81,288	0	5,266,862
Federal Revenues	0	75,349	0	27,014	0	0	102,363
TOTAL	\$25,094,230	\$47,095,232	\$20,291,303	\$20,163,618	\$2,204,196	\$11,732,062	\$126,580,641

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2022-23 (Current Amended)
TENTATIVE BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2022-23 (Current Amended)
District Revenues	\$29,360,302	\$42,359,354	\$20,473,594	\$23,563,556	\$2,535,146	\$12,959,965	\$131,251,917
Fund Balance	2,138,606	40,667,299	0	0	0	0	42,805,905
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	2,114,625	0	0	0	0	0	2,114,625
State General Revenues	0	20,000,000	0	0	0	0	20,000,000
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	692,561	0	0	0	0	692,561
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	11,500,000	2,780,000	0	0	0	14,280,000
Florida Forever	0	0	0	0	0	0	0
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	97,500	0	318,000	0	0	0	415,500
Federal Revenues	0	97,849	0	24,824	0	0	122,673
Federal through State (DEP)	0	0	0	0	0	0	0
SOURCE OF FUNDS TOTAL	\$33,711,033	\$115,317,063	\$23,571,594	\$23,588,380	\$2,535,146	\$12,959,965	\$211,683,181

District Revenues include:

Ad Valorem	\$122,549,760
Permit & License Fees	2,256,857
Timber Sales	265,000
Ag Privilege Tax	0
Land Management	185,300
Investment Earnings (Loss)	5,800,000
Penalties & Fines	0
Other Revenues	195,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2022-23 (Current Amended)
District Revenues	\$29,360,302	\$42,359,354	\$20,473,594	\$23,563,556	\$2,535,146	\$12,959,965	\$131,251,917
Fund Balance	2,138,606	40,667,299	0	0	0	0	42,805,905
Debt	0	0	0	0	0	0	0
Local Revenues	2,114,625	0	0	0	0	0	2,114,625
State Revenues	97,500	32,192,561	3,098,000	0	0	0	35,388,061
Federal Revenues	0	97,849	0	24,824	0	0	122,673
TOTAL	\$33,711,033	\$115,317,063	\$23,571,594	\$23,588,380	\$2,535,146	\$12,959,965	\$211,683,181

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2023-24 (Tentative Budget)
TENTATIVE BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2023-24 (Tentative Budget)
District Revenues	\$32,767,625	\$37,169,581	\$30,032,801	\$24,743,835	\$2,790,711	\$13,760,394	\$141,264,947
Fund Balance	2,172,958	50,561,242	0	0	0	0	52,734,200
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	3,438,625	0	0	0	0	0	3,438,625
State General Revenues	0	20,000,000	1,200,000	0	0	0	21,200,000
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	796,781	0	0	0	0	796,781
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	2,650,000	2,294,100	0	0	0	4,944,100
Florida Forever	0	0	0	0	0	0	0
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	0	0	338,000	0	0	0	338,000
Federal Revenues	0	65,859	0	17,952	0	0	83,811
Federal through State (DEP)	0	0	0	0	0	0	0
SOURCE OF FUNDS TOTAL	\$38,379,208	\$111,243,463	\$33,864,901	\$24,761,787	\$2,790,711	\$13,760,394	\$224,800,464

District Revenues include:

Ad Valorem	\$125,990,030
Permit & License Fees	2,274,617
Timber Sales	250,000
Ag Privilege Tax	0
Land Management	185,300
Investment Earnings (Loss)	12,400,000
Penalties & Fines	0
Other Revenues	165,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2023-24 (Tentative Budget)
District Revenues	\$32,767,625	\$37,169,581	\$30,032,801	\$24,743,835	\$2,790,711	\$13,760,394	\$141,264,947
Fund Balance	2,172,958	50,561,242	0	0	0	0	52,734,200
Debt	0	0	0	0	0	0	0
Local Revenues	3,438,625	0	0	0	0	0	3,438,625
State Revenues	0	23,446,781	3,832,100	0	0	0	27,278,881
Federal Revenues	0	65,859	0	17,952	0	0	83,811
TOTAL	\$38,379,208	\$111,243,463	\$33,864,901	\$24,761,787	\$2,790,711	\$13,760,394	\$224,800,464

III. Budget Highlights

6. Proposed Millage Rate

The District continues to levy at the rolled-back millage rate. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate."

Section 200.065(1), F.S.

When certified property values are received from the property appraisers in July, the data from all counties in the District's jurisdiction are compiled and calculated to determine the rolled-back millage rate for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida Statute begins with the certification of taxable values every July 1 so taxing authorities can determine the millage rates to levy ad valorem taxes.

The FY2023–24 Tentative Budget ad valorem tax revenue is based on a proposed rolled-back millage rate of 0.2043. The projected ad valorem revenue for FY2023–24 is \$125,990,030, which represents a 2.8 percent increase compared to the FY2022–23 Adopted Budget. The increase is solely due to additional tax revenues from new construction. Certified taxable values across the District resulted in a 13.73 percent increase, comprised of 3.21 percent from new construction and 10.52 percent from existing properties.

Estimated ad valorem tax revenue has historically been higher than actual collected tax revenue. Therefore, the FY2023–24 Tentative Budget of \$125,990,030 in ad valorem revenue represents 96 percent of the \$131,239,614 in estimated proceeds.

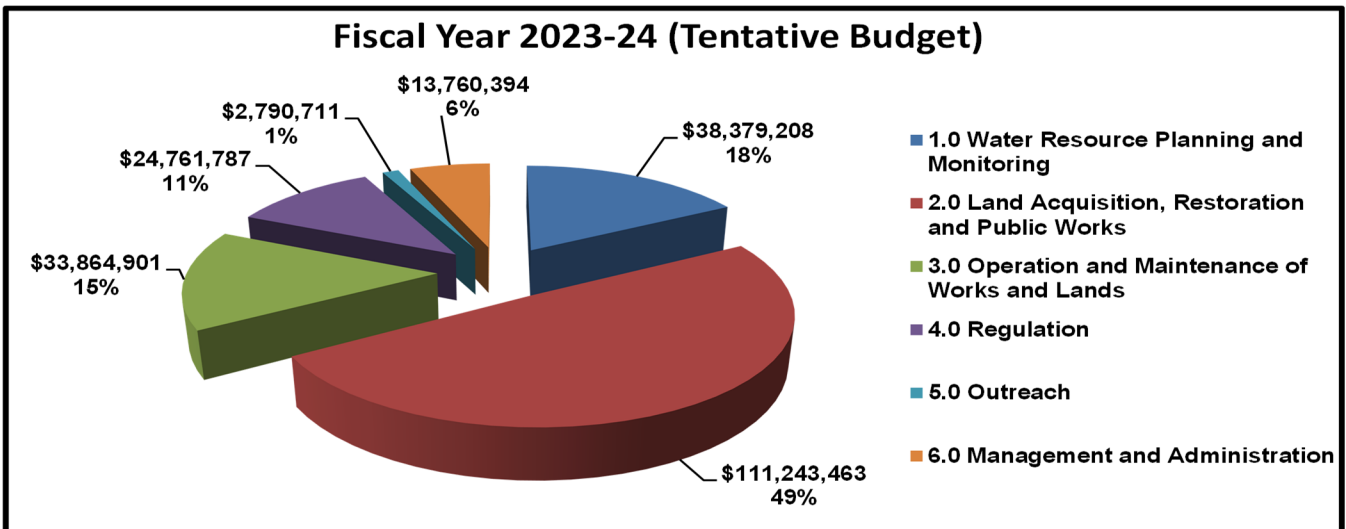
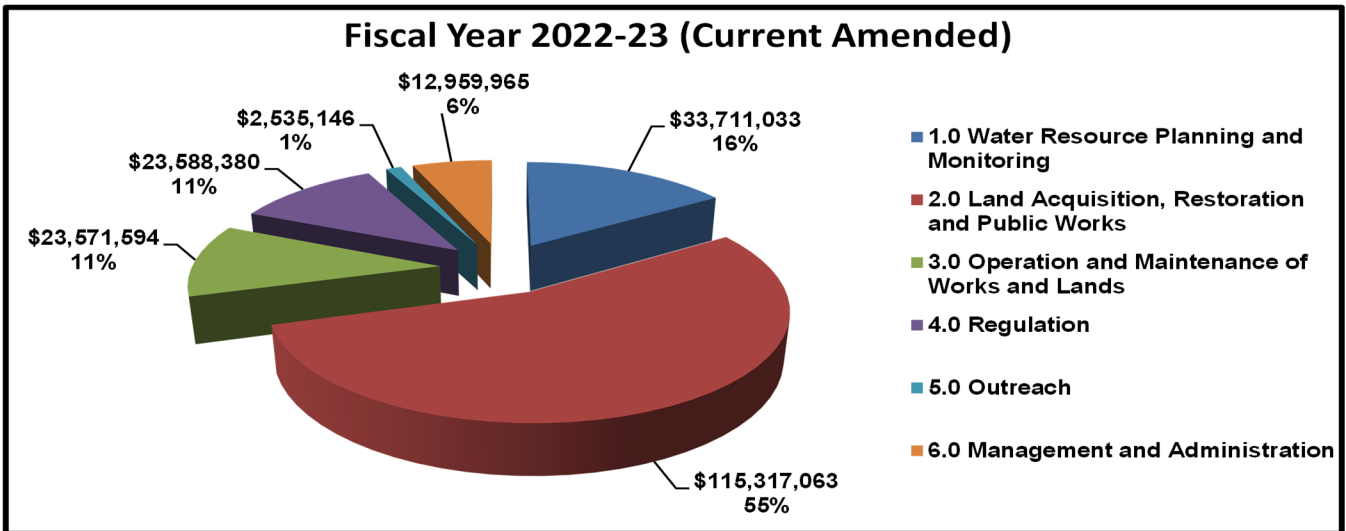
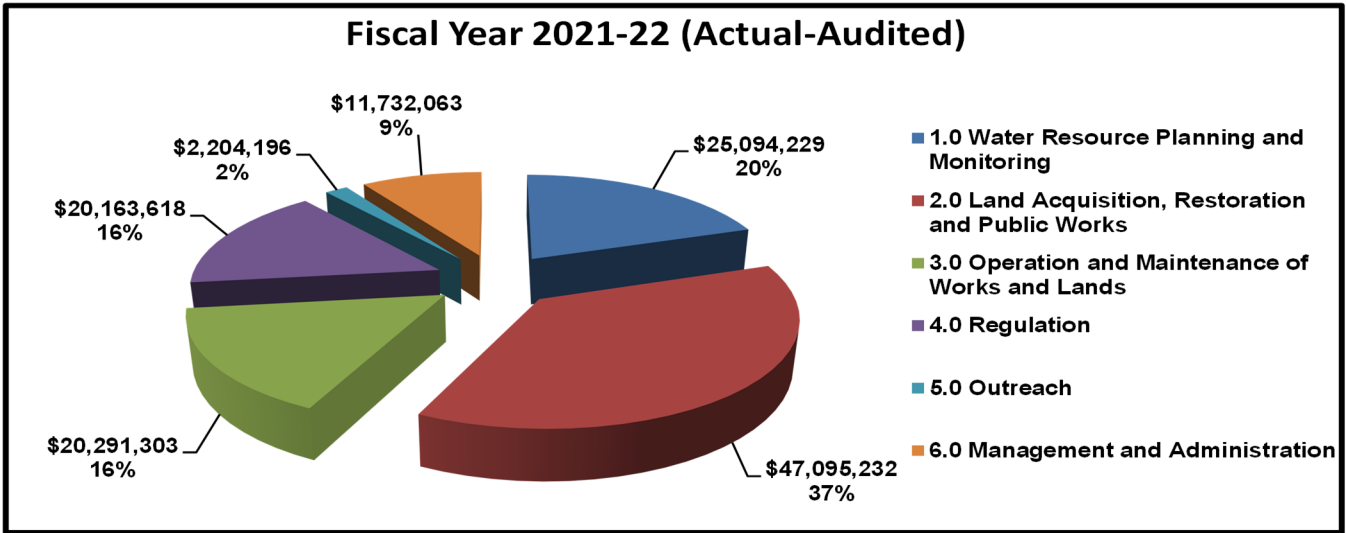
SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR AD VALOREM TAX COMPARISON

Fiscal Years 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24

DISTRICTWIDE			
Ad Valorem Tax Comparison	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Adopted Budget)	Fiscal Year 2023-24 (Tentative Budget)
Ad Valorem Taxes	\$119,503,484	\$122,549,760	\$125,990,030
Millage Rate	0.2535	0.2260	0.2043
Rolled-back Rate	0.2535	0.2260	0.2043
Percent of Change of Rolled-back Rate	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$488,151,790,466	\$564,849,558,401	\$642,386,756,739
Net New Taxable Value	\$12,231,928,620	\$17,347,099,511	\$18,099,844,166
Adjusted Taxable Value	\$475,919,861,846	\$547,502,458,890	\$624,286,912,573

III. Budget Highlights

7. Use of Funds by Program Three-Year Comparison



III. Budget Highlights

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**
Fiscal Years 2021-22 (Actual - Audited), 2022-23 (Current Amended), 2023-24 (Tentative)
TENTATIVE BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
1.0 Water Resource Planning and Monitoring	\$25,094,229	\$33,711,033	\$38,379,208	\$4,668,175	13.8%
1.1 - District Water Management Planning	8,112,414	12,880,850	14,046,383	1,165,533	9.0%
1.1.1 - Water Supply Planning	483,475	810,076	734,692	(75,384)	-9.3%
1.1.2 - Minimum Flows and Minimum Water Levels	1,284,298	1,624,746	1,761,536	136,790	8.4%
1.1.3 - Other Water Resources Planning	6,344,641	10,446,028	11,550,155	1,104,127	10.6%
1.2 - Research, Data Collection, Analysis and Monitoring	12,764,622	16,508,907	19,634,860	3,125,953	18.9%
1.3 - Technical Assistance	1,035,964	1,073,766	1,175,420	101,654	9.5%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology & Information Services	3,181,229	3,247,510	3,522,545	275,035	8.5%
2.0 Land Acquisition, Restoration and Public Works	\$47,095,232	\$115,317,063	\$111,243,463	(\$4,073,600)	-3.5%
2.1 - Land Acquisition	5,139,617	15,717,584	16,255,608	538,024	3.4%
2.2 - Water Source Development	20,892,442	53,717,890	75,133,897	21,416,007	39.9%
2.2.1 - Water Resource Development Projects	6,642,002	10,405,826	6,997,685	(3,408,141)	-32.8%
2.2.2 - Water Supply Development Assistance	13,765,407	42,550,916	67,334,196	24,783,280	58.2%
2.2.3 - Other Water Source Development Activities	485,033	781,148	802,016	40,868	5.4%
2.3 - Surface Water Projects	19,467,398	43,776,920	17,941,599	(25,835,321)	-59.0%
2.4 - Other Cooperative Projects	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	543,481	1,036,125	754,000	(282,125)	-27.2%
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology & Information Services	1,052,294	1,068,544	1,158,359	89,815	8.4%
3.0 Operation and Maintenance of Works and Lands	\$20,291,303	\$23,571,594	\$33,864,901	\$10,293,307	43.7%
3.1 - Land Management	4,720,732	5,860,175	5,901,567	41,392	0.7%
3.2 - Works	8,198,436	8,454,606	17,782,136	9,327,530	110.3%
3.3 - Facilities	2,586,964	2,986,960	3,350,368	363,408	12.2%
3.4 - Invasive Plant Control	499,671	435,205	446,026	10,821	2.5%
3.5 - Other Operation and Maintenance Activities	163,630	201,993	247,410	45,417	22.5%
3.6 - Fleet Services	2,181,435	3,392,705	3,876,187	483,482	14.3%
3.7 - Technology & Information Services	1,940,435	2,239,950	2,261,207	21,257	0.9%
4.0 Regulation	\$20,163,618	\$23,588,380	\$24,761,787	\$1,173,407	5.0%
4.1 - Consumptive Use Permitting	3,464,395	4,040,068	4,245,135	205,067	5.1%
4.2 - Water Well Construction Permitting and Contractor Licensing	747,400	944,016	962,138	18,122	1.9%
4.3 - Environmental Resource and Surface Water Permitting	7,437,467	10,085,795	10,411,720	325,925	3.2%
4.4 - Other Regulatory and Enforcement Activities	3,610,558	2,724,074	3,019,899	295,825	10.9%
4.5 - Technology & Information Services	4,903,798	5,794,427	6,122,895	328,468	5.7%
5.0 Outreach	\$2,204,196	\$2,535,146	\$2,790,711	\$255,565	10.1%
5.1 - Water Resource Education	829,134	866,358	938,806	72,448	8.4%
5.2 - Public Information	1,059,775	1,273,207	1,376,814	103,607	8.1%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying/Legislative Affairs/Cabinet Affairs	47,261	100,746	144,728	43,982	43.7%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology & Information Services	268,026	294,835	330,363	35,528	12.1%
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$114,848,578</i>	<i>\$198,723,216</i>	<i>\$211,040,070</i>	<i>\$12,316,854</i>	<i>6.2%</i>
6.0 Management and Administration	\$11,732,063	\$12,959,965	\$13,760,394	\$800,429	6.2%
6.1 - Administrative and Operations Support	8,846,338	9,843,965	10,644,394	800,429	8.1%
6.1.1 - Executive Direction	1,294,800	1,285,654	1,355,835	70,181	5.5%
6.1.2 - General Counsel/Legal	728,254	842,585	1,010,692	168,107	20.0%
6.1.3 - Inspector General	184,700	244,329	259,835	15,506	6.3%
6.1.4 - Administrative Support	3,676,240	3,951,598	4,228,174	276,576	7.0%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement/Contract Administration	622,822	1,017,341	1,019,310	1,969	0.2%
6.1.7 - Human Resources	1,094,985	1,247,159	1,295,435	48,276	3.9%
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology & Information Services	1,244,537	1,255,299	1,475,113	219,814	17.5%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector/Property Appraiser Fees)	2,885,725	3,116,000	3,116,000	0	0.0%
TOTAL	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6.2%

III. Budget Highlights

8. Major Use of Funds Variances

The table below illustrates major variances between the Current Amended Budget for FY2022–23 and the Tentative Budget for FY2023–24, highlighting significant variances at the program level. Each of these variances are explained below the table.

Expenditures by Program	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
1.0 Water Resource Planning and Monitoring	\$25,094,229	\$33,711,033	\$38,379,208	\$4,668,175	13.8%
2.0 Land Acquisition, Restoration and Public Works	47,095,232	115,317,063	111,243,463	(4,073,600)	-3.5%
3.0 Operation and Maintenance of Works and Lands	20,291,303	23,571,594	33,864,901	10,293,307	43.7%
4.0 Regulation	20,163,618	23,588,380	24,761,787	1,173,407	5.0%
5.0 Outreach	2,204,196	2,535,146	2,790,711	255,565	10.1%
6.0 Management and Administration	11,732,063	12,959,965	13,760,394	800,429	6.2%
Totals	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6.2%

Program 1.0 - Water Resource Planning and Monitoring

The program’s FY2023–24 Tentative Budget is \$38,379,208, which is a \$4,668,175 (or 13.8 percent) increase from the Amended Budget for FY2022-23 of \$33,711,033. The increase is primarily due to increases in fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,088,750); contracted services for data in support of surface water flows and levels (\$1,037,115) and ground water levels (\$357,260), as well as technical support of the Minimum Flows and Minimum Water Levels program (\$286,000); and interagency expenditures for cooperative funding projects to perform watershed management planning efforts (\$1,012,000). Also, there are increases in salaries and benefits for adjustments in compensation (\$314,717) and retirement (\$218,546).

These increases are primarily offset by a reduction in contracted services for mapping and survey control (\$948,725).

Program 2.0 - Land Acquisition, Restoration and Public Works

The program’s FY2023–24 Tentative Budget is \$111,243,463, which is a \$4,073,600 (or 3.5 percent) decrease from the Amended Budget for FY2022–23 of \$115,317,063. The decrease is primarily due to a reduction in interagency expenditures for District grants to improve the water quality of springs (\$10,500,000), fund future Polk Partnership projects (\$5,000,000), and fund the District’s cost-share reimbursement program to implement agricultural best management practices (BMPs) (\$2,000,000). Additionally, there is a reduction in interagency expenditures for cooperative funding projects to improve the water quality of stormwater runoff (\$7,651,941), apply the use of reclaimed water (\$5,174,000), implement BMPs to address potential and existing flooding concerns (\$1,623,319), perform feasibility and pilot testing in support of aquifer storage and recovery (\$987,624), and continue restoration efforts (\$767,059), as well as a reduction in contracted services for District-initiated restoration efforts (\$5,584,000).

These reductions are primarily offset by an increase in interagency expenditures for cooperative funding projects to build upon the region’s potable water infrastructure (\$20,190,413) and construct surface water reservoir and treatment plants (\$15,057,867).

Program 3.0 - Operation and Maintenance of Works and Lands

The program’s FY2023–24 Tentative Budget is \$33,864,901 which is a \$10,293,307 (or 43.7 percent) increase from the Amended Budget for FY2022–23 of \$23,571,594. The increase is primarily due to an increase in fixed capital outlay for flood control structure gate replacements and lift system conversions (\$7,100,000), as well as the installation of cathodic protection systems on District flood control structures S-160 (\$2,500,000) and S-551 (\$800,000).

III. Budget Highlights

Program 4.0 - Regulation

The program's FY2023–24 Tentative Budget is \$24,761,787, which is a \$1,173,407 (or 5 percent) increase from the Amended Budget for FY2022–23 of \$23,588,380. The increase is primarily due to increases in salaries and benefits for adjustments in compensation (\$254,244), retirement (\$237,284), self-funded medical insurance (\$122,761), and the reallocation of staff resources (\$76,543); and contracted services for upgrades to District financial systems (\$146,790), the operation and maintenance of the District's Dover/Plant City Automatic Meter Reading program (\$89,614), and the replacement of a contract and solicitation management system (\$77,326). Also, there is an increase in operating capital outlay for vehicles (\$172,400), the replacement of a unified computing system (UCS) for the West Palm Beach Data Center (\$100,860), and the expansion of information technology storage (\$50,430).

These increases are primarily offset by reductions in contracted services for a water use permitting data collection system (\$100,000) and operating capital outlay for upgrades to audio-visual equipment (\$90,531).

Program 5.0 - Outreach

The program's FY2023–24 Tentative Budget is \$2,790,711, which is a \$255,565 (or 10.1 percent) increase from the Amended Budget for FY2022–23 of \$2,535,146. The increase is primarily due to increases in salaries and benefits for adjustments in compensation (\$59,347), the reallocation of staff resources (\$36,280), retirement (\$27,698), and self-funded medical insurance (\$13,049); contracted services for grants advisory services (\$40,000) and upgrades to District financial systems (\$11,866); and operating capital outlay for rainfall signage (\$45,340). Also, there is an increase in operating expenses for non-capital equipment (\$11,916).

Program 6.0 - Management and Administration

The program's FY2023–24 Tentative Budget is \$13,760,394, which is an \$800,429 (or 6.2 percent) increase from the Amended Budget for FY2022–23 of \$12,959,965. The increase is primarily due to increases in salaries and benefits for adjustments in compensation (\$255,734), the reallocation of staff resources (\$182,256), retirement (\$151,077), self-funded medical insurance (\$22,435), and employer paid FICA taxes (\$19,568); operating expenses for software licensing and maintenance (\$46,325), liability insurance (\$37,410), micro/digital imaging services (\$20,000), and District uniforms (\$17,500); and operating capital outlay for personal computing and peripheral equipment (\$36,850), the replacement of a UCS for the West Palm Beach Data Center (\$33,780), and the expansion of information technology storage (\$16,890). Also, there is an increase in contracted services for upgrades to District financial systems (\$49,761), the replacement of a contract and solicitation management system (\$25,898), and professional financial reporting assistance (\$13,750).

These increases are primarily offset by reductions in contracted services for the development of standard technical specifications for bids and contracts (\$40,000), human resources advisory services (\$40,000), and a procurement process assessment (\$15,000); and operating capital outlay for upgrades to audio-visual equipment (\$29,619).

IV. Program Allocations

A. Program and Activity Definitions, Descriptions and Budget

This section provides the fiscal year (FY) 2023–24 Tentative Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resource Planning and Monitoring; Land Acquisition, Restoration and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and Management and Administration.

The following information is provided for ALL PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUBACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUBACTIVITY:

- Activity (or Subactivity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 ALL PROGRAMS

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
1.0 Water Resource Planning and Monitoring	\$27,099,095	\$27,482,506	\$25,094,229	\$33,711,033	\$38,379,208	\$4,668,175	13.8%
2.0 Land Acquisition, Restoration and Public Works	67,332,293	43,274,421	47,095,232	115,317,063	111,243,463	(4,073,600)	-3.5%
3.0 Operation and Maintenance of Works and Lands	17,651,944	17,322,092	20,291,303	23,571,594	33,864,901	10,293,307	43.7%
4.0 Regulation	18,925,325	19,502,947	20,163,618	23,588,380	24,761,787	1,173,407	5.0%
5.0 Outreach	2,005,354	2,066,212	2,204,196	2,535,146	2,790,711	255,565	10.1%
6.0 Management and Administration	11,129,266	11,495,961	11,732,063	12,959,965	13,760,394	800,429	6.2%
TOTAL	\$144,143,277	\$121,144,139	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6.2%

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$49,607,358	\$52,527,135	\$52,730,831	\$59,682,241	\$62,451,806	\$2,769,565	4.6%
Other Personal Services	0	4,794	0	0	0	0	0
Contracted Services	16,509,816	18,123,876	17,531,418	23,819,862	18,710,034	(5,109,828)	-21.5%
Operating Expenses	13,605,859	13,488,935	14,059,388	16,628,527	17,203,674	575,147	3.5%
Operating Capital Outlay	1,979,378	2,310,798	1,447,655	2,271,237	2,791,299	520,062	22.9%
Fixed Capital Outlay	4,362,706	4,176,082	5,531,475	18,712,250	31,269,000	12,556,750	67.1%
Interagency Expenditures (Cooperative Funding)	58,078,160	30,512,519	35,279,874	90,569,064	92,374,651	1,805,587	2.0%
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$144,143,277	\$121,144,139	\$126,580,641	\$211,683,181	\$224,800,464	\$13,117,283	6.2%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$59,907,786	\$0	\$0	\$0	\$2,510,209	\$33,811	\$62,451,806
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	17,854,434	0	0	0	805,600	50,000	18,710,034
Operating Expenses	17,090,602	0	0	0	113,072	0	17,203,674
Operating Capital Outlay	2,791,299	0	0	0	0	0	2,791,299
Fixed Capital Outlay	14,469,000	15,600,000	0	0	1,200,000	0	31,269,000
Interagency Expenditures (Cooperative Funding)	29,151,826	37,134,200	0	3,438,625	22,650,000	0	92,374,651
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$141,264,947	\$52,734,200	\$0	\$3,438,625	\$27,278,881	\$83,811	\$224,800,464

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rates (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	583.00	\$41,644,540	\$62,451,806	\$0	\$62,451,806
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	11,239,286	7,470,748	18,710,034
Operating Expenses			17,203,674	0	17,203,674
Operating Capital Outlay			2,791,299	0	2,791,299
Fixed Capital Outlay			0	31,269,000	31,269,000
Interagency Expenditures (Cooperative Funding)			0	92,374,651	92,374,651
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$93,686,065	\$131,114,399	\$224,800,464

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current - Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	574.00	574.00	574.00	583.00	583.00	-	0.0%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	574.00	574.00	574.00	583.00	583.00	0.00	0.0%

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
REDUCTIONS - NEW ISSUES SUMMARY
Fiscal Year 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24**

	1.0 Water Resource Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Works and Lands	4.0 Regulation	5.0 Outreach	6.0 Management and Administration	TOTAL
Reductions							
Salaries and Benefits	\$37,783	\$0	\$154,587	\$637	\$0	\$278	\$193,285
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,129,851	5,841,340	1,323,309	108,067	10,446	109,539	8,522,552
Operating Expenses	91,541	48,796	196,774	65,056	3,066	35,004	440,237
Operating Capital Outlay	130,457	51,366	478,653	215,956	13,697	57,111	947,240
Fixed Capital Outlay	0	585,000	425,000	0	0	0	1,010,000
Interagency Expenditures (Cooperative Funding)	175,000	34,329,693	0	0	0	0	34,504,693
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	\$1,564,632	\$40,856,195	\$2,578,323	\$389,716	\$27,209	\$201,932	\$45,618,007
New Issues							
Salaries and Benefits	\$654,981	\$341,994	\$475,548	\$715,788	\$141,469	\$633,070	\$2,962,850
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	2,108,219	199,751	579,062	364,230	58,053	103,409	3,412,724
Operating Expenses	145,507	116,820	454,370	101,581	24,447	172,659	1,015,384
Operating Capital Outlay	173,350	124,250	636,150	381,524	58,805	93,223	1,467,302
Fixed Capital Outlay	2,088,750	751,500	10,726,500	0	0	0	13,566,750
Interagency Expenditures (Cooperative Funding)	1,062,000	35,248,280	0	0	0	0	36,310,280
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	\$6,232,807	\$36,782,595	\$12,871,630	\$1,563,123	\$282,774	\$1,002,361	\$58,735,290
Net Change							
Salaries and Benefits	\$617,198	\$341,994	\$320,961	\$715,151	\$141,469	\$632,792	\$2,769,565
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	978,368	(5,641,589)	(744,247)	256,163	47,607	(6,130)	(5,109,828)
Operating Expenses	53,966	68,024	257,596	36,525	21,381	137,655	575,147
Operating Capital Outlay	42,893	72,884	157,497	165,568	45,108	36,112	520,062
Fixed Capital Outlay	2,088,750	166,500	10,301,500	0	0	0	12,556,750
Interagency Expenditures (Cooperative Funding)	887,000	918,587	0	0	0	0	1,805,587
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	\$4,668,175	(\$4,073,600)	\$10,293,307	\$1,173,407	\$255,565	\$800,429	\$13,117,283

IV. Program Allocations

IV. Program Allocations

1.0 Water Resource Planning and Monitoring

This program includes all water management planning including water supply planning, development of minimum flows and minimum water levels (MFLs), and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

District Description

This program encompasses a broad scope of programs critical to the core mission, including water supply planning, MFLs, data collection, research and studies, watershed and water body planning, floodplain mapping, and technical assistance to local governments. Planning activities include strategic planning for the District; five-year updates to the Regional Water Supply Plan (RWSP); watershed management planning; diagnostic, protection and restoration plans for specific water bodies; and planning and technical assistance to water management partners, including entities such as local governments, regional water supply authorities and national estuary programs. While ensuring necessary data is available to support the scientific work critical to the core mission, the District continually performs a comprehensive review of all data collection efforts to eliminate duplication, ensure data quality, better align data efforts with District priorities, and control costs. As an example, orthoimagery data is being collected on a three-year cycle rather than annually.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

1.0 Water Resource Planning and Monitoring

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$13,245,827	\$14,108,740	\$13,323,662	\$14,727,528	\$15,344,726	\$617,198	4.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	6,606,563	6,194,428	5,535,156	7,893,259	8,871,627	978,368	12.4%
Operating Expenses	2,090,112	2,243,846	2,286,369	2,491,708	2,545,674	53,966	2.2%
Operating Capital Outlay	486,917	536,620	255,349	289,533	332,426	42,893	14.8%
Fixed Capital Outlay	1,552,566	230,941	195,270	1,803,250	3,892,000	2,088,750	115.8%
Interagency Expenditures (Cooperative Funding)	3,117,110	4,167,931	3,498,423	6,505,755	7,392,755	887,000	13.6%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$27,099,095	\$27,482,506	\$25,094,229	\$33,711,033	\$38,379,208	\$4,668,175	13.8%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$15,344,726	\$0	\$0	\$0	\$0	\$0	\$15,344,726
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	8,871,627	0	0	0	0	0	8,871,627
Operating Expenses	2,545,674	0	0	0	0	0	2,545,674
Operating Capital Outlay	332,426	0	0	0	0	0	332,426
Fixed Capital Outlay	3,892,000	0	0	0	0	0	3,892,000
Interagency Expenditures (Cooperative Funding)	1,781,172	2,172,958	0	3,438,625	0	0	7,392,755
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$32,767,625	\$2,172,958	\$0	\$3,438,625	\$0	\$0	\$38,379,208

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	138.42	\$10,388,119	\$15,344,726	\$0	\$15,344,726
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	4,813,589	4,058,038	8,871,627
Operating Expenses			2,545,674	0	2,545,674
Operating Capital Outlay			332,426	0	332,426
Fixed Capital Outlay			0	3,892,000	3,892,000
Interagency Expenditures (Cooperative Funding)			0	7,392,755	7,392,755
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$23,036,415	\$15,342,793	\$38,379,208

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	151.69	149.10	147.71	138.71	138.42	(0.29)	-0.2%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Intern	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL WORKFORCE	151.69	149.10	147.71	138.71	138.42	(0.29)	-0.2%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 1.0 Water Resource Planning and Monitoring Fiscal Year 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		138.71	\$33,711,033	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.29	37,783
1	Reallocation of Staff Resources	37,772	0.29	
2	Non-Medical Insurance Premiums	11	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				1,129,851
3	Research, Data Collection, Analysis & Monitoring	948,725		Due to a reduction in Mapping & Survey Control.
4	Other Water Resources Planning	100,000		Due to a reduction in Watershed Management Planning.
5	Water Supply Planning	50,000		Due to a reduction in Central Florida Water Initiative Planning.
6	Research, Data Collection, Analysis & Monitoring	25,000		Due to a reduction in Studies & Assessments.
7	Technology & Information Services	3,570		Due to a reduction in Tampa Data Center Backup Recovery System.
8	Technology & Information Services	2,556		Due to a reduction in Technology Support Services.
Operating Expenses				91,541
9	Minimum Flows and Minimum Water Levels	32,000		Due to a reduction in Non-Capital Equipment.
10	Technology & Information Services	15,968		Due to a reduction in Software Licensing and Maintenance.
11	Research, Data Collection, Analysis & Monitoring	9,590		Due to a reduction in Tuition Reimbursement.
12	Research, Data Collection, Analysis & Monitoring	9,100		Due to a reduction in Maintenance and Repair of Equipment.
13	Research, Data Collection, Analysis & Monitoring	6,145		Due to a reduction in Parts and Supplies.
14	Other Water Resources Planning	5,748		Due to a reduction in Tuition Reimbursement.
15	Technology & Information Services	4,801		Due to a reduction in Printing and Reproduction.
16	Research, Data Collection, Analysis & Monitoring	3,100		Due to a reduction in Rental of Equipment.
17	Research, Data Collection, Analysis & Monitoring	1,960		Due to a reduction in Telephone and Communications.
18	Technical Assistance	710		Due to a reduction in Memberships and Dues.
19	Other Water Resources Planning	660		Due to a reduction in Professional Licenses.
20	Research, Data Collection, Analysis & Monitoring	588		Due to a reduction in Travel for Staff Duties.
21	Research, Data Collection, Analysis & Monitoring	400		Due to a reduction in Advertising and Public Notices.
22	Minimum Flows and Minimum Water Levels	300		Due to a reduction in Parts and Supplies.
23	Technology & Information Services	207		Due to a reduction in Travel for Offsite Training.
24	Technology & Information Services	121		Due to a reduction in Travel for Staff Duties.
25	Technology & Information Services	71		Due to a reduction in Books, Subscriptions and Data.
26	Technology & Information Services	60		Due to a reduction in Advertising and Public Notices.
27	Technology & Information Services	11		Due to a reduction in Parts and Supplies.
28	Technology & Information Services	1		Due to a reduction in Office Supplies.
Operating Capital Outlay				130,457
29	Technology & Information Services	64,260		Due to a reduction in Audio-Visual Equipment Upgrades.
30	Technology & Information Services	26,639		Due to a reduction in Network Infrastructure Equipment Lease.
31	Technology & Information Services	26,180		Due to a reduction in Tampa Data Center Backup Recovery System.
32	Technology & Information Services	7,165		Due to a reduction in Enterprise Server Replacements.
33	Technology & Information Services	6,200		Due to a reduction in Field Equipment.
34	Technology & Information Services	13		Due to a reduction in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				-
		-		
Interagency Expenditures (Cooperative Funding)				175,000
35	Water Supply Planning	175,000		Due to a reduction in Cooperative Funding Initiative for Water Supply Planning.
Debt				-
		-		
Reserves - Emergency Response				-
		-		
TOTAL REDUCTIONS			0.29	\$1,564,632

IV. Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	654,981	
1	Adjustments in Compensation	314,717	0.00		
2	Retirement	218,546	0.00		
3	Self-Funded Medical Insurance	81,155	0.00		
4	Employer Paid FICA Taxes	24,063	0.00		
5	Overtime	16,500	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				2,108,219	
6	Research, Data Collection, Analysis & Monitoring	1,037,115			Due to an increase in Surface Water Flows & Levels Data.
7	Research, Data Collection, Analysis & Monitoring	357,260			Due to an increase in Ground Water Levels Data.
8	Minimum Flows and Minimum Water Levels	286,000			Due to an increase in MFLs Technical Support.
9	Technology & Information Services	103,435			Due to an increase in Financial Systems Upgrades.
10	Minimum Flows and Minimum Water Levels	100,000			Due to an increase in MFLs Establishment/Evaluation.
11	Water Supply Planning	70,000			Due to an increase in Five-Year Districtwide Regional Water Supply Plan Update.
12	Research, Data Collection, Analysis & Monitoring	59,800			Due to an increase in Biologic Data.
13	Technology & Information Services	54,625			Due to an increase in Contract and Solicitation Management System Replacement.
14	Research, Data Collection, Analysis & Monitoring	10,090			Due to an increase in Data Support.
15	Research, Data Collection, Analysis & Monitoring	9,800			Due to an increase in Water Quality Data.
16	Research, Data Collection, Analysis & Monitoring	6,819			Due to an increase in Institute of Food & Agricultural Sciences Research.
17	Water Supply Planning	6,450			Due to an increase in Utility Population Estimation Model and Demographic Analysis.
18	Research, Data Collection, Analysis & Monitoring	4,225			Due to an increase in Geologic Data.
19	Research, Data Collection, Analysis & Monitoring	2,600			Due to an increase in Meteorologic Data.
Operating Expenses				145,507	
20	Technology & Information Services	56,917			Due to an increase in Non-Capital Equipment.
21	Research, Data Collection, Analysis & Monitoring	53,700			Due to an increase in Non-Capital Equipment.
22	Technology & Information Services	10,672			Due to an increase in Telephone and Communications.
23	Other Water Resources Planning	4,470			Due to an increase in Travel for Offsite Training.
24	Water Supply Planning	3,445			Due to an increase in Travel for Staff Duties.
25	Research, Data Collection, Analysis & Monitoring	3,333			Due to an increase in Travel for Offsite Training.
26	Technology & Information Services	2,689			Due to an increase in Maintenance and Repair of Equipment.
27	Technology & Information Services	2,151			Due to an increase in Tuition Reimbursement.
28	Other Water Resources Planning	1,835			Due to an increase in Travel for Staff Duties.
29	Research, Data Collection, Analysis & Monitoring	1,440			Due to an increase in Professional Licenses.
30	Research, Data Collection, Analysis & Monitoring	800			Due to an increase in Utilities.
31	Technical Assistance	800			Due to an increase in Travel for Offsite Training.
32	Minimum Flows and Minimum Water Levels	759			Due to an increase in Travel for Staff Duties.
33	Water Supply Planning	650			Due to an increase in Books, Subscriptions and Data.
34	Other Water Resources Planning	600			Due to an increase in Maintenance and Repair of Equipment.
35	Other Water Resources Planning	450			Due to an increase in Memberships and Dues.
36	Research, Data Collection, Analysis & Monitoring	331			Due to an increase in Memberships and Dues.
37	Other Water Resources Planning	235			Due to an increase in Books, Subscriptions and Data.
38	Technical Assistance	130			Due to an increase in Travel for Staff Duties.
39	Technical Assistance	75			Due to an increase in Professional Licenses.
40	Technical Assistance	25			Due to an increase in Books, Subscriptions and Data.
Operating Capital Outlay				173,350	
41	Technology & Information Services	71,250			Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
42	Technology & Information Services	35,625			Due to an increase in Information Technology Storage Expansion.
43	Research, Data Collection, Analysis & Monitoring	35,500			Due to an increase in Vehicles.
44	Technology & Information Services	11,875			Due to an increase in Virtual Desktop Infrastructure Expansion.
45	Technology & Information Services	9,300			Due to an increase in Personal Computing and Peripheral Equipment.
46	Research, Data Collection, Analysis & Monitoring	6,000			Due to an increase in Office Equipment.
47	Research, Data Collection, Analysis & Monitoring	3,800			Due to an increase in Field Equipment.
Fixed Capital Outlay				2,088,750	
48	Research, Data Collection, Analysis & Monitoring	2,088,750			Due to an increase in Well Construction associated with the Aquifer Exploration and Monitor Well Drilling Program.

IV. Program Allocations

Interagency Expenditures (Cooperative Funding)		1,062,000	
49	Other Water Resources Planning	1,012,000	Due to an increase in Cooperative Funding Initiative for Watershed Management Planning.
50	Other Water Resources Planning	50,000	Due to an increase in District Grants for Watershed Management Planning.
Debt		-	
Reserves - Emergency Response		-	
TOTAL NEW ISSUES		0.00	\$6,232,807
1.0 Water Resource Planning and Monitoring			
Total Workforce and Tentative Budget for FY2023-24		138.42	\$38,379,208

Changes and Trends

In recent years, the District has increased its overall emphasis in the areas of watershed management planning, water body protection/restoration planning, and MFLs initiatives. Data collection is being expanded where needed, such as increasing the number of monitor wells constructed in the Northern and Heartland regions of the District to support strategic priorities; depicted by the increases in fixed capital outlay.

The District's Watershed Management Program (WMP) remains the cornerstone of its preventative flood protection efforts. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for watershed management planning. This is evident by the significant increase in interagency expenditures over the past several years.

Contracted services have increased in recent years primarily due to the conversion of models which support the District's WMP, watershed management plans outside of the Cooperative Funding Initiative program, and planned ground and surface water levels model development.

Budget Variances

Overall, the program increased by 13.8 percent or \$4,668,175.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$314,717), retirement (\$218,546), self-funded medical insurance (\$81,155), employer paid FICA taxes (\$24,063), and overtime (\$16,500).
- Contracted services for Surface Water Flows & Levels Data (\$1,037,115), Ground Water Levels Data (\$357,260), MFLs Technical Support (\$286,000), financial systems upgrades (\$103,435), MFLs Establishment and Evaluation (\$100,000), the Five-Year District RWSP update (\$70,000), and Biologic Data (\$59,800).
- Operating expenses for non-capital equipment (\$78,617), telephone and communications (\$8,712), and travel for offsite training (\$8,396).
- Operating capital outlay for a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$71,250) and IT storage expansion (\$35,625).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,088,750).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$1,012,000) and District grants (\$50,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$37,772).
- Contracted services for Mapping & Survey Control (\$948,725) and Watershed Management Planning (\$100,000).
- Operating expenses for software licensing and maintenance (\$15,968), tuition reimbursement (\$13,187), parts and supplies (\$6,456), and maintenance and repair of equipment (\$5,811).

IV. Program Allocations

- Operating capital outlay for audio-visual equipment upgrades (\$64,260).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$175,000).

Major Budget Items

- Salaries and Benefits (\$15,344,726 – 138.42 FTEs)
 - 1.1.1 *Water Supply Planning* (4.68 FTEs)
 - 1.1.2 *Minimum Flows and Minimum Water Levels* (7.20 FTEs)
 - 1.1.3 *Other Water Resources Planning* (23.51 FTEs)
 - 1.2 *Research, Data Collection, Analysis and Monitoring* (82.88 FTEs)
 - 1.3 *Technical Assistance* (8.88 FTEs)
 - 1.5 *Technology and Information Services* (11.27 FTEs)
- Contracted Services
 - Surface Water Flows & Levels Data (\$3,641,116)
 - Biologic Data (\$1,095,000)
 - MFLs Technical Support (\$651,500)
 - Water Body Protection & Restoration Planning (\$620,000)
 - Watershed Management Planning (\$600,000)
 - Ground Water Levels Data (\$573,995)
 - Institute of Food and Agricultural Sciences Research (\$393,000)
 - MFLs Establishment and Evaluation (\$230,000)
 - Geologic Data (\$188,963)
 - Water Quality Data (\$149,870)
 - Utility Population Estimation Model and Demographic Analysis (\$135,450)
 - Meteorologic Data (\$101,688)
 - Technology Support Services (\$94,087)
 - Five-Year District RWSP Update (\$70,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,314,749)
 - Non-Capital Equipment (\$329,649)
 - Maintenance and Repair of Equipment (\$229,823)
 - Parts and Supplies (\$214,422)
 - Telephone and Communications (\$116,968)
 - Travel for Staff Duties (\$100,060)
 - Laboratory Supplies (\$63,000)
 - Travel for Offsite Training (\$58,169)
 - Printing and Reproduction (\$22,206)
 - Tuition Reimbursement (\$18,678)
 - Memberships and Dues (\$16,039)
 - Books, Subscriptions, and Data (\$15,012)
 - Rental of Equipment (\$14,600)
- Operating Capital Outlay
 - Vehicles (\$170,500)
 - West Palm Beach Data Center UCS Replacement (\$71,250)
 - IT Storage Expansion (\$35,625)
 - Enterprise Server Replacements (\$11,875)
 - Virtual Desktop Infrastructure Expansion (\$11,875)
 - Personal Computing and Peripheral Equipment (\$9,300)
 - Field Equipment (\$10,000)
 - Unstructured Data Storage Equipment Lease (\$6,001)
 - Office Equipment (\$6,000)

IV. Program Allocations

- Fixed Capital Outlay
 - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$3,892,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$6,927,250)
 - Water Body Protection & Restoration Planning (\$465,505)

IV. Program Allocations

1.1 District Water Management Planning – Local and regional water management and water supply planning, minimum flows and minimum water levels (MFLs), and other long-term water resource planning efforts. District Water Management Plans, developed pursuant to Section 373.036, Florida Statutes, are districtwide planning documents which encompass other levels of water management planning.

District Description

This activity includes preparation of the District’s Regional Water Supply Plan (RWSP); the determination and establishment of MFLs; development of Water Resource Assessment projects; development and maintenance of the District’s Strategic Plan, Watershed Management Program (WMP) and Surface Water Improvement and Management plans; and provides support for the national estuary programs, economic analyses, and other state, regional, and local water resource planning and coordination efforts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

1.1 District Water Management Planning

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$3,801,614	\$3,754,573	\$3,433,378	\$4,370,993	\$4,363,340	(\$7,653)	-0.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,172,525	1,238,662	1,133,404	1,914,500	2,226,950	312,450	16.3%
Operating Expenses	48,113	39,941	53,209	89,602	63,338	(26,264)	-29.3%
Operating Capital Outlay	48,012	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	3,093,011	4,142,931	3,492,423	6,505,755	7,392,755	887,000	13.6%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$8,163,275	\$9,176,107	\$8,112,414	\$12,880,850	\$14,046,383	\$1,165,533	9.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$8,434,800	\$2,172,958	\$0	\$3,438,625	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$4,363,340	\$0	\$4,363,340
Other Personal Services	0	0	0
Contracted Services	1,006,950	1,220,000	2,226,950
Operating Expenses	63,338	0	63,338
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	7,392,755	7,392,755
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,433,628	\$8,612,755	\$14,046,383

Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning. This is evident by the significant increase in interagency expenditures over the past several years.

There is also a significant increase in contracted services in recent years primarily due to the conversion of models which support the District’s WMP, as well as funding for watershed management plans outside of the Cooperative Funding Initiative program.

IV. Program Allocations

Budget Variances

The 9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$167,955), retirement (\$79,755), employer paid FICA taxes (\$12,854), and self-funded medical insurance (\$4,593).
- Contracted services for MFLs Technical Support (\$286,000), MFLs Establishment and Evaluation (\$100,000), and the Five-Year District RWSP update (\$70,000).
- Operating expenses for travel for staff duties (\$6,039).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$1,012,000) and District grants (\$50,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$273,098).
- Contracted services for Watershed Management Planning (\$100,000) and Central Florida Water Initiative planning (\$50,000).
- Operating expenses for non-capital equipment (\$32,000).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$175,000).

Major Budget Items

- Salaries and Benefits (\$4,363,340)
- Contracted Services
 - MFLs Technical Support (\$651,500)
 - Water Body Protection & Restoration Planning (\$620,000)
 - Watershed Management Planning (\$600,000)
 - MFLs Establishment and Evaluation (\$150,000)
 - Utility Population Estimation Model and Demographic Analysis (\$135,450)
 - Five-Year District RWSP Update (\$70,000)
- Operating Expenses
 - Travel for Staff Duties (\$18,788)
 - Travel for Offsite Training (\$13,020)
 - Books, Subscriptions, and Data (\$9,195)
 - Tuition Reimbursement (\$7,872)
 - Memberships and Dues (\$5,068)
 - Telephone and Communications (\$4,320)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$6,927,250)
 - Water Body Protection & Restoration Planning (\$465,505)

IV. Program Allocations

1.1.1 Water Supply Planning – Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, Florida Statutes (F.S.), and regional water supply plans developed pursuant to Section 373.709, F.S.

District Description

The District is required by Section 373.709, F.S., to prepare a Districtwide Regional Water Supply Plan (RWSP) for areas where existing sources of water supply may not be adequate to meet demands over a 20-year planning horizon. This plan must be updated every five years. The last update, approved by the District’s Governing Board in November 2020, addresses water supply needs and sources through 2040. The RWSP for the Central Florida Water Initiative (CFWI), which only affects Polk County, its municipalities, and a small portion of Lake County within this District, was also approved by the Governing Board in November 2020.

This subactivity also includes the Districtwide Water Supply Assessment, water conservation/alternative sources planning and research, cooperative water supply planning efforts with local governments and water supply authorities, and demographic analyses to support water supply planning.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
1.1.1 Water Supply Planning

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$336,846	\$363,257	\$281,644	\$443,563	\$512,634	\$69,071	15.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	178,116	156,768	146,785	179,000	205,450	26,450	14.8%
Operating Expenses	10,700	10,002	20,282	12,513	16,608	4,095	32.7%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	315,940	170,621	34,764	175,000	0	(175,000)	-100.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$841,602	\$700,648	\$483,475	\$810,076	\$734,692	(\$75,384)	-9.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2023-24</small>	\$734,692	\$0	\$0	\$0	\$0	\$0	\$734,692

OPERATING AND NON-OPERATING
Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$512,634	\$0	\$512,634
Other Personal Services	0	0	0
Contracted Services	205,450	0	205,450
Operating Expenses	16,608	0	16,608
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$734,692	\$0	\$734,692

Changes and Trends

The majority of the fluctuations in salaries and benefits and contracted technical assistance are a reflection of timing of efforts associated with five-year updates to the CFWI and Districtwide RWSPs. About two years after the completion of one, the planning and technical efforts for the next update begin.

The District also assists other entities, primarily water supply authorities and local governments, with water supply planning and cost-share funding. Recent examples reflecting the majority of interagency expenditures over the past several years include the continuation of updates for the Peace River Manasota Regional Water Supply Authority’s Integrated Regional Water Supply Master Plan, Withlacoochee Regional Water Supply Authority’s (WRWSA) Water Supply Plan, and the Polk Regional Water Cooperative’s Peace Creek Integrated Water Supply and Water Demand Management plans.

IV. Program Allocations

Information derived from such plans is integral to the development of the District's RWSP update. In FY2022–23, funding was included for the development of the WRWSA's regional water supply plan update.

Budget Variances

The 9.3 percent decrease is primarily due to reductions in:

- Contracted services for CFWI planning (\$50,000).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$175,000).

The reductions are primarily offset by increases in:

- Salaries and benefits for the reallocation of staff resources (\$46,436), adjustments in compensation (\$10,088), retirement (\$6,820), and self-funded medical insurance (\$4,896).
- Contracted services for the Five-Year District RWSP update (\$70,000) and Utility Population Estimation Model and Demographic Analysis (\$6,450).
- Operating expenses for travel for staff duties (\$3,445) and books, subscriptions, and data (\$650).

Major Budget Items

- Salaries and Benefits (\$512,634)
- Contracted Services
 - Utility Population Estimation Model and Demographic Analysis (\$135,450)
 - Five-Year District RWSP (\$70,000)
- Operating Expenses
 - Travel for Staff Duties (\$8,808)
 - Books, Subscriptions, and Data (\$7,800)

IV. Program Allocations

1.1.2 Minimum Flows and Minimum Water Levels – The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district Governing Board.

District Description

This subactivity includes the determination and establishment of minimum flows and minimum water levels (MFLs) for streams, estuaries, lakes, aquifers, wetlands, and springs (including independent scientific peer review) in order to avoid significant harm to water resources or ecology of the area. Also included is the ongoing development of Water Resource Assessment projects and other hydrologic investigations for the Northern Tampa Bay and Southern Water Use caution areas and the District's Northern region. The District's Governing Board updates and approves the MFLs Priority List and Schedule after receiving public comment. The Department of Environmental Protection subsequently reviews and approves the Priority List and Schedule.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

1.1.2 Minimum Flows and Minimum Water Levels

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,264,626	\$960,794	\$824,521	\$1,176,715	\$959,046	(\$217,669)	-18.5%
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	552,230	577,881	459,397	415,500	801,500	386,000	92.9%
Operating Expenses	7,105	6,834	380	32,531	990	(31,541)	-97.0%
Operating Capital Outlay	0	0	0	0	0	0	0
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$1,823,961	\$1,545,509	\$1,284,298	\$1,624,746	\$1,761,536	\$136,790	8.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$1,761,536	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$959,046	\$0	\$959,046
Other Personal Services	0	0	0
Contracted Services	801,500	0	801,500
Operating Expenses	990	0	990
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,761,536	\$0	\$1,761,536

Changes and Trends

The majority of funding in this subactivity is driven by the number of MFL evaluations and re-evaluations in a fiscal year based on the District's prioritized schedule. For FY2023–24, the significant increase in contracted services is based on peer reviews of MFLs for Lower Withlacoochee River, Upper Withlacoochee River, Upper Peace River, and Southern Water Use Caution Area lakes; peer review of a reservation for Lake Hancock/Lower Saddle Creek; and technical advisory services as needed. In FY2022–23, the increase in operating expenses was for water quality sonde sensors for in-situ data collection in support of the Crystal River Kings Bay MFL re-evaluation.

Budget Variances

The 8.4 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$49,883), retirement (\$22,197), and employer paid FICA taxes (\$3,831).
- Contracted services for MFLs Technical Support (\$286,000) and MFLs Establishment and Evaluation (\$100,000).

IV. Program Allocations

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$272,738) and self-funded medical insurance (\$20,321).
- Operating expenses for non-capital equipment (\$32,000).

Major Budget Items

- Salaries and Benefits (\$959,046)
- Contracted Services
 - MFLs Technical Support (\$651,500)
 - MFLs Establishment and Evaluation (\$150,000)
- Operating Expenses
 - Travel for Staff Duties (\$990)

IV. Program Allocations

1.1.3 Other Water Resources Planning – District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, Surface Water Improvement and Management (SWIM) planning, and feasibility studies.

District Description

This subactivity includes the development and maintenance of the District's Strategic Plan which provides the framework for the water management activities of the District, including more specific or programmatic planning activities.

Another key planning effort and a Strategic Plan strategy is the District's Watershed Management Program (WMP), which is implemented in partnership with local governments and integrates the District's watershed-based approaches to flood protection, water quality improvement, and natural systems protection. The WMP includes five elements: (1) Topographic Information, (2) Watershed Evaluation, (3) Watershed Management Plan, (4) Implementation of Best Management Practices (BMPs), and (5) Maintenance of Watershed Parameters and Models. The first three elements, along with the model maintenance component, are budgeted in this subactivity. Once watershed plans are developed, implementation of BMPs may follow, and District funding assistance for this purpose is budgeted under *2.3 Surface Water Projects*.

The District also actively plans for the restoration and protection of 12 priority water bodies consistent with the SWIM Act. Plans for each water body are in place and are updated periodically to ensure that they reflect current water quality and natural system conditions, trends, and needs. The District also provides financial support for, and works closely with, the national estuary programs associated with Tampa Bay, Sarasota Bay, and Charlotte Harbor, each of which is a SWIM priority water body.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 1.1.3 Other Water Resources Planning

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,200,142	\$2,430,522	\$2,327,213	\$2,750,715	\$2,891,660	\$140,945	5.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	442,179	504,013	527,222	1,320,000	1,220,000	(100,000)	-7.6%
Operating Expenses	30,308	23,105	32,547	44,558	45,740	1,182	2.7%
Operating Capital Outlay	48,012	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	2,777,071	3,972,310	3,457,659	6,330,755	7,392,755	1,062,000	16.8%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$5,497,712	\$6,929,950	\$6,344,641	\$10,446,028	\$11,550,155	\$1,104,127	10.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$5,938,572	\$2,172,958	\$0	\$3,438,625	\$0	\$0	\$11,550,155

OPERATING AND NON-OPERATING

	Fiscal Year 2023-24		TOTAL
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	
Salaries and Benefits	\$2,891,660	\$0	\$2,891,660
Other Personal Services	0	0	0
Contracted Services	0	1,220,000	1,220,000
Operating Expenses	45,740	0	45,740
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	7,392,755	7,392,755
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,937,400	\$8,612,755	\$11,550,155

IV. Program Allocations

Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning. This is evident by the significant increase in interagency expenditures over the past several years. In recent years there has been a significant increase in contracted services primarily due to the conversion of models which support the District's WMP, as well as funding for watershed management plans outside of the Cooperative Funding Initiative program. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource planning efforts.

Budget Variances

The 10.6 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$107,984), retirement (\$50,738), self-funded medical insurance (\$20,018), and employer paid FICA taxes (\$8,250).
- Operating expenses for travel for offsite training (\$4,470) and travel for staff duties (\$1,835).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$1,012,000) and District grants (\$50,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$46,796).
- Contracted services for Watershed Management Planning (\$100,000).
- Operating expenses for tuition reimbursement (\$5,748).

Major Budget Items

- Salaries and Benefits (\$2,891,660)
- Contracted Services
 - Water Body Protection & Restoration Planning (\$620,000)
 - Watershed Management Planning (\$600,000)
- Operating Expenses
 - Travel for Offsite Training (\$13,020)
 - Travel for Staff Duties (\$8,990)
 - Tuition Reimbursement (\$7,872)
 - Memberships and Dues (\$5,068)
 - Telephone and Communications (\$4,320)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$6,927,250)
 - Water Body Protection & Restoration Planning (\$465,505)

IV. Program Allocations

1.2 Research, Data Collection, Analysis and Monitoring – Activities that support district water management planning, restoration and preservation efforts including water quality monitoring, data collection and evaluation, and research.

District Description

This activity consists of District-managed and outsourced data collection, data analysis, and basic research. The District’s water management mission necessitates a science-intensive approach to decision making, which requires reliable data of many types. The District monitors and collects a great deal of water resource data and obtains additional data from various sources including the U.S. Geological Survey.

Basic data such as aquifer levels, lake levels, stream and spring flows, rainfall, water quality, land survey, and biological information are used to characterize water resources and are essential for the modeling and analysis that support core and strategic priorities. The Regional Observation and Monitor-well Program (ROMP) provides the technical characterization of the District’s groundwater resources, constructs long-term groundwater level and quality monitoring sites, and performs detailed hydrogeologic investigations in support of Water Resource Assessment projects and other water resource management efforts. Geographic data includes topography, land use/land cover, aerial orthoimagery, and other data layers that are combined for analyses that support critical projects and regulatory processes using the District’s geographic information systems.

The District has automated much of its data collection, particularly rainfall and ground and surface water levels, through the implementation of the LoggerNet data acquisition system. The LoggerNet system not only provides efficient data collection, but also allows data to be made available through the ePermitting system portal and map viewers on the District’s website. In addition, installation and maintenance of real-time data collection equipment on the first-magnitude springs and riverine systems allows the District to better understand the level of effort required to restore these unique systems.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$7,147,669	\$8,034,329	\$7,512,273	\$7,982,203	\$8,431,401	\$449,198	5.6%
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	5,339,764	4,874,011	4,297,573	5,833,579	6,347,563	513,984	8.8%
Operating Expenses	708,386	707,218	585,680	748,675	777,396	28,721	3.8%
Operating Capital Outlay	296,575	409,599	167,826	141,200	186,500	45,300	32.1%
Fixed Capital Outlay	1,552,566	230,941	195,270	1,803,250	3,892,000	2,088,750	115.8%
Interagency Expenditures (Cooperative Funding)	24,099	25,000	6,000	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$15,069,059	\$14,281,098	\$12,764,622	\$16,508,907	\$19,634,860	\$3,125,953	18.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$19,634,860	\$0	\$0	\$0	\$0	\$0	\$19,634,860

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$8,431,401	\$0	\$8,431,401
Other Personal Services	0	0	0
Contracted Services	3,509,525	2,838,038	6,347,563
Operating Expenses	777,396	0	777,396
Operating Capital Outlay	186,500	0	186,500
Fixed Capital Outlay	0	3,892,000	3,892,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$12,904,822	\$6,730,038	\$19,634,860

IV. Program Allocations

Changes and Trends

In-house and statewide coordinated efforts have increased for data collection and production of secondary data. Additionally, the practice of acquiring support services in-house at a more economical rate compared to outsourcing, when workload allows, is reflected in the shift from contracted services to salaries and benefits in FY2020–21. This activity also includes Districtwide aerial orthoimagery acquisition, which is funded on a three-year cycle. The last update for orthoimagery was performed in FY2019–20 with the next update occurring in FY2022–23. This is the primary contributor for the increase in funding within contracted services for both years. In FY2023–24, a significant amount of funding is for planned ground and surface water levels model development.

The District continues to install monitor wells and perform aquifer testing through its ROMP to support the District's West-Central Florida Water Restoration Action Plan, minimum flows and minimum water levels establishment, saltwater intrusion monitoring, and other water management studies. Current areas of focus for the program include the Northern and Heartland regions of the District to support strategic priorities, such as the Springs Initiative and the Central Florida Water Initiative. Funding for well construction within fixed capital outlay can fluctuate from year to year based on the number of wells planned each year as well as the ability to obtain permanent easements for each site. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support data collection efforts.

Budget Variances

The 18.9 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$211,288), retirement (\$93,836), adjustments in compensation (\$66,693), self-funded medical insurance (\$56,705), overtime (\$16,500), and employer paid FICA taxes (\$5,088)
- Contracted services for Surface Water Flows & Levels Data (\$1,037,115), Ground Water Levels Data (\$357,260), and Biologic Data (\$59,800).
- Operating expenses for non-capital equipment (\$53,700).
- Operating capital outlay for vehicles (\$35,500), office equipment (\$6,000), and field equipment (\$3,800).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,088,750).

The increases are primarily offset by reductions in:

- Contracted services for Mapping & Survey Control (\$948,725).
- Operating expenses for tuition reimbursement (\$9,590), maintenance and repair of equipment (\$9,100), and parts and supplies (\$6,145).

Major Budget Items

- Salaries and Benefits (\$8,431,401)
- Contracted Services
 - Surface Water Flows & Levels Data (\$4,022,338)
 - Biologic Data (\$954,800)
 - Ground Water Levels Data (\$577,934)
 - Institute of Food and Agricultural Sciences Research (\$293,000)
 - Geologic Data (\$188,963)
 - Water Quality Data (\$154,263)
 - Meteorologic Data (\$102,400)
- Operating Expenses
 - Parts and Supplies (\$207,840)
 - Non-Capital Equipment (\$203,500)
 - Maintenance and Repair of Equipment (\$121,600)
 - Travel for Staff Duties (\$69,950)

IV. Program Allocations

- Laboratory Supplies (\$63,000)
- Telephone and Communications (\$25,560)
- Travel for Offsite Training (\$25,459)
- Rental of Equipment (\$14,600)
- Advertising and Public Notices (\$7,900)
- Tuition Reimbursement (\$7,659)
- Memberships and Dues (\$7,223)
- Operating Capital Outlay
 - Vehicles (\$170,500)
 - Field Equipment (\$10,000)
 - Office Equipment (\$6,000)
- Fixed Capital Outlay
 - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$3,892,000)

IV. Program Allocations

1.3 Technical Assistance – Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, Development of Regional Impact (DRI) siting, and Coastal Zone Management efforts.

District Description

This activity involves efforts to provide sound technical and policy information on water resources to state agencies, regional planning councils, local governments, and others; and to enhance the District’s role in growth management. This includes review and comment on local government comprehensive plans, District input to DRI design and siting, and the review of other large-scale projects. Government and Community Affairs staff serve a broader communication function by providing the exchange of information, materials, and assistance directly to the various governments, citizen groups, and other customers throughout the District. Staff are assigned to planning regions (Heartland, Northern, Southern, and Tampa Bay) and coordinate activities with designated state and regional agencies, local governments, civic groups, and other organizations and associations. The District also monitors state and federal legislative activity to ensure that new or changed directives are efficiently incorporated into District programs and operations.

The District continues to build and maintain its relationships with its 97 local governments, water supply authorities, and other key target audiences. One effort in this regard is the District Utility Services program. The goal of this program is to strengthen communication between the District and water supply utilities and improve water use efficiency.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
1.3 Technical Assistance

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$910,363	\$984,805	\$1,006,399	\$1,041,631	\$1,142,965	\$101,334	9.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,581	0	0	0	0	0	
Operating Expenses	21,176	24,809	29,565	32,135	32,455	320	1.0%
Operating Capital Outlay	1,187	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$935,307	\$1,009,614	\$1,035,964	\$1,073,766	\$1,175,420	\$101,654	9.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2023-24</small>	\$1,175,420	\$0	\$0	\$0	\$0	\$0	\$1,175,420

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,142,965	\$0	\$1,142,965
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	32,455	0	32,455
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,175,420	\$0	\$1,175,420

Changes and Trends

Although the District’s strategic focus for this activity has not changed, salaries and benefits have fluctuated over the past several years within this activity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Beginning with FY2020–21, costs associated with outreach in support of this activity have been completely allocated to operating expenses instead of contracted services.

IV. Program Allocations

Budget Variances

The 9.5 percent increase is primarily due to an increase in:

- Salaries and benefits for adjustments in compensation (\$40,437), the reallocation of staff resources (\$31,822), retirement (\$19,158), self-funded medical insurance (\$6,556), and employer paid FICA taxes (\$3,093).

Major Budget Items

- Salaries and Benefits (\$1,142,965)
- Operating Expenses
 - Travel for Staff Duties (\$10,550)
 - Travel for Offsite Training (\$6,700)
 - Telephone and Communications (\$6,240)
 - Memberships and Dues (\$3,480)
 - Books, Subscriptions, and Data (\$2,760)
 - Education Support (\$2,000)

IV. Program Allocations

1.4 Other Water Resources Planning and Monitoring Activities – Water resources planning and monitoring activities not otherwise categorized above.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

1.4 Other Water Resources Planning and Monitoring Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

1.5 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *1.0 Water Resource Planning and Monitoring* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
1.5 Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$1,386,181	\$1,335,033	\$1,371,612	\$1,332,701	\$1,407,020	\$74,319	5.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	91,693	81,755	104,179	145,180	297,114	151,934	104.7%
Operating Expenses	1,312,437	1,471,878	1,617,915	1,621,296	1,672,485	51,189	3.2%
Operating Capital Outlay	141,143	127,021	87,523	148,333	145,926	(2,407)	-1.6%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,931,454	\$3,015,687	\$3,181,229	\$3,247,510	\$3,522,545	\$275,035	8.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$3,522,545	\$0	\$0	\$0	\$0	\$0	\$3,522,545

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,407,020	\$0	\$1,407,020
Other Personal Services	0	0	0
Contracted Services	297,114	0	297,114
Operating Expenses	1,672,485	0	1,672,485
Operating Capital Outlay	145,926	0	145,926
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,522,545	\$0	\$3,522,545

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent by the proposed increase in funding in FY2023–24 for the implementation of a major upgrade to the District's financial systems, as well as the replacement of the contract and solicitation management system. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the unified computing system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

IV. Program Allocations

Budget Variances

The 8.5 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$39,632), retirement (\$25,797), self-funded medical insurance (\$13,301), and employer paid FICA taxes (\$3,029).
- Contracted services for financial systems upgrades (\$103,435) and a contract and solicitation management system replacement (\$54,625).
- Operating expenses for non-capital equipment (\$56,917), and telephone and communications (\$10,672).
- Operating capital outlay for a UCS replacement for the West Palm Beach Data Center (\$71,250), IT storage expansion (\$35,625), a VDI expansion (\$11,875), and personal computing and peripheral equipment (\$9,300).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$7,785).
- Contracted services for a backup recovery system for the Tampa Data Center (\$3,570) and technology support services (\$2,556).
- Operating expenses for software licensing and maintenance (\$15,968).
- Operating capital outlay for audio-visual equipment upgrades (\$64,260), a network infrastructure equipment lease (\$26,639), a backup recovery system for the Tampa Data Center (\$26,180), enterprise server replacements (\$7,165), and field equipment (\$6,200).

Major Budget Items

- Salaries and Benefits (\$1,407,020)
- Contracted Services
 - Financial Systems Upgrades (\$158,175)
 - Technology Support Services (\$84,314)
 - Contract and Solicitation Management System Replacement (\$54,625)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,314,749)
 - Non-Capital Equipment (\$126,149)
 - Maintenance and Repair of Equipment (\$107,623)
 - Telephone and Communications (\$80,848)
 - Printing and Reproduction (\$19,406)
 - Travel for Offsite Training (\$12,990)
- Operating Capital Outlay
 - West Palm Beach Data Center UCS Replacement (\$71,250)
 - IT Storage Expansion (\$35,625)
 - Enterprise Server Replacements (\$11,875)
 - VDI Expansion (\$11,875)
 - Personal Computing and Peripheral Equipment (\$9,300)
 - Unstructured Data Storage Equipment Lease (\$6,001)

IV. Program Allocations

2.0 Land Acquisition, Restoration and Public Works

This program includes the development and construction of all capital projects (except for those contained in *Programs 1.0 and 3.0*) including water resource development projects, water supply development assistance, water control projects, support and administrative facilities construction, cooperative projects, land acquisition, and the restoration of lands and water bodies.

District Description

This program is the largest within the District's overall budget and includes funding for capital projects such as water supply development, water resource development, stormwater management, both the implementation of storage and conveyance Best Management Practices (BMPs) and water quality improvements, and natural system restoration. Lands are acquired for flood protection, water storage, water management, conservation, and protection of water resources, aquifer recharge, and preservation of wetlands, streams, lakes, and springs. Water resource development efforts include projects aimed at recovery of water flows and levels that are below established minimums, aquifer storage and recovery projects, and the Facilitating Agricultural Resource Management Systems (FARMS) program which increases water use efficiency and improves water quality in partnership with the agricultural community.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$5,015,542	\$5,626,415	\$5,555,239	\$6,401,129	\$6,743,123	\$341,994	5.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	4,696,175	7,512,271	4,489,484	7,996,963	2,355,374	(5,641,589)	-70.5%
Operating Expenses	474,927	524,092	569,342	997,957	1,065,981	68,024	6.8%
Operating Capital Outlay	116,901	122,327	16,963	58,705	131,589	72,884	124.2%
Fixed Capital Outlay	2,626,742	3,583,433	5,290,584	16,334,000	16,500,500	166,500	1.0%
Interagency Expenditures (Cooperative Funding)	54,402,006	25,905,883	31,183,620	83,528,309	84,446,896	918,587	1.1%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$67,332,293	\$43,274,421	\$47,095,232	\$115,317,063	\$111,243,463	(\$4,073,600)	-3.5%

SOURCE OF FUNDS Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$6,634,083	\$0	\$0	\$0	\$93,181	\$15,859	\$6,743,123
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,604,374	0	0	0	701,000	50,000	2,355,374
Operating Expenses	1,063,381	0	0	0	2,600	0	1,065,981
Operating Capital Outlay	131,589	0	0	0	0	0	131,589
Fixed Capital Outlay	900,500	15,600,000	0	0	0	0	16,500,500
Interagency Expenditures (Cooperative Funding)	26,835,654	34,961,242	0	0	22,650,000	0	84,446,896
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$37,169,581	\$50,561,242	\$0	\$0	\$23,446,781	\$65,859	\$111,243,463

RATE, OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	56.82	\$4,542,692	\$6,743,123	\$0	\$6,743,123
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	136,974	2,218,400	2,355,374
Operating Expenses			1,065,981	0	1,065,981
Operating Capital Outlay			131,589	0	131,589
Fixed Capital Outlay			0	16,500,500	16,500,500
Interagency Expenditures (Cooperative Funding)			0	84,446,896	84,446,896
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$8,077,667	\$103,165,796	\$111,243,463

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	56.35	58.61	57.77	57.24	56.82	(0.42)	-0.7%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Intern	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL WORKFORCE	56.35	58.61	57.77	57.24	56.82	(0.42)	-0.7%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 2.0 Land Acquisition, Restoration and Public Works Fiscal Year 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		57.24	\$115,317,063		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.42	-	
1	Reallocation of Staff Resources	-	0.42		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				5,841,340	
2	Surface Water Projects	5,584,000			Due to a reduction in Restoration Initiatives.
3	Water Resource Development Projects	160,000			Due to a reduction in Minimum Flows and Minimum Water Levels Recovery.
4	Water Supply Development Assistance	48,000			Due to a reduction in Water Supply Development Assistance Support.
5	Water Supply Development Assistance	46,600			Due to a reduction in Conservation Rebates and Retrofits.
6	Technology & Information Services	1,475			Due to a reduction in Tampa Data Center Backup Recovery System.
7	Technology & Information Services	1,265			Due to a reduction in Technology Support Services.
Operating Expenses				48,796	
8	Water Resource Development Projects	20,000			Due to a reduction in Rental of Equipment.
9	Technology & Information Services	7,072			Due to a reduction in Software Licensing and Maintenance.
10	Water Resource Development Projects	3,500			Due to a reduction in Chemical Supplies.
11	Land Acquisition	2,875			Due to a reduction in Memberships and Dues.
12	Water Supply Development Assistance	2,471			Due to a reduction in Tuition Reimbursement.
13	Technology & Information Services	2,031			Due to a reduction in Printing and Reproduction.
14	Surface Water Projects	1,975			Due to a reduction in Advertising and Public Notices.
15	Water Supply Development Assistance	1,481			Due to a reduction in Travel for Staff Duties.
16	Water Supply Development Assistance	1,234			Due to a reduction in Travel for Offsite Training.
17	Water Supply Development Assistance	960			Due to a reduction in Telephone and Communications.
18	Surface Water Projects	826			Due to a reduction in Travel for Staff Duties.
19	Surface Water Projects	780			Due to a reduction in Telephone and Communications.
20	Water Resource Development Projects	724			Due to a reduction in Travel for Staff Duties.
21	Facilities Construction and Major Renovations	625			Due to a reduction in Advertising and Public Notices.
22	Surface Water Projects	500			Due to a reduction in Professional Licenses.
23	Water Supply Development Assistance	399			Due to a reduction in Memberships and Dues.
24	Surface Water Projects	300			Due to a reduction in Printing and Reproduction.
25	Land Acquisition	250			Due to a reduction in Travel for Offsite Training.
26	Water Resource Development Projects	248			Due to a reduction in Tuition Reimbursement.
27	Land Acquisition	240			Due to a reduction in Books, Subscriptions and Data.
28	Technology & Information Services	117			Due to a reduction in Travel for Offsite Training.
29	Technology & Information Services	52			Due to a reduction in Travel for Staff Duties.
30	Land Acquisition	50			Due to a reduction in Travel for Staff Duties.
31	Technology & Information Services	30			Due to a reduction in Books, Subscriptions and Data.
32	Technology & Information Services	25			Due to a reduction in Advertising and Public Notices.
33	Technology & Information Services	18			Due to a reduction in Parts and Supplies.
34	Water Supply Development Assistance	10			Due to a reduction in Professional Licenses.
35	Technology & Information Services	2			Due to a reduction in Office Supplies.
36	Technology & Information Services	1			Due to a reduction in Memberships and Dues.
Operating Capital Outlay				51,366	
37	Technology & Information Services	26,541			Due to a reduction in Audio-Visual Equipment Upgrades.
38	Technology & Information Services	11,003			Due to a reduction in Network Infrastructure Equipment Lease.
39	Technology & Information Services	10,813			Due to a reduction in Tampa Data Center Backup Recovery System.
40	Technology & Information Services	2,989			Due to a reduction in Enterprise Server Replacements.
41	Technology & Information Services	20			Due to a reduction in Unstructured Data Storage Equipment Lease.

IV. Program Allocations

Fixed Capital Outlay		585,000	
42	Facilities Construction and Major Renovations 200,000		Due to a reduction in Brooksville Building 4 Elevator Replacements.
43	Facilities Construction and Major Renovations 196,000		Due to a reduction in Districtwide Window Replacements.
44	Facilities Construction and Major Renovations 189,000		Due to a reduction in Districtwide Roof Replacements.
Interagency Expenditures (Cooperative Funding)		34,329,693	
45	Surface Water Projects 10,500,000		Due to a reduction in District Grants for Springs - Water Quality.
46	Surface Water Projects 7,651,941		Due to a reduction in Cooperative Funding Initiative for Stormwater Improvements - Water Quality.
47	Water Supply Development Assistance 5,174,000		Due to a reduction in Cooperative Funding Initiative for Reclaimed Water.
48	Water Supply Development Assistance 5,000,000		Due to a reduction in District Grants for Polk Partnership.
49	Water Resource Development Projects 2,000,000		Due to a reduction in District Grants for Facilitating Agricultural Resource Management Systems.
50	Surface Water Projects 1,623,319		Due to a reduction in Cooperative Funding Initiative for Stormwater Improvements - Implementation of Storage & Conveyance BMPs.
51	Water Resource Development Projects 987,624		Due to a reduction in Cooperative Funding Initiative for Aquifer Storage & Recovery Feasibility and Pilot Testing.
52	Surface Water Projects 767,059		Due to a reduction in Cooperative Funding Initiative for Restoration Initiatives.
53	Water Resource Development Projects 402,500		Due to a reduction in Cooperative Funding Initiative for Minimum Flows and Minimum Water Levels Recovery.
54	Water Supply Development Assistance 223,250		Due to a reduction in Cooperative Funding Initiative for Conservation Rebates and Retrofits.
Debt		-	
	-		
Reserves - Emergency Response		-	
	-		
TOTAL REDUCTIONS		0.42	\$40,856,195

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	341,994	
1	Adjustments in Compensation	181,759	0.00		
2	Retirement	106,703	0.00		
3	Self-Funded Medical Insurance	21,751	0.00		
4	Reallocation of Staff Resources	17,443	0.00		
5	Employer Paid FICA Taxes	13,907	0.00		
6	Non-Medical Insurance Premiums	431	0.00		
Other Personal Services			0.00	-	
	-		0.00		
Contracted Services				199,751	
7	Land Acquisition	60,000			Due to an increase in Surplus Lands Assessment Program.
8	Surface Water Projects	50,000			Due to an increase in FDOT Mitigation.
9	Technology & Information Services	42,326			Due to an increase in Financial Systems Upgrades.
10	Water Resource Development Projects	25,000			Due to an increase in Aquifer Storage & Recovery Feasibility and Pilot Testing.
11	Technology & Information Services	22,425			Due to an increase in Contract and Solicitation Management System Replacement.
Operating Expenses				116,820	
12	Water Resource Development Projects	56,000			Due to an increase in Maintenance and Repair of Buildings & Structures.
13	Water Resource Development Projects	39,000			Due to an increase in Utilities.
14	Other Water Source Development Activities	5,000			Due to an increase in Maintenance and Repair of Equipment.
15	Water Resource Development Projects	5,000			Due to an increase in Parts and Supplies.
16	Technology & Information Services	4,206			Due to an increase in Telephone and Communications.
17	Surface Water Projects	1,985			Due to an increase in Tuition Reimbursement.
18	Technology & Information Services	1,304			Due to an increase in Non-Capital Equipment.
19	Land Acquisition	1,000			Due to an increase in Advertising and Public Notices.
20	Technology & Information Services	881			Due to an increase in Tuition Reimbursement.
21	Technology & Information Services	780			Due to an increase in Maintenance and Repair of Equipment.
22	Water Resource Development Projects	640			Due to an increase in Telephone and Communications.
23	Surface Water Projects	300			Due to an increase in Miscellaneous Permits and Fees.
24	Surface Water Projects	300			Due to an increase in Office Supplies.
25	Water Supply Development Assistance	200			Due to an increase in Office Supplies.
26	Water Resource Development Projects	125			Due to an increase in Professional Licenses.
27	Surface Water Projects	99			Due to an increase in Memberships and Dues.

IV. Program Allocations

Operating Capital Outlay			124,250	
28	Water Resource Development Projects	45,500		Due to an increase in Vehicles.
29	Technology & Information Services	29,250		Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
30	Other Water Source Development Activities	19,000		Due to an increase in Field Equipment.
31	Technology & Information Services	14,625		Due to an increase in Information Technology Storage Expansion.
32	Water Supply Development Assistance	11,000		Due to an increase in Field Equipment.
33	Technology & Information Services	4,875		Due to an increase in Virtual Desktop Infrastructure Expansion.
Fixed Capital Outlay			751,500	
34	Land Acquisition	300,000		Due to an increase in Potential Florida Forever Land Acquisitions.
35	Facilities Construction and Major Renovations	153,500		Due to an increase in Districtwide HVAC Replacements.
36	Facilities Construction and Major Renovations	150,000		Due to an increase in Quick Change Oil Evacuation System.
37	Surface Water Projects	148,000		Due to an increase in Lake Hancock Wetland Treatment System Structure Remote Operation.
Interagency Expenditures (Cooperative Funding)			35,248,280	
38	Water Supply Development Assistance	20,190,413		Due to an increase in Cooperative Funding Initiative for Regional Potable Water Interconnects.
39	Water Supply Development Assistance	15,057,867		Due to an increase in Cooperative Funding Initiative for Surface Water Reservoirs and Treatment Plants.
Debt			-	
Reserves - Emergency Response			-	
TOTAL NEW ISSUES		0.00	36,782,595	
2.0 Land Acquisition, Restoration and Public Works				
Total Workforce and Tentative Budget for FY2023-24		56.82	\$111,243,463	

Changes and Trends

Funding within this program is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program, as well as state appropriations for alternative water supply development and protection and restoration of springs, and are the primary reasons for fluctuations in interagency expenditures from year to year. Whereas fluctuations in contracted services are typically due to timing of ongoing District-initiated projects for activities such as minimum flows and minimum water levels (MFLs) recovery and water body restoration. Actual expenditures within fixed capital outlay will vary from year to year as a result of the timing in acquiring targeted properties. Funding for potential land acquisitions is included in the most recent Florida Forever Work Plan.

Budget Variances

Overall, the program decreased by 3.5 percent or \$4,073,600.

The decrease is primarily due to reductions in:

- Contracted services for Restoration Initiatives (\$5,584,000).
- Operating expenses for rental of equipment (\$20,000) and software licensing and maintenance (\$7,072).
- Operating capital outlay for audio-visual equipment upgrades (\$26,541), a network infrastructure equipment lease (\$11,003), and a backup recovery system for the Tampa Data Center (\$10,813).
- Fixed capital outlay for Building 4 elevator replacements at the Brooksville Office (\$200,000), Districtwide window replacements (\$196,000), and Districtwide roof replacements (\$189,000).
- Interagency expenditures for Springs – Water Quality District grants (\$10,500,000), Polk Partnership (\$5,000,000), FARMS program (\$2,000,000); and Stormwater Improvements – Water Quality (\$7,651,941), Reclaimed Water (\$5,174,000), Stormwater Improvements – Implementation of Storage & Conveyance BMP (\$1,623,319), Aquifer Storage & Recovery Feasibility and Pilot Testing (\$987,624), Restoration Initiative (\$767,059), MFLs Recovery (\$402,500), and Conservation Rebate and Retrofit (\$223,250) cooperative funding projects.

IV. Program Allocations

The reductions are primarily offset by increases in:

- Salaries and benefits for adjustments in compensation (\$181,759), retirement (\$106,703), self-funded medical insurance (\$21,751), the reallocation of staff resources (\$17,443), and employer paid FICA taxes (\$13,907).
- Operating expenses for maintenance and repair of buildings and structures (\$56,000) and utilities (\$39,000).
- Operating capital outlay for vehicles (\$45,500), field equipment (\$30,000), a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$29,250), and IT storage expansion (\$14,625).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$300,000), Districtwide HVAC replacements (\$153,500), new quick change oil evacuation systems at the Brooksville and Tampa offices (\$150,000), and the Lake Hancock Wetland Treatment System Structure Remote Operation (\$148,000).
- Interagency expenditures for Regional Potable Water Interconnect (\$20,190,413) and Surface Water Reservoir and Treatment Plant (\$15,057,867) cooperative funding projects.

Major Budget Items

- Salaries and Benefits (\$6,743,123 – 56.82 FTEs)
 - 2.1 Land Acquisition (4.84 FTEs)
 - 2.2.1 Water Resource Development Projects (10.17 FTEs)
 - 2.2.2 Water Supply Development Assistance (18.30 FTEs)
 - 2.2.3 Other Water Source Development Activities (1.33 FTEs)
 - 2.3 Surface Water Projects (17.67 FTEs)
 - 2.5 Facilities Construction and Major Renovations (0.00 FTEs)
 - 2.7 Technology and Information Services (4.51 FTEs)
- Contracted Services
 - FDOT Mitigation (\$751,000)
 - Restoration Initiatives (\$735,000)
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$275,000)
 - MFLs Recovery (\$205,000)
 - Surplus Lands Assessment Program (\$127,500)
 - Financial Systems Upgrades (\$64,935)
 - Water Supply Development Assistance Support (\$50,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$310,501)
 - Maintenance and Repair of Buildings and Structures (\$300,000)
 - Utilities (\$237,000)
 - Maintenance and Repair of Equipment (\$48,966)
 - Telephone and Communications (\$40,071)
 - Travel for Offsite Training (\$25,883)
 - Non-Capital Equipment (\$23,429)
 - Tuition Reimbursement (\$14,072)
 - Parts and Supplies (\$11,992)
 - Travel for Staff Duties (\$11,973)
- Operating Capital Outlay
 - Vehicles (\$45,500)
 - Field Equipment (\$30,000)
 - West Palm Beach Data Center UCS Replacement (\$29,250)
 - IT Storage Expansion (\$14,625)
 - Enterprise Server Replacements (\$4,875)
 - Virtual Desktop Infrastructure Expansion (\$4,875)
 - Unstructured Data Storage Equipment Lease (\$2,464)

IV. Program Allocations

- Fixed Capital Outlay
 - Potential Florida Forever Land Acquisitions (\$15,600,000)
 - Districtwide HVAC Replacements (\$602,500)
 - Quick Change Oil Evacuation Systems (\$150,000)
 - Lake Hancock Wetland Treatment System Structure Remote Operation (\$148,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Regional Potable Water Interconnects (\$29,640,413)
 - Water Supply and Water Resource Development Grant Program (\$20,000,000)
 - Surface Water Reservoirs and Treatment Plants (\$15,057,867)
 - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$8,932,500)
 - FARMS Program (\$4,520,000)
 - Springs – Water Quality (\$4,000,000)
 - Stormwater Improvements – Water Quality (\$766,240)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)
 - Restoration Initiatives (\$350,000)

Of the Major Budget Items listed above within program *2.0 Land Acquisition, Restoration and Public Works*, \$54,710,296 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable activity or subactivity within this program.

IV. Program Allocations

2.1 Land Acquisition – The acquisition of land and facilities for the protection and management of water resources. This activity does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

District Description

This activity includes District acquisition of lands for flood protection; water storage; management, conservation, and protection of water resources; aquifer recharge; and preservation of wetlands, streams, and lakes. The District's acquisition program is a continuing activity that serves as an important complement to local and state acquisition programs in conserving environmentally valuable lands. The District currently owns or has an interest in approximately 459,000 acres. In addition to purchasing land, acquiring "less-than-fee simple" interests is another tool for protecting natural systems. Of the 459,000 acres, more than 116,000 acres have been protected using less-than-fee simple acquisition techniques such as conservation easements.

The District conducts a biennial Surplus Lands Assessment providing a thorough review of its land holdings to ensure they support its areas of responsibility (AORs) of water supply, flood protection and floodplain management, water quality, and natural systems; thereby, ensuring the diligent and efficient stewardship of both land and financial resources for the citizens of Florida. Conducted in a transparent public decision-making process, this review identifies lands that no longer meet the original acquisition purpose and current water management benefits within the four AORs.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 2.1 - Land Acquisition

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$243,616	\$267,955	\$268,239	\$330,029	\$510,468	\$180,439	54.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	24,925	65,566	120,481	73,500	133,500	60,000	81.6%
Operating Expenses	34,591	36,288	3,794	14,055	11,640	(2,415)	-17.2%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	650,315	2,526,168	4,747,103	15,300,000	15,600,000	300,000	2.0%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$953,447	\$2,895,977	\$5,139,617	\$15,717,584	\$16,255,608	\$538,024	3.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$655,608	\$15,600,000	\$0	\$0	\$0	\$0	\$16,255,608

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$510,468	\$0	\$510,468
Other Personal Services	0	0	0
Contracted Services	6,000	127,500	133,500
Operating Expenses	11,640	0	11,640
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	15,600,000	15,600,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$528,108	\$15,727,500	\$16,255,608

Changes and Trends

The District's strategic focus for this activity has not changed, but actual expenditures within fixed capital outlay will vary from year to year as a result of timing in acquiring targeted properties. Recent funding for potential land acquisitions is included in the most recent Florida Forever Work Plan. Depending on lands identified in the biennial Surplus Lands Assessment, operating expenses and contracted services required in assisting with performing due diligence associated with the disposition of surplus lands can also vary from year to year.

IV. Program Allocations

Budget Variances

The 3.4 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$179,854), adjustments in compensation (\$13,371), retirement (\$5,764), and employer paid FICA taxes (\$1,023).
- Contracted services for the Surplus Lands Assessment Program (\$60,000).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$300,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for self-funded medical insurance (\$19,646).
- Operating expenses for memberships and dues (\$2,875).

Major Budget Items

- Salaries and Benefits (\$510,468)
- Contracted Services
 - Surplus Lands Assessment Program (\$127,500)
 - Real Estate Services Support (\$6,000)
- Operating Expenses
 - Advertising and Public Notices (\$5,200)
 - Travel for Offsite Training (\$3,250)
 - Telephone and Communications (\$1,440)
 - Professional Licenses (\$600)
- Fixed Capital Outlay
 - Potential Florida Forever Land Acquisitions (\$15,600,000)

IV. Program Allocations

2.2 Water Source Development – Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

District Description

This activity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices as part of the Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District’s Five-Year Water Resource Development Work Program.

Water Supply Development Assistance represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources.

To complement the efforts in this activity, the Quality of Water Improvement Program (QWIP) is a cost-share reimbursement program available to landowners identifying the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
2.2 - Water Source Development

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,616,807	\$2,970,692	\$2,935,946	\$3,439,625	\$3,473,888	\$34,263	1.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,826,771	4,192,961	2,080,806	825,500	595,900	(229,600)	-27.8%
Operating Expenses	85,858	121,580	94,870	515,515	590,453	74,938	14.5%
Operating Capital Outlay	47,948	35,019	0	0	75,500	75,500	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	27,975,143	14,426,349	15,780,820	48,937,250	70,398,156	21,460,906	43.9%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$33,552,527	\$21,746,601	\$20,892,442	\$53,717,890	\$75,133,897	\$21,416,007	39.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$26,627,633	\$28,506,264	\$0	\$0	\$20,000,000	\$0	\$75,133,897

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,473,888	\$0	\$3,473,888
Other Personal Services	0	0	0
Contracted Services	9,000	586,900	595,900
Operating Expenses	590,453	0	590,453
Operating Capital Outlay	75,500	0	75,500
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	70,398,156	70,398,156
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$4,148,841	\$70,985,056	\$75,133,897

Changes and Trends

Funding within this activity is typically driven by new funding requests submitted through the District’s Cooperative Funding Initiative program, as well as state appropriations for alternative water supply development, and are the primary reasons for fluctuations in interagency expenditures from year to year. Specific priorities that have driven this fluctuation are further discussed in the subactivities below.

IV. Program Allocations

Budget Variances

The 39.9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$84,981), retirement (\$54,673), self-funded medical insurance (\$13,900), and employer paid FICA taxes (\$6,495).
- Contracted services for Aquifer Storage & Recovery Feasibility and Pilot Testing (\$25,000).
- Operating expenses for maintenance and repair of buildings and structures (\$56,000) and utilities (\$39,000).
- Operating capital outlay for vehicles (\$45,500) and field equipment (\$30,000).
- Interagency expenditures for Regional Potable Water Interconnect (\$20,190,413) and Surface Water Reservoir and Treatment Plant (\$15,057,867) cooperative funding projects.

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$125,529).
- Contracted services for MFLs Recovery (\$160,000), Water Supply Development Assistance support (\$48,000), and Conservation Rebates and Retrofits (\$46,600).
- Operating expenses for rental of equipment (\$20,000).
- Interagency expenditures for the Polk Partnership (\$5,000,000), FARMS program (\$2,000,000); and Reclaimed Water (\$5,174,000), Aquifer Storage & Recovery Feasibility and Pilot Testing (\$987,624), MFLs Recovery (\$402,500), and Conservation Rebate and Retrofit (\$223,250) cooperative funding projects.

Major Budget Items

- Salaries and Benefits (\$3,473,888)
- Contracted Services
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$275,000)
 - MFLs Recovery (\$205,000)
 - Water Supply Development Assistance Support (\$50,000)
 - Conservation Rebates and Retrofits (\$28,400)
 - QWIP Support (\$25,000)
 - FARMS Program Support (\$12,500)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$300,000)
 - Utilities (\$237,000)
 - Travel for Offsite Training (\$10,300)
 - Parts and Supplies (\$8,200)
 - Travel for Staff Duties (\$7,125)
 - Tuition Reimbursement (\$6,009)
 - Memberships and Dues (\$5,429)
 - Maintenance and Repair of Equipment (\$5,000)
- Operating Capital Outlay
 - Vehicles (\$45,500)
 - Field Equipment (\$30,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Regional Potable Water Interconnects (\$29,640,413)
 - Water Supply and Water Resource Development Grant Program (\$20,000,000)
 - Surface Water Reservoirs and Treatment Plants (\$15,057,867)
 - FARMS Program (\$4,520,000)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)
 - Conservation Rebates and Retrofits (\$347,500)
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$212,376)

IV. Program Allocations

Of the Major Budget Items listed above within activity *2.2 Water Source Development*, \$45,336,556 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable subactivity within this activity.

IV. Program Allocations

2.2.1 Water Resource Development Projects – Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in Section 373.019(26), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

District Description

This subactivity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices (BMPs) as part of the District’s Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District’s Five-Year Water Resource Development Work Program.

Several priorities and objectives that support this subactivity within the Strategic Plan include:

- 1) implement Tampa Bay region MFLs recovery strategies, 2) recover minimum flows for Tampa Bay’s rivers, lakes, wetlands, and other water bodies, 3) recover minimum levels at seven Polk County lakes and nine Highland County lakes by 2025, 4) increase use of reuse for recharge and MFLs compliance, and 5) achieve 40 million gallons per day (mgd) offsets in the Southern Water Use Caution Area (SWUCA) through agricultural reductions via the FARMS program.

The FARMS program is an agricultural BMPs cost-share reimbursement program that provides an incentive to the agricultural community to implement agricultural BMPs that provide resource benefits, including water quality improvement, reduced Upper Floridan aquifer withdrawals, and/or conservation, restoration, or augmentation of the area’s water resources and ecology. This program is an important component of the SWUCA and Dover/Plant City Water Use Caution Area recovery strategies and is intended to assist in the implementation of the District’s Regional Water Supply Plan.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

2.2.1 Water Resource Development Projects

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$990,612	\$1,154,258	\$1,080,823	\$1,175,340	\$1,170,530	(\$4,810)	-0.4%
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	2,793,171	4,091,177	2,049,325	627,500	492,500	(135,000)	-21.5%
Operating Expenses	62,818	103,291	76,456	480,486	556,779	76,293	15.9%
Operating Capital Outlay	47,355	35,019	0	0	45,500	45,500	0
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	1,694,664	3,599,968	3,435,398	8,122,500	4,732,376	(3,390,124)	-41.7%
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$5,588,620	\$8,983,713	\$6,642,002	\$10,405,826	\$6,997,685	(\$3,408,141)	-32.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$6,850,366	\$147,319	\$0	\$0	\$0	\$0	\$6,997,685

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,170,530	\$0	\$1,170,530
Other Personal Services	0	0	0
Contracted Services	0	492,500	492,500
Operating Expenses	556,779	0	556,779
Operating Capital Outlay	45,500	0	45,500
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	4,732,376	4,732,376
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,772,809	\$5,224,876	\$6,997,685

IV. Program Allocations

Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year. Fluctuations in contracted services are typically due to timing of ongoing District-initiated projects primarily for MFLs recovery. The majority of expenditures from FY2019–20 through FY2021–22 are primarily related to the progression of two projects. One is the Aquifer Recharge for Salt Water Intrusion Minimum Aquifer Level Recovery at Flatford Swamp to slow down saltwater intrusion inland and help recover impacted hydroperiods, and the other is for the construction of test production wells to explore the Lower Floridan Aquifer in Polk County to assess its viability as an alternative water supply source. The significant increase in operating expenses starting in FY2022–23 is related to the management and maintenance of the pump station at Lake Hancock. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource development initiatives.

Budget Variances

The 32.8 percent decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$42,742).
- Contracted services for MFLs Recovery (\$160,000).
- Operating expenses for rental of equipment (\$20,000).
- Interagency expenditures for the FARMS program (\$2,000,000) and Aquifer Storage & Recovery Feasibility and Pilot Testing (\$987,624) and MFLs Recovery (\$402,500) cooperative funding projects.

The reductions are primarily offset by increases in:

- Salaries and benefits for adjustments in compensation (\$19,919), retirement (\$16,007), and employer paid FICA taxes (\$1,523).
- Contracted services for Aquifer Storage & Recovery Feasibility and Pilot Testing (\$25,000).
- Operating expenses for maintenance and repair of buildings and structures (\$56,000) and utilities (\$39,000).
- Operating capital outlay for vehicles (\$45,500).

Major Budget Items

The following table lists projects totaling \$487,376 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Aquifer Storage & Recovery Feasibility and Pilot Testing	\$275,000	\$0	\$212,376	\$487,376
Aquifer Recharge Testing at Flatford Swamp	\$275,000	\$0	\$0	\$275,000
Reclaimed Water Aquifer Storage & Recovery (Venice, City of)	\$0	\$0	\$212,376	\$212,376

The remaining major budget items not included in the table above.

- Salaries and Benefits (\$1,170,530)
- Contracted Services
 - MFLs Recovery (\$205,000)
 - FARMS Program Support (\$12,500)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$300,000)
 - Utilities (\$237,000)
- Operating Capital Outlay
 - Vehicles (\$45,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - FARMS Program (\$4,520,000)

IV. Program Allocations

2.2.2 Water Supply Development Assistance – Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Section 373.019(26), Florida Statutes.

District Description

This subactivity primarily represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources. As it became apparent that historic groundwater withdrawals in the Northern Tampa Bay and the Southern water use caution areas had caused negative impacts to wetlands, lakes, streams, and aquifers, the District recognized the need to develop alternative water sources to ensure recovery of these resources and to meet growing demands for water supply. The District's funding assistance programs were developed to reduce competition for limited groundwater supplies, and to provide an incentive for water conservation, use of reclaimed water, and the development of costly alternative water sources such as surface water and desalination of seawater. These programs continue to be a critical part of the District's Long-Term Funding Plan, which is designed to ensure that water supply needs in the District can be met through the 20-year planning horizon of the 2020 Regional Water Supply Plan.

An emphasis has been placed on expanding the use of reclaimed water in northern and inland counties where per capita water use rates are higher and demand reduction is needed. In more populous counties with established reclaimed water systems, a major focus is on building storage and interconnects to increase utilization and efficiency. Investments in reclaimed water projects throughout the District, which range from feasibility studies to reclaimed water main extensions, will advance the Governing Board's priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040.

Consistent with state policy, as expressed in the Water Protection and Sustainability Program, funding preference for alternative water projects is given to those involving the development of multi-jurisdictional water supply systems. These alternative water projects offer economies of scale, opportunities for conjunctive use of multiple water sources, and enhanced system reliability and sustainability. In practice, this approach has resulted in most of the funding for potable water supply being allocated to projects developed by regional water supply authorities and funding for them will be critical in the coming years.

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
2.2.2 Water Supply Development Assistance

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$1,541,208	\$1,756,066	\$1,809,800	\$2,150,137	\$2,172,342	\$22,205	1.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	10,000	88,784	18,481	173,000	78,400	(94,600)	-54.7%
Operating Expenses	21,285	16,591	14,874	33,029	26,674	(6,355)	-19.2%
Operating Capital Outlay	593	0	0	0	11,000	11,000	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	25,727,979	10,333,228	11,922,252	40,194,750	65,045,780	24,851,030	61.8%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$27,301,065	\$12,194,669	\$13,765,407	\$42,550,916	\$67,334,196	\$24,783,280	58.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$18,975,251	\$28,358,945	\$0	\$0	\$20,000,000	\$0	\$67,334,196

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,172,342	\$0	\$2,172,342
Other Personal Services	0	0	0
Contracted Services	9,000	69,400	78,400
Operating Expenses	26,674	0	26,674
Operating Capital Outlay	11,000	0	11,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	65,045,780	65,045,780
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,219,016	\$65,115,180	\$67,334,196

Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program, as well as state appropriations for alternative water supply development. Fluctuations in the timing of construction of regional potable water interconnect, brackish groundwater development, and reclaimed water projects can be seen from FY2020–21 through FY2021–22. For the upcoming year, funding is focused on the development of alternative water supply projects with the District's regional water supply authorities. DEP's support of these projects is reflected in the significant increase in funds awarded by the DEP from state appropriations in FY2022–23 for the District's Water Supply and Water Resource Development grant program. The same level of support is anticipated for FY2023–24. Funding within contracted services for FY2022–23 included a program focused on promoting the implementation of water conservation projects by providing non-agricultural water users with water use evaluations and recommendations for improving water use efficiency.

Budget Variances

The 58.2 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$45,704), retirement (\$34,641), self-funded medical insurance (\$12,660), and employer paid FICA taxes (\$3,491).
- Operating capital outlay for field equipment (\$11,000).
- Interagency expenditures for Regional Potable Water Interconnect (\$20,190,413) and Surface Water Reservoir and Treatment Plant (\$15,057,867) cooperative funding projects.

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$74,226).
- Contracted services for Water Supply Development Assistance support (\$48,000) and Conservation Rebates and Retrofits (\$46,600).
- Operating expenses for tuition reimbursement (\$2,471), travel for staff duties (\$1,481), travel for offsite training (\$1,234), and telephone and communications (\$960).
- Interagency expenditures for the Polk Partnership (\$5,000,000) and Reclaimed Water (\$5,174,000) and Conservation Rebate and Retrofit (\$223,250) cooperative funding projects.

IV. Program Allocations

Major Budget Items

The following table lists projects totaling \$44,849,180 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Regional Potable Water Interconnects	\$0	\$0	\$29,640,413	\$29,640,413
Regional Integrated Loop System, Phase 2B (Peace River Manasota Regional Water Supply Authority)	\$0	\$0	\$13,896,094	\$13,896,094
Regional Integrated Loop System, Phase 3C (Peace River Manasota Regional Water Supply Authority)	\$0	\$0	\$10,744,319	\$10,744,319
Southern Hillsborough County Transmission Expansion (Tampa Bay Water)	\$0	\$0	\$5,000,000	\$5,000,000
Surface Water Reservoirs & Treatment Plants	\$0	\$0	\$15,057,867	\$15,057,867
Peace River Reservoir No. 3 (Peace River Manasota Regional Water Supply Authority)	\$0	\$0	\$15,057,867	\$15,057,867
Conservation Rebates and Retrofits	\$28,400	\$0	\$122,500	\$150,900
Irrigation System Evaluation Program, Phase 8 (Polk County Utilities)	\$0	\$0	\$72,500	\$72,500
Sensible Sprinkling Program, Phase 11 (St. Petersburg, City of)	\$0	\$0	\$50,000	\$50,000
Water Use Evaluations for Non-Agricultural Users	\$28,400	\$0	\$0	\$28,400

The remaining major budget items not included in the table above.

- Salaries and Benefits (\$2,172,342)
- Contracted Services
 - Water Supply Development Assistance Support (\$50,000)
- Operating Expenses
 - Travel for Offsite Training (\$6,700)
 - Tuition Reimbursement (\$4,676)
 - Memberships and Dues (\$4,639)
 - Travel for Staff Duties (\$3,794)
 - Education Support (\$1,500)
 - Professional Licenses (\$1,305)
 - Office Supplies (\$1,300)
 - Parts and Supplies (\$1,100)
- Operating Capital Outlay
 - Field Equipment (\$11,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Water Supply and Water Resource Development Grant Program (\$20,000,000)
 - Conservation Rebates and Retrofits (\$225,000)

IV. Program Allocations

2.2.3 Other Water Source Development Activities – Water resource development activities and water supply development activities not otherwise categorized above.

District Description

This subactivity represents the Quality of Water Improvement Program (QWIP) which identifies the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells. Historically, the QWIP has proven to be a cost-effective method to prevent waste and contamination of the District’s potable water resources, both ground and surface waters, through the plugging of free-flowing, abandoned, and/or deteriorated artesian wells. The program provides funding to landowners to properly plug abandoned or unused wells on their property. Landowners are reimbursed for the cost to plug their well up to a maximum of \$6,000 per well and \$18,000 per year.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
2.2.3 Other Water Source Development Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$84,987	\$60,368	\$45,323	\$114,148	\$131,016	\$16,868	14.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	23,600	13,000	13,000	25,000	25,000	0	0.0%
Operating Expenses	1,755	1,698	3,540	2,000	7,000	5,000	250.0%
Operating Capital Outlay	0	0	0	0	19,000	19,000	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	552,500	493,153	423,170	620,000	620,000	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$662,842	\$568,219	\$485,033	\$761,148	\$802,016	\$40,868	5.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$802,016	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$131,016	\$0	\$131,016
Other Personal Services	0	0	0
Contracted Services	0	25,000	25,000
Operating Expenses	7,000	0	7,000
Operating Capital Outlay	19,000	0	19,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	620,000	620,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$157,016	\$645,000	\$802,016

Changes and Trends

Although the District’s strategic focus for this subactivity has not changed, salaries and benefits have fluctuated over the past several years within this subactivity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Since inception in 1974, the QWIP has ensured the plugging of more than 7,300 wells, and its continued success is proven with the steady amount of interagency expenditures over the years.

Budget Variances

The 5.4 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$19,357), retirement (\$4,025), and employer paid FICA taxes (\$1,481).
- Operating expenses for maintenance and repair of equipment (\$5,000).
- Operating capital outlay for field equipment (\$19,000).

The increases are primarily offset by a reduction in:

- Salaries and benefits for the reallocation of staff resources (\$8,561).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$131,016)
- Contracted Services
 - QWIP Support (\$25,000)
- Operating Expenses
 - Maintenance and Repair of Equipment (\$5,000)
 - Parts and Supplies (\$2,000)
- Operating Capital Outlay
 - Field Equipment (\$19,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)

IV. Program Allocations

2.3 Surface Water Projects – Those projects that restore or protect surface water quality, flood protection or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

District Description

Surface water management includes the design and implementation of physical improvements to correct flood problems and degraded surface waters of regional and statewide significance (lakes, rivers, bays, and estuaries), typically in conjunction with local governments and others. This is accomplished through implementation of Best Management Practices (BMPs) as part of the District's Watershed Management Program or through the District's Surface Water Improvement and Management (SWIM) program.

While the District prefers to focus its flood protection efforts on prevention (see activity *1.1.3 Other Water Resources Planning*), flooding problems do arise in areas developed prior to implementation of the District's surface water regulations. Implementation of BMPs involves the construction of improvements that are identified and prioritized in the development of watershed plans. These projects primarily focus on remediating flood problems and mitigating future damage; however, they often include enhancements to water quality and natural systems as well.

The SWIM program has been highly effective in completing restoration projects to protect, enhance and restore SWIM priority water bodies. These projects include stormwater improvement for water quality and hydrologic and habitat restoration projects for natural systems, although some projects provide both benefits. In addition, the District implements projects to conserve and restore the ecological balance of its five first-magnitude spring groups. Examples of these projects include bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. SWIM began as a state program, and state funding amounts and sources have varied through the years with more recent focus of funding appropriated for Springs Initiatives through the Department of Environmental Protection (DEP).

Also included in this activity is the Florida Department of Transportation (FDOT) Mitigation program. In accordance with Section 373.4137, Florida Statutes, the FDOT provides an annual Districtwide inventory of proposed road construction projects and their anticipated wetland impacts. Mitigation to offset the adverse wetland impacts of transportation projects is carried out by the water management districts and the DEP, in consultation with other federal, state, and local agencies to comply with regulatory requirements. The District receives funding from FDOT for these mitigation projects which include habitat enhancement, restoration, acquisition of public lands, and credits purchased from private mitigation banks.

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
2.3 - Surface Water Projects

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$1,688,420	\$1,851,306	\$1,789,904	\$2,112,565	\$2,207,260	\$94,695	4.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,639,347	3,134,550	2,246,630	7,038,000	1,504,000	(5,534,000)	-78.6%
Operating Expenses	46,779	20,340	28,064	35,296	33,599	(1,697)	-4.8%
Operating Capital Outlay	23,780	41,600	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	148,000	148,000	
Interagency Expenditures (Cooperative Funding)	26,426,863	11,479,534	15,402,800	34,591,059	14,048,740	(20,542,319)	-59.4%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$29,825,189	\$16,527,330	\$19,467,398	\$43,776,920	\$17,941,599	(\$25,835,321)	-59.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$7,973,981	\$6,454,978	\$0	\$0	\$3,446,781	\$65,859	\$17,941,599

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,207,260	\$0	\$2,207,260
Other Personal Services	0	0	0
Contracted Services	0	1,504,000	1,504,000
Operating Expenses	33,599	0	33,599
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	148,000	148,000
Interagency Expenditures (Cooperative Funding)	0	14,048,740	14,048,740
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,240,859	\$15,700,740	\$17,941,599

Changes and Trends

Funding for interagency expenditures within this activity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program as well as state appropriations for the protection and restoration of springs. The significant increase in FY2022–23 was primarily due to funds awarded by the DEP from 2022 state appropriations for springs water quality projects. Fluctuations in contracted services are typically due to timing of ongoing surface water restoration projects and the level of maintenance required for completed FDOT mitigation construction projects. Several District-initiated restoration projects begin construction in FY2022–23, contributing to the significant increase that year. Also, funding is included for FY2023–24 to provide for remote operation of the structures at the Lake Hancock Wetland Treatment System which is reflected within fixed capital outlay. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support surface water initiatives.

Budget Variances

The 59 percent decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$39,809).
- Contracted services for Restoration Initiatives (\$5,584,000).
- Operating expenses for advertising and public notices (\$1,975), travel for staff duties (\$826), and telephone and communications (\$780).
- Interagency expenditures for Springs – Water Quality District grants (\$10,500,000), and Stormwater Improvements – Water Quality (\$7,651,941), Stormwater Improvements – Implementation of Storage & Conveyance BMP (\$1,623,319), and Restoration Initiative (\$767,059) cooperative funding projects.

The reductions are primarily offset by increases in:

- Salaries and benefits for adjustments in compensation (\$70,021), retirement (\$36,478), self-funded medical insurance (\$22,099), and employer paid FICA taxes (\$5,356).
- Contracted services for FDOT Mitigation (\$50,000).
- Operating expenses for tuition reimbursement (\$1,985).
- Fixed capital outlay for the Lake Hancock Wetland Treatment System Structure Remote Operation (\$148,000).

IV. Program Allocations

Major Budget Items

The following table lists projects totaling \$9,373,740 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Stormwater Improvements - Implementation of Storage & Conveyance BMPs	\$0	\$0	\$8,682,500	\$8,682,500
Lower Peninsula Stormwater Improvements Southeast Region (Tampa, City of)	\$0	\$0	\$3,232,500	\$3,232,500
Magnolia Valley Storage and Wetland Enhancement (Pasco County)	\$0	\$0	\$3,000,000	\$3,000,000
Southeast Seminole Heights Flood Relief (Tampa, City of)	\$0	\$0	\$1,000,000	\$1,000,000
Lafitte Drive BMPs (Pasco County)	\$0	\$0	\$900,000	\$900,000
Sea Pines Neighborhood Flood Abatement (Pasco County)	\$0	\$0	\$550,000	\$550,000
Stormwater Improvements - Water Quality	\$0	\$0	\$691,240	\$691,240
Anna Maria BMPs, Phase N (City of Anna Maria)	\$0	\$0	\$434,990	\$434,990
Central Holmes Beach BMPs - Phases F, G, and H (Holmes Beach, City of)	\$0	\$0	\$256,250	\$256,250

The remaining major budget items not included in the table above.

- Salaries and Benefits (\$2,207,260)
- Contracted Services
 - FDOT Mitigation (\$751,000)
 - Restoration Initiatives (\$735,000)
 - Stormwater Improvements – Water Quality (\$18,000)
- Operating Expenses
 - Travel for Offsite Training (\$7,000)
 - Tuition Reimbursement (\$6,771)
 - Travel for Staff Duties (\$4,331)
 - Miscellaneous Permits and Fees (\$2,750)
 - Telephone and Communications (\$2,640)
 - Memberships and Dues (\$2,197)
 - Office Supplies (\$2,110)
 - Central Garage Charges for Reimbursable Programs (\$2,000)
 - Advertising and Public Notices (\$2,000)
 - Parts and Supplies (\$1,500)
- Fixed Capital Outlay
 - Lake Hancock Wetland Treatment System Structure Remote Operation (\$148,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Springs – Water Quality (\$4,000,000)
 - Restoration Initiatives (\$350,000)
 - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$250,000)
 - Stormwater Improvements – Water Quality (\$75,000)

IV. Program Allocations

2.4 Other Cooperative Projects – Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24 2.4 - Other Cooperative Projects

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS Fiscal Year 2023-24	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
		\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

2.5 Facilities Construction and Major Renovations – The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans; and specifications for the construction of planned replacement, improvement, or repair to the district’s administrative and field station facilities.

District Description

This activity primarily includes capital improvement projects which involve design, construction, modification, and renovation of all District support facilities. These projects focus on renovations or modifications required to maintain or enhance the functionality, efficiency, and energy conservation characteristics of existing facilities at all District locations.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$862	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	188,000	0	0	0	0	0	
Operating Expenses	16,507	0	0	2,125	1,500	(625)	-29.4%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	1,976,427	1,057,265	543,481	1,034,000	752,500	(281,500)	-27.2%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,181,796	\$1,057,265	\$543,481	\$1,036,125	\$754,000	(\$282,125)	-27.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$754,000	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	1,500	0	1,500
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	752,500	752,500
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,500	\$752,500	\$754,000

Changes and Trends

In FY2019–20, contracted services were required for realtor commissions associated with the sale of the Sarasota Office that was sold on November 1, 2019. Expenditures within fixed capital outlay can vary from year to year to implement projects identified in the District’s Facilities Capital Improvements Plan. In FY2023–24, funding is provided for heating, ventilation, and air conditioning (HVAC) replacements, as well as the construction of quick oil change evacuation systems at the Brooksville and Tampa offices.

Budget Variances

The 27.2 percent decrease is due to reductions in:

- Operating expenses for advertising and public notices (\$625).
- Fixed capital outlay for Building 4 elevator replacements at the Brooksville Office (\$200,000), Districtwide window replacements (\$196,000), and Districtwide roof replacements (\$189,000).

The reductions are offset by an increase in:

- Fixed capital outlay for Districtwide HVAC replacements (\$153,500) and new quick change oil evacuation systems at the Brooksville and Tampa offices (\$150,000).

IV. Program Allocations

Major Budget Items

- Operating Expenses
 - Advertising and Public Notices (\$1,500)
- Fixed Capital Outlay
 - Districtwide HVAC Renovations (\$602,500)
 - Quick Change Oil Evacuation Systems (\$150,000)

IV. Program Allocations

2.6 Other Acquisition and Restoration Activities – Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

2.7 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *2.0 Land Acquisition, Restoration and Public Works* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
2.7 - Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$465,837	\$536,462	\$561,150	\$518,910	\$551,507	\$32,597	6.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	17,132	119,194	41,567	59,963	121,974	62,011	103.4%
Operating Expenses	291,192	345,884	432,614	430,966	428,789	(2,177)	-0.5%
Operating Capital Outlay	45,173	45,708	16,963	58,705	56,089	(2,616)	-4.5%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$819,334	\$1,047,248	\$1,052,294	\$1,068,544	\$1,158,359	\$89,815	8.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$1,158,359	\$0	\$0	\$0	\$0	\$0	\$1,158,359

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$551,507	\$0	\$551,507
Other Personal Services	0	0	0
Contracted Services	121,974	0	121,974
Operating Expenses	428,789	0	428,789
Operating Capital Outlay	56,089	0	56,089
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,158,359	\$0	\$1,158,359

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2020–21 as there was a significant increase for the development of a restoration projects database. Also, proposed for FY2023–24 is the implementation of a major upgrade to the District's financial systems, as well as the replacement of the contract and solicitation management system. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the

IV. Program Allocations

unified computing system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

Budget Variances

The 8.4 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$13,387), retirement (\$9,788), self-funded medical insurance (\$5,397), and the reallocation of staff resources (\$2,927).
- Contracted services for financial systems upgrades (\$42,326) and a contract and solicitation management system replacement (\$22,425).
- Operating expenses for telephone and communications (\$4,206), non-capital equipment (\$1,304), tuition reimbursement (\$881), and maintenance and repair of equipment (\$780).
- Operating capital outlay for a UCS replacement for the West Palm Beach Data Center (\$29,250), IT storage expansion (\$14,625), and a VDI expansion (\$4,875).

The increases are primarily offset by reductions in:

- Contracted services for a backup recovery system for the Tampa Data Center (\$1,475) and technology support services (\$1,265).
- Operating expenses for software licensing and maintenance (\$7,072) and printing and reproduction (\$2,031).
- Operating capital outlay for audio-visual equipment upgrades (\$26,541), a network infrastructure equipment lease (\$11,003), a backup recovery system for the Tampa Data Center (\$10,813), and enterprise server replacements (\$2,989).

Major Budget Items

- Salaries and Benefits (\$551,507)
- Contracted Services
 - Financial Systems Upgrades (\$64,935)
 - Technology Support Services (\$34,614)
 - Contract and Solicitation Management System Replacement (\$22,425)
- Operating Expenses
 - Software Licensing and Maintenance (\$310,501)
 - Maintenance and Repair of Equipment (\$43,966)
 - Telephone and Communications (\$33,191)
 - Non-Capital Equipment (\$23,429)
 - Printing and Reproduction (\$7,967)
 - Travel for Offsite Training (\$5,333)
- Operating Capital Outlay
 - West Palm Beach Data Center UCS Replacement (\$29,250)
 - IT Storage Expansion (\$14,625)
 - Enterprise Server Replacements (\$4,875)
 - VDI Expansion (\$4,875)
 - Unstructured Data Storage Equipment Lease (\$2,464)

IV. Program Allocations

3.0 Operation and Maintenance of Works and Lands

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

District Description

This program includes the protection and management of approximately 459,000 acres of District lands; operation and maintenance of 84 water control and conservation structures and related facilities; maintenance of over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts; maintenance of District buildings, vehicles, and field equipment; aquatic plant control; and emergency operations.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

3.0 Operation and Maintenance of Works and Lands

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$8,437,942	\$8,518,762	\$8,823,559	\$10,174,411	\$10,495,372	\$320,961	3.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,904,670	2,312,174	5,430,491	5,143,634	4,399,387	(744,247)	-14.5%
Operating Expenses	5,449,328	4,977,913	4,915,948	6,098,408	6,356,004	257,596	4.2%
Operating Capital Outlay	676,606	1,151,535	1,075,684	1,580,141	1,737,638	157,497	10.0%
Fixed Capital Outlay	183,398	361,708	45,621	575,000	10,876,500	10,301,500	1791.6%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$17,651,944	\$17,322,092	\$20,291,303	\$23,571,594	\$33,864,901	\$10,293,307	43.7%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$8,078,344	\$0	\$0	\$0	\$2,417,028	\$0	\$10,495,372
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	4,294,787	0	0	0	104,600	0	4,399,387
Operating Expenses	6,245,532	0	0	0	110,472	0	6,356,004
Operating Capital Outlay	1,737,638	0	0	0	0	0	1,737,638
Fixed Capital Outlay	9,676,500	0	0	0	1,200,000	0	10,876,500
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$30,032,801	\$0	\$0	\$0	\$3,832,100	\$0	\$33,864,901

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	110.38	\$6,884,114	\$10,495,372	\$0	\$10,495,372
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	3,504,387	895,000	4,399,387
Operating Expenses			6,356,004	0	6,356,004
Operating Capital Outlay			1,737,638	0	1,737,638
Fixed Capital Outlay			0	10,876,500	10,876,500
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$22,093,401	\$11,771,500	\$33,864,901

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	111.47	110.36	110.86	112.27	110.38	(1.89)	-1.7%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	111.47	110.36	110.86	112.27	110.38	(1.89)	-1.7%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 3.0 Operation and Maintenance of Works and Lands Fiscal Year 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		112.27	\$23,571,594		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.89	154,587	
1	Reallocation of Staff Resources	153,890	1.89		
2	Non-Medical Insurance Premiums	697	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				1,323,309	
3	Works	725,000			Due to a reduction in Structure Rehabilitations.
4	Works	202,500			Due to a reduction in Management and Maintenance of Canals, Dam Embankments, and Culverts.
5	Works	168,200			Due to a reduction in Operation and Maintenance of Structures.
6	Land Management	100,000			Due to a reduction in Restoration Projects on Conservation Lands.
7	Other Operation and Maintenance Activities	65,000			Due to a reduction in Debris Management Plan Update.
8	Technology & Information Services	50,000			Due to a reduction in Fleet Management System.
9	Invasive Plant Control	5,000			Due to a reduction in FWC Aquatic Plant Management Program.
10	Technology & Information Services	3,023			Due to a reduction in Technology Support Services.
11	Technology & Information Services	2,886			Due to a reduction in Tampa Data Center Backup Recovery System.
12	Other Operation and Maintenance Activities	1,700			Due to a reduction in Two-way Radio Communications System.
Operating Expenses				196,774	
13	Technology & Information Services	67,826			Due to a reduction in Software Licensing and Maintenance.
14	Land Management	54,000			Due to a reduction in Payments in Lieu of Taxes.
15	Works	36,641			Due to a reduction in Rental of Equipment.
16	Land Management	7,000			Due to a reduction in Printing and Reproduction.
17	Land Management	5,203			Due to a reduction in Tuition Reimbursement.
18	Land Management	5,000			Due to a reduction in Maintenance and Repair of Buildings & Structures.
19	Technology & Information Services	4,101			Due to a reduction in Printing and Reproduction.
20	Invasive Plant Control	3,782			Due to a reduction in Tuition Reimbursement.
21	Land Management	3,520			Due to a reduction in Non-Capital Equipment.
22	Works	3,200			Due to a reduction in Taxes.
23	Facilities	2,064			Due to a reduction in Telephone and Communications.
24	Land Management	1,000			Due to a reduction in Rental of Equipment.
25	Land Management	885			Due to a reduction in Memberships and Dues.
26	Land Management	540			Due to a reduction in Telephone and Communications.
27	Invasive Plant Control	500			Due to a reduction in Parts and Supplies.
28	Technology & Information Services	315			Due to a reduction in Travel for Offsite Training.
29	Facilities	200			Due to a reduction in Travel for Offsite Training.
30	Facilities	200			Due to a reduction in Travel for Staff Duties.
31	Invasive Plant Control	200			Due to a reduction in Professional Licenses.
32	Facilities	150			Due to a reduction in Memberships and Dues.
33	Technology & Information Services	106			Due to a reduction in Travel for Staff Duties.
34	Facilities	100			Due to a reduction in Professional Licenses.
35	Technology & Information Services	73			Due to a reduction in Parts and Supplies.
36	Technology & Information Services	62			Due to a reduction in Books, Subscriptions and Data.
37	Technology & Information Services	48			Due to a reduction in Advertising and Public Notices.
38	Facilities	47			Due to a reduction in Tuition Reimbursement.
39	Technology & Information Services	8			Due to a reduction in Office Supplies.
40	Technology & Information Services	3			Due to a reduction in Memberships and Dues.

IV. Program Allocations

Operating Capital Outlay		478,653	
41	Works	335,000	Due to a reduction in Vehicles.
42	Technology & Information Services	51,948	Due to a reduction in Audio-Visual Equipment Upgrades.
43	Invasive Plant Control	34,000	Due to a reduction in Vehicles.
44	Technology & Information Services	21,535	Due to a reduction in Network Infrastructure Equipment Lease.
45	Technology & Information Services	21,164	Due to a reduction in Tampa Data Center Backup Recovery System.
46	Land Management	9,000	Due to a reduction in Field Equipment.
47	Technology & Information Services	5,927	Due to a reduction in Enterprise Server Replacements.
48	Technology & Information Services	79	Due to a reduction in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay		425,000	
49	Works	325,000	Due to a reduction in Medard Reservoir Sump Pump Construction.
50	Land Management	100,000	Due to a reduction in Flying Eagle West Dike Road Airboat Slide Construction.
Interagency Expenditures (Cooperative Funding)		-	
Debt		-	
Reserves - Emergency Response		-	
TOTAL REDUCTIONS		1.89	\$2,578,323

New Issues					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.00	475,548	
1	Adjustments in Compensation	234,397	0.00		
2	Retirement	158,116	0.00		
3	Self-Funded Medical Insurance	60,119	0.00		
4	Employer Paid FICA Taxes	17,916	0.00		
5	Overtime	5,000	0.00		
Other Personal Services		-	0.00	-	
Contracted Services				579,062	
6	Facilities	200,000			Due to an increase in Facilities Assessment.
7	Land Management	98,701			Due to an increase in Management and Maintenance of Conservation Lands.
8	Land Management	90,000			Due to an increase in Land Management Projects on Conservation Lands.
9	Technology & Information Services	81,822			Due to an increase in Financial Systems Upgrades.
10	Other Operation and Maintenance Activities	65,000			Due to an increase in Comprehensive Emergency Management Plan Update.
11	Technology & Information Services	43,539			Due to an increase in Contract and Solicitation Management System Replacement.
Operating Expenses				454,370	
12	Works	121,600			Due to an increase in Maintenance and Repair of Buildings & Structures.
13	Facilities	103,593			Due to an increase in Property Insurance.
14	Works	50,000			Due to an increase in Land Maintenance Materials.
15	Other Operation and Maintenance Activities	35,100			Due to an increase in Non-Capital Equipment.
16	Works	20,425			Due to an increase in Parts and Supplies.
17	Facilities	20,000			Due to an increase in Utilities.
18	Land Management	10,707			Due to an increase in Property Insurance.
19	Technology & Information Services	7,709			Due to an increase in Telephone and Communications.
20	Fleet Services	6,425			Due to an increase in Vehicle Insurance.
21	Works	6,125			Due to an increase in Travel for Offsite Training.
22	Other Operation and Maintenance Activities	5,250			Due to an increase in Maintenance and Repair of Equipment.
23	Fleet Services	5,200			Due to an increase in Books, Subscriptions and Data.
24	Works	5,050			Due to an increase in Chemical Supplies.
25	Technology & Information Services	5,007			Due to an increase in Non-Capital Equipment.
26	Land Management	5,000			Due to an increase in Land Maintenance Materials.
27	Land Management	5,000			Due to an increase in Parts and Supplies.
28	Land Management	4,750			Due to an increase in Travel for Staff Duties.
29	Other Operation and Maintenance Activities	4,000			Due to an increase in Telephone and Communications.
30	Fleet Services	3,600			Due to an increase in Travel for Offsite Training.

IV. Program Allocations

31	Works	3,250			Due to an increase in Advertising and Public Notices.
32	Works	3,180			Due to an increase in Telephone and Communications.
33	Land Management	2,855			Due to an increase in Travel for Offsite Training.
34	Land Management	2,850			Due to an increase in Safety Supplies.
35	Works	2,200			Due to an increase in Utilities.
36	Land Management	2,000			Due to an increase in Chemical Supplies.
37	Works	1,840			Due to an increase in Travel for Staff Duties.
38	Technology & Information Services	1,704			Due to an increase in Tuition Reimbursement.
39	Invasive Plant Control	1,500			Due to an increase in Safety Supplies.
40	Other Operation and Maintenance Activities	1,451			Due to an increase in Two-way Radio Tower Leases.
41	Fleet Services	1,392			Due to an increase in Tuition Reimbursement.
42	Technology & Information Services	952			Due to an increase in Maintenance and Repair of Equipment.
43	Invasive Plant Control	750			Due to an increase in Travel for Offsite Training.
44	Works	601			Due to an increase in Memberships and Dues.
45	Fleet Services	549			Due to an increase in Memberships and Dues.
46	Facilities	500			Due to an increase in Advertising and Public Notices.
47	Invasive Plant Control	500			Due to an increase in Non-Capital Equipment.
48	Land Management	500			Due to an increase in Taxes.
49	Invasive Plant Control	400			Due to an increase in Travel for Staff Duties.
50	Works	400			Due to an increase in Office Supplies.
51	Works	200			Due to an increase in Safety Supplies.
52	Land Management	100			Due to an increase in Landfill and Disposal Fees.
53	Works	100			Due to an increase in Landfill and Disposal Fees.
54	Works	30			Due to an increase in Professional Licenses.
55	Land Management	25			Due to an increase in Professional Licenses.
Operating Capital Outlay				636,150	
56	Fleet Services	200,000			Due to an increase in Capital Field Equipment Fund.
57	Fleet Services	161,500			Due to an increase in Vehicles.
58	Land Management	88,000			Due to an increase in Vehicles.
59	Facilities	75,000			Due to an increase in Vehicles.
60	Technology & Information Services	56,790			Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
61	Technology & Information Services	28,395			Due to an increase in Information Technology Storage Expansion.
62	Works	17,000			Due to an increase in Field Equipment.
63	Technology & Information Services	9,465			Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				10,726,500	
64	Works	7,100,000			Due to an increase in Flood Control Structure Gate Replacements and Lift System Conversions.
65	Works	2,500,000			Due to an increase in S-160 Flood Control Structure Cathodic Protection System.
66	Works	800,000			Due to an increase in S-551 Flood Control Structure Cathodic Protection System.
67	Works	250,000			Due to an increase in Water Control Structures Control System Replacements.
68	Land Management	35,000			Due to an increase in Green Swamp East Pole Barn Construction.
69	Land Management	25,000			Due to an increase in Green Swamp East Hampton Tract Security Site Improvements.
70	Land Management	16,500			Due to an increase in Establishment of Campground Host Site at Potts Preserve.
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves - Emergency Response				-	
TOTAL NEW ISSUES		0.00		12,871,630	
3.0 Operation and Maintenance of Works and Lands					
Total Workforce and Tentative Budget for FY2023-24		110.38		\$33,864,901	

IV. Program Allocations

Changes and Trends

Staff resources (salaries and benefits) have increased within land management over the past several years as major surface water restoration projects on conservation lands have been completed and moved into the management and maintenance phase. Since FY2015–16, the District has received state appropriations from the Land Acquisition Trust Fund for land management activities. This has allowed the District to increase its efforts in areas such as the removal of invasive plant species, road maintenance, and the replacement of fencing for the protection and restoration of these conservation lands. The funding for these increased efforts are primarily reflected within operating expenses and contracted services.

The majority of the District's structures were built more than 40 years ago and require increasing maintenance and repairs within contracted services and operating expenses, as well as staff resources (salaries and benefits) to manage major construction projects. It is anticipated that funding will increase in future years within fixed capital outlay as the refurbishment and replacement of structures become critical. In FY2023–24, funding is provided for the replacement of District flood control structure gates and their lift system mechanisms, as well as the installation of cathodic protection systems on District flood control structures S-160 and S-551.

Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the various activities within this program such as management and maintenance of District conservation lands, structures, canals, dam embankments, and secondary drainage culverts.

Budget Variances

Overall, the program increased by 43.7 percent or \$10,293,307.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$234,397), retirement (\$158,116), self-funded medical insurance (\$60,119), employer paid FICA taxes (\$17,916), and overtime (\$5,000).
- Contracted services for a facilities assessment (\$200,000).
- Operating expenses for property and vehicle insurance (\$120,725), maintenance and repair of buildings and structures (\$116,600), land maintenance materials (\$55,000), non-capital equipment (\$37,087), parts and supplies (\$24,852), utilities (\$22,200), travel for offsite training (\$12,815), and telephone and communications (\$12,285).
- Operating capital outlay for the Capital Field Equipment Fund (\$200,000) and a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$56,790).
- Fixed capital outlay for flood control structure gate replacements and drum and cable conversions (\$7,100,000), S-160 flood control structure cathodic protection system (\$2,500,000), S-551 flood control structure cathodic protection system (\$800,000), and water control structures control system replacements (\$250,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$153,890).
- Contracted services for structure rehabilitations (\$725,000) and management and maintenance of canals, dam embankments, and culverts (\$202,500).
- Operating expenses for software licensing and maintenance (\$67,826), payments in lieu of taxes (\$54,000), and rental of equipment (\$37,641).
- Operating capital outlay for audio-visual equipment upgrades (\$51,948) and vehicles (\$44,500).
- Fixed capital outlay for Medard Reservoir sump pump construction (\$325,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$10,495,372 – 110.38 FTEs)
 - 3.1 *Land Management* (34.48 FTEs)
 - 3.2 *Works* (41.25 FTEs)
 - 3.3 *Facilities* (12.23 FTEs)
 - 3.4 *Invasive Plant Control* (3.72 FTEs)
 - 3.5 *Emergency Operations* (0.15 FTEs)
 - 3.6 *Fleet Services* (10.00 FTEs)
 - 3.7 *Technology and Information Services* (8.55 FTEs)
- Contracted Services
 - Management and Maintenance of Conservation Lands (\$1,812,522)
 - Operation and Maintenance of Structures (\$669,300)
 - Structure Rehabilitations (\$600,000)
 - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$425,500)
 - Land Management Projects on Conservation Lands (\$295,000)
 - Facilities Assessment (\$200,000)
 - Financial Systems Upgrades (\$126,074)
 - Technology Support Services (\$67,202)
 - Comprehensive Emergency Management Plan (CEMP) Update (\$65,000)
 - Contract and Solicitation Management System Replacement (\$43,539)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$1,083,500)
 - Fuels and Lubricants (\$800,000)
 - Parts and Supplies (\$770,298)
 - Property and Vehicle Insurance (\$743,650)
 - Software Licensing and Maintenance (\$627,448)
 - Utilities (\$549,600)
 - Janitorial Services (\$260,000)
 - Maintenance and Repair of Equipment (\$233,128)
 - Non-Capital Equipment (\$192,196)
 - Telephone and Communications (\$176,160)
 - Rental of Equipment (\$152,500)
 - Land Maintenance Materials (\$145,000)
 - Tires and Tubes (\$100,000)
 - Travel for Offsite Training (\$94,256)
 - Chemical Supplies (\$86,050)
 - Payment in Lieu of Taxes (\$80,000)
 - Two-way Radio Tower Leases (\$49,788)
- Operating Capital Outlay
 - Capital Field Equipment Fund (\$1,000,000)
 - Vehicles (\$508,500)
 - Heavy Equipment Transport Truck Leases (\$97,240)
 - West Palm Beach Data Center UCS Replacement (\$56,790)
 - IT Storage Expansion (\$28,395)
 - Field Equipment (\$23,000)
 - Enterprise Server Replacements (\$9,465)
 - Virtual Desktop Infrastructure Expansion (\$9,465)
 - Unstructured Data Storage Equipment Lease (\$4,783)
- Fixed Capital Outlay
 - Flood Control Structure Gate Replacements and Lift System Conversions (\$7,250,000)
 - S-160 Flood Control Structure Cathodic Protection System (\$2,500,000)
 - S-551 Flood Control Structure Cathodic Protection System (\$800,000)
 - Water Control Structures Control System Replacements (\$250,000)

IV. Program Allocations

Of the Major Budget Items listed above within program *3.0 Operation and Maintenance of Works, and Lands*, \$10,550,000 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable activity within this program.

IV. Program Allocations

3.1 Land Management – Maintenance, custodial, and restoration efforts for lands acquired through federal, state, and locally sponsored land acquisition programs.

District Description

Activities undertaken must meet the statutory charge to manage lands in such a way as to ensure a balance between public access, general public recreational purposes, restoration, and protection of their natural state and condition. Since FY2015–16, the District has received state appropriations from the Land Acquisition Trust Fund for these activities. All other land management activities will be funded from ad valorem revenue and other revenue generated from silviculture, cattle grazing leases, and other activities on District lands. The District continues to explore increasing its revenue generation through the expansion of existing practices, as well as potentially new or innovative ideas that could help support land management while maintaining the integrity of its public lands.

Management of District lands includes prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control. In addition to these activities, the District conducts restoration projects for lands where natural conditions have been impacted by historic uses. Such restoration projects ensure that the water management benefits for which properties were acquired are fully realized.

The District has an active program to make lands available to the public for recreation and a variety of other compatible uses. Projects include development of recreational trails and facilities, coordination and development of land use management and plans, monitoring of land uses, and District land security.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 3.1 - Land Management

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$2,182,755	\$2,475,458	\$2,677,164	\$3,151,114	\$3,091,666	(\$59,448)	-1.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,720,052	1,220,091	1,552,314	2,018,821	2,107,522	88,701	4.4%
Operating Expenses	459,364	515,316	480,456	575,240	531,879	(43,361)	-7.5%
Operating Capital Outlay	80,322	406,697	10,798	15,000	94,000	79,000	526.7%
Fixed Capital Outlay	56,379	2,131	0	100,000	76,500	(23,500)	-23.5%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$4,498,872	\$4,619,693	\$4,720,732	\$5,860,175	\$5,901,567	\$41,392	0.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$3,607,467	\$0	\$0	\$0	\$2,294,100	\$0	\$5,901,567

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,091,666	\$0	\$3,091,666
Other Personal Services	0	0	0
Contracted Services	1,812,522	295,000	2,107,522
Operating Expenses	531,879	0	531,879
Operating Capital Outlay	94,000	0	94,000
Fixed Capital Outlay	0	76,500	76,500
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,530,067	\$371,500	\$5,901,567

Changes and Trends

Staff resources (salaries and benefits) have increased over the past several years as major surface water restoration projects on conservation lands have been completed and moved into the management and maintenance phase. Contracted services have increased since FY2020–21 primarily due to rising labor costs for services supporting the management of District lands such as mowing and vegetation management services. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the management of District lands. In FY2022–23, funding within

IV. Program Allocations

fixed capital outlay was for the construction of an airboat slide at the Flying Eagle Preserve to provide a centralized crossing location for boaters while minimizing road maintenance costs. In FY2023–24, funding is included for several capital projects which are smaller in scope such as security site improvements and the construction of a pole barn for heavy equipment on the Green Swamp property, as well as the establishment of a campground host site at the Potts Preserve property.

Budget Variances

The 0.7 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$83,307), retirement (\$48,650), self-funded medical insurance (\$13,566), and employer paid FICA taxes (\$6,371).
- Contracted services for management and maintenance of conservation lands (\$98,701) and land management projects on conservation lands (\$90,000).
- Operating expenses for property insurance (\$10,707).
- Operating capital outlay for vehicles (\$88,000).
- Fixed capital outlay for the Green Swamp East pole barn construction (\$35,000), Green Swamp East Hampton Tract security site improvements (\$25,000), and the establishment of a campground host site at Potts Preserve (\$16,500).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$208,718) and overtime (\$2,000).
- Contracted services for restoration projects on conservation lands (\$100,000).
- Operating expenses for payments in lieu of taxes (\$54,000).
- Operating capital outlay for field equipment (\$9,000).
- Fixed capital outlay for the Flying Eagle West Dike Road airboat slide construction (\$100,000).

Major Budget Items

- Salaries and Benefits (\$3,091,666)
- Contracted Services
 - Management and Maintenance of Conservation Lands (\$1,812,522)
 - Land Management Projects on Conservation Lands (\$295,000)
- Operating Expenses
 - Rental of Equipment (\$91,500)
 - Payments in Lieu of Taxes (\$80,000)
 - Parts and Supplies (\$78,350)
 - Property Insurance (\$56,524)
 - Land Maintenance Materials (\$45,000)
 - Maintenance and Repair of Buildings and Structures (\$43,500)
 - Non-Capital Equipment (\$28,000)
 - Chemical Supplies (\$19,000)
 - Telephone and Communications (\$16,540)
 - Printing and Reproduction (\$16,500)
 - Safety Supplies (\$14,000)
 - Travel for Staff Duties (\$13,350)
 - Travel for Offsite Training (\$12,475)
- Operating Capital Outlay
 - Vehicles (\$88,000)
 - Field Equipment (\$6,000)
- Fixed Capital Outlay
 - Green Swamp East Pole Barn Construction (\$35,000)
 - Green Swamp East Hampton Tract Security Site Improvements (\$25,000)
 - Establishment of Campground Host Site at Potts Preserve (\$16,500)

IV. Program Allocations

3.2 Works – The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

District Description

The District currently operates and maintains 84 flood control and water conservation structures. These facilities include nine major flood control structures constructed as components of the U.S. Army Corps of Engineers (USACE) Levee Inspection Rehabilitation program. A comprehensive structural/operational inspection program of water control structures, both above and below water, is required to identify deficiencies related to human safety (both the District's workforce and the public), operational viability, and structural integrity. The District also has over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts for which it is responsible to maintain. Typical maintenance activities include mowing, fence repair, erosion control, and the repair or replacement of deteriorated culverts. District-funded invasive plant control on District canals is conducted to maintain the designed conveyance capacity of these flood control systems as directed by the USACE Operations and Maintenance Manual.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

3.2 - Works

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$2,892,734	\$2,880,497	\$2,887,290	\$3,693,891	\$3,934,961	\$241,070	6.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,106,498	1,019,477	3,761,271	2,790,500	1,694,800	(1,095,700)	-39.3%
Operating Expenses	546,233	884,334	592,308	982,975	1,158,135	175,160	17.8%
Operating Capital Outlay	406,754	535,450	911,946	512,240	194,240	(318,000)	-62.1%
Fixed Capital Outlay	127,019	359,577	45,621	475,000	10,800,000	10,325,000	2173.7%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$5,079,238	\$5,679,335	\$8,198,436	\$8,454,606	\$17,782,136	\$9,327,530	110.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$16,412,136	\$0	\$0	\$0	\$1,370,000	\$0	\$17,782,136

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,934,961	\$0	\$3,934,961
Other Personal Services	0	0	0
Contracted Services	1,094,800	600,000	1,694,800
Operating Expenses	1,158,135	0	1,158,135
Operating Capital Outlay	194,240	0	194,240
Fixed Capital Outlay	0	10,800,000	10,800,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$6,382,136	\$11,400,000	\$17,782,136

Changes and Trends

A majority of the District's water control structures are more than 40 years old with many reaching their life expectancy. This has and will continue to require significant investment in major structural repairs and capital improvements. This includes staff resources (salaries and benefits) which have been reallocated to this subactivity in FY2022–23 to effectively manage these projects. The District has also increased its efforts in preventative maintenance activities to reduce the level of remediation in the future. These maintenance activities along with major repairs are the main contributors for the significant increases in contracted services and operating expenses over the past few years. For example, in FY2021–22 there were major repairs at Medard Dam which included the replacement of the toe drain system. Within fixed capital outlay there are several major projects planned in FY2023–24 which are contributing to the significant increase. These include the replacement of District flood control structure gates, as well as converting their lift system mechanisms, and the installation of cathodic protection systems on District flood control structures S-160 and S-551. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the

IV. Program Allocations

management and maintenance of District structures, canals, dam embankments, and secondary drainage culverts.

Budget Variances

The 110.3 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$91,566), retirement (\$62,813), self-funded medical insurance (\$36,458), the reallocation of staff resources (\$35,880), overtime (\$7,500), and employer paid FICA taxes (\$7,002).
- Operating expenses for maintenance and repair of buildings and structures (\$121,600) and land maintenance materials (\$50,000).
- Operating capital outlay for field equipment (\$17,000).
- Fixed capital outlay for flood control structure gate replacements and lift system conversions (\$7,100,000), S-160 flood control structure cathodic protection system (\$2,500,000), S-551 flood control structure cathodic protection system (\$800,000), and water control structures control system replacements (\$250,000).

The increases are primarily offset by reductions in:

- Contracted services for structure rehabilitations (\$725,000), management and maintenance of canals, dam embankments, and culverts (\$202,500), and operation and maintenance of structures (\$168,200).
- Operating capital outlay for vehicles (\$335,000).
- Fixed capital outlay for Medard Reservoir sump pump construction (\$325,000).

Major Budget Items

The following table lists projects totaling \$10,550,000 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Structure Rehabilitation & Construction	\$0	\$10,550,000	\$0	\$10,550,000
Flood Control Structure Gate Replacement and Drum & Cable Conversions	\$0	\$7,250,000	\$0	\$7,250,000
S-160 Flood Control Structure Cathodic Protection System	\$0	\$2,500,000	\$0	\$2,500,000
S-551 Flood Control Structure Cathodic Protection System	\$0	\$800,000	\$0	\$800,000

The remaining major budget items not included in the table above.

- Salaries and Benefits (\$3,934,961)
- Contracted Services
 - Operation and Maintenance of Structures (\$669,300)
 - Structure Rehabilitations (\$600,000)
 - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$425,500)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$660,000)
 - Parts and Supplies (\$164,500)
 - Land Maintenance Materials (\$100,000)
 - Rental of Equipment (\$52,500)
 - Chemical Supplies (\$47,050)
 - Telephone and Communications (\$31,180)
 - Travel for Offsite Training (\$25,552)
 - Utilities (\$22,200)
 - Safety Supplies (\$12,200)
 - Abstracts and Title Fees (\$10,000)
 - Non-capital Equipment (\$8,020)
 - Travel for Staff Duties (\$7,732)

IV. Program Allocations

- Operating Capital Outlay
 - Heavy Equipment Transport Truck Leases (\$97,240)
 - Vehicles (\$80,000)
 - Field Equipment (\$17,000)
- Fixed Capital Outlay
 - Water Control Structures Control System Replacements (\$250,000)

IV. Program Allocations

3.3 Facilities – The operation and maintenance of district support and administrative facilities.

District Description

This activity includes maintenance and operation of all District support facilities, including preventive and corrective maintenance of buildings, grounds, equipment, and utilities. Preventive maintenance and planned replacement of key facilities components is helping the District to counter the impact of aging facilities and equipment. Standardization of maintenance procedures, equipment, and supplies, combined with identifying outsourcing opportunities where cost-effective, are being applied wherever possible to efficiently assign staff. In addition, a facilities condition assessment is utilized annually to further target resource allocation requirements to better maintain the District's infrastructure.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

3.3 - Facilities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,026,032	\$1,053,424	\$1,159,104	\$1,195,381	\$1,162,457	(\$32,924)	-2.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	3,735	1,023	1,106	22,750	222,750	200,000	879.1%
Operating Expenses	2,316,608	1,549,108	1,426,754	1,768,829	1,890,161	121,332	6.9%
Operating Capital Outlay	2,968	10,347	0	0	75,000	75,000	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,349,343	\$2,613,902	\$2,586,964	\$2,986,960	\$3,350,368	\$363,408	12.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$3,350,368	\$0	\$0	\$0	\$0	\$0	\$3,350,368

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,162,457	\$0	\$1,162,457
Other Personal Services	0	0	0
Contracted Services	222,750	0	222,750
Operating Expenses	1,890,161	0	1,890,161
Operating Capital Outlay	75,000	0	75,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,350,368	\$0	\$3,350,368

Changes and Trends

Even though wall partitions and office/storage furniture are not structural components of facilities, extensive repairs and obsolete parts necessitate their replacement causing a significantly higher level of funding within operating expenses in FY2019–20. An unanticipated reduction in operating expenses for recurring facility maintenance costs in FY2020–21 due to an increase in remote work continued through FY2021–22. However, previous funding levels within this category have resumed for FY2022–23. In FY2023–24, the increase in contracted services is to conduct an evaluation of existing facilities at the Brooksville and Tampa Offices, as well as the Lake Hancock Field Office in Bartow, to ensure they will appropriately support the future needs of District operations. Operating capital outlay expenditures can fluctuate based upon the need for vehicles and equipment to support facilities maintenance activities.

Budget Variances

The 12.2 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$15,475), retirement (\$11,566), self-funded medical insurance (\$2,878), and employer paid FICA taxes (\$1,182).
- Contracted services for a facilities assessment (\$200,000).
- Operating expenses for property insurance (\$103,593) and utilities (\$20,000).
- Operating capital outlay for vehicles (\$75,000).

IV. Program Allocations

The increases are offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$64,414).
- Operating expenses for telephone and communications (\$2,064).

Major Budget Items

- Salaries and Benefits (\$1,162,457)
- Contracted Services
 - Facilities Assessment (\$200,000)
 - Architectural and Engineering Support (\$20,000)
- Operating Expenses
 - Utilities (\$520,000)
 - Property Insurance (\$432,376)
 - Maintenance and Repair of Buildings and Structures (\$380,000)
 - Janitorial Services (\$260,000)
 - Parts and Supplies (\$170,000)
 - Non-Capital Equipment (\$40,000)
 - Lease of Buildings (\$32,574)
 - Travel for Offsite Training (\$17,700)
 - Taxes (\$14,000)
- Operating Capital Outlay
 - Vehicles (\$75,000)

IV. Program Allocations

3.4 Invasive Plant Control – The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

District Description

This activity includes management of invasive, exotic plant species on lakes and rivers. Most of this work is accomplished with funding from the Florida Fish & Wildlife Conservation Commission (FWC). Each year, the District develops a work plan/budget that anticipates aquatic plant control needs for the next fiscal year. The FWC reviews the plan and allocates appropriate funding to the District to complete the work, subject to availability of funds in the state budget. Some counties also work with the District to address supplemental aquatic plant control needs. The District performs the control work and is typically reimbursed by the counties for costs not covered by the state. Aquatic plant control on District-owned flood control projects is not included here, as it is reflected in 3.2 Works. Terrestrial invasive plant control on District-owned lands is also not included here but is reflected in 3.1 Land Management.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 3.4 - Invasive Plant Control

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$427,249	\$371,675	\$367,046	\$263,103	\$314,256	\$51,153	19.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	10,475	20,146	0	35,000	30,000	(5,000)	-14.3%
Operating Expenses	33,949	46,032	29,348	43,102	41,770	(1,332)	-3.1%
Operating Capital Outlay	57,685	0	103,277	94,000	60,000	(34,000)	-36.2%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$529,358	\$437,853	\$499,671	\$435,205	\$446,026	\$10,821	2.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$278,026	\$0	\$0	\$0	\$168,000	\$0	\$446,026

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$314,256	\$0	\$314,256
Other Personal Services	0	0	0
Contracted Services	30,000	0	30,000
Operating Expenses	41,770	0	41,770
Operating Capital Outlay	60,000	0	60,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$446,026	\$0	\$446,026

Changes and Trends

Actual costs for this activity may vary from year to year depending on climatic and hydrologic conditions and other environmental factors. A new service level began in FY2019–20 and continues to be reflected in the reductions in salaries and benefits due to a decrease in the number of waterbodies managed for the FWC. The FWC continues to manage those waterbodies for invasive plants with private contractors instead of District staff. Operating capital outlay expenditures can fluctuate based upon the need for vehicles and equipment to support invasive plant control activities.

Budget Variances

The 2.5 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$37,299), adjustments in compensation (\$8,007), retirement (\$4,114), and self-funded medical insurance (\$1,627).
- Operating expenses for safety supplies (\$1,500) and travel for offsite training (\$750).

IV. Program Allocations

The increases are primarily offset by reductions in:

- Contracted services for the FWC Aquatic Plant Management program (\$5,000).
- Operating expenses for tuition reimbursement (\$3,782).
- Operating capital outlay for vehicles (\$34,000).

Major Budget Items

- Salaries and Benefits (\$314,256)
- Contracted Services
 - Vegetation Management Support (\$25,000)
 - FWC Aquatic Plant Management Program (\$5,000)
- Operating Expenses
 - Chemical Supplies (\$20,000)
 - Travel for Offsite Training (\$8,750)
 - Travel for Staff Duties (\$3,600)
 - Parts and Supplies (\$3,000)
 - Telephone and Communications (\$2,600)
 - Safety Supplies (\$2,000)
 - Non-Capital Equipment (\$1,500)
- Operating Capital Outlay
 - Vehicles (\$60,000)

IV. Program Allocations

3.5 Other Operation and Maintenance Activities – Operations and maintenance activities not categorized above, such as right-of-way management, and other general maintenance activities.

District Description

This activity includes the District’s Emergency Operations Center (EOC) and its Districtwide coordination. The purpose of the EOC is to coordinate emergency activities throughout the District as required. The District’s Comprehensive Emergency Management Plan (CEMP) provides guidance to staff on procedures, organization, and responsibilities of an "all hazards" approach to emergency planning. The CEMP is consistent with the National Incident Management System (NIMS) and Incident Command System (ICS) framework and criteria and applicable Strategic Plan emergency flood response strategies. NIMS/ICS may be used to manage all types of situations at the District that require action planning, information coordination, and unified management. In conjunction with the CEMP, the District develops and updates Continuity of Operations Plans (COOP). These plans, should an unforeseen event of any nature occur, will assist the District to relocate offices and re-establish its essential operations. It also conducts an annual emergency exercise prior to the start of hurricane season, typically in conjunction with the state’s Division of Emergency Management.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

3.5 - Other Operation and Maintenance Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$282,909	\$97,674	\$59,798	\$21,331	\$22,647	\$1,316	6.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	30,326	19,251	43,077	109,200	107,500	(1,700)	-1.6%
Operating Expenses	111,298	59,760	60,755	71,462	117,263	45,801	64.1%
Operating Capital Outlay	14,430	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$438,963	\$176,685	\$163,630	\$201,993	\$247,410	\$45,417	22.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$247,410	\$0	\$0	\$0	\$0	\$0	\$247,410

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$22,647	\$0	\$22,647
Other Personal Services	0	0	0
Contracted Services	107,500	0	107,500
Operating Expenses	117,263	0	117,263
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$247,410	\$0	\$247,410

Changes and Trends

This activity includes recurring items such as updates to the District’s COOP (completed in FY2021–22), Debris Management Plan (scheduled for FY2022–23) and CEMP (proposed for FY2023–24), as well as conducting annual tabletop exercises for emergency preparedness. Unforeseen circumstances requiring emergency management activities often contribute to fluctuations in expenditures across all categories within this activity. As an example, the coronavirus pandemic significantly impacted salaries and benefits for business continuity and mitigation planning, as well as operating expenses for pandemic related equipment, materials, and supplies in FY2019–20.

IV. Program Allocations

Budget Variances

The 22.5 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$712), retirement (\$274), and adjustments in compensation (\$255).
- Contracted services for a CEMP update (\$65,000).
- Operating expenses for non-capital equipment (\$35,100), maintenance and repair of equipment (\$5,250), and telephone and communications (\$4,000).

The increases are primarily offset by a reduction in:

- Contracted services for a Debris Management Plan update (\$65,000) and two-way radio communications system (\$1,700).

Major Budget Items

- Salaries and Benefits (\$22,647)
- Contracted Services
 - CEMP Update (\$65,000)
 - Two-way Radio Communications System (\$24,500)
 - Emergency Preparedness/Response Training Exercises (\$18,000)
- Operating Expenses
 - Two-way Radio Tower Leases (\$49,788)
 - Non-Capital Equipment (\$42,600)
 - Travel for Offsite Training (\$12,825)
 - Telephone and Communications (\$6,000)
 - Maintenance and Repair of Equipment (\$5,250)

IV. Program Allocations

3.6 Fleet Services – This activity includes fleet services support to all district programs and projects.

District Description

This activity provides for the acquisition of pool vehicles and management and maintenance of all District-owned automotive vehicles, heavy and light equipment, boats, small engines, and related District equipment. This includes all operational costs including vehicle insurance. The District's approach to meeting vehicle/equipment needs includes fitting specific user requirements while using ergonomic principles to enhance efficiency and user accommodations, evaluating resale in terms of timing to maximize value to the District, and continuing to review assigned vehicles versus central pool shared-usage vehicle deployment. The replacement of vehicles must meet the minimum criteria approved by the state.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
3.6 - Fleet Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$728,833	\$696,920	\$638,405	\$818,032	\$922,848	\$104,816	12.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	1,399,045	1,245,148	1,525,525	1,730,673	1,747,839	17,166	1.0%
Operating Capital Outlay	66,124	113,003	17,505	844,000	1,205,500	361,500	42.8%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,194,002	\$2,055,071	\$2,181,435	\$3,392,705	\$3,876,187	\$483,482	14.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$3,876,187	\$0	\$0	\$0	\$0	\$0	\$3,876,187

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$922,848	\$0	\$922,848
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	1,747,839	0	1,747,839
Operating Capital Outlay	1,205,500	0	1,205,500
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,876,187	\$0	\$3,876,187

Changes and Trends

Expenditures within operating capital outlay can vary from year to year as vehicles and equipment are replaced on an as-needed basis. The District's maintenance practices allow for many vehicles to remain in service longer than its minimum replacement standards which are approved by the state. Efficient use of technology and continuous training of staff has kept operating expenses from increasing substantially over the past several years. However, the significant increase starting in FY2022–23 within this category is primarily driven by the rising cost of fuel and increases in rates for vehicle insurance.

Budget Variances

The 14.3 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$78,549), adjustments in compensation (\$17,752), and retirement (\$12,107).
- Operating expenses for vehicle insurance (\$6,425), books, subscriptions, and data (\$5,200), travel for offsite training (\$3,600), and tuition reimbursement (\$1,392).
- Operating capital outlay for the Capital Field Equipment Fund (\$200,000) and vehicles (\$161,500).

IV. Program Allocations

The increases are primarily offset by a reduction in:

- Salaries and benefits for self-funded medical insurance (\$4,744).

Major Budget Items

- Salaries and Benefits (\$922,848)
- Operating Expenses
 - Fuels and Lubricants (\$800,000)
 - Parts and Supplies (\$350,000)
 - Vehicle Insurance (\$254,750)
 - Maintenance and Repair of Vehicles/Equipment (\$140,000)
 - Tires and Tubes (\$100,000)
 - Telephone and Communications (\$51,680)
 - Non-Capital Equipment (\$15,000)
 - Books, Subscriptions, and Data (\$11,368)
- Operating Capital Outlay
 - Capital Field Equipment Fund (\$1,000,000)
 - Vehicles (\$205,500)

IV. Program Allocations

3.7 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the 3.0 Operation and Maintenance of Works and Lands program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

3.7 - Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$897,430	\$943,114	\$1,034,752	\$1,031,559	\$1,046,537	\$14,978	1.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	33,584	32,186	72,723	167,363	236,815	69,452	41.5%
Operating Expenses	582,831	678,215	800,802	926,127	868,957	(57,170)	-6.2%
Operating Capital Outlay	48,323	86,038	32,158	114,901	108,898	(6,003)	-5.2%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,562,168	\$1,739,553	\$1,940,435	\$2,239,950	\$2,261,207	\$21,257	0.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$2,261,207	\$0	\$0	\$0	\$0	\$0	\$2,261,207

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,046,537	\$0	\$1,046,537
Other Personal Services	0	0	0
Contracted Services	236,815	0	236,815
Operating Expenses	868,957	0	868,957
Operating Capital Outlay	108,898	0	108,898
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,261,207	\$0	\$2,261,207

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent by an increase in funding in FY2022–23 for the replacement of a fleet management system, and the implementation of a major upgrade to the District's financial systems, as well as the replacement of the contract and solicitation management system in FY2023–24. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the unified computing

IV. Program Allocations

system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

Budget Variances

The 0.9 percent increase is primarily due to increases in:

- Salaries and benefits for retirement (\$18,592), adjustments in compensation (\$18,035), and self-funded medical insurance (\$10,281).
- Contracted services for financial systems upgrades (\$81,822) and a contract and solicitation management system replacement (\$43,539).
- Operating expenses for telephone and communications (\$7,709), non-capital equipment (\$5,007), and tuition reimbursement (\$1,704).
- Operating capital outlay for a UCS replacement for the West Palm Beach Data Center (\$56,790), IT storage expansion (\$28,395), and a VDI expansion (\$9,465).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$33,199).
- Contracted services for fleet management system (\$50,000), technology support services (\$3,023), and a backup recovery system for the Tampa Data Center (\$2,886).
- Operating expenses for software licensing and maintenance (\$67,826) and printing and reproduction (\$4,101).
- Operating capital outlay for audio-visual equipment upgrades (\$51,948), a network infrastructure equipment lease (\$21,535), a backup recovery system for the Tampa Data Center (\$21,164), and enterprise server replacements (\$5,927).

Major Budget Items

- Salaries and Benefits (\$1,046,537)
- Contracted Services
 - Financial Systems Upgrades (\$126,074)
 - Technology Support Services (\$67,202)
 - Contract and Solicitation Management System Replacement (\$43,539)
- Operating Expenses
 - Software Licensing and Maintenance (\$627,448)
 - Maintenance and Repair of Equipment (\$85,628)
 - Telephone and Communications (\$64,440)
 - Non-Capital Equipment (\$57,076)
 - Printing and Reproduction (\$15,468)
 - Travel for Offsite Training (\$10,354)
- Operating Capital Outlay
 - West Palm Beach Data Center UCS Replacement (\$56,790)
 - IT Storage Expansion (\$28,395)
 - Enterprise Server Replacements (\$9,465)
 - VDI Expansion (\$9,465)
 - Unstructured Data Storage Equipment Lease (\$4,783)

IV. Program Allocations

4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

District Description

This program includes all permitting functions of the District, including water use permitting, water well construction permitting, water well contractor licensing, and environmental resource permitting. These activities are designed to ensure that water and related natural resources in the District are protected and conserved. Also included are permit compliance and enforcement activities, administration of water shortage rules, and other activities necessary to support the District's regulatory responsibilities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROGRAM BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
4.0 Regulation

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$15,648,796	\$16,244,012	\$16,852,499	\$19,602,979	\$20,318,130	\$715,151	3.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,736,580	1,435,349	1,503,498	1,711,893	1,968,056	256,163	15.0%
Operating Expenses	1,349,229	1,481,967	1,754,081	2,032,270	2,068,795	36,525	1.8%
Operating Capital Outlay	190,720	341,619	53,540	241,238	406,806	165,568	68.6%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$18,925,325	\$19,502,947	\$20,163,618	\$23,588,380	\$24,761,787	\$1,173,407	5.0%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$20,300,178	\$0	\$0	\$0	\$0	\$17,952	\$20,318,130
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,968,056	0	0	0	0	0	1,968,056
Operating Expenses	2,068,795	0	0	0	0	0	2,068,795
Operating Capital Outlay	406,806	0	0	0	0	0	406,806
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$24,743,835	\$0	\$0	\$0	\$0	\$17,952	\$24,761,787

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	196.05	\$13,659,689	\$20,318,130	\$0	\$20,318,130
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	1,774,571	193,485	1,968,056
Operating Expenses			2,068,795	0	2,068,795
Operating Capital Outlay			406,806	0	406,806
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$24,568,302	\$193,485	\$24,761,787

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	183.53	182.75	184.17	195.55	196.05	0.50	0.3%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	183.53	182.75	184.17	195.55	196.05	0.50	0.3%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		195.55	\$23,588,380		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	637	
1	Non-Medical Insurance Premiums	637	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				108,067	
2	Technology & Information Services	100,000			Due to a reduction in Water Use Permitting Data Collection System.
3	Technology & Information Services	5,028			Due to a reduction in Tampa Data Center Backup Recovery System.
4	Technology & Information Services	3,039			Due to a reduction in Technology Support Services.
Operating Expenses				65,056	
5	Technology & Information Services	22,927			Due to a reduction in Non-Capital Equipment.
6	Other Regulatory and Enforcement Activities	12,500			Due to a reduction in Miscellaneous Permits and Fees.
7	Other Regulatory and Enforcement Activities	6,743			Due to a reduction in Books, Subscriptions and Data.
8	Technology & Information Services	6,633			Due to a reduction in Printing and Reproduction.
9	Environmental Resource & Surface Water Permitting	5,430			Due to a reduction in Professional Licenses.
10	Environmental Resource & Surface Water Permitting	3,165			Due to a reduction in Telephone and Communications.
11	Other Regulatory and Enforcement Activities	3,088			Due to a reduction in Telephone and Communications.
12	Consumptive Use Permitting	1,617			Due to a reduction in Memberships and Dues.
13	Water Well Construction, Permitting & Contractor Licensing	800			Due to a reduction in Travel for Board Member Duties.
14	Environmental Resource & Surface Water Permitting	702			Due to a reduction in Travel for Offsite Training.
15	Environmental Resource & Surface Water Permitting	576			Due to a reduction in Memberships and Dues.
16	Water Well Construction, Permitting & Contractor Licensing	278			Due to a reduction in Telephone and Communications.
17	Technology & Information Services	205			Due to a reduction in Travel for Offsite Training.
18	Technology & Information Services	164			Due to a reduction in Travel for Staff Duties.
19	Technology & Information Services	101			Due to a reduction in Books, Subscriptions and Data.
20	Technology & Information Services	83			Due to a reduction in Advertising and Public Notices.
21	Consumptive Use Permitting	44			Due to a reduction in Travel for Staff Duties.
Operating Capital Outlay				215,956	
22	Technology & Information Services	90,531			Due to a reduction in Audio-Visual Equipment Upgrades.
23	Other Regulatory and Enforcement Activities	41,000			Due to a reduction in Vehicles.
24	Technology & Information Services	37,528			Due to a reduction in Network Infrastructure Equipment Lease.
25	Technology & Information Services	36,883			Due to a reduction in Tampa Data Center Backup Recovery System.
26	Technology & Information Services	10,014			Due to a reduction in Enterprise Server Replacements.
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves - Emergency Response				-	
		-			
TOTAL REDUCTIONS			0.00	\$389,716	

IV. Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.50	715,788	
1	Adjustments in Compensation	254,244	0.00		
2	Retirement	237,284	0.00		
3	Self-Funded Medical Insurance	122,761	0.00		
4	Reallocation of Staff Resources	76,543	0.50		
5	Employer Paid FICA Taxes	19,456	0.00		
6	Overtime	5,500	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				364,230	
7	Technology & Information Services	146,790			Due to an increase in Financial Systems Upgrades.
8	Consumptive Use Permitting	89,614			Due to an increase in Dover & Plant City Automatic Meter Reading Operation and Maintenance.
9	Technology & Information Services	77,326			Due to an increase in Contract and Solicitation Management System Replacement.
10	Consumptive Use Permitting	30,000			Due to an increase in Consumptive Use Modeling Software Support.
11	Consumptive Use Permitting	20,000			Due to an increase in Dover/Plant City Automatic Meter Reading Installations and Upgrades.
12	Other Regulatory and Enforcement Activities	500			Due to an increase in Florida Sterling Assessment.
Operating Expenses				101,581	
13	Technology & Information Services	18,019			Due to an increase in Software Licensing and Maintenance.
14	Technology & Information Services	15,576			Due to an increase in Telephone and Communications.
15	Consumptive Use Permitting	9,991			Due to an increase in Tuition Reimbursement.
16	Other Regulatory and Enforcement Activities	9,876			Due to an increase in Travel for Offsite Training.
17	Environmental Resource & Surface Water Permitting	6,031			Due to an increase in Tuition Reimbursement.
18	Other Regulatory and Enforcement Activities	6,000			Due to an increase in Micro/Digital Imaging Services.
19	Environmental Resource & Surface Water Permitting	5,514			Due to an increase in Travel for Staff Duties.
20	Environmental Resource & Surface Water Permitting	5,000			Due to an increase in Recording and Court Costs.
21	Technology & Information Services	4,604			Due to an increase in Maintenance and Repair of Equipment.
22	Consumptive Use Permitting	4,316			Due to an increase in Travel for Offsite Training.
23	Technology & Information Services	3,052			Due to an increase in Tuition Reimbursement.
24	Other Regulatory and Enforcement Activities	3,020			Due to an increase in Recording and Court Costs.
25	Other Regulatory and Enforcement Activities	3,000			Due to an increase in Merchant Convenience Fees.
26	Consumptive Use Permitting	2,875			Due to an increase in Professional Licenses.
27	Water Well Construction, Permitting & Contractor Licensing	1,216			Due to an increase in Travel for Staff Duties.
28	Other Regulatory and Enforcement Activities	1,208			Due to an increase in Tuition Reimbursement.
29	Other Regulatory and Enforcement Activities	1,086			Due to an increase in Memberships and Dues.
30	Consumptive Use Permitting	480			Due to an increase in Telephone and Communications.
31	Water Well Construction, Permitting & Contractor Licensing	455			Due to an increase in Travel for Offsite Training.
32	Other Regulatory and Enforcement Activities	190			Due to an increase in Professional Licenses.
33	Water Well Construction, Permitting & Contractor Licensing	50			Due to an increase in Advertising and Public Notices.
34	Technology & Information Services	19			Due to an increase in Parts and Supplies.
35	Technology & Information Services	2			Due to an increase in Office Supplies.
36	Technology & Information Services	1			Due to an increase in Memberships and Dues.
Operating Capital Outlay				381,524	
37	Environmental Resource & Surface Water Permitting	122,400			Due to an increase in Vehicles.
38	Technology & Information Services	100,860			Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
39	Consumptive Use Permitting	91,000			Due to an increase in Vehicles.
40	Technology & Information Services	50,430			Due to an increase in Information Technology Storage Expansion.
41	Technology & Information Services	16,810			Due to an increase in Virtual Desktop Infrastructure Expansion.
42	Technology & Information Services	24			Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				-	
		-			

IV. Program Allocations

Interagency Expenditures (Cooperative Funding)		-	
Debt		-	
Reserves - Emergency Response		-	
TOTAL NEW ISSUES	0.50	\$1,563,123	
4.0 Regulation			
Total Workforce and Tentative Budget for FY2023-24	196.05	\$24,761,787	

Changes and Trends

In recent years, population growth and a strong construction market have steadily increased the workload for environmental resource and well construction permitting, driving the need for the reallocation of staff resources (salaries and benefits) to this program. In addition, nine new FTEs were included in FY2022–23 to ensure the District continues to meet its regulatory responsibilities without reducing its level of service provided to the permitting community.

In FY2018–19, the District started funding the replacement of the current ePermitting system, which is nearing end of life, to enable the District to continue its commitment to streamlining regulatory processes and improving responsiveness to the regulated public. This implementation effort is reflected by increases in staff resources (salaries and benefits), contracted services, and operating expenses since then and will continue to be the focus over the next couple of years.

Budget Variances

Overall, the program increased by 5 percent or \$1,173,407.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$254,244), retirement (\$237,284), self-funded medical insurance (\$122,761), the reallocation of staff resources (\$76,543), employer paid FICA taxes (\$19,456), and overtime (\$5,500).
- Contracted services for financial systems upgrades (\$146,790), Dover/Plant City Automatic Meter Reading (AMR) operation and maintenance (\$89,614), a contract and solicitation management system replacement (\$77,326), consumptive use modeling software support (\$30,000), and Dover/Plant City AMR installations and upgrades (\$20,000).
- Operating expenses for tuition reimbursement (\$20,282), software licensing and maintenance (\$18,019), travel for offsite training (\$13,740), telephone and communications (\$9,525), and recording and court costs (\$8,020).
- Operating capital outlay for vehicles (\$172,400), a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$100,860), IT storage expansion (\$50,430), and a Virtual Desktop Infrastructure (VDI) expansion (\$16,810).

The increases are primarily offset by reductions in:

- Contracted services for a water use permitting data collection system (\$100,000).
- Operating expenses for non-capital equipment (\$22,927) and miscellaneous permits and fees (\$12,500).
- Operating capital outlay for audio-visual equipment upgrades (\$90,531), a network infrastructure equipment lease (\$37,528), a backup recovery system for the Tampa Data Center (\$36,883), and enterprise server replacements (\$10,014).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$20,318,130 – 196.05 FTEs)
 - 4.1 *Consumptive Use Permitting* (34.55 FTEs)
 - 4.2 *Water Well Construction Permitting and Contractor Licensing* (10.35 FTEs)
 - 4.3 *Environmental Resource and Surface Water Permitting* (98.47 FTEs)
 - 4.4 *Other Regulatory and Enforcement Activities* (26.43 FTEs)
 - 4.5 *Technology and Information Services* (26.25 FTEs)
- Contracted Services
 - ePermitting System Modernization (\$600,000)
 - Dover/Plant City AMR Operation & Maintenance (\$269,614)
 - Agricultural Ground and Surface Water Management United States Department of Agriculture – Natural Resources Conservation Service Experts in Agricultural Permitting (\$244,375)
 - Financial Systems Upgrades (\$223,909)
 - Dover/Plant City AMR Installations & Upgrades (\$133,485)
 - Technology Support Services (\$119,347)
 - Mobile Irrigation Labs (\$100,000)
 - Contract and Solicitation Management System Replacement (\$77,326)
 - Districtwide Regulation Model Steady State & Transient Calibrations (\$60,000)
 - Consumptive Use Modeling Software Support (\$60,000)
 - Legal Support of Regulatory Activities (\$35,000)
 - Florida Sterling Assessment (\$32,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,323,529)
 - Telephone and Communications (\$155,267)
 - Maintenance and Repair of Equipment (\$153,708)
 - Travel for Offsite Training (\$100,388)
 - Non-Capital Equipment (\$72,718)
 - Tuition Reimbursement (\$44,645)
 - Merchant Convenience Fees (\$43,000)
 - Recording and Court Costs (\$35,500)
 - Printing and Reproduction (\$27,471)
 - Micro/Digital Imaging Services (\$24,000)
 - Travel for Staff Duties (\$22,186)
 - Memberships and Dues (\$15,257)
 - Parts and Supplies (\$15,099)
 - Books, Subscriptions, and Data (\$13,577)
- Operating Capital Outlay
 - Vehicles (\$213,400)
 - West Palm Beach Data Center UCS Replacement (\$100,860)
 - IT Storage Expansion (\$50,430)
 - Enterprise Server Replacements (\$16,810)
 - VDI Expansion (\$16,810)
 - Unstructured Data Storage Equipment Lease (\$8,496)

IV. Program Allocations

4.1 Consumptive Use Permitting – The review, issuance, renewal, and enforcement of water use permits.

District Description

This regulatory program effectively manages and protects water resources used for reasonable and beneficial purposes that are in the public interest and do not interfere with existing legal water users. The District implements regulatory incentives for higher water use efficiencies, use of alternative sources, and/or efficient use of reclaimed water to offset potable sources. Utilization of mobile irrigation lab services assists landowners in identifying and evaluating opportunities to reduce water usage. The District collaborates with stakeholders and the St. Johns River and South Florida water management districts to address water management issues in the central Florida area. The coordinated efforts of the three districts ensures consistency and predictability for water users in the Central Florida Water Initiative planning region, which includes all or parts of five counties within the three districts.

Rule changes that went into effect in 2011 requires the installation of automatic meter reading (AMR) equipment on agricultural wells in the Dover/Plant City Water Use Caution Area (DPCWUCA) to address minimum flows and minimum water levels recovery. This effort is critical for providing timely data during freeze events when groundwater pumping for frost protection in the area can generate severe short-term impacts. Although the reimbursement of this equipment has been phased out, the District continues to fund AMR equipment installations for new permittees, or existing permittees currently without AMR equipment requesting new withdrawals. In addition, the operation and maintenance of this equipment such as repairs is the District's responsibility by rule.

ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
4.1 - Consumptive Use Permitting

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$2,974,670	\$2,984,619	\$3,018,512	\$3,521,139	\$3,479,591	(\$41,548)	-1.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	324,970	392,116	417,908	496,485	636,099	139,614	28.1%
Operating Expenses	21,006	18,897	27,975	22,444	38,445	16,001	71.3%
Operating Capital Outlay	0	0	0	0	91,000	91,000	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,320,646	\$3,395,632	\$3,464,395	\$4,040,068	\$4,245,135	\$205,067	5.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$4,245,135	\$0	\$0	\$0	\$0	\$0	\$4,245,135

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,479,591	\$0	\$3,479,591
Other Personal Services	0	0	0
Contracted Services	442,614	193,485	636,099
Operating Expenses	38,445	0	38,445
Operating Capital Outlay	91,000	0	91,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$4,051,650	\$193,485	\$4,245,135

Changes and Trends

Contracted services can have fluctuations from year to year for additional equipment installations and the operation and maintenance of equipment in support of the DPCWUCA AMR program. Also, operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support consumptive water use permitting activities.

IV. Program Allocations

Budget Variances

The 5.1 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$49,915), retirement (\$11,703), and overtime (\$2,500).
- Contracted services for Dover/Plant City AMR operation and maintenance (\$89,614), consumptive use modeling software support (\$30,000), and Dover/Plant City AMR installations and upgrades (\$20,000).
- Operating expenses for tuition reimbursement (\$9,991), travel for offsite training (\$4,316), and professional licenses (\$2,875).
- Operating capital outlay for vehicles (\$91,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for adjustments in compensation (\$83,647), the reallocation of staff resources (\$15,759), and employer paid FICA taxes (\$6,395).
- Operating expenses for memberships and dues (\$1,617).

Major Budget Items

- Salaries and Benefits (\$3,479,591)
- Contracted Services
 - Dover/Plant City AMR Operation & Maintenance (\$269,614)
 - Dover/Plant City AMR Installations & Upgrades (\$133,485)
 - Mobile Irrigation Labs (\$100,000)
 - Districtwide Regulation Model Steady State & Transient Calibrations (\$60,000)
 - Consumptive Use Modeling Software Support (\$60,000)
- Operating Expenses
 - Travel for Offsite Training (\$13,361)
 - Tuition Reimbursement (\$10,902)
 - Professional Licenses (\$5,425)
 - Telephone and Communications (\$3,880)
 - Memberships and Dues (\$3,344)
 - Travel for Staff Duties (\$1,533)
- Operating Capital Outlay
 - Vehicles (\$91,000)

IV. Program Allocations

4.2 Water Well Construction Permitting and Contractor Licensing – The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

District Description

This regulatory program effectively manages and protects water resources through proper siting, construction, repair, modification, and abandonment of wells throughout the District. Most applications for new well construction permits are submitted online through the District's ePermitting system. The District has formally delegated water well regulation oversight (well permitting/compliance) to Marion, Manatee, and Sarasota counties. Each of these counties also use the District's ePermitting system for the construction, repair, modification, and abandonment of water wells without duplicative efforts from the District.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$692,684	\$728,880	\$746,220	\$940,686	\$958,165	\$17,479	1.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	1,152	543	1,180	3,330	3,973	643	19.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$693,836	\$729,423	\$747,400	\$944,016	\$962,138	\$18,122	1.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$962,138	\$0	\$0	\$0	\$0	\$0	\$962,138

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$958,165	\$0	\$958,165
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,973	0	3,973
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$962,138	\$0	\$962,138

Changes and Trends

In recent years, increases in well permitting applications coupled with an anticipated increase in well inspections has been a primary contributor in requiring additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community.

Budget Variances

The 1.9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$14,152) and retirement (\$11,181).
- Operating expenses for travel for staff duties (\$1,216).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$7,755).
- Operating expenses for travel for board member duties (\$800).

Major Budget Items

- Salaries and Benefits (\$958,165)
- Operating Expenses
 - Travel for Staff Duties (\$2,166)
 - Travel for Offsite Training (\$1,455)

IV. Program Allocations

4.3 Environmental Resource and Surface Water Permitting – The review, issuance, and enforcement of environmental resource and surface water permits.

District Description

This regulatory program manages and protects surface waters, showing that projects are consistent with the goals and policies of the state, and that construction/alteration and operation of a surface water management system will not be harmful to waters of the state. In order to be responsive to the regulated public, new applications are monitored to identify projects that can be handled through an expedited review process. These applications are straightforward, with minimal or no environmental issues, and are typically issued in a matter of days.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$6,722,527	\$7,071,215	\$7,372,533	\$9,750,272	\$9,947,125	\$196,853	2.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,273	691	4,058	244,375	244,375	0	0.0%
Operating Expenses	33,995	42,699	60,876	91,148	97,820	6,672	7.3%
Operating Capital Outlay	0	0	0	0	122,400	122,400	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$6,758,795	\$7,114,605	\$7,437,467	\$10,085,795	\$10,411,720	\$325,925	3.2%

SOURCE OF FUNDS Fiscal Year 2023-24	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$10,393,768	\$0	\$0	\$0	\$0	\$17,952	\$10,411,720

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$9,947,125	\$0	\$9,947,125
Other Personal Services	0	0	0
Contracted Services	244,375	0	244,375
Operating Expenses	97,820	0	97,820
Operating Capital Outlay	122,400	0	122,400
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$10,411,720	\$0	\$10,411,720

Changes and Trends

In recent years, population growth and a strong construction market have steadily increased the workload for environmental resource permitting, driving the need for the reallocation staff resources (salaries and benefits) to this activity. In addition, nine new FTEs were included in FY2022–23 to ensure the District continues to meet its regulatory responsibilities without reducing its level of service provided to the permitting community. Items and services to support these new FTEs such as telecommunications and professional licenses are reflected within operating expenses. Factors that contributed to the significant reduction in contracted services from FY2019–20 to FY2021–22 are related to changes in assistance provided by the United States Department of Agriculture – Natural Resources Conservation Service (USDA-NRCS) in supporting agricultural permitting. The program has resumed, and funding is being provided in FY2022–23 and FY2023–24.

Budget Variances

The 3.2 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$196,151), retirement (\$124,451), self-funded medical insurance (\$26,264), and employer paid FICA taxes (\$15,012).
- Operating expenses for tuition reimbursement (\$6,031).
- Operating capital outlay for vehicles (\$122,400).

IV. Program Allocations

The increases are primarily offset by a reduction in:

- Salaries and benefits for the reallocation of staff resources (\$164,044).

Major Budget Items

- Salaries and Benefits (\$9,947,125)
- Contracted Services
 - Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting (\$244,375)
- Operating Expenses
 - Recording and Court Costs (\$28,000)
 - Travel for Offsite Training (\$26,178)
 - Telephone and Communications (\$15,295)
 - Tuition Reimbursement (\$12,501)
 - Travel for Staff Duties (\$9,514)
 - Memberships and Dues (\$4,272)
 - Professional Licenses (\$2,060)
- Operating Capital Outlay
 - Vehicles (\$122,400)

IV. Program Allocations

4.4 Other Regulatory and Enforcement Activities – Regulatory and enforcement activities not otherwise categorized above.

District Description

This activity consists of other regulatory activities not associated with any specific permit such as defending new and proposed rules, field services and litigation as a direct result of permit non-compliance, and the development or revision of rules in response to new legislation. In addition, it includes management and administration of online permitting, regulatory public records, and document imaging activities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$3,211,458	\$3,241,696	\$3,424,396	\$2,414,891	\$2,749,167	\$334,276	13.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	89,839	(10,014)	46,460	66,500	67,000	500	0.8%
Operating Expenses	126,258	115,492	139,702	201,683	203,732	2,049	1.0%
Operating Capital Outlay	128,276	199,567	0	41,000	0	(41,000)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,555,831	\$3,546,741	\$3,610,558	\$2,724,074	\$3,019,899	\$295,825	10.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$3,019,899	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,749,167	\$0	\$2,749,167
Other Personal Services	0	0	0
Contracted Services	67,000	0	67,000
Operating Expenses	203,732	0	203,732
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,019,899	\$0	\$3,019,899

Changes and Trends

The District's ePermitting system is nearing end of life and staff has identified its replacement using a cloud-based solution. Funding for the system replacement commenced in late FY2018–19 and is planned over multiple years under *4.5 Technology and Information Services*. Accordingly, staff resources (salaries and benefits) have been reallocated in recent years to support this system replacement endeavor. Contracted services can vary from year to year for legal services to defend new and proposed rules, litigate permit non-compliance, and develop or revise rules in response to new legislation. Expenditures within operating expenses have increased starting in FY2021–22 as pandemic-related restrictions have been lifted which previously affected travel associated with staff duties and training opportunities, including the pursuit of the Governor's Sterling Award. Also within operating expenses, there is an increase in merchant convenience fees as permitting activity continues to rise. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support regulatory enforcement activities.

IV. Program Allocations

Budget Variances

The 10.9 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$241,942), retirement (\$31,288), self-funded medical insurance (\$28,568), adjustments in compensation (\$27,161), and overtime (\$3,000).
- Operating expenses for travel for offsite training (\$9,876), micro/digital imaging services (\$6,000), recording and court costs (\$3,020), merchant convenience fees (\$3,000), tuition reimbursement (\$1,208), and memberships and dues (\$1,086).

The increases are primarily offset by reductions in:

- Operating expenses for miscellaneous permits and fees (\$12,500), books, subscriptions, and data (\$6,743), and telephone and communications (\$3,088).
- Operating capital outlay for vehicles (\$41,000).

Major Budget Items

- Salaries and Benefits (\$2,749,167)
- Contracted Services
 - Legal Support of Regulatory Activities (\$35,000)
 - Florida Sterling Assessment (\$32,000)
- Operating Expenses
 - Merchant Convenience Fees (\$43,000)
 - Travel for Offsite Training (\$41,006)
 - Micro/Digital Imaging Services (\$24,000)
 - Telephone and Communications (\$21,447)
 - Tuition Reimbursement (\$16,788)
 - Books, Subscriptions, and Data (\$13,074)
 - Travel for Staff Duties (\$7,880)
 - Recording and Court Costs (\$7,500)
 - Office Supplies (\$7,500)
 - Memberships and Dues (\$7,262)
 - Part and Supplies (\$7,200)
 - Advertising and Public Notices (\$5,000)

IV. Program Allocations

4.5 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the 4.0 Regulation program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
4.5 - Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,047,457	\$2,217,602	\$2,290,838	\$2,975,991	\$3,184,082	\$208,091	7.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,319,498	1,052,556	1,035,072	904,533	1,020,582	116,049	12.8%
Operating Expenses	1,166,818	1,304,336	1,524,348	1,713,665	1,724,825	11,160	0.7%
Operating Capital Outlay	62,444	142,052	53,540	200,238	193,406	(6,832)	-3.4%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$4,596,217	\$4,716,546	\$4,903,798	\$5,794,427	\$6,122,895	\$328,468	5.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$6,122,895	\$0	\$0	\$0	\$0	\$0	\$6,122,895

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,184,082	\$0	\$3,184,082
Other Personal Services	0	0	0
Contracted Services	1,020,582	0	1,020,582
Operating Expenses	1,724,825	0	1,724,825
Operating Capital Outlay	193,406	0	193,406
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$6,122,895	\$0	\$6,122,895

Changes and Trends

The primary focus continues to be support for the District's ePermitting system which is nearing its end of life. In FY2018–19, the District started funding the replacement of its ePermitting system utilizing a modern business process management platform. The overall goal of the project is to ensure that information systems are compatible with rule and business process changes and enhance the public's online permitting experience by increasing the overall ease of use of this system. As the project progresses, outside technical assistance required for implementation has decreased while internal staff resources and licensing needs have increased, which is reflected within salaries and benefits and operating expenses starting in FY2022–23. Also, the cost of software and cloud services supporting this program has contributed to the increase in operating expenses significantly over the past several years as more processes become automated and new technologies become available. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the

IV. Program Allocations

replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the unified computing system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

Budget Variances

The 5.7 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$100,426), retirement (\$58,660), the reallocation of staff resources (\$22,158), self-funded medical insurance (\$18,972), and employer paid FICA taxes (\$7,678).
- Contracted services for financial systems upgrades (\$146,790) and a contract and solicitation management system replacement (\$77,326).
- Operating expenses for software licensing and maintenance (\$18,019) and telephone and communications (\$15,576).
- Operating capital outlay for a UCS replacement for the West Palm Beach Data Center (\$100,860), IT storage expansion (\$50,430), and a VDI expansion (\$16,810).

The increases are primarily offset by reductions in:

- Contracted services for a water use permitting data collection system (\$100,000) and a backup recovery system for the Tampa Data Center (\$5,028).
- Operating expenses for non-capital equipment (\$22,927).
- Operating capital outlay for audio-visual equipment upgrades (\$90,531), a network infrastructure equipment lease (\$37,528), a backup recovery system for the Tampa Data Center (\$36,883), and enterprise server replacements (\$10,014).

Major Budget Items

- Salaries and Benefits (\$3,184,082)
- Contracted Services
 - ePermitting System Modernization (\$600,000)
 - Financial Systems Upgrades (\$223,909)
 - Technology Support Services (\$119,347)
 - Contract and Solicitation Management System Replacement (\$77,326)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,323,529)
 - Maintenance and Repair of Equipment (\$153,108)
 - Telephone and Communications (\$114,443)
 - Non-Capital Equipment (\$72,718)
 - Printing and Reproduction (\$27,471)
 - Travel for Offsite Training (\$18,388)
- Operating Capital Outlay
 - West Palm Beach Data Center UCS Replacement (\$100,860)
 - IT Storage Expansion (\$50,430)
 - Enterprise Server Replacements (\$16,810)
 - VDI Expansion (\$16,810)
 - Unstructured Data Storage Equipment Lease (\$8,496)

IV. Program Allocations

5.0 Outreach

This program includes all environmental education activities such as water conservation campaigns and water resources education, public information activities, all lobbying activities relating to local, regional, state and federal governmental affairs, and all public relations activities including related public service announcements and advertising in the media.

District Description

This program includes public and youth education, public information, and legislative liaison functions. The District provides materials and offers educational opportunities in an effort to increase public awareness of fundamental water resource programs and resource stewardship. These efforts promote behaviors that conserve water and decrease pollution of watersheds and water bodies. Public information activities ensure the timely and accurate distribution of information regarding District actions and water-related issues to the media, the public, and various levels of government. The District's legislative program provides staff coverage of each session of the Florida Legislature and its committees, off-season coordination of legislative activities, and interaction with delegation members. Additionally, staff coordinates with the other districts and the Department of Environmental Protection to monitor federal legislative activities and identify funding opportunities for critical needs.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROGRAM BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
5.0 Outreach

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,146,522	\$1,235,289	\$1,292,069	\$1,534,590	\$1,676,059	\$141,469	9.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	102,862	145,955	95,669	201,870	249,477	47,607	23.6%
Operating Expenses	181,033	197,645	214,593	247,979	269,360	21,381	8.6%
Operating Capital Outlay	15,893	48,618	4,034	15,707	60,815	45,108	287.2%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	559,044	438,705	597,831	535,000	535,000	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,005,354	\$2,066,212	\$2,204,196	\$2,535,146	\$2,790,711	\$255,565	10.1%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$1,676,059	\$0	\$0	\$0	\$0	\$0	\$1,676,059
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	249,477	0	0	0	0	0	249,477
Operating Expenses	269,360	0	0	0	0	0	269,360
Operating Capital Outlay	60,815	0	0	0	0	0	60,815
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	535,000	0	0	0	0	0	535,000
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$2,790,711	\$0	\$0	\$0	\$0	\$0	\$2,790,711

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	15.60	\$1,131,748	\$1,676,059	\$0	\$1,676,059
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	143,652	105,825	249,477
Operating Expenses			269,360	0	269,360
Operating Capital Outlay			60,815	0	60,815
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	535,000	535,000
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$2,149,886	\$640,825	\$2,790,711

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	14.73	14.60	13.46	15.30	15.60	0.30	2.0%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	14.73	14.60	13.46	15.30	15.60	0.30	2.0%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		15.30	\$2,535,146		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	-	
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				10,446	
1	Water Resource Education	10,000			Due to a reduction in Conservation Education Program.
2	Technology & Information Services	395			Due to a reduction in Tampa Data Center Backup Recovery System.
3	Technology & Information Services	49			Due to a reduction in Technology Support Services.
4	Water Resource Education	2			Due to a reduction in Florida Water Star Builder Conservation Education Program.
Operating Expenses				3,066	
5	Public Information	2,563			Due to a reduction in Tuition Reimbursement.
6	Technology & Information Services	477			Due to a reduction in Printing and Reproduction.
7	Technology & Information Services	12			Due to a reduction in Travel for Staff Duties.
8	Technology & Information Services	7			Due to a reduction in Advertising and Public Notices.
9	Technology & Information Services	7			Due to a reduction in Books, Subscriptions and Data.
Operating Capital Outlay				13,697	
10	Technology & Information Services	7,101			Due to a reduction in Audio-Visual Equipment Upgrades.
11	Technology & Information Services	2,944			Due to a reduction in Network Infrastructure Equipment Lease.
12	Technology & Information Services	2,893			Due to a reduction in Tampa Data Center Backup Recovery System.
13	Technology & Information Services	759			Due to a reduction in Enterprise Server Replacements.
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves - Emergency Response				-	
		-			
TOTAL REDUCTIONS			0.00	\$27,209	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.30	141,469	
1	Adjustments in Compensation	59,347	0.00		
2	Reallocation of Staff Resources	36,280	0.00		
3	Retirement	27,698	0.30		
4	Self-Funded Medical Insurance	13,049	0.00		
5	Employer Paid FICA Taxes	4,547	0.00		
6	Non-Medical Insurance Premiums	548	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				58,053	
7	Lobbying/Legislative Affairs/Cabinet Affairs	40,000			Due to an increase in Grants Advisory Services.
8	Technology & Information Services	11,866			Due to an increase in Financial Systems Upgrades.
9	Technology & Information Services	6,187			Due to an increase in Contract and Solicitation Management System Replacement.

IV. Program Allocations

Operating Expenses		24,447	
10	Technology & Information Services 7,216		Due to an increase in Non-Capital Equipment.
11	Public Information 4,700		Due to an increase in Non-Capital Equipment.
12	Water Resource Education 4,660		Due to an increase in Maintenance and Repair of Equipment.
13	Water Resource Education 2,500		Due to an increase in Travel for Staff Duties.
14	Technology & Information Services 1,403		Due to an increase in Telephone and Communications.
15	Water Resource Education 1,200		Due to an increase in Telephone and Communications.
16	Technology & Information Services 640		Due to an increase in Software Licensing and Maintenance.
17	Technology & Information Services 576		Due to an increase in Maintenance and Repair of Equipment.
18	Public Information 460		Due to an increase in Telephone and Communications.
19	Public Information 300		Due to an increase in Parts and Supplies.
20	Technology & Information Services 247		Due to an increase in Tuition Reimbursement.
21	Public Information 200		Due to an increase in Travel for Staff Duties.
22	Public Information 168		Due to an increase in Books, Subscriptions and Data.
23	Public Information 75		Due to an increase in Professional Licenses.
24	Public Information 54		Due to an increase in Memberships and Dues.
25	Water Resource Education 20		Due to an increase in Memberships and Dues.
26	Technology & Information Services 14		Due to an increase in Parts and Supplies.
27	Technology & Information Services 13		Due to an increase in Travel for Offsite Training.
28	Technology & Information Services 1		Due to an increase in Office Supplies.
Operating Capital Outlay		58,805	
29	Water Resource Education 45,340		Due to an increase in Rainfall Signage.
30	Technology & Information Services 8,070		Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
31	Technology & Information Services 4,035		Due to an increase in Information Technology Storage Expansion.
32	Technology & Information Services 1,345		Due to an increase in Virtual Desktop Infrastructure Expansion.
33	Technology & Information Services 15		Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay		-	
Interagency Expenditures (Cooperative Funding)		-	
Debt		-	
Reserves - Emergency Response		-	
TOTAL NEW ISSUES		0.30	\$282,774
5.0 Outreach			
Total Workforce and Tentative Budget for FY2023-24		15.60	\$2,790,711

Changes and Trends

Typically, the overall funding for this program is consistent from year to year as the District's strategic focus for this activity has not changed. However, there has been a significant increase in salaries and benefits starting in FY2022–23. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes and adjustments in compensation for both current staff and new hires.

Other items supporting this program which have increased over the past several years is the cost of software and cloud services within operating expenses as more processes become automated and new technologies become available, and contracted services to provide additional planned springs protection, water conservation, and youth education outreach efforts.

IV. Program Allocations

Budget Variances

Overall, the program increased by 10.1 percent or \$255,565.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$59,347), the reallocation of staff resources (\$36,280), retirement (\$27,698), self-funded medical insurance (\$13,049), and employer paid FICA taxes (\$4,547).
- Contracted services for grants advisory services (\$40,000), financial systems upgrades (\$11,866), and a contract and solicitation management system replacement (\$6,187).
- Operating expenses for non-capital equipment (\$11,916), maintenance and repair of equipment (\$5,236), and telephone and communications (\$3,063).
- Operating capital outlay for rainfall signage (\$45,340), a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$8,070), and IT storage expansion (\$4,035).

The increases are primarily offset by reductions in:

- Contracted services for the Conservation Education Program (\$10,000).
- Operating capital outlay for audio-visual equipment upgrades (\$7,101), a network infrastructure equipment lease (\$2,944), and a backup recovery system for the Tampa Data Center (\$2,893).

Major Budget Items

- Salaries and Benefits (\$1,676,059 – 15.60 FTEs)
 - 5.1 Water Resource Education (2.13 FTEs)
 - 5.2 Public Information (11.95 FTEs)
 - 5.4 Lobbying/Legislative Affairs/Cabinet Affairs (0.40 FTEs)
 - 5.6 Technology and Information Services (1.12 FTEs)
- Contracted Services
 - Education Program Evaluation and Research (\$50,000)
 - Grants Advisory Services (\$40,000)
 - FWS Builder Conservation Education Program (\$32,300)
 - Springs Protection Outreach Program (\$30,000)
 - Conservation Education Program (\$20,000)
 - Federal Legislative Liaison Services (\$20,000)
 - Youth Water Resources Education Program (\$18,525)
 - Financial Systems Upgrades (\$17,915)
 - Technology Support Services (\$9,550)
 - Contract and Solicitation Management System Replacement (\$6,187)
 - Public Water Resources Education Program (\$5,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$105,297)
 - Education Support (\$30,500)
 - Printing and Reproduction (\$26,198)
 - Non-Capital Equipment (\$17,673)
 - Maintenance and Repair of Equipment (\$16,791)
 - Books, Subscriptions, and Data (\$16,530)
 - Telephone and Communications (\$13,718)
 - Travel for Staff Duties (\$12,787)
 - Rental of Buildings and Properties (\$10,000)
 - Travel for Offsite Training (\$9,621)

IV. Program Allocations

- Operating Capital Outlay
 - Rainfall Signage (\$45,340)
 - West Palm Beach Data Center UCS Replacement (\$8,070)
 - IT Storage Expansion (\$4,035)
 - Enterprise Server Replacements (\$1,345)
 - Virtual Desktop Infrastructure Expansion (\$1,345)
 - Unstructured Data Storage Equipment Lease (\$680)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Youth Water Resources Education Program (\$530,000)
 - Public Water Resources Education Program (\$5,000)

IV. Program Allocations

5.1 Water Resource Education – Water management district activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

District Description

The District’s goal is to provide all residents, local governments, visitors, and organized interest groups within the 16-county area with information about its current activities and future plans. In doing so, this increases the public’s awareness of, connection to, dependence on, and participation in the protection of Florida’s water resources.

Public education provides information, materials and programs to specific and general public audiences on water resources education information, District programs, and stewardship. The Florida Water StarSM (FWS) program, is a water conservation certification program for new and existing homes and commercial developments that meet or exceed certain water efficiency criteria. More than 3,885 properties have been certified in the District since inception, and the District works with local governments to incorporate FWS criteria into ordinances and building codes.

The District coordinates with targeted utilities through the Conservation Education Program to develop, implement and evaluate programs that educate about 7,000 residential customers annually to reduce their water use. The Springs Protection Outreach Program teaches the public about what the District is doing to address springs issues and what residents can do to help; it reached more than 1.6 million people in FY2022.

Youth education provides comprehensive water resources education to students in grades K-12, reaching more than 125,000 students and teachers in its region with cost-effective programs that help instill resource stewardship values in the next generation.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

5.1 - Water Resource Education

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$114,323	\$129,242	\$124,886	\$181,476	\$210,206	\$28,730	15.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	58,385	74,774	66,824	115,827	105,825	(10,002)	-8.6%
Operating Expenses	22,237	44,233	39,593	34,055	42,435	8,380	24.6%
Operating Capital Outlay	0	0	0	0	45,340	45,340	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	559,044	438,705	597,831	535,000	535,000	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$753,989	\$686,954	\$829,134	\$866,358	\$938,806	\$72,448	8.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$938,806	\$0	\$0	\$0	\$0	\$0	\$938,806

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$210,206	\$0	\$210,206
Other Personal Services	0	0	0
Contracted Services	0	105,825	105,825
Operating Expenses	42,435	0	42,435
Operating Capital Outlay	45,340	0	45,340
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	535,000	535,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$297,981	\$640,825	\$938,806

IV. Program Allocations

Changes and Trends

Although the District's strategic focus for this activity has not changed, there has been a significant increase in salaries and benefits starting in FY2022–23. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes and adjustments in compensation for both current staff and new hires. In addition, contracted services have increased over the past few years to provide additional planned springs protection, water conservation, and youth education outreach efforts. In FY2023–24, funding for rainfall signage is proposed to support the Conservation Education Program related to lawn irrigation, which is reflected within operating capital outlay.

Budget Variances

The 8.4 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$13,879), adjustments in compensation (\$9,184), retirement (\$3,524), and self-funded medical insurance (\$1,382).
- Operating expenses for maintenance and repair of equipment (\$4,660), travel for staff duties (\$2,500), and telephone and communications (\$1,200).
- Operating capital outlay for rainfall signage (\$45,340).

The increases are primarily offset by a reduction in:

- Contracted services for the Conservation Education Program (\$10,000).

Major Budget Items

- Salaries and Benefits (\$210,206)
- Contracted Services
 - FWS Builder Conservation Education Program (\$32,300)
 - Springs Protection Outreach Program (\$30,000)
 - Conservation Education Program (\$20,000)
 - Youth Water Resources Education Program (\$18,525)
 - Public Water Resources Education Program (\$5,000)
- Operating Expenses
 - Education Support (\$30,500)
 - Travel for Staff Duties (\$5,000)
 - Maintenance and Repair of Equipment (\$4,660)
 - Telephone and Communications (\$1,200)
 - Memberships and Dues (\$1,075)
- Operating Capital Outlay
 - Rainfall Signage (\$45,340)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Youth Water Resources Education Program (\$530,000)
 - Public Water Resources Education Program (\$5,000)

IV. Program Allocations

5.2 Public Information – All public notices regarding water management district decision-making and governing board and advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

District Description

The function of public information is to ensure the timely and accurate distribution of District actions and water-related issues to the media, in particular to the public and various levels of government. This activity includes a broad range of functions that support the District’s mission such as communication support for the Governing Board and staff through media relations, visual communications, the District website, and social media. Its website, social media sites, and email marketing efforts have reached more than 7.8 million people annually. Additionally, the District outsources annual surveys that provide information about its residents’ knowledge, behaviors, and attitudes regarding water resources.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

5.2 - Public Information

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$890,401	\$947,058	\$1,005,046	\$1,159,917	\$1,260,130	\$100,213	8.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	34,500	61,455	14,208	50,000	50,000	0	0.0%
Operating Expenses	64,743	43,080	40,521	63,290	66,684	3,394	5.4%
Operating Capital Outlay	2,749	37,415	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$992,393	\$1,089,008	\$1,059,775	\$1,273,207	\$1,376,814	\$103,607	8.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$1,376,814	\$0	\$0	\$0	\$0	\$0	\$1,376,814

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,260,130	\$0	\$1,260,130
Other Personal Services	0	0	0
Contracted Services	50,000	0	50,000
Operating Expenses	66,684	0	66,684
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,376,814	\$0	\$1,376,814

Changes and Trends

Communications staff support a wide range of District projects through strategic communications planning, media relations, research, or special efforts. Costs associated with these special efforts can vary for year to year within contracted services and operating expenses. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the public information function. This is apparent by the replacement of a vehicle in FY2020–21.

Budget Variances

The 8.1 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$44,844), the reallocation of staff resources (\$21,175), retirement (\$20,600), self-funded medical insurance (\$9,714), and employer paid FICA taxes (\$3,433).
- Operating expenses for non-capital equipment (\$4,700), telephone and communications (\$460), and parts and supplies (\$300).

IV. Program Allocations

The increases are primarily offset by a reduction in:

- Operating expenses for tuition reimbursement (\$2,563).

Major Budget Items

- Salaries and Benefits (\$1,260,130)
- Contracted Services
 - Education Program Evaluation and Research (\$50,000)
- Operating Expenses
 - Printing and Reproduction (\$24,000)
 - Books, Subscriptions, and Data (\$10,490)
 - Travel for Offsite Training (\$8,150)
 - Non-Capital Equipment (\$6,900)
 - Travel for Staff Duties (\$5,700)
 - Telephone and Communications (\$3,360)
 - Memberships and Dues (\$2,359)
 - Parts and Supplies (\$2,300)

IV. Program Allocations

5.3 Public Relations – Water management district activities, advertising and publications with the purpose of swaying public opinion about the district or a water management issue, countering criticisms of the district, or engendering positive feelings toward the district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

5.3 - Public Relations

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

5.4 Lobbying/Legislative Affairs/Cabinet Affairs – Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature (see Section 11.045, Florida Statutes). For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

District Description

This activity encompasses the District’s legislative program and reflects the District’s close coordination with other water management districts, the Department of Environmental Protection, and elected officials in Tallahassee to ensure clear communication of policy directives and other critical information. Coordination promotes consistency in the state’s water management programs, and through a jointly-funded liaison in Washington, D.C., Florida’s interests are represented at the federal level. In conjunction with the District’s executive office and Governing Board members, staff also coordinates with federal agencies to seek out grant programs which may be applicable to District activities and those of its local partners.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

5.4 - Lobbying/Legislative Affairs/Cabinet Affairs

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$21,523	\$36,205	\$33,115	\$62,746	\$66,728	\$3,982	6.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	20,000	60,000	40,000	200.0%
Operating Expenses	9,920	14,225	14,146	18,000	18,000	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$31,443	\$50,430	\$47,261	\$100,746	\$144,728	\$43,982	43.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$144,728	\$0	\$0	\$0	\$0	\$0	\$144,728

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$66,728	\$0	\$66,728
Other Personal Services	0	0	0
Contracted Services	60,000	0	60,000
Operating Expenses	18,000	0	18,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$144,728	\$0	\$144,728

Changes and Trends

Although the District’s strategic focus for this activity has not changed, funding has been inconsistent in the past several years. With less than one full-time equivalent supporting this activity, budget estimates as well as actual expenditures are sensitive to changes such as position vacancies, benefit election changes and adjustments in compensation. In addition, an increase in housing accommodations during legislative session began in FY2020–21 which is reflected within operating expenses. The proposed increase in contracted services for FY2023–24 is for advisory services as it relates to pursuing state and federal grants.

Budget Variances

The 43.7 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$2,247) and retirement (\$1,115).
- Contracted services for grants advisory services (\$40,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$66,728)
- Contracted Services
 - Grants Advisory Services (\$40,000)
 - Federal Legislative Liaison Services (\$20,000)
- Operating Expenses
 - Rental of Buildings and Properties (\$10,000)
 - Books, Subscriptions, and Data (\$6,000)
 - Travel for Staff Duties (\$2,000)

IV. Program Allocations

5.5 Other Outreach Activities – Outreach activities not otherwise categorized above.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

5.5 - Other Outreach Activities

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

5.6 Technology & Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the 5.0 Outreach program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
5.6 - Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$120,275	\$122,784	\$129,022	\$130,451	\$138,995	\$8,544	6.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	9,977	9,726	14,637	16,043	33,652	17,609	109.8%
Operating Expenses	84,133	96,107	120,333	132,634	142,241	9,607	7.2%
Operating Capital Outlay	13,144	11,203	4,034	15,707	15,475	(232)	-1.5%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$227,529	\$239,820	\$268,026	\$294,835	\$330,363	\$35,528	12.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$330,363	\$0	\$0	\$0	\$0	\$0	\$330,363

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$138,995	\$0	\$138,995
Other Personal Services	0	0	0
Contracted Services	33,652	0	33,652
Operating Expenses	142,241	0	142,241
Operating Capital Outlay	15,475	0	15,475
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$330,363	\$0	\$330,363

Changes and Trends

Variances in staff resources (salaries and benefits) within this activity typically are a result of reallocating resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent by the proposed increase in funding in FY2023–24 for the implementation of a major upgrade to the District's financial systems, as well as the replacement of the contract and solicitation management system. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the

IV. Program Allocations

unified computing system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

Budget Variances

The 12.1 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$3,073), retirement (\$2,459), self-funded medical insurance (\$1,522), and the reallocation of staff resources (\$1,226).
- Contracted services for financial systems upgrades (\$11,866) and a contract and solicitation management system replacement (\$6,187).
- Operating expenses for non-capital equipment (\$7,216), telephone and communications (\$1,403), and software licensing and maintenance (\$640).
- Operating capital outlay for a UCS replacement for the West Palm Beach Data Center (\$8,070), IT storage expansion (\$4,035), and a VDI expansion (\$1,345).

The increases are primarily offset by a reduction in:

- Operating capital outlay for audio-visual equipment upgrades (\$7,101), a network infrastructure equipment lease (\$2,944), and a backup recovery system for the Tampa Data Center (\$2,893).

Major Budget Items

- Salaries and Benefits (\$138,995)
- Contracted Services
 - Financial Systems Upgrades (\$17,915)
 - Technology Support Services (\$9,550)
 - Contract and Solicitation Management System Replacement (\$6,187)
- Operating Expenses
 - Software Licensing and Maintenance (\$105,297)
 - Maintenance and Repair of Equipment (\$12,131)
 - Non-Capital Equipment (\$10,773)
 - Telephone and Communications (\$9,158)
 - Printing and Reproduction (\$2,198)
 - Travel for Offsite Training (\$1,471)
- Operating Capital Outlay
 - West Palm Beach Data Center UCS Replacement (\$8,070)
 - IT Storage Expansion (\$4,035)
 - Enterprise Server Replacements (\$1,345)
 - VDI Expansion (\$1,345)
 - Unstructured Data Storage Equipment Lease (\$680)

IV. Program Allocations

6.0 Management and Administration

This program includes all governing board and executive support; management information systems; and general counsel, ombudsman, human resources, finance, audit, risk management, procurement, and administrative services.

District Description

This program encompasses the business functions necessary to operate the District, including executive direction, legal services, internal audit services, finance, procurement, human resources, risk management, property appraiser and tax collector commissions, and other administrative support.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

6.0 Management and Administration

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$6,112,729	\$6,793,917	\$6,883,803	\$7,241,604	\$7,874,396	\$632,792	8.7%
Other Personal Services	0	4,794	0	0	0	0	
Contracted Services	462,966	523,699	477,120	872,243	866,113	(6,130)	-0.7%
Operating Expenses	4,061,230	4,063,472	4,329,055	4,760,205	4,897,860	137,655	2.9%
Operating Capital Outlay	492,341	110,079	42,085	85,913	122,025	36,112	42.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$11,129,266	\$11,495,961	\$11,732,063	\$12,959,965	\$13,760,394	\$800,429	6.2%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$7,874,396	\$0	\$0	\$0	\$0	\$0	\$7,874,396
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	866,113	0	0	0	0	0	866,113
Operating Expenses	4,897,860	0	0	0	0	0	4,897,860
Operating Capital Outlay	122,025	0	0	0	0	0	122,025
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$13,760,394	\$0	\$0	\$0	\$0	\$0	\$13,760,394

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	65.73	\$5,038,178	\$7,874,396	\$0	\$7,874,396
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	866,113	0	866,113
Operating Expenses			4,897,860	0	4,897,860
Operating Capital Outlay			122,025	0	122,025
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$13,760,394	\$0	\$13,760,394

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	56.23	58.58	60.03	63.93	65.73	1.80	2.8%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	56.23	58.58	60.03	63.93	65.73	1.80	2.8%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 6.0 Management and Administration Fiscal Year 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24

Fiscal Year 2022-23 (Current Amended)		63.93	\$12,959,965		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	278	
1	Non-Medical Insurance Premiums	178	0.00		
2	Self-Funded Medical Fees	100	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				109,539	
3	Procurement/Contract Administration	40,000			Due to a reduction in Development of Standard Technical Specifications for Bids and Contracts.
4	Human Resources	40,000			Due to a reduction in Human Resources Advisory Services.
5	Procurement/Contract Administration	15,000			Due to a reduction in Procurement Process Assessment.
6	Technology & Information Services	5,893			Due to a reduction in Technology Support Services.
7	Administrative Support	5,000			Due to a reduction in Safety and Industrial Hygiene Testing Services.
8	Administrative Support	2,000			Due to a reduction in Districtwide Safety Training.
9	Technology & Information Services	1,646			Due to a reduction in Tampa Data Center Backup Recovery System.
Operating Expenses				35,004	
10	Technology & Information Services	7,217			Due to a reduction in Non-Capital Equipment.
11	Administrative Support	6,000			Due to a reduction in Printing and Reproduction.
12	Administrative Support	3,000			Due to a reduction in Postage and Courier Services.
13	Procurement/Contract Administration	2,150			Due to a reduction in Advertising and Public Notices.
14	Executive Direction	2,000			Due to a reduction in Travel for Board Member Duties.
15	Human Resources	2,000			Due to a reduction in Materials for Districtwide Professional Development Training.
16	Technology & Information Services	1,957			Due to a reduction in Printing and Reproduction.
17	Executive Direction	1,505			Due to a reduction in Public Meetings.
18	Executive Direction	1,450			Due to a reduction in Travel for Offsite Training.
19	Human Resources	1,250			Due to a reduction in Travel for Staff Duties.
20	General Counsel/Legal	1,060			Due to a reduction in Memberships and Dues.
21	Administrative Support	1,000			Due to a reduction in Training Costs for Materials and Facilities.
22	Procurement/Contract Administration	1,000			Due to a reduction in Travel for Staff Duties.
23	General Counsel/Legal	780			Due to a reduction in Telephone and Communications.
24	Human Resources	750			Due to a reduction in Professional Licenses.
25	Administrative Support	550			Due to a reduction in Professional Licenses.
26	Executive Direction	500			Due to a reduction in Memberships and Dues.
27	Procurement/Contract Administration	500			Due to a reduction in Education Support.
28	Inspector General	110			Due to a reduction in Professional Licenses.
29	Executive Direction	100			Due to a reduction in Rental of Equipment.
30	Technology & Information Services	45			Due to a reduction in Travel for Staff Duties.
31	Technology & Information Services	29			Due to a reduction in Books, Subscriptions and Data.
32	Technology & Information Services	27			Due to a reduction in Advertising and Public Notices.
33	Administrative Support	24			Due to a reduction in Tuition Reimbursement.
Operating Capital Outlay				57,111	
34	Technology & Information Services	29,619			Due to a reduction in Audio-Visual Equipment Upgrades.
35	Technology & Information Services	12,279			Due to a reduction in Network Infrastructure Equipment Lease.
36	Technology & Information Services	12,067			Due to a reduction in Tampa Data Center Recovery Backup System.
37	Technology & Information Services	3,146			Due to a reduction in Enterprise Server Replacements.

IV. Program Allocations

Fixed Capital Outlay			-	
	-			
Interagency Expenditures (Cooperative Funding)			-	
	-			
Debt			-	
	-			
Reserves - Emergency Response			-	
	-			
TOTAL REDUCTIONS		0.00	\$201,932	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.80	633,070	
1	Adjustments in Compensation	255,734	0.00		
2	Reallocation of Staff Resources	182,256	1.80		
3	Retirement	151,077	0.00		
4	Self-Funded Medical Insurance	22,435	0.00		
5	Employer Paid FICA Taxes	19,568	0.00		
6	Overtime	2,000	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				103,409	
7	Technology & Information Services	49,761			Due to an increase in Financial Systems Upgrades.
8	Technology & Information Services	25,898			Due to an increase in Contract and Solicitation Management System Replacement.
9	Administrative Support	13,750			Due to an increase in Professional Financial Reporting Assistance.
10	Executive Direction	8,000			Due to an increase in Independent Annual Financial Audit.
11	Procurement/Contract Administration	5,000			Due to an increase in Procurement Support Services.
12	Human Resources	1,000			Due to an increase in Drug Testing and Background Checks.
Operating Expenses				172,659	
13	Technology & Information Services	46,325			Due to an increase in Software Licensing and Maintenance.
14	Administrative Support	37,410			Due to an increase in Liability Insurance.
15	Administrative Support	20,000			Due to an increase in Micro/Digital Imaging Services.
16	Administrative Support	17,500			Due to an increase in District Uniforms.
17	Technology & Information Services	9,907			Due to an increase in Maintenance and Repair of Equipment.
18	General Counsel/Legal	6,743			Due to an increase in Books, Subscriptions and Data.
19	Technology & Information Services	5,984			Due to an increase in Telephone and Communications.
20	Human Resources	5,000			Due to an increase in Advertising and Public Notices.
21	General Counsel/Legal	4,480			Due to an increase in Recording and Court Costs.
22	General Counsel/Legal	3,500			Due to an increase in Travel for Offsite Training.
23	Executive Direction	3,400			Due to an increase in Travel for Offsite Board Member Training.
24	Administrative Support	2,000			Due to an increase in Parts and Supplies.
25	Administrative Support	1,520			Due to an increase in Travel for Offsite Training.
26	Human Resources	1,500			Due to an increase in Education Support.
27	Technology & Information Services	1,034			Due to an increase in Tuition Reimbursement.
28	Human Resources	1,000			Due to an increase in Employee Awards and Activities.
29	Procurement/Contract Administration	1,000			Due to an increase in Office Supplies.
30	Procurement/Contract Administration	1,000			Due to an increase in Travel for Offsite Training.
31	Procurement/Contract Administration	775			Due to an increase in Professional Licenses.
32	Procurement/Contract Administration	550			Due to an increase in Books, Subscriptions and Data.
33	Administrative Support	480			Due to an increase in Telephone and Communications.
34	Executive Direction	480			Due to an increase in Telephone and Communications.
35	Administrative Support	350			Due to an increase in Books, Subscriptions and Data.

IV. Program Allocations

36	Procurement/Contract Administration	320			Due to an increase in Memberships and Dues.
37	Administrative Support	150			Due to an increase in Advertising and Public Notices.
38	Technology & Information Services	76			Due to an increase in Travel for Offsite Training.
39	Technology & Information Services	69			Due to an increase in Parts and Supplies.
40	Administrative Support	50			Due to an increase in Travel for Staff Duties.
41	Administrative Support	40			Due to an increase in Memberships and Dues.
42	Technology & Information Services	8			Due to an increase in Office Supplies.
43	Executive Direction	5			Due to an increase in Promotions.
44	Technology & Information Services	3			Due to an increase in Memberships and Dues.
Operating Capital Outlay				93,223	
45	Technology & Information Services	36,850			Due to an increase in Information Technology Equipment.
46	Technology & Information Services	33,780			Due to an increase in West Palm Beach Data Center Unified Computing System Replacement.
47	Technology & Information Services	16,890			Due to an increase in Information Technology Storage Expansion.
48	Technology & Information Services	5,630			Due to an increase in Virtual Desktop Infrastructure Expansion.
49	Technology & Information Services	73			Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves - Emergency Response				-	
TOTAL NEW ISSUES			1.80	\$1,002,361	
6.0 Management and Administration					
Total Workforce and Tentative Budget for FY2023-24			65.73	\$13,760,394	

Changes and Trends

Although expenditures have steadily increased over the past several years, concurrently the District has significantly streamlined supporting functions within the program by increasing efficiency and lowering operating costs, while achieving its core mission and improving customer service. The factors driving these increases are discussed within each subactivity below. The District will continue to pursue efficiency gains to ensure the fiscal sustainability of the organization and enable the funding of projects needed to secure future water supplies, provide flood protection, and protect and restore water resources and related natural systems.

Budget Variances

Overall, the program increased by 6.2 percent or \$800,429.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$255,734), the reallocation of staff resources (\$182,256), retirement (\$151,077), self-funded medical insurance (\$22,435), and employer paid FICA taxes (\$19,568).
- Contracted services for financial systems upgrades (\$49,761), a contract and solicitation management system replacement (\$25,898), and professional financial reporting assistance (\$13,750).
- Operating expenses for software licensing and maintenance (\$46,325), liability insurance (\$37,410), micro/digital imaging services (\$20,000), District uniforms (\$17,500), and maintenance and repair of equipment (\$9,907).
- Operating capital outlay for personal computing and peripheral equipment (\$36,850), a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$33,780), IT storage expansion (\$16,890), and a Virtual Desktop Infrastructure (VDI) expansion (\$5,630).

IV. Program Allocations

The increases are primarily offset by reductions in:

- Contracted services for development of standard technical specifications for bids and contracts (\$40,000), human resources advisory services (\$40,000), and a procurement process assessment (\$15,000).
- Operating capital outlay for audio-visual equipment upgrades (\$29,619), a network infrastructure equipment lease (\$12,279), a backup recovery system for the Tampa Data Center (\$12,067), and enterprise server replacements (\$3,146).

Major Budget Items

- Salaries and Benefits (\$7,874,396 – 65.73 FTEs)
 - 6.1.1 *Executive Direction* (7.18 FTEs)
 - 6.1.2 *General Counsel/Legal* (5.75 FTEs)
 - 6.1.3 *Inspector General* (1.10 FTEs)
 - 6.1.4 *Administrative Support* (29.38 FTEs)
 - 6.1.6 *Procurement/Contract Administration* (8.47 FTEs)
 - 6.1.7 *Human Resources* (8.83 FTEs)
 - 6.1.9 *Technology and Information Services* (5.02 FTEs)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Independent Annual Financial Audit (\$108,000)
 - Professional Outside Legal Services (\$100,000)
 - Employee Wellness Activities (\$95,000)
 - Standard Technical Specifications Development for Bids and Contracts (\$80,000)
 - Financial Systems Upgrades (\$74,992)
 - Expert Legal Consulting (\$45,000)
 - Technology Support Services (\$39,973)
 - Districtwide Professional Development Training (\$35,000)
 - Professional Financial Reporting Assistance (\$31,250)
 - Outside Audit Assistance (\$30,000)
 - Contract and Solicitation Management System Replacement (\$25,898)
 - ADA Compliance of District Governing Board Meeting Materials (\$25,000)
 - Districtwide Safety Training (\$21,000)
- Operating Expenses
 - Tax Collector Commissions (\$1,735,000)
 - Property Appraiser Commissions (\$1,355,000)
 - Software Licensing and Maintenance (\$400,071)
 - Liability Insurance (\$183,160)
 - Postage and Courier Services (\$157,000)
 - Printing and Reproduction (\$113,201)
 - Maintenance and Repair of Equipment (\$105,944)
 - Travel for Offsite Training (\$85,949)
 - Micro/Digital Imaging Services (\$80,000)
 - Parts and Supplies (\$75,194)
 - Employee Wellness Activities (\$70,000)
 - District Uniforms (\$67,500)
 - Non-Capital Equipment (\$61,520)
 - Print Shop Equipment Lease (\$60,405)
 - Advertising and Public Notices (\$59,450)
 - Fees Associated with Financial Activities (\$47,000)
 - Telephone and Communications (\$44,930)
 - Travel for Staff Duties (\$28,626)
 - Safety Supplies (\$28,000)
 - Books, Subscriptions, and Data (\$27,376)

IV. Program Allocations

- Employee Awards and Activities (\$19,000)
- Memberships and Dues (\$18,737)
- Operating Capital Outlay
 - Personal Computing and Peripheral Equipment (\$57,250)
 - West Palm Beach Data Center UCS Replacement (\$33,780)
 - IT Storage Expansion (\$16,890)
 - Enterprise Server Replacements (\$5,630)
 - VDI Expansion (\$5,630)
 - Unstructured Data Storage Equipment Lease (\$2,845)

IV. Program Allocations

6.1 Administrative and Operations Support – Executive management, executive support, governing board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, and budget.

District Description

This activity supports the overall District and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost effective technical, business, and human services with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making, and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective, and organized fashion.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

6.1 - Administrative and Operations Support

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$6,112,729	\$6,793,917	\$6,883,803	\$7,241,604	\$7,874,396	\$632,792	8.7%
Other Personal Services	0	4,794	0	0	0	0	
Contracted Services	462,966	523,699	477,120	872,243	866,113	(6,130)	-0.7%
Operating Expenses	1,241,050	1,228,065	1,443,330	1,644,205	1,781,860	137,655	8.4%
Operating Capital Outlay	492,341	110,079	42,085	85,913	122,025	36,112	42.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$8,309,086	\$8,660,554	\$8,846,338	\$9,843,965	\$10,644,394	\$800,429	8.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$10,644,394	\$0	\$0	\$0	\$0	\$0	\$10,644,394

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$7,874,396	\$0	\$7,874,396
Other Personal Services	0	0	0
Contracted Services	866,113	0	866,113
Operating Expenses	1,781,860	0	1,781,860
Operating Capital Outlay	122,025	0	122,025
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$10,644,394	\$0	\$10,644,394

Changes and Trends

Although expenditures had steadily increased through FY2021–22, the District has experienced significant cost increases in several areas over the past several years. Software and cloud services supporting this program has increased operating expenses as more processes become automated and new technologies become available. Rates for general liability insurance have had an impact on this category as well. Also, a new capital lease for print shop equipment began in FY2019–20 where the total expense of the lease agreement was recorded in the initial year in operating capital outlay in accordance with Governmental Accounting Standards. However, this lease was reclassified in FY2020–21 from operating capital outlay to operating expenses.

IV. Program Allocations

Budget Variances

The 8.1 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$255,734), the reallocation of staff resources (\$182,256), retirement (\$151,077), self-funded medical insurance (\$22,435), and employer paid FICA taxes (\$19,568).
- Contracted services for financial systems upgrades (\$49,761), a contract and solicitation management system replacement (\$25,898), and professional financial reporting assistance (\$13,750).
- Operating expenses for software licensing and maintenance (\$46,325), liability insurance (\$37,410), micro/digital imaging services (\$20,000), District uniforms (\$17,500), and maintenance and repair of equipment (\$9,907).
- Operating capital outlay for personal computing and peripheral equipment (\$36,850), a Unified Computing System (UCS) replacement for the West Palm Beach Data Center (\$33,780), IT storage expansion (\$16,890), and a Virtual Desktop Infrastructure (VDI) expansion (\$5,630).

The increases are primarily offset by reductions in:

- Contracted services for development of standard technical specifications for bids and contracts (\$40,000), human resources advisory services (\$40,000), and a procurement process assessment (\$15,000).
- Operating capital outlay for audio-visual equipment upgrades (\$29,619), a network infrastructure equipment lease (\$12,279), a backup recovery system for the Tampa Data Center (\$12,067), and enterprise server replacements (\$3,146).

Major Budget Items

- Salaries and Benefits (\$7,874,396)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Independent Annual Financial Audit (\$108,000)
 - Professional Outside Legal Services (\$100,000)
 - Employee Wellness Activities (\$95,000)
 - Standard Technical Specifications Development for Bids and Contracts (\$80,000)
 - Financial Systems Upgrades (\$74,992)
 - Expert Legal Consulting (\$45,000)
 - Technology Support Services (\$39,973)
 - Districtwide Professional Development Training (\$35,000)
 - Professional Financial Reporting Assistance (\$31,250)
 - Outside Audit Assistance (\$30,000)
 - Contract and Solicitation Management System Replacement (\$25,898)
 - ADA Compliance of District Governing Board Meeting Materials (\$25,000)
 - Districtwide Safety Training (\$21,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$400,071)
 - Liability Insurance (\$183,160)
 - Postage and Courier Services (\$131,000)
 - Printing and Reproduction (\$113,201)
 - Maintenance and Repair of Equipment (\$105,944)
 - Travel for Offsite Training (\$85,949)
 - Micro/Digital Imaging Services (\$80,000)
 - Parts and Supplies (\$75,194)
 - Employee Wellness Activities (\$70,000)
 - District Uniforms (\$67,500)
 - Non-Capital Equipment (\$61,520)
 - Print Shop Equipment Lease (\$60,405)

IV. Program Allocations

- Advertising and Public Notices (\$59,450)
- Fees Associated with Financial Activities (\$47,000)
- Telephone and Communications (\$44,930)
- Travel for Staff Duties (\$28,626)
- Safety Supplies (\$28,000)
- Books, Subscriptions, and Data (\$27,376)
- Employee Awards and Activities (\$19,000)
- Memberships and Dues (\$18,737)
- Operating Capital Outlay
 - Personal Computing and Peripheral Equipment (\$57,250)
 - West Palm Beach Data Center UCS Replacement (\$33,780)
 - IT Storage Expansion (\$16,890)
 - Enterprise Server Replacements (\$5,630)
 - VDI Expansion (\$5,630)
 - Unstructured Data Storage Equipment Lease (\$2,845)

IV. Program Allocations

6.1.1 Executive Direction – This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection (DEP), the Florida Legislature, and the Executive Office of the Governor (EOG).

District Description

This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the EOG.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

6.1.1 - Executive Direction

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$998,324	\$1,065,007	\$1,129,118	\$1,082,650	\$1,146,501	\$63,851	5.9%
Other Personal Services	0	2,969	0	0	0	0	
Contracted Services	86,020	97,437	111,062	125,000	133,000	8,000	6.4%
Operating Expenses	92,307	44,697	54,620	78,004	76,334	(1,670)	-2.1%
Operating Capital Outlay	2,375	40,745	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,179,026	\$1,250,855	\$1,294,800	\$1,285,654	\$1,355,835	\$70,181	5.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$1,355,835	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,146,501	\$0	\$1,146,501
Other Personal Services	0	0	0
Contracted Services	133,000	0	133,000
Operating Expenses	76,334	0	76,334
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,355,835	\$0	\$1,355,835

Changes and Trends

Overall, this subactivity represents a continued level of service over the past several years. However, contracted services started to increase in FY2020–21 to ensure District Governing Board meeting materials were Americans with Disabilities Act (ADA) compliant. Also, operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of administrative activities as represented in FY2020–21.

Budget Variances

The 5.5 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$28,913), retirement (\$26,351), self-funded medical insurance (\$6,190), and employer paid FICA taxes (\$2,213).
- Contracted services for the independent annual financial audit (\$8,000).
- Operating expenses for travel for offsite board member training (\$3,400).

The increases are primarily offset by a reduction in:

- Operating expenses for travel for board member duties (\$2,000), public meetings (\$1,505), and travel for offsite training (\$1,450).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$1,146,501)
- Contracted Services
 - Independent Annual Financial Audit (\$108,000)
 - ADA Compliance of District Governing Board Meeting Materials (\$25,000)
- Operating Expenses
 - Advertising and Public Notices (\$25,000)
 - Travel for Staff Duties (\$20,900)
 - Travel for Offsite Board Member Training (\$8,400)
 - Travel for Offsite Training (\$6,250)
 - Travel for Board Member Duties (\$5,000)
 - Memberships and Dues (\$4,405)

IV. Program Allocations

6.1.2 General Counsel/Legal – The Office of the General Counsel provides professional legal advice, representation, research, preventative law and counsel to the District’s Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

District Description

The Office of the General Counsel provides professional legal advice, representation, research, preventative law, and counsel to the District’s Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.2 - General Counsel/Legal

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$405,166	\$648,968	\$649,024	\$673,238	\$828,462	\$155,224	23.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	15,521	94,581	28,236	145,000	145,000	0	0.0%
Operating Expenses	38,057	29,354	50,994	24,347	37,230	12,883	52.9%
Operating Capital Outlay	2,968	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$461,712	\$772,903	\$728,254	\$842,585	\$1,010,692	\$168,107	20.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$1,010,692	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$828,462	\$0	\$828,462
Other Personal Services	0	0	0
Contracted Services	145,000	0	145,000
Operating Expenses	37,230	0	37,230
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,010,692	\$0	\$1,010,692

Changes and Trends

The level of support provided by the General Counsel for this subactivity varies with the allocation of staff resources required each year for the support of other program-specific efforts such as regulatory activities and the establishment and evaluation of minimum flows and minimum water levels. In addition, operating expenses were higher in FY2021–22 primarily due to a legal settlement. Professional outside legal advice varies from year to year and is contingent upon current litigation which is reflected within contracted services.

Budget Variances

The 20 percent increase is primarily due to increases in:

- Salaries and benefits for reallocation of staff resources (\$86,934), adjustments in compensation (\$43,393), retirement (\$18,240), employer paid FICA taxes (\$3,319), and self-funded medical insurance (\$2,719).
- Operating expenses for books, subscriptions, and data (\$6,743) and recording and court costs (\$4,480).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$828,462)
- Contracted Services
 - Professional Outside Legal Services (\$100,000)
 - Expert Legal Consulting (\$45,000)
- Operating Expenses
 - Books, Subscriptions, and Data (\$17,690)
 - Travel for Offsite Training (\$8,720)
 - Recording and Court Costs (\$7,500)
 - Travel for Staff Duties (\$1,520)
 - Memberships and Dues (\$1,300)

IV. Program Allocations

6.1.3 Inspector General – The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness and efficiency, and prevent and detect fraud and abuse in the district.

District Description

The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness, and efficiency, and prevent and detect fraud and abuse in the District.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.3 - Inspector General

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$162,955	\$174,601	\$182,289	\$206,180	\$221,796	\$15,616	7.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	30,000	30,000	0	0.0%
Operating Expenses	3,113	1,290	2,411	8,149	8,039	(110)	-1.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$166,068	\$175,891	\$184,700	\$244,329	\$259,835	\$15,506	6.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$259,835	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$221,796	\$0	\$221,796
Other Personal Services	0	0	0
Contracted Services	30,000	0	30,000
Operating Expenses	8,039	0	8,039
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$259,835	\$0	\$259,835

Changes and Trends

Although the District’s strategic focus for this subactivity has not changed, salaries and benefits have steadily increased over the past several years within this subactivity. Also, contracted services for outside assistance and operating expenses such as travel for staff duties can vary from year to year depending on the complexity of the Governing Board-approved audit plan. Expenditures within operating expenses prior to FY2022–23 were abnormally lower as pandemic-related restrictions affected travel associated with staff duties and training opportunities.

Budget Variances

The 6.3 percent increase is primarily due to an increase in:

- Salaries and benefits for adjustments in compensation (\$7,335), retirement (\$6,380), self-funded medical insurance (\$1,287), and employer paid FICA taxes (\$560).

Major Budget Items

- Salaries and Benefits (\$221,796)
- Contracted Services
 - Outside Audit Assistance (\$30,000)
- Operating Expenses
 - Travel for Staff Duties (\$2,590)
 - Travel for Offsite Training (\$1,900)
 - Books, Subscriptions, and Data (\$1,449)
 - Memberships and Dues (\$1,120)
 - Office Supplies (\$500)

IV. Program Allocations

6.1.4 Administrative Support – This subactivity includes finance, budget, accounting, risk management, and document services which provides districtwide print and mail services, records management, and imaging services.

District Description

This subactivity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, records management, and imaging services.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.4 - Administrative Support

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,847,795	\$2,891,168	\$2,893,849	\$2,971,903	\$3,172,803	\$200,900	6.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	160,111	149,163	145,850	181,500	188,250	6,750	3.7%
Operating Expenses	569,502	590,073	636,541	798,195	867,121	68,926	8.6%
Operating Capital Outlay	396,157	1,310	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,973,565	\$3,631,714	\$3,676,240	\$3,951,598	\$4,228,174	\$276,576	7.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$4,228,174	\$0	\$0	\$0	\$0	\$0	\$4,228,174

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,172,803	\$0	\$3,172,803
Other Personal Services	0	0	0
Contracted Services	188,250	0	188,250
Operating Expenses	867,121	0	867,121
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$4,228,174	\$0	\$4,228,174

Changes and Trends

Overall, this subactivity represents a continued level of service over the past several years. However, there has been a significant increase in operating expenses during this time. Some of the major factors include increases in rates for general liability insurance and funding for digital imaging services to expedite the scanning of records being stored onsite. Also, new capital lease for print shop equipment began in FY2019–20 where the total expense of the lease agreement was recorded in the initial year as seen in operating capital outlay in accordance with Governmental Accounting Standards. However, this lease was reclassified in FY2020–21 from operating capital outlay to operating expenses.

Budget Variances

The 7 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$79,397), the reallocation of staff resources (\$56,721), retirement (\$52,584), employer paid FICA taxes (\$6,072), and self-funded medical insurance (\$4,156).
- Contracted services for professional financial reporting assistance (\$13,750).
- Operating expenses liability insurance (\$37,410), micro/digital imaging services (\$20,000), and District uniforms (\$17,500).

The increases are primarily offset by reductions in:

- Contracted services for safety and industrial hygiene testing services (\$5,000) and Districtwide safety training (\$2,000).
- Operating expenses for printing and reproduction (\$6,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$3,172,803)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Professional Financial Reporting Assistance (\$31,250)
 - Districtwide Safety Training (\$21,000)
 - Safety and Industrial Hygiene Testing Services (\$4,000)
- Operating Expenses
 - Liability Insurance (\$183,160)
 - Postage and Courier Services (\$131,000)
 - Printing and Reproduction (\$100,000)
 - Micro/Digital Imaging Services (\$80,000)
 - Parts and Supplies (\$72,547)
 - District Uniforms (\$67,500)
 - Print Shop Equipment Lease (\$60,405)
 - Fees Associated with Financial Activities (\$47,000)
 - Maintenance and Repair of Equipment (\$38,768)
 - Travel for Offsite Training (\$30,970)
 - Safety Supplies (\$28,000)

IV. Program Allocations

6.1.5 Fleet Services – This subactivity includes fleet services support to all District programs and projects.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.5 - Fleet Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2023-24</small>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The water management districts, Department of Environmental Protection, and the Executive Office of the Governor agreed that beginning in FY2012–13, this subactivity would be moved to activity *3.6 Fleet Services*.

IV. Program Allocations

6.1.6 Procurement/Contract Administration – This subactivity supports all procurement activities to purchase goods and services.

District Description

This subactivity supports all procurement activities to purchase goods and services, which includes the development of contracts; issuance of purchase orders; requests for proposals, bids, and quotes; and administration of purchasing cards, all in accordance with federal laws, Florida Statutes, Florida Administrative Code, Governing Board policies, and District procedures and guidelines.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

6.1.6 - Procurement/Contract Administration

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$455,568	\$686,051	\$611,501	\$849,881	\$901,855	\$51,974	6.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	135,000	85,000	(50,000)	-37.0%
Operating Expenses	9,582	6,035	11,321	32,460	32,455	(5)	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$465,150	\$692,086	\$622,822	\$1,017,341	\$1,019,310	\$1,969	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$1,019,310	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$901,855	\$0	\$901,855
Other Personal Services	0	0	0
Contracted Services	85,000	0	85,000
Operating Expenses	32,455	0	32,455
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,019,310	\$0	\$1,019,310

Changes and Trends

Due to the increasing volume of work within procurement, additional staff resources (salaries and benefits) have been reallocated to the function to maintain the same level of service for District internal staff. Also, there are other factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. In FY2018–19 the District hired an outside consultant to evaluate, analyze, and provide recommendations to enhance and streamline the District’s procurement process. An assessment of the District’s implementation of those recommendations was budgeted in FY2022–23 within contracted services. For FY2022–23 as well as FY2023–24, funding is provided for the development of standardized documents involved with the administration of construction contracts. Starting in FY2022–23, there is a significant increase in operating expenses due to an emphasis on continuous improvement through training opportunities.

Budget Variances

The 0.2 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$26,306), retirement (\$17,768), the reallocation of staff resources (\$9,215), and employer paid FICA taxes (\$2,010).
- Contracted services for procurement support services (\$5,000).

IV. Program Allocations

The increases are primarily offset by reductions in:

- Salaries and benefits for self-funded medical insurance (\$3,232).
- Contracted services for development of standard technical specifications for bids and contracts (\$40,000) and a procurement process assessment (\$15,000).

Major Budget Items

- Salaries and Benefits (\$901,855)
- Contracted Services
 - Standard Technical Specifications Development for Bids and Contracts (\$80,000)
 - Procurement Support Services (\$5,000)
- Operating Expenses
 - Travel for Offsite Training (\$18,000)
 - Books, Subscriptions, and Data (\$4,050)
 - Memberships and Dues (\$2,720)
 - Office Supplies (\$2,000)
 - Professional Licenses (\$1,975)
 - Advertising and Public Notices (\$1,750)

IV. Program Allocations

6.1.7 Human Resources – This subactivity provides human resources support for the district.

District Description

This subactivity provides confidential support, advice and information to all District employees, supervisors, and Executive staff regarding human resource guidelines, procedures, principles, and best practices in human capital management. In addition, the District’s goal is to continuously balance the needs of appropriate resources (e.g., staff, equipment) with the current state of the economy and its commitment to excellence.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.7 - Human Resources

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$789,582	\$817,361	\$837,423	\$892,769	\$976,545	\$83,776	9.4%
Other Personal Services	0	1,825	0	0	0	0	
Contracted Services	182,028	135,211	110,573	183,000	144,000	(39,000)	-21.3%
Operating Expenses	180,403	99,882	146,989	171,390	174,890	3,500	2.0%
Operating Capital Outlay	1,781	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,153,794	\$1,054,279	\$1,094,985	\$1,247,159	\$1,295,435	\$48,276	3.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2023-24	\$1,295,435	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING
 Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$976,545	\$0	\$976,545
Other Personal Services	0	0	0
Contracted Services	144,000	0	144,000
Operating Expenses	174,890	0	174,890
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,295,435	\$0	\$1,295,435

Changes and Trends

Over the past several years, a greater emphasis within this subactivity has been placed upon employee recruitment and retention. However, expenditures within operating expenses and contracted services in FY2020–21 and FY2021–22 were abnormally lower as pandemic-related restrictions affected recruitment and training activities. Starting with FY2022–23 funding is more in line with expenditures realized in FY2019–20.

Budget Variances

The 3.9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$55,778), retirement (\$19,018), self-funded medical insurance (\$5,491), and employer paid FICA taxes (\$4,266).
- Operating expenses for advertising and public notices (\$5,000).

The increases are primarily offset by reductions in:

- Contracted services for human resources advisory services (\$40,000).
- Operating expenses for materials for Districtwide professional development training (\$2,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$976,545)
- Contracted Services
 - Employee Wellness Activities (\$95,000)
 - Districtwide Professional Development Training (\$35,000)
 - Drug Testing and Background Checks (\$14,000)
- Operating Expenses
 - Employee Wellness Activities (\$70,000)
 - Advertising and Public Notices (\$29,000)
 - Employee Awards and Activities (\$19,000)
 - Employee Moving Expense Reimbursement (\$14,000)
 - Travel for Offsite Training (\$13,950)
 - Education Support (\$5,500)
 - Promotional Materials for Career Fairs (\$5,000)
 - Printing and Reproduction (\$4,000)
 - Memberships and Dues (\$4,000)
 - Materials for Districtwide Professional Development Training (\$3,000)

IV. Program Allocations

6.1.8 Communications – This subactivity includes telecommunications for the district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUBACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.8 - Communications

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2023-24</small>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

A change was made in the FY2012–13 budget to allocate all IT costs formerly assigned to *6.1.8 Communications* and *6.2 Computer/Computer Support* to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named *6.1.9 Technology & Information Services*, which is reported under this Activity (6.1) for reporting the allocation to program 6.0.

IV. Program Allocations

6.1.9 Technology and Information Services – This subactivity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *6.0 Management and Administration* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROGRAM BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.1.9 - Technology and Information Services

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$453,339	\$510,761	\$580,599	\$564,983	\$626,434	\$61,451	10.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	19,286	47,307	81,399	72,743	140,863	68,120	93.6%
Operating Expenses	348,086	456,734	540,454	531,660	585,791	54,131	10.2%
Operating Capital Outlay	89,060	68,024	42,085	85,913	122,025	36,112	42.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$909,771	\$1,082,826	\$1,244,537	\$1,255,299	\$1,475,113	\$219,814	17.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$1,475,113	\$0	\$0	\$0	\$0	\$0	\$1,475,113

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$626,434	\$0	\$626,434
Other Personal Services	0	0	0
Contracted Services	140,863	0	140,863
Operating Expenses	585,791	0	585,791
Operating Capital Outlay	122,025	0	122,025
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,475,113	\$0	\$1,475,113

Changes and Trends

Variances in staff resources (salaries and benefits) within this activity typically are a result of reallocating resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent by the proposed increase in funding in FY2023–24 for the implementation of a major upgrade to the District's financial systems, as well as the replacement of the contract and solicitation management system. Within operating capital outlay, it is common for the District to experience year to year fluctuations in expenditures supporting IT infrastructure. In FY2022–23, the increase in funding was primarily for the replacement of boardroom audio-visual equipment and the implementation of a backup recovery system for the Tampa Data Center. There are several new items proposed for FY2023–24 which includes the replacement of the

IV. Program Allocations

unified computing system (UCS) for the West Palm Beach Data Center, as well as the expansion of Districtwide IT storage and Virtual Desktop Infrastructure (VDI).

Budget Variances

The 17.5 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$29,077), adjustments in compensation (\$14,613), retirement (\$10,736), self-funded medical insurance (\$5,824), and employer paid FICA taxes (\$1,128).
- Contracted services for financial systems upgrades (\$49,761) and a contract and solicitation management system replacement (\$25,898).
- Operating expenses for software licensing and maintenance (\$46,325), maintenance and repair of equipment (\$9,907), and telephone and communications (\$5,984).
- Operating capital outlay for information technology equipment (\$36,850), a UCS replacement for the West Palm Beach Data Center (\$33,780), IT storage expansion (\$16,890), and a VDI expansion (\$5,630).

The increases are primarily offset by reductions in:

- Contracted services for technology support services (\$5,893) and a backup recovery system for the Tampa Data Center (\$1,646).
- Operating expenses for non-capital equipment (\$7,217) and printing and reproduction (\$1,957).
- Operating capital outlay for audio-visual equipment upgrades (\$29,619), a network infrastructure equipment lease (\$12,279), a backup recovery system for the Tampa Data Center (\$12,067), and enterprise server replacements (\$3,146).

Major Budget Items

- Salaries and Benefits (\$626,434)
- Contracted Services
 - Financial Systems Upgrades (\$74,992)
 - Technology Support Services (\$39,973)
 - Contract and Solicitation Management System Replacement (\$25,898)
- Operating Expenses
 - Software Licensing and Maintenance (\$400,071)
 - Maintenance and Repair of Equipment (\$67,176)
 - Non-Capital Equipment (\$59,770)
 - Telephone and Communications (\$38,330)
 - Printing and Reproduction (\$9,201)
 - Travel for Offsite Training (\$6,159)
- Operating Capital Outlay
 - Personal Computing and Peripheral Equipment (\$57,250)
 - West Palm Beach Data Center UCS Replacement (\$33,780)
 - IT Storage Expansion (\$16,890)
 - Enterprise Server Replacements (\$5,630)
 - VDI Expansion (\$5,630)
 - Unstructured Data Storage Equipment Lease (\$2,845)

IV. Program Allocations

6.2 Computer/Computer Support – Computer hardware and software, computer support and maintenance, and computer reserves/sinking fund.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.2 - Computer/Computer Support

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

A change was made in the FY2012–13 budget to allocate all IT costs formerly assigned to *6.1.8 Communications* and *6.2 Computer/Computer Support* to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named *6.1.9 Technology & Information Services* for reporting the allocation to program 6.0.

IV. Program Allocations

6.3 Reserves – This activity is included in the district’s General Fund Deficiencies Reserve.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24
6.3 - Reserves

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

6.4 Other (Tax Collector/Property Appraiser Fees) – Tax collector/property appraiser fees.

District Description

The District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Property Appraiser commissions are calculated by applying the proportion of District ad valorem taxes versus total levied by each county for the preceding fiscal year against each county Property Appraiser's budget. The Tax Collector commissions are calculated as three percent of the amount of ad valorem property taxes collected and remitted on assessed valuation up to \$50 million and two percent on the balance. The District has no control over these expenditures, as commissions are set by Florida Statutes and are non-negotiable.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24

TENTATIVE BUDGET - Fiscal Year 2023-24

6.4 - Other - (Tax Collector/Property Appraiser Fees)

	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	2,820,180	2,835,407	2,885,725	3,116,000	3,116,000	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,820,180	\$2,835,407	\$2,885,725	\$3,116,000	\$3,116,000	\$0	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$3,116,000	\$0	\$0	\$0	\$0	\$0	\$3,116,000

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,116,000	0	3,116,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,116,000	\$0	\$3,116,000

Changes and Trends

While actual expenditures for commissions associated with the collection of ad valorem taxes have been steady in recent years, the increase in FY2022–23 is due to rising property values and new construction within the region.

Budget Variances

There is no variance in this activity.

Major Budget Items

- Operating Expenses
 - Tax Collector Commissions (\$1,735,000)
 - Property Appraiser Commissions (\$1,355,000)
 - Postage and Courier Services (\$26,000)

IV. Program Allocations

B. District Specific Programs

1. District Springs Program

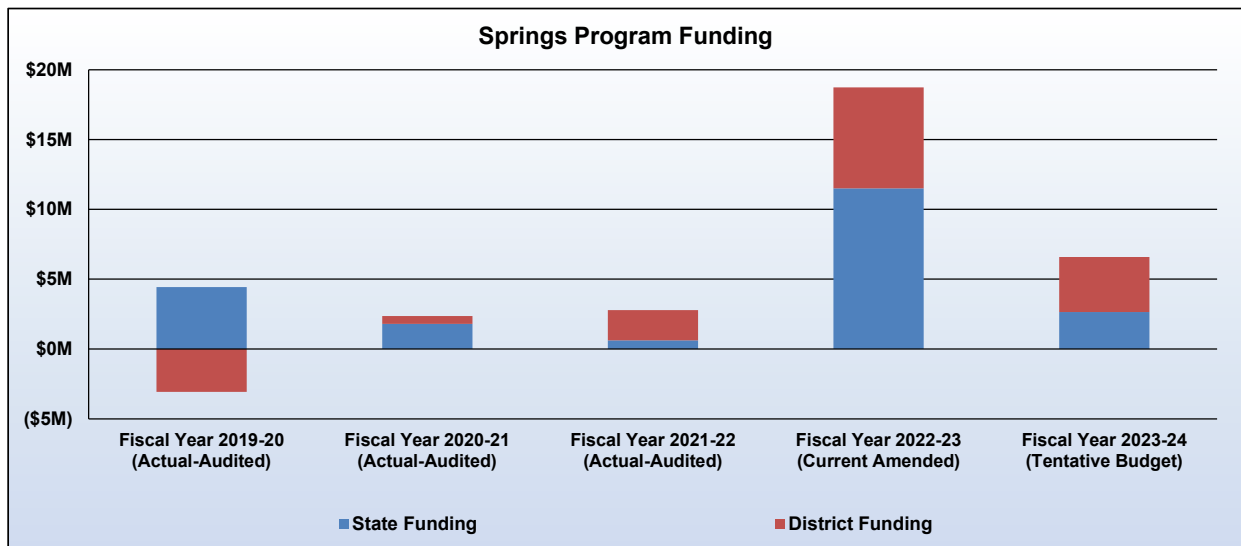
This program includes projects designed to take an ecosystem-level approach to springs management by improving water quality and clarity and restoring natural habitats. The District is home to five Outstanding Florida Springs. In total, there are over 200 documented springs and the rivers, bays, and estuaries that are fed by them have experienced ecological changes caused by both natural variability and human activities. The District has developed Surface Water Improvement and Management (SWIM) plans for its five first-magnitude spring groups: Rainbow River, Kings Bay/Crystal River, Homosassa River, Chassahowitzka River, and Weeki Wachee River. Through state and local partnerships, the District is implementing projects identified in the SWIM plans to conserve and restore the ecological balance of these spring systems. Examples of these projects include establishing minimum flows and minimum water levels, bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. Over the past five years, the District has been able to continue its commitment to these projects with funds from the Legislature. Since the dedication of Springs restoration, state funding has also been made available directly to local cooperators within the District’s region. Even though those funds are not reflected in the District’s budget or the chart below, the District works closely with the cooperators to provide the same level of technical expertise.

The FY2023–24 Tentative Budget includes \$6,596,781 for the Springs Program. The chart below illustrates the investments in this program, accelerated by state appropriations from the Legislature.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY SOURCE Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24 TENTATIVE BUDGET - Fiscal Year 2023-24 District Springs Program

Funding Source	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Actual-Audited)	Fiscal Year 2022-23 (Current Amended)	Fiscal Year 2023-24 (Tentative Budget)
State Funding	\$4,424,226	\$1,798,598	\$625,295	\$11,500,000	\$2,650,000
District Funding	(3,071,086)	562,243	2,155,007	7,235,575	3,946,781
TOTAL	\$1,353,140	\$2,360,841	\$2,780,302	\$18,735,575	\$6,596,781

(1)
(2)



(1) The FY2023-24 Tentative Budget includes State funding appropriated by the 2023 Florida Legislature that is anticipated to be awarded to the District through DEP.

(2) The FY2019-20 Actual-Audited District Funding is negative due to the timing of State Funding received for reimbursement of expenditures paid out in prior fiscal years.

IV. Program Allocations

C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2, Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. **These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.** Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2021–22 (Actual-Audited), 2022–23 (Current Amended), and 2023–24 (Tentative Budget).

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2021-22 (Actual-Audited)

TENTATIVE BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Actual-Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$25,094,229	\$5,107,427	\$4,756,325	\$7,349,274	\$7,881,203
1.1 - District Water Management Planning	8,112,414	X	X	X	X
1.1.1 - Water Supply Planning	483,475	X			X
1.1.2 - Minimum Flows and Minimum Water Levels	1,284,298	X			X
1.1.3 - Other Water Resources Planning	6,344,641	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	12,764,622	X	X	X	X
1.3 - Technical Assistance	1,035,964	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,181,229	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$47,095,232	\$17,991,274	\$7,635,069	\$11,686,553	\$9,782,336
2.1 - Land Acquisition	5,139,617	X		X	X
2.2 - Water Source Development	20,892,442	X	X	X	X
2.2.1 - Water Resource Development Projects	6,642,002	X	X		X
2.2.2 - Water Supply Development Assistance	13,765,407	X	X	X	X
2.2.3 - Other Water Source Development Activities	485,033		X		
2.3 - Surface Water Projects	19,467,398	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	543,481	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	1,052,294	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$20,291,303	\$1,903,145	\$1,837,602	\$8,500,500	\$8,050,056
3.1 - Land Management	4,720,732	X			X
3.2 - Works	8,198,436	X	X	X	X
3.3 - Facilities	2,586,964	X	X	X	X
3.4 - Invasive Plant Control	499,671		X	X	X
3.5 - Other Operation and Maintenance Activities	163,630	X	X	X	X
3.6 - Fleet Services	2,181,435	X	X	X	X
3.7 - Technology & Information Services	1,940,435	X	X	X	X
4.0 Regulation	\$20,163,618	\$3,884,193	\$6,069,281	\$4,584,623	\$5,625,521
4.1 - Consumptive Use Permitting	3,464,395	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	747,400	X	X		
4.3 - Environmental Resource and Surface Water Permitting	7,437,467		X	X	X
4.4 - Other Regulatory and Enforcement Activities	3,610,558	X	X	X	X
4.5 - Technology & Information Services	4,903,798	X	X	X	X
5.0 Outreach	\$2,204,196	\$755,937	\$546,581	\$401,865	\$499,813
5.1 - Water Resource Education	829,134	X	X	X	X
5.2 - Public Information	1,059,775	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	47,261	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	268,026	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$114,848,578</i>	\$29,641,976	\$20,844,858	\$32,522,815	\$31,838,929
6.0 Management and Administration	\$11,732,063				
6.1 - Administrative and Operations Support	8,846,338				
6.1.1 - Executive Direction	1,294,800				
6.1.2 - General Counsel / Legal	728,254				
6.1.3 - Inspector General	184,700				
6.1.4 - Administrative Support	3,676,240				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	622,822				
6.1.7 - Human Resources	1,094,985				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,244,537				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,885,725				
TOTAL	\$126,580,641				

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2022-23 (Current Amended)

TENTATIVE BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Current Amended)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$33,711,033	\$7,220,727	\$5,156,446	\$11,482,909	\$9,850,951
1.1 - District Water Management Planning	12,880,850	X	X	X	X
1.1.1 - Water Supply Planning	810,076	X			X
1.1.2 - Minimum Flows and Minimum Water Levels	1,624,746	X			X
1.1.3 - Other Water Resources Planning	10,446,028	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	16,508,907	X	X	X	X
1.3 - Technical Assistance	1,073,766	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,247,510	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$115,317,063	\$49,679,694	\$25,823,244	\$10,926,755	\$28,887,370
2.1 - Land Acquisition	15,717,584	X		X	X
2.2 - Water Source Development	53,717,890	X	X	X	X
2.2.1 - Water Resource Development Projects	10,405,826	X	X		X
2.2.2 - Water Supply Development Assistance	42,550,916	X	X	X	X
2.2.3 - Other Water Source Development Activities	761,148		X		
2.3 - Surface Water Projects	43,776,920	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	1,036,125	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	1,068,544	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$23,571,594	\$2,518,958	\$2,290,294	\$8,879,086	\$9,883,256
3.1 - Land Management	5,860,175				X
3.2 - Works	8,454,606	X	X	X	X
3.3 - Facilities	2,986,960	X	X	X	X
3.4 - Invasive Plant Control	435,205		X	X	X
3.5 - Other Operation and Maintenance Activities	201,993			X	
3.6 - Fleet Services	3,392,705	X	X	X	X
3.7 - Technology & Information Services	2,239,950	X	X	X	X
4.0 Regulation	\$23,588,380	\$4,247,848	\$7,235,422	\$5,459,538	\$6,645,572
4.1 - Consumptive Use Permitting	4,040,068	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	944,016	X	X		
4.3 - Environmental Resource and Surface Water Permitting	10,085,795		X	X	X
4.4 - Other Regulatory and Enforcement Activities	2,724,074	X	X	X	X
4.5 - Technology & Information Services	5,794,427	X	X	X	X
5.0 Outreach	\$2,535,146	\$835,688	\$636,887	\$478,863	\$583,708
5.1 - Water Resource Education	866,358	X	X	X	X
5.2 - Public Information	1,273,207	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	100,746	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	294,835	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$198,723,216</i>	\$64,502,915	\$41,142,293	\$37,227,151	\$55,850,857
6.0 Management and Administration	\$12,959,965				
6.1 - Administrative and Operations Support	9,843,965				
6.1.1 - Executive Direction	1,285,654				
6.1.2 - General Counsel / Legal	842,585				
6.1.3 - Inspector General	244,329				
6.1.4 - Administrative Support	3,951,598				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	1,017,341				
6.1.7 - Human Resources	1,247,159				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,255,299				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,116,000				
TOTAL	\$211,683,181				

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2023-24 (Tentative Budget)

TENTATIVE BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2023-24 (Tentative Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$38,379,208	\$9,610,700	\$5,584,068	\$12,337,024	\$10,847,416
1.1 - District Water Management Planning	14,046,383	X	X	X	X
1.1.1 - Water Supply Planning	734,692	X			X
1.1.2 - Minimum Flows and Minimum Water Levels	1,761,536	X			X
1.1.3 - Other Water Resources Planning	11,550,155	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	19,634,860	X	X	X	X
1.3 - Technical Assistance	1,175,420	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,522,545	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$111,243,463	\$72,246,473	\$9,754,783	\$8,081,692	\$21,160,515
2.1 - Land Acquisition	16,255,608	X		X	X
2.2 - Water Source Development	75,133,897	X	X	X	X
2.2.1 - Water Resource Development Projects	6,997,685	X	X		X
2.2.2 - Water Supply Development Assistance	67,334,196	X	X	X	X
2.2.3 - Other Water Source Development Activities	802,016		X		
2.3 - Surface Water Projects	17,941,599	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	754,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	1,158,359	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$33,864,901	\$2,775,270	\$2,513,083	\$18,652,803	\$9,923,745
3.1 - Land Management	5,901,567				X
3.2 - Works	17,782,136	X	X	X	X
3.3 - Facilities	3,350,368	X	X	X	X
3.4 - Invasive Plant Control	446,026		X	X	X
3.5 - Other Operation and Maintenance Activities	247,410			X	
3.6 - Fleet Services	3,876,187	X	X	X	X
3.7 - Technology & Information Services	2,261,207	X	X	X	X
4.0 Regulation	\$24,761,787	\$4,572,536	\$7,534,899	\$5,723,286	\$6,931,066
4.1 - Consumptive Use Permitting	4,245,135	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	962,138	X	X		
4.3 - Environmental Resource and Surface Water Permitting	10,411,720		X	X	X
4.4 - Other Regulatory and Enforcement Activities	3,019,899	X	X	X	X
4.5 - Technology & Information Services	6,122,895	X	X	X	X
5.0 Outreach	\$2,790,711	\$945,004	\$688,791	\$524,976	\$631,940
5.1 - Water Resource Education	938,806	X	X	X	X
5.2 - Public Information	1,376,814	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	144,728	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	330,363	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$211,040,070</i>	\$90,149,983	\$26,075,624	\$45,319,781	\$49,494,682
6.0 Management and Administration	\$13,760,394				
6.1 - Administrative and Operations Support	10,644,394				
6.1.1 - Executive Direction	1,355,835				
6.1.2 - General Counsel / Legal	1,010,692				
6.1.3 - Inspector General	259,835				
6.1.4 - Administrative Support	4,228,174				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	1,019,310				
6.1.7 - Human Resources	1,295,435				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,475,113				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,116,000				
TOTAL	\$224,800,464				

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V. Summary of Staffing Levels

This section summarizes workforce levels at the District from fiscal year 2019–20 to fiscal year 2023–24.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SUMMARY OF WORKFORCE**
Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23, and 2023-24
TENTATIVE BUDGET - Fiscal Year 2023-24

PROGRAM	WORKFORCE CATEGORY	FY2019-20 to FY2023-24		Fiscal Year					Current to Tentative FY2022-23 to FY2023-24	
		Difference	% Change	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	Difference	% Change
All Programs	Authorized Positions	9.00	1.57%	574.00	574.00	574.00	583.00	583.00	0.00	0.00%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	9.00	1.57%	574.00	574.00	574.00	583.00	583.00	0.00	0.00%
Water Resource Planning and Monitoring	Authorized Positions	(13.27)	-8.75%	151.69	149.10	147.71	138.71	138.42	(0.29)	-0.21%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	(13.27)	-8.75%	151.69	149.10	147.71	138.71	138.42	(0.29)	-0.21%
Land Acquisition, Restoration and Public Works	Authorized Positions	0.47	0.83%	56.35	58.61	57.77	57.24	56.82	(0.42)	-0.73%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	0.47	0.83%	56.35	58.61	57.77	57.24	56.82	(0.42)	-0.73%
Operation and Maintenance of Works and Lands	Authorized Positions	(1.09)	-0.98%	111.47	110.36	110.86	112.27	110.38	(1.89)	-1.68%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	(1.09)	-0.98%	111.47	110.36	110.86	112.27	110.38	(1.89)	-1.68%
Regulation	Authorized Positions	12.52	6.82%	183.53	182.75	184.17	195.55	196.05	0.50	0.26%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	12.52	6.82%	183.53	182.75	184.17	195.55	196.05	0.50	0.26%
Outreach	Authorized Positions	0.87	5.91%	14.73	14.60	13.46	15.30	15.60	0.30	1.96%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	0.87	5.91%	14.73	14.60	13.46	15.30	15.60	0.30	1.96%
Management and Administration	Authorized Positions	9.50	16.89%	56.23	58.58	60.03	63.93	65.73	1.80	2.82%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL WORKFORCE	9.50	16.89%	56.23	58.58	60.03	63.93	65.73	1.80	2.82%

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VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of fiscal year 2021–22 and is in a standard format developed for this report.

Overall Goal: The District budget maintains core missions and prioritized programs that are administered both effectively and efficiently.

A. Natural Systems

Primary Goal: *To restore the hydrology of natural systems and improve water quality of natural systems.*

- **Natural Systems Objective 1: Maintain the integrity and functions of water resources and related natural systems.**
 - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
 - Number and percentage of water bodies meeting their adopted MFLs.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems.		
Annual Measures	Fiscal Year 2021-22	
	Annual	Cumulative
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively.		
Aquifer	0	9
Estuary	1	13
Lake	0	126
River	0	13
Spring	0	10
Wetland	0	34
Number and percentage of water bodies meeting their adopted MFLs.		
Number of water bodies meeting MFLs	192	94.58%
Number of water bodies with adopted MFLs	203	

- **Natural Systems Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.**
 - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted or approved recovery or prevention strategy.

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 2021-22	
	Annual	Percent
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.		
Number of water bodies with an adopted recovery or prevention strategy	11	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	11	

VI. Performance Measures

B. Water Quality

Primary Goal: To achieve and maintain surface water quality standards.

- **Water Quality Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
 - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
 - For ERPs, cost to issue permit for all permit types.
 - For ERPs, in-house application to staff ratio for all permit types.

WQ Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 2021-22 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	29.00		27.00		28.00		27.50		27.75	
Individually processed permits	25.00		25.00		31.00		31.00		28.00	
All authorizations combined	29.00		25.00		28.00		27.00		27.50	
For ERPs, cost to issue permit for all permit types.	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$410,902.85	\$206.69	\$537,920.61	\$253.62	\$512,360.91	\$232.05	\$552,198.53	\$243.80	\$2,013,382.90	\$234.61
Number of permits	1,988		2,121		2,208		2,265		8,582	
For ERP, In-House Application to Staff Ratio for All Permit Types.	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	1,988	85.36	2,121	74.16	2,208	81.00	2,265	79.09	8,582	79.62
Number of staff for the permit area	23.29		28.60		27.26		28.64		107.79	

VI. Performance Measures

C. Water Supply

Primary Goal: To ensure a safe and adequate source of water for all users.

- **Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.**
 - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
 - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 2021-22
District-wide, the quantity (mgd) of the 2020-2040 Public Supply increase in demand that has been met, excluding water conservation projects.	MGD
	90.98
Uniform residential per capita water use (Public Supply) by District.	GPCD
	71.00

- **Water Supply Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
 - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
 - For CUPs, cost to issue permit for all permit types.
 - For CUPs, in-house application to staff ratio for all permit types.

WS Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY2021-22 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	21.00		21.00		21.00		22.00		21.00	
All authorizations combined	19.50		21.00		20.00		22.50		20.50	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures).	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$142,061.67	\$409.40	\$208,893.87	\$638.82	\$175,284.51	\$456.47	\$179,520.35	\$571.72	\$705,760.40	\$514.40
Number of permits	347		327		384		314		1,372	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures).	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	347	47.53	327	31.81	384	43.59	314	36.34	1,372	39.17
Number of staff for the permit area	7.30		10.28		8.81		8.64		35.03	

VI. Performance Measures

D. Mission Support

Primary Goal: *Support District core programs both effectively and efficiently.*

- **Mission Support Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.**
 - Administrative costs as a percentage of total expenditures.

MS Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 2021-22	
Administrative Costs as a Percentage of Total Expenditures	Number	Percentage
Administrative Costs	\$11,732,063	9.27%
Total Expenditures	\$126,580,641	

VII. Basin Budgets

This section is not applicable to the Southwest Florida Water Management District.

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VIII. Appendices

A. Related Reports

The following table includes a list of reports provided to the state that support the District's Final Annual Service Budget. Also, included are the due dates and the District's contact information.

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	TELEPHONE #
Preliminary Budget Submission	Annual - January 15	Andrea Shamblin	352-269-3858
Consolidated Annual Report (CAR)	Annual - March 1	Patrick Doty	352-519-1880
Strategic Plan	Annual - March 1	Michael Molligan	352-269-6867
Surface Water Improvement & Management (SWIM) Priority Waterbody List	Every 5 years (Updated January 2020)	Vivianna Bendixson	813-344-5832
SWIM Annual Report	Annual - July	Vivianna Bendixson	813-344-5832
Tentative Budget Submission	Annual - August 1	Andrea Shamblin	352-269-3858
Five-Year Water Resource Development Work Program	Annual - October	Paige Tara	352-269-5611
Regional Water Supply Plan (RWSP)	Every 5 years (Updated November 2020)	Joseph Quinn	352-269-6260

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VIII. Appendices

B. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), Florida Statutes, the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, as prioritized in its regional water supply plans, the District’s Tentative Budget includes a total of \$65,185,656 for fiscal year (FY) 2023–24.

Since FY2019–20, the Governor and Florida Legislature have appropriated funds to the Department of Environmental Protection (DEP) for the development of water resource and water supply projects to help communities plan for and implement conservation, reuse, and other water supply and water resource development projects. Priority funding will be given to regional projects in the areas of greatest need and for projects that provide the greatest benefit. Project proposals and ranking recommendations by each of the water management districts have been submitted to the DEP for funding. A summary of the AWS projects by anticipated funding type in the FY2023–24 Tentative Budget is included below.

Funding Source	FY2023–24 Tentative Budget	Percent of Total AWS Budget
District	\$45,185,656	69.3%
State General Revenue	\$20,000,000	30.7%
Total AWS Budget	\$65,185,656	100.0%

District funding for:

- Peace River/Manasota Regional Water Supply Authority (PRMRWSA) Reservoir No. 3 (\$15,057,867)
- PRMRWSA Regional Integrated Loop System, Phase 2B (\$13,896,094)
- PRMRWSA Regional Integrated Loop System, Phase 3C (\$10,744,319)
- Tampa Bay Water Southern Hillsborough County Transmission Expansion (\$5,000,000)
- Aquifer Recharge Testing at Flatford Swamp (\$275,000)
- City of Venice Reclaimed Water Aquifer Storage and Recovery (\$212,376)

State General Revenue funding for:

- Water Supply & Water Resource Development Grant Program for selected projects (\$20,000,000)

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VIII. Appendices

C. Project Worksheets

This appendix includes a detailed listing of projects that provide direct water quality or water supply benefits and/or contain a construction component. This includes projects such as:

- Water Resource Development
 - Aquifer Storage & Recovery Feasibility and Pilot Testing
- Water Supply Development
 - Conservation Rebates and Retrofits
 - Regional Potable Water Interconnects
 - Surface Water Reservoirs & Treatment Plants
- Surface Water Management
 - Stormwater Improvements for Implementation of Storage & Conveyance Best Management Practices
 - Stormwater Improvements for Water Quality
- District Works
 - Structure Rehabilitation and Construction

The District has included 19 ongoing and new projects in Appendix C receiving a total of \$65,260,296 in the FY2023–24 Tentative Budget to restore and protect water resources within the District.

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Southwest Florida Water Management District
Appendix C: Project Worksheets
Fiscal Year 2023-24
Tentative Budget - August 1, 2023

Activity/ Sub-Activity/ Budget Reference	Project Name	Project Type	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2023-24)	Future District Funding Commitments
2.2.1	Most Impacted Area Recharge Salt Water Intrusion Minimum Aquifer Level Recovery at Flatford Swamp	Water Resource and Water Supply Development	Evaluations that would use excess flow to recharge the Upper Floridan to slow saltwater intrusion. The project includes construction of diversion infrastructure for the excess water and recharge testing.	Underway	10/2021	Myakka River, Charlotte Harbor	SWF Southern	N/A	2.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Wauchula Road Duette LLC, Phase 2	Agriculture	This is a conservation project that benefits the Manatee River watershed by reducing irrigation through automated pump controls.	Underway	09/2028	Manatee River	SWF Southern	N/A	0.075	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Rolling Meadows Ranch	Agriculture	This is an alternative water supply project that benefits the Kissimmee River watershed and the CFWI. Project components consist of a surface water pump station, automation, mainline piping, and a fertigation system.	Underway	09/2028	Kissimmee River	SWF CFWI-1 (including portion of Northern)	Lake Okeechobee BMAP	0.050	203.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Boyz Properties, LLC	Agriculture	This is an alternative water supply and irrigation conversion project that benefits the Myakka River and the Flatford Swamp. Project components include an automated surface water pump station, filters, and two center pivot irrigation systems.	Underway	04/2029	Myakka River	SWF Southern	N/A	0.170	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	P BAR R Sod Company, LLC	Agriculture	This is an alternative water supply and irrigation conversion project that benefits the Peace River. Project components include an automated surface water pump station, filters, fertigation, and two center pivot irrigation systems.	Underway	12/2029	Peace River	SWF Heartland (excluding CFWI)	N/A	0.075	259.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Farm Road Port Charlotte FL, LLC	Agriculture	This is an alternative water supply and irrigation conversion project that benefits the Peace River. Project components include an automated surface water mobile pump station, pump automation and a travelling linear irrigation systems.	Underway	02/2028	Peace River	SWF Southern	Shell Creek RAP-4b	0.190	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Berry Patch Ridge, LLC	Agriculture	This is a conservation project that benefits the Kissimmee River watershed by reducing irrigation through automated pump controls. It also will reduce nutrient application through a fertigation system.	Underway	09/2030	Kissimmee River	SWF CFWI-1 (including portion of Northern)	Lake Okeechobee BMAP	0.040	207.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Spanish Trails Farming and Land Company, LLC	Agriculture	This is an alternative water supply project benefitting the Peace River watershed. Project components include an automated surface water mobile pump station, pump automation and a travelling linear irrigation system.	Underway	05/2028	Peace River	SWF Southern	Shell Creek RAP-4b	0.140	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	FD Berries USA, LLC	Agriculture	This is an alternative water supply project benefitting the Peace River watershed. Project components include an automated surface water mobile pump station, pump automation and a travelling linear irrigation system.	Underway	04/2031	Kissimmee River	SWF Heartland (excluding CFWI)	Lake Okeechobee BMAP	0.023	175.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Bay Grove - T&T Environmental, Phase 1	Agriculture	This is a conservation project that benefits the Kissimmee River watershed by reducing irrigation through automated pump controls. It also will reduce nutrient application through a fertigation system.	Underway	10/2030	Peace River	SWF Southern	Shell Creek RAP-4b	0.120	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Sandhill Native Growers, Inc.	Agriculture	This is an alternative water supply project benefitting the Peace River watershed. Project components include two automated surface water mobile pump stations, pump automation and two travelling linear irrigation systems.	Underway	01/2029	Peace River	SWF Southern	Shell Creek RAP-4b	0.080	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Sizemore Group Automation	Agriculture	This is an alternative water supply project that benefits the Peace River watershed. Project components consist of two surface water irrigation pump stations, automation components, filtration, and a fertigation system.	Underway	08/2030	Alafia River	SWF Tampa Bay	N/A	0.031	217.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Sweet Life Acres, Phase 1	Agriculture	This is a conservation project that benefits the Alafia River watershed by reducing irrigation through automated pump controls, soil moisture sensors, and a weather station.	Underway	10/2028	Hillsborough River	SWF Tampa Bay	Alafia BMAP	0.060	234.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Shawn Pollard	Agriculture	This is an alternative water supply project that benefits the Hillsborough River watershed. Project components include two (2) groundwater irrigation pump stations, automation components, and fertigation.	Completed	03/2028	Peace River	SWF Heartland (excluding CFWI)	N/A	0.017	196.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Varner Group	Agriculture	This is a conservation project that benefits the Peace River watershed. Project components consist of one remotely operated irrigation pump station, zone automation, soil moisture sensors, and a fertigation system.	Completed	01/2028	Peace River	SWF Southern	Shell Creek RAP-4b	0.050	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Hernandez Farm, LLC	Agriculture	This is an alternative water supply project that benefits the Peace River watershed. Project components consist of a surface water irrigation pump station, filtration, valves, and piping	Underway	10/2028	Alafia River	SWF Tampa Bay	N/A	0.055	214.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Spanish Trails Farming and Land Company, LLC - Phase 2	Agriculture	This is an alternative water supply project that benefits the Alafia River watershed. Project components consist of two surface water pumping stations, piping, automation components, and fertigation.	Underway	01/2029	Peace River	SWF Southern	Shell Creek RAP-4b	0.140	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Bayside Sod	Agriculture	This is an alternative water supply project that benefits the Peace River watershed. Project components consist of one surface water pump station, filtration, and automation components.	Underway	04/2029	Manatee River	SWF Southern	N/A	0.085	382.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Aquifer Protection Recharge Well	Water Resource and Water Supply Development	Design and construct of one recharge well and facilities in Bradenton to improve Upper Floridan aquifer levels in the Most Impacted Area of the Southern Water Use Caution Area.	Cancelled	N/A	Upper Floridan Aquifer, Manatee River, Tampa Bay	SWF Southern	N/A	5.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	South Hillsborough Aquifer Recharge Program, Phase 2	Water Resource and Water Supply Development	Design, permit, and construct two recharge wells, monitor wells, transmission mains, and appurtenances.	Underway	12/2024	Upper Floridan Aquifer	SWF Tampa Bay	N/A	4.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Aquifer Recharge Testing at Flatford Swamp	Water Resource and Water Supply Development	Evaluations that would use excess flow to recharge the Upper Floridan to slow saltwater intrusion. The project includes construction of diversion infrastructure for the excess water and recharge testing.	Underway	N/A	Myakka River, Charlotte Harbor	SWF Southern	N/A	2.000	0.00	0.00	0.00	0.00	0.00	0.00	275,000.00	24,950.00
2.2.1	Reclaimed Water Aquifer Storage & Recovery	Water Resource and Water Supply Development	Design, construct, test and permit an aquifer storage and recovery system in Venice to help meet current and future irrigation demands by storing at least 60 million gallons per year of excess reclaimed water for recovery and use in the dry season.	Underway	12/2026	Curry Creek, Dona Bay/Shakett Creek, Floridan Aquifer	SWF Southern	N/A	0.170	1,078.00	0.00	0.00	0.00	0.00	0.00	212,376.00	0.00
2.2.1	Bee Ridge Water Reclamation Facility Aquifer Recharge	Water Resource and Water Supply Development	Construct two recharge wells and associated facilities in Sarasota County to recharge the Upper Floridan aquifer in order to expand reclaimed water use and improve aquifer levels in the Most Impacted Area of the Southern Water Use Caution Area.	Underway	04/2022	Upper Floridan Aquifer	SWF Southern	N/A	5.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.1	Hillsborough River MFL "PURE"	Other	Third-party review, completion of 30 % design, additional water treatment elements, and regulatory activities to treat, store and recover AWT quality reclaimed water for subsequent delivery to the Lower Hillsborough River for minimum flow and level.	Underway	12/2029	Lower Hillsborough River	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,039,000.00
2.2.1	Aquifer Recharge and MFL Recovery	Natural System Restoration	30 percent design and third-party review for the design, permitting, and construction of rapid infiltration basins (RIBs) that will receive up to 2.5 million gallons per day of reclaimed water to help restore minimum lake levels.	Underway	12/2027	Lake Eva and Floridan Aquifer	SWF Heartland (excluding CFWI)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,297,500.00
2.2.2	#3 Reclaimed Water Interconnect, Storage and Pumping - Design & Construction	Water Resource and Water Supply Development	Design, permitting, and construction of 25,000 feet of 20-inch reclaimed water interconnect between the City's two reuse systems, a 5 mgd reclaimed water pump station, and a 5 million gallon storage tank.	Underway	12/2023	Peace River Watershed	SWF CFWI-2 (including portion of Heartland)	N/A	0.300	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	West Polk County Lower Aquifer Deep Wells	Water Resource and Water Supply Development	For a LFA test well study at the West Polk Wellfield site; conceptual and preliminary designs of a water treatment facility and transmission; pilot testing; water rate analysis; and third-party reviews for Polk County residents.	Underway	12/2023	Lower Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	5.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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Activity/ Sub-Activity/ Budget Reference	Project Name	Project Type	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2023-24)	Future District Funding Commitments
2.2.2	Reclaimed Water Tank and Pump Station	Water Resource and Water Supply Development	Design, permitting and construction of a reclaimed water transfer pump station, storage tank, high service pump station, booster station, associated yard piping, electrical modifications, instrumentation, controls, and other necessary appurtenances.	Underway	12/2023	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Southeast Wellfield	Water Resource and Water Supply Development	For a LFA test well study at the Southeast Wellfield site; conceptual and preliminary designs of a water treatment facility and transmission; pilot testing; water rate analysis; and third-party reviews.	Completed	12/2022	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Outdoor Best Management Practices	Water Resource and Water Supply Development	Financial incentives including 7 FFL rebates, 200 smart irrigation ET controllers, 400 wireless rain sensors, 300 irrigation evaluations. The estimated conservation benefit is 0.113 mgd in the SWUCA and CFWI.	Underway	N/A	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.113	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Consumption/Conservation Programs Data Management Software	Water Resource and Water Supply Development	Implement a software program that will promote and encourage water conservation by utility customers.	Underway	N/A	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.016	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Toilet Rebate Program, Phase 6	Water Resource and Water Supply Development	Replacement of conventional toilets with high-efficiency toilets through rebates of approximately 400 high flow toilets. The estimated conservation savings is 0.01 mgd.	Underway	N/A	Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.010	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Polk Outdoor BMPs	Water Resource and Water Supply Development	Financial incentives including 50 FFL rebates, 220 smart irrigation ET controllers, 590 wireless rain sensors. Also included are program promotion and educational materials. estimated savings will be 0.053 mgd in CFWI and SWUCA.	Underway	N/A	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.053	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Water Use Evaluations for Non-Agricultural Users	Water Resource and Water Supply Development	Provide non-agricultural users with water use evaluations to include a report with recommendations for improving water use efficiency. Funding is for a consultant to perform work. Savings are estimated at 11,834 gallons per day, Districtwide.	Underway	TBD	TBD	SWF District-wide	N/A	0.012	0.00	0.00	0.00	0.00	0.00	0.00	28,400.00	0.00
2.2.2	NERUSA Lake Wilson Road Reuse	Water Resource and Water Supply Development	Design, permitting and construction of ~5,000 feet of reclaimed water transmission mains to supply ~1,025 multi-family homes and ~1 acre of common areas in the North East Utility Service Area.	Underway	12/2023	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.180	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	NERUSA Southeast Reuse Loop	Water Resource and Water Supply Development	Design, permitting and construction of ~24,800 feet of reclaimed water transmission mains to construct a loop to supply ~1,365 homes in the North East Utility Service Area and to enable supply to future planned subdivisions.	Underway	12/2023	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.522	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Palmetto Toilet Rebate	Water Resource and Water Supply Development	The replacement of conventional toilets with high-efficiency toilets through rebates for approximately 325 toilets. The benefit of the project is the conservation of approximately 41,827 gallons per day in the Southern Water Use Caution Area (SWUCA)	Underway	N/A	Floridan Aquifer	SWF Southern	N/A	0.042	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Demand Management	Water Resource and Water Supply Development	Financial incentives and services to customers for up to ten conservation activities. The conservation of approximately 280,000 - 400,000 gallons per day in the SWUCA and NTBWUCA.	Cancelled	N/A	Floridan Aquifer	SWF Tampa Bay	N/A	0.280	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Cypress Preserve Reuse, Phase 3	Water Resource and Water Supply Development	Reclaimed water transmission main to supply 354 homes and 7 acres of parks and common area in the Cypress Preserve Community. The supply of 0.23 mgd of reclaimed water to customers for an anticipated 0.138 mgd of water savings in the NTBWUCA.	Underway	05/2022	Floridan Aquifer	SWF Tampa Bay	N/A	0.230	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Sugarmill Woods Golf Course Reuse	Water Resource and Water Supply Development	Construction of transmission main, storage and other appurtenances to supply 0.50 mgd of reclaimed water to replace 0.375 mgd of groundwater used for irrigation at the Sugarmill Woods golf courses in the Chassahowitzka Springs Springshed.	Underway	12/2024	Floridan Aquifer	SWF Northern (excluding CFWI)	Homosassa / Chassahowitzka BMAP	0.500	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Regional Irrigation System Audit Program, Phase 6	Water Resource and Water Supply Development	Provide 216 irrigation system evaluations for customers within WRWSA member utilities. Provides for optimizing of outdoor water use through Florida-Friendly Landscaping TM practices and other BMPs to achieve conservation savings of 0.032 mgd.	Underway	05/2024	Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.032	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Chestnut Park Aquifer Storage Recovery and Recharge	Water Resource and Water Supply Development	Design and construction to divert excess surface water from Lake Tarpon to an existing ASR well and proposed AR facility to supplement reclaimed water during dry periods, restore water elevations in NTBWUCA, and facilitate freshening of the aquifer.	Underway	08/2025	Upper Floridan Aquifer, Old Tampa Bay	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Southern Hillsborough County Booster Pump Station	Water Resource and Water Supply Development	Third party review, design, permitting and construction of a potable water booster pump station to increase delivery capacity to Tampa Bay Water's Lithia Water Treatment Plant. It will increase the net gain by approximately 5 - 7 MGD.	Underway	06/2025	Tampa Bypass Canal	SWF Tampa Bay	N/A	7.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	River Landing Reclaimed Water Transmission	Water Resource and Water Supply Development	Includes 1,490 feet of reclaimed water transmission mains to supply 410 single-family homes, 416 multi-family homes and 15 acres in the Pasco County reclaimed water service area and to enable supply to future planned subdivisions.	Underway	12/2022	Floridan Aquifer	SWF Tampa Bay	N/A	0.465	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Honore Avenue Reclaimed Water Transmission	Water Resource and Water Supply Development	Includes 17,500 feet of reclaimed water transmission mains to supply 1,066 homes within the Palmer Ranch portion of the Sarasota County reclaimed water service area and to enable supply to future planned subdivisions.	Underway	12/2024	Floridan Aquifer	SWF Southern	N/A	0.347	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Golf Course Advanced Irrigation System	Water Resource and Water Supply Development	Installation of advanced irrigation system including high efficiency spray heads with remote communication and centralized weather-based control for the city-owned Bartow Golf Course to reduce irrigated acreage and improve distribution uniformity.	Underway	12/2023	Upper Floridan Aquifer	SWF Heartland (excluding CFWI)	N/A	0.051	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Toilet Retrofit, Phase 14	Water Resource and Water Supply Development	Make available approximately 1000 rebates to retail water customers for purchase and installation of high efficiency toilets and ultra-low flow toilets that replace a high-volume toilet.	Completed	N/A	Upper Floridan Aquifer	SWF Southern	N/A	0.026	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Toilet Rebate and Retrofit, Phase 8	Water Resource and Water Supply Development	Make available financial incentives to residential and commercial customers for the replacement of 175 conventional toilets with high-efficiency toilets. This project will include rebates, program administration and 400 conservation kits.	Underway	10/2023	Intermediate Aquifer	SWF Southern	N/A	0.005	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Southeast Wellfield Implementation	Water Resource and Water Supply Development	Final design, permitting, and construction of the SE Wellfield Water Treatment Facility. Includes RO facility and wellfield located east of Lake Wales. The project includes the an initial construction phase of 7.5 mgd then expansion to 12.5 mgd.	Underway	12/2041	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	12.500	0.00	0.00	0.00	0.00	0.00	0.00	0.00	85,271,681.00
2.2.2	Demand Management Implementation	Water Resource and Water Supply Development	Financial incentives and services within the PRWC for four conservation activities including: toilet/urinal rebates, irrigation evaluations, enhanced conservation kits, and watersense labeled ET irrigation controllers.	Cancelled	N/A	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Conservation, Phase 1	Water Resource and Water Supply Development	Replacement of conventional toilets with high-efficiency toilets. This project will provide rebates of 48 toilets, upgrades of 30 irrigation controllers and rain sensors.	Underway	N/A	Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.005	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Direct Potable Reuse Feasibility and Pilot Demonstration	Water Resource and Water Supply Development	Feasibility study and 29,000 gpd educational/testing pilot project to test the development of a future DPR project for new potable water supply.	Underway	12/2023	N/A	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	2021 Irrigation Controller & Evapotranspiration Sensor	Water Resource and Water Supply Development	Financial incentives to residential customers for the installation of approximately 300 Water Sense Labeled irrigation controllers and necessary components at homes in the BLCCDD service area.	Underway	12/2023	Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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2.2.2	Toilet Rebate, Phase 2	Water Resource and Water Supply Development	Replacement of conventional toilets with high-efficiency toilets. Rebates for the replacement of approximately 400 high flow toilets. Educational materials, program promotion, and surveys necessary to ensure the success of the program	Underway	N/A	Floridan Aquifer	SWF Tampa Bay	N/A	0.054	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Demand Management Program, Phase 2	Water Resource and Water Supply Development	Financial incentives and services to customers for up to ten conservation activities. Also included is program promotion and administrative costs to ensure the success of the program. Conservation of 680,000 - 930,000 gpd in the SWUCA and NTBWUCA.	Underway	N/A	Upper Floridan Aquifer	SWF Tampa Bay	N/A	0.680	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Regional Transmission Southeast, Phase 1	Water Resource and Water Supply Development	Final design, permitting, and construction of the SE Wellfield Regional Transmission System. Approximately 60 miles of pipeline extending from the RO Facility east of Lake Wales to multiple municipalities along the US-27 corridor.	Underway	12/2027	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60,799,513.00
2.2.2	Southern Hillsborough County Transmission Expansion	Drinking Water	30 % design and third-party review of a approximately 26-mile potable water pipeline to supply alternative water from TBW's High Surface Pump Station to Hillsborough County. It is expected to deliver 65 MGD nominal capacity.	Underway	12/2029	N/A	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	5,000,000.00	132,694,793.00
2.2.2	AMI Metering Analytics	Water Resource and Water Supply Development	Implementation of a software program that will promote and encourage water conservation by utility customers. It is expected to conserve an estimated 111,100 gpd in the Northern Tampa Bay Water Use Caution Area.	Underway	N/A	Upper Floridan Aquifer	SWF Tampa Bay	N/A	0.111	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Regional Acq of Project Prairie Pumping/Storage Facilities	Water Resource and Water Supply Development	Acquisition of the Project Prairie 5 mgd pumping facility and 0.5 mg tank and construction improvements necessary for the station to operate as a hub in the regional transmission system. The station is located in southern DeSoto County off US-17.	Underway	03/2023	Upper Floridan	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Reclaimed Water Feasibility Study	Water Resource and Water Supply Development	Feasibility study to determine and contrast two different 0.54 mgd reclaimed water options available. Option 1: Ft. Meade Reclaimed Water Constructed Wetlands and Option 2: Duke Hines Energy Reclaimed Water Transmission.	Underway	12/2023	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.540	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Water Conservation Program	Water Resource and Water Supply Development	Financial incentives to residential and commercial customers for: high-efficiency toilets; WaterSense labeled showerheads; installation of evapotranspiration irrigation controllers; and landscape irrigation audits. Also included is program promotion.	Underway	09/2024	N/A	SWF Northern (excluding CFWI)	N/A	0.027492 to 0.035958	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Sensible Sprinkling Program, Phase 10	Water Resource and Water Supply Development	Financial incentives and services to customers for residential irrigation system.	Underway	N/A	N/A	SWF Tampa Bay	N/A	0.055	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Water Conservation Program, Phase III	Water Resource and Water Supply Development	Make available up to 3 activities: residential/commercial high-efficiency toilets, residential irrigation system evaluations and conservation kits. Savings are estimated at 3,744-5,746 gallons per day in the Northern Tampa Bay Water Use Caution Area.	Underway	N/A	Upper Floridan Aquifer	SWF Tampa Bay	N/A	.03744 to .005746	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Water Distribution Ridgewood/Lamplighter Area Looping	Water Resource and Water Supply Development	Construction of approximately 4,900 feet of new potable water lines and associated components necessary to eliminate system dead ends. utility-based supply side conservation project and will reduce routine flushing in two areas.	Underway	10/2024	N/A	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Florida Water Star Builder Reimbursement Program	Water Resource and Water Supply Development	Financial incentives to home builders for building homes to Florida Water Star (FWS) standards and submitting FWS certification. The Project will provide a \$1,000 rebate per home to assist with costs associated with building 40 FWS-certified homes.	Underway	09/2024	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.005	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Demand Management Implementation	Water Resource and Water Supply Development	Water conservation program for up to nine conservation activities, including: HE toilet rebates; 0.5 gpf urinals; conservation kits, vouchers for toilet and installation, SMS, (ET) irrigation controllers, irrigation audits, and rain sensors.	Underway	N/A	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.0125 to 0.0646	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Taylor Road Area Transmission	Water Resource and Water Supply Development	Third-party review and construction of 16,000 feet of reclaimed water mains, pump station and other appurtenances to supply 2,400 residential homes, common areas and golf course within the Taylor Road development in Manatee and Sarasota counties.	Underway	12/2024	N/A	SWF Southern	N/A	1.570	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Preserve at Lake Ashton Reclaimed Water Transmission	Water Resource and Water Supply Development	Construction and permitting of approximately 17,600 feet of reclaimed water transmission mains 500 residential irrigation and 2 golf courses in the southeast reuse portion of Winter Haven.	Underway	12/2024	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.590	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Peace River Reservoir No. 3	Water Resource and Water Supply Development	Preliminary engineering and third party review of the 9 bg Peace River Reservoir No. 3 and raw water intake for the Regional Peace River Water Treatment Facility in southern DeSoto County. Amendment anticipated to add final design and construction.	Underway	06/2030	Upper Floridan	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	15,057,867.00	97,017,133.00
2.2.2	Zephyrhills to Pasco County Reclaimed Water Interconnect	Water Resource and Water Supply Development	Design, permitting and construction of approximately 10,000 feet of reclaimed water transmission, a 1 mgd booster pump station and other necessary appurtenances to interconnect the City's reclaimed water system to Pasco County.	Underway	12/2025	N/A	SWF Tampa Bay	N/A	0.500	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Southeast Wellfield LFA Test Production Well No. 3	Water Resource and Water Supply Development	Hydrogeologic investigation to continue evaluating the SE Wellfield located east of Lake Wales. Includes the construction of a exploratory/production well, up to three monitor wells, aquifer performance testing, and water quality sampling.	Underway	07/2024	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Toilet Rebate and Retrofit, Phase 9	Water Resource and Water Supply Development	Make available financial incentives to residential and commercial customers for the replacement of 175 conventional toilets with high-efficiency toilets. This project will include rebates, program administration and 400 conservation kits.	Underway	12/2025	Intermediate Aquifer	SWF Southern	N/A	0.005	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Irrigation Evaluation Program, Phase 7	Water Resource and Water Supply Development	Provide 192 irrigation system evaluations for customers within WRWSA member utilities. Provides for optimizing of outdoor water use through Florida-Friendly Landscaping TM practices and other BMPs to achieve conservation savings.	Underway	12/2025	Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.025	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Polk Regional Water Cooperative West Polk Wellfield	Water Resource and Water Supply Development	Final design, permitting, and construction of the West Polk Wellfield and Treatment Facility, located in western Lakeland. The project includes the an initial construction phase of 2.5 mgd then expansion to 10.0 mgd.	Underway	12/2041	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	47,075,691.00
2.2.2	Polk Regional Water Cooperative Test Production Well #2 West Polk Wellfield	Water Resource and Water Supply Development	A hydrogeologic investigation to continue evaluating the development of a brackish groundwater wellfield in the Lower Floridan aquifer in Polk County.	Underway	12/2025	Upper Floridan aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Water Conservation Program, Phase 2	Water Resource and Water Supply Development	Financial incentives to residential and commercial customers for: high-efficiency toilets; WaterSense labeled showerheads; installation of evapotranspiration irrigation controllers; and landscape irrigation audits. Also included is program promotion.	Underway	12/2026	N/A	SWF Northern (excluding CFWI)	N/A	0.029 to 0.056	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Regional Integrated Loop System, Phase 3C	Drinking Water	Potable water transmission interconnection to supply additional alternative water. Includes Booster pump station and underground storage tank. Project is part of a Regional Integrated Loop System to 10 miles in length and will avg 40 mgd max	Underway	03/2024	N/A	SWF Southern	N/A	40.000	0.00	0.00	0.00	0.00	0.00	0.00	10,744,319.00	13,305,681.00
2.2.2	Toilet Rebate, Phase 15	Water Resource and Water Supply Development	Make available approximately 1000 rebates to retail water customers for the replacement of conventional toilets with high-efficiency toilets.	Underway	N/A	Upper Floridan Aquifer	SWF Southern	N/A	0.017	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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2.2.2	Water Conservation Program, Phase 6	Water Resource and Water Supply Development	Make available to residential and commercial customers up to two conservation activities, including: high-efficiency toilets, and Water Sense Labeled irrigation controllers. It is expected to conserve 6,048 - 6,103 gallons per day.	Underway	N/A	Upper Floridan Aquifer	SWF Northern (excluding CFWI)	N/A	0.006048 to 0.006103	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Southcross Reclaimed Water Expansion/Surface Aug Study	Domestic Wastewater	A 9 mgd Feasibility study of options to reuse excess effluent at Pinellas Co Southcross WWTF. Study will identify the costs and benefits of Options.	Underway	12/2024	TBD	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.2.2	Regional Integrated Loop System, Phase 2B	Water Resource and Water Supply Development	30 percent design and third-party review of a potable water transmission interconnect to supply additional alt. water. This interconnect is part of a regional loop system which is 13 miles long and expected to have a max delivery capacity of 40 MGD.	Underway	03/2024	Upper Floridan Aquifer, Floridan Aquifer, Myakka River, Charlotte Harbor	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	13,896,094.00	20,353,906.00
2.2.2	Irrigation System Evaluation Program, Phase 8	Water Resource and Water Supply Development	Make available conservation activities including: irrigation evaluations, installation of rain sensors, and installation of irrigation controllers. Also included is education material, promotion, and administration.	Planned	N/A	Southern WUCA	SWF CFWI-2 (including portion of Heartland)	N/A	0.054	0.00	0.00	0.00	0.00	0.00	0.00	72,500.00	0.00
2.2.2	Sensible Sprinkling Program, Phase 11	Water Resource and Water Supply Development	Make 300 irrigation evaluations available to the City of St Pete utility customers to conserve water	Planned	N/A	N/A	SWF Tampa Bay	N/A	0.054	0.00	0.00	0.00	0.00	0.00	0.00	50,000.00	0.00
2.3.0	Lake Seminole Sediment Removal	Stormwater	Design, permitting and removal of approximately 1M cubic yards of muck in Lake Seminole to improve water quality and aquatic habitat. The top alternative in the lake's Watershed Management Plan to meet a federally approved Reasonable Assurance Plan.	Underway	12/2024	Tampa Bay	N/A	Lake Seminole RAP-4b	0.000	6,142 lb annually for 20 yrs	0.00	3,480.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Cypress Street Outfall Regional Stormwater Improvements	Stormwater	Design, permitting and construction to improve the existing drainage system for the West Riverfront and North Hyde Park areas in the City of Tampa to relieve structure and street flooding.	Completed	09/2022	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Dona Bay Surface Water Storage Facility	Natural System Restoration	Third party review and construction of a 380 acre surface water storage and treatment facility to improve water quality in Dona Bay. This Facility is the second stage of the implementation plan for the Dona Bay Watershed Management Plan.	Underway	03/2024	Sarasota Bay	N/A	N/A	0.000	940.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Sea Pines Neighborhood Flood Abatement	Stormwater	Land acquisition, design, permitting, and construction of new and upgraded stormwater conveyance systems and storage ponds within the Sea Pines neighborhood in western Pasco County.	Underway	12/2025	Hammock Creek	SWF Tampa Bay	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	550,000.00	250,000.00
2.3.0	Holiday Hill Drainage Improvement	Stormwater	Land acquisition, design, and construction to expand an existing stormwater pond and add a new pump station and outfall for the Holiday Hills Subdivision in Pasco County to reduce an existing flooding problem during the 25 year, 24-hour storm event.	Underway	08/2024	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Magnolia Valley Storage and Wetland Enhancement	Stormwater	Design, permitting, and construction of conveyance improvements in contributing areas and excavation to provide stormwater storage and wetland enhancement on a former golf course Magnolia Valley Subdivision.	Underway	06/2026	N/A	N/A	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	3,000,000.00	538,450.00
2.3.0	Colonial Manor Drainage Improvement	Stormwater	Land acquisition, design, permitting, and construction of grass swales and culverts to capture and reroute stormwater in the Colonial Manor neighborhood and will reduce the existing flooding problem during the 25 year, 24-hour storm event.	Underway	12/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Delaney Creek Improvements	Stormwater	Construction of stormwater improvement BMPs and conveyance to those BMPs for untreated runoff contributing to Delaney Creek, a FDEP nutrient impaired waterbody in Hillsborough County.	Underway	12/2022	Tampa Bay	N/A	N/A	0.000	211.00	0.00	130.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Ironbark Flood Abatement	Stormwater	Design, permitting, land acquisition, and construction of a pond resulting in reduced flooding in the Ironbark Neighborhood.	Underway	09/2025	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Lower Spring Branch Conveyance Improvement	Stormwater	Conveyance improvements near Lower Spring Branch of Stevenson Creek in with the City of Clearwater and Pinellas County. To reduce an existing flooding problem for the 100 yr., 24-hr storm event, providing flood relief for approximately 11 homes.	Underway	06/2024	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Lake Eva & Lake Henry Restoration Design	Stormwater	Design and third-party review based on preliminary design developed through feasibility study to connect Lake Henry and Lake Eva through natural systems. The conceptual construction cost is greater than \$5 million dollars.	On Hold	06/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,389,500.00
2.3.0	Southeast Seminole Heights Flood Relief	Stormwater	Design and construction of stormwater improvements to serve approximately 780 acres of urban environment discharging into the Hillsborough River south of the Hillsborough River Dam in the Southeast Seminole Heights area of the City of Tampa.	Underway	06/2025	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000.00	0.00
2.3.0	Town "N" Country/Hillsborough Avenue Regional Drainage Improvements	Stormwater	Design and construction of regional stormwater improvements for an area of approximately 2110 acres of urban development in the Town and Country area in the Lower Sweetwater Creek Watershed in Hillsborough County.	On Hold	10/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,575,000.00
2.3.0	Culbreath Road Area Flood Relief	Stormwater	Design, permitting, and construction of drainage improvements to an existing one mile section of Culbreath Road. Due to undersized stormwater infrastructure, the project area has experienced frequent roadway flooding problems.	Underway	06/2025	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	North Falkenburg Road Drainage Improvements	Stormwater	Construction to improve the existing drainage system by upsizing culverts at N. Falkenburg Road, Sligh Avenue and Wilkins Road located in the Hillsborough River watershed.	Underway	12/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	56th Street and Hanna Avenue Drainage Improvements	Stormwater	Design, permitting and construction for drainage improvements to the existing stormwater system located in the 56th Street and Hanna Avenue area in the Hillsborough River watershed in Hillsborough County.	Cancelled	06/2024	N/A	N/A	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	0.00	1,275,000.00
2.3.0	Bartlett Park and 7th Street South Stormwater Improvements	Stormwater	Design, permitting and construction of stormwater improvements at Bartlett Park and along 7th St. S from 18th Ave S. to 22nd Ave S. The Resource Benefit will reduce existing flooding problems during the 10 yr., 24-hr storm event.	Completed	12/2022	Tampa Bay	N/A	N/A	0.000	9.00	2.00	13.20	0.00	0.00	0.00	0.00	0.00
2.3.0	Beach Street Stormwater System Improvements	Stormwater	Design, permitting and construction of stormwater improvements to treat runoff and improve water quality discharging to the Pithlachascotee River in New Port Richey.	Underway	06/2024	Pithlachascotee River	N/A	N/A	0.000	0.00	0.00	13.00	0.00	0.00	0.00	0.00	0.00

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2.3.0	Grosse Avenue Corridor Drainage Improvements	Stormwater	Construction of new stormwater management ponds at the NE corner of Grosse Ave & Cypress St, and S of Spruce St; existing pond expansions at the NW corner of Levis Ave & Pine St, and at the SW corner of Levis Ave & Center St.	Underway	12/2024	Anclote River	SWF Tampa Bay	N/A	0.000	267.80	49.80	63.13	0.00	0.00	0.00	0.00	0.00
2.3.0	Pasture Reserve	Natural System Restoration	Design, permitting and construction of restored uplands and wetlands, including cypress strands, marsh, mixed forested wetlands, pasture and pine flatwoods. A conservation easement over the project area is required.	Underway	12/2024	Lake County Isolated Wetlands and Strands	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	McIntosh Park Integrated Water Master Plan	Stormwater	Design and construction of a 100-150 acre treatment wetland at the McIntosh Park site and enhancements to the existing 45 acre wetland treatment system to expand treatment capacity and increase flood protection.	Underway	06/2027	Tampa Bay	N/A	N/A	0.000	2,700.00	1,080.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Homosassa East Septic to Sewer	Domestic Wastewater	30% design and third-party review (TPR) of a sewer system.	Underway	09/2022	Chassahowitzka/Homosassa Springshed	SWF Northern (excluding CFWI)	Homosassa / Chassahowitzka BMAP	0.000	1,909.00	0.00	0.00	200.00	TBD	0.00	0.00	0.00
2.3.0	Bowlees Creek Flood Mitigation	Stormwater	Design, permitting and construction of an automated weir structure in Bowlees Creek, to lower flood stages in the Shady Brook/Sara Bay area in Manatee County.	Underway	06/2025	Bowlees Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Port Richey Northern Outfall Improvements	Stormwater	Construction of BMPs to increase the capacity of the existing outfall of the Port Richey Watershed from the vicinity of Ridge Road then north and west to the Gulf of Mexico to relieve structure and street flooding.	Underway	12/2025	Gulf of Mexico	SWF Tampa Bay	N/A	0.000	448.00	126.00	3,776.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Village of the Arts South Drainage Improvements from 13th Ave. W. to 17th Ave. W.	Stormwater	Design, permitting and construction of a stormwater system for the Village of Arts neighborhood within the Wares Creek sub watershed in the City of Bradenton.	Underway	12/2023	Wares Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Lower Peninsula Stormwater Improvements Southeast Region	Stormwater	Design package of two stormwater conveyance lines south to the MacDill 48 ELAPP property, which will serve as flood storage, then a single conveyance line east to an outfall in Tampa Bay.	Underway	10/2025	Tampa Bay	SWF Tampa Bay	N/A	0.000	729.00	221.00	523.00	0.00	0.00	0.00	3,232,500.00	0.00
2.3.0	John Henry Celebration Park Stormwater Improvements	Stormwater	Design, permitting, and construction of stormwater improvements for the City-owned John Henry Park. Flooding occurs in the park and adjacent properties due to low topography and undersized stormwater infrastructure.	Underway	12/2024	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Griffin Park Flood Abatement	Stormwater	Design, permitting, and construction of a pond and conveyance system to divert water from the Griffin Park neighborhood south to Bear Creek.	Underway	12/2026	Pithlachasotee River	N/A	N/A	0.000	69.75	11.02	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	7th Street North, 50th Avenue North Vicinity Storm Drainage Improvements	Stormwater	Stormwater improvements for the neighborhood west of 4th Street North between 50th Avenue North and the 54th Avenue North canal.	Underway	12/2024	Placido Bayou	SWF Tampa Bay	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Lafitte Drive BMPs	Stormwater	Design, permitting and construction of flood protection best management practices to improve the vicinity of Lafitte Drive in the Sea Pines neighborhood in western Pasco County.	Underway	12/2026	Hammock Creek	SWF Tampa Bay	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	900,000.00	731,417.00
2.3.0	Bowlees Creek Pennsylvania Avenue Flow Diversion System	Stormwater	Design, permitting and construction of a pipe conveyance system and nutrient baffle box to reroute stormwater from the main truck line of Pennsylvania Avenue to the Pittsburgh Drain, along 59th Avenue East, located within the Bowless Creek Watershed.	Underway	12/2024	Bowlees Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Park Avenue Streetscape Improvements	Stormwater	Construction of stormwater BMPs along East Park Avenue to improve water quality discharging into Lake Wales, a nutrient impaired water body within the Ridge Lakes, a District regional priority water body.	Underway	12/2024	Ridge Lakes	N/A	N/A	0.000	59.00	6.00	4.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Lake June-in-Winter Catfish Creek BMPs	Stormwater	Design, permitting and construction of stormwater BMPs in Catfish Creek to improve water quality in Lake June-In-winter, a Lake Wales Ridge Lake.	Underway	12/2024	Ridge Lakes	N/A	N/A	0.000	205.00	42.00	2,760.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Indian Rocks Beach 2nd St and 16th Ave BMPs	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Indian Rocks Beach to improve water quality discharging to Clearwater Harbor.	Underway	10/2025	Clearwater Harbor	N/A	N/A	0.000	109.00	16.00	16.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Marion Oaks Bioswale Enhancements	Stormwater	Construction of stormwater BMP retrofits in the Marion Oaks community to improve water quality discharging to Wilson Head, Citrus Blue, and Gum Springs.	Underway	12/2024	Wilson Head, Citrus Blue and Gum Springs	N/A	N/A	0.000	141.00	35.00	192.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Anna Maria BMPs, Phase N	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Anna Maria to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Planned	TBD	Tampa Bay	N/A	N/A	0.000	217.00	0.00	50.00	0.00	0.00	0.00	434,990.00	0.00
2.3.0	Myakka State Forest Water Quality and Bank Stabilization	Natural System Restoration	Construction of a water quality and stabilization project at the Myakka State Forest property. The project will recover and enhance an impacted wetland and conveyance that has been impacted by severe erosion.	Completed	10/2025	Myakka River, Charlotte Harbor	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Anna Maria BMPs, Phase M	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Anna Maria to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Underway	10/2025	Tampa Bay	N/A	N/A	0.000	185.00	32.00	43.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Roosevelt Creek Channel 5 Improvements	Natural System Restoration	Modification of a salinity barrier, sediment removal and exotic species control on Roosevelt Creek Channel 5 to restore natural systems associated with Tampa Bay, a SWIM priority water body.	Underway	12/2025	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Central Holmes Beach BMPs - Phases F, G, and H	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Holmes Beach to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Underway	12/2025	Tampa Bay	N/A	N/A	0.000	284.00	47.00	30.00	0.00	0.00	0.00	256,250.00	0.00
2.3.0	Starkey M10 Stormwater Facility Quality Improvements	Stormwater	Construction of a stormwater pond and modification of an existing stormwater system to improve water quality discharging to Boca Ciega Bay within the Tampa Bay watershed, a SWIM priority water body.	Underway	06/2025	Tampa Bay	N/A	N/A	0.000	492.00	146.00	114.00	0.00	0.00	0.00	0.00	0.00

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Activity/ Sub-Activity/ Budget Reference	Project Name	Project Type	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2023-24)	Future District Funding Commitments
2.3.0	Weedon Island Tidal Marsh	Natural System Restoration	Design, permitting, and construction of hydrologic restoration by eliminating stagnant ditches, dredging existing ditches to improve circulation, and restoring diurnal sheet flow by removing spoil mounds in the Weedon Island Preserve.	Underway	06/2024	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Rubonia Stormwater Quality Improvements	Stormwater	Construction of stormwater management system to provide enhanced treatment above permit requirements for runoff from the historic Rubonia subdivision, in Manatee County and the reduction of pollutant loads to Tampa Bay, a SWIM priority waterbody	Underway	12/2022	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	41.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Anna Maria BMPs, Phase L	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Anna Maria to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Completed	12/2023	Tampa Bay	N/A	N/A	0.000	116.00	20.00	26.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Phillipe Bay Stormwater Quality Upgrades	Stormwater	Construction of stormwater BMPs for the Phillippe Bay Neighborhood Association, a private entity, to improve water quality discharging into Tampa Bay, a SWIM priority water body.	Underway	12/2024	Tampa Bay	N/A	N/A	0.000	97.00	30.00	27.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Ibis Stormwater Pond Retrofit	Stormwater	Construction of stormwater BMP's to improve water quality discharging into the Tampa Bay watershed, a SWIM priority water body.	Underway	03/2023	Tampa Bay	N/A	N/A	0.000	30.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Southeast Riverside Water Quality Improvements	Stormwater	Design and construction of stormwater improvement BMPs and a collection system for currently untreated areas in the City of Palmetto to reduce pollutant loads to the Manatee River and ultimately Tampa Bay, a SWIM priority waterbody.	Completed	12/2023	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	155.00	0.00	62.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Boyd Hill Nature Preserve	Natural System Restoration	Design, permitting, and construction of freshwater wetlands and coastal uplands within the Boyd Hill Nature Preserve in Pinellas County.	Underway	05/2024	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Terra Ceia Ecosystem Restoration, Phase 2	Natural System Restoration	Restore and enhance wetlands and coastal uplands on the 285-acre Huber Tract and Frog Creek Tract. Removal of non-native vegetation on both tracts followed by native plant revegetation.	Underway	03/2023	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Frog Creek Wetland Restoration at Terra Ceia	Natural System Restoration	Hydrologic and habitat enhancement and restoration of approximately 100 acres on District owned Frog Creek Tract. Project includes creation of littoral zones and freshwater wetlands within interconnected borrow pits and invasive vegetation removal.	Underway	09/2022	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Mobbly Bayou Habitat Restoration	Natural System Restoration	Restore and enhance of tidal creeks and mangrove dominated tidal habitats to improve tidal circulation within the 380-acre Mobbly Bayou Preserve and Old Tampa Bay. The preserve is jointly owned by Pinellas County and the City of Oldsmar.	Underway	12/2025	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Gully Creek Upland Restoration	Natural System Restoration	Restore and create upland communities within and adjacent to the Little Manatee River floodplain.	Underway	04/2026	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Palm River Restoration, Phase 2	Natural System Restoration	Construction and enhancement of 53 acres of coastal habitat including freshwater wetlands and associated uplands, and stormwater treatment for 436 acres of urban watershed. Also included is non-native or invasive vegetation removal.	Underway	08/2023	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Kracker Avenue Restoration	Natural System Restoration	Enhancement, restoration, and creation of a coastal mosaic including freshwater, estuarine, and upland habitats within the Hillsborough County owned 25-acre parcel. The site was formerly a fish farm with approximately 235 abandoned fish farm ponds.	Underway	12/2025	Tampa Bay	N/A	Tampa Bay RAP-4b	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Balm Boyette Habitat Restoration	Natural System Restoration	Design, permitting, construction, and vegetation maintenance of stream restoration and wetland enhancement/creation on former mined lands in the Alafia River watershed utilizing grant funding made available through the Mulberry Phosphate Spill Fund.	Underway	08/2025	Fishhawk Creek, Alafia River, Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Three Sisters Canal Shoreline Stabilization Feasibility Study & Construction	Natural System Restoration	Final design, permitting and construction of shoreline stabilization along the canal shoreline adjacent to the Three Sisters Springs Property located within the Crystal River/Kings Bay springs system, a SWIM priority waterbody.	Underway	09/2024 (includes 1 year maintenance)	Kings Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Cambridge Greens Septic to Sewer	Domestic Wastewater	30% design, third-party review (TPR), final design, permitting, and construction of a sewer system necessary for connection of existing septic tanks. The benefit is the reduction of nitrogen by an estimated 3,211 lbs./yr. TN.	Underway	06/2027	Crystal River/Kings Bay Springshed	SWF Northern (excluding CFWI)	Kings Bay / Crystal River BMAP	0.000	3,211.00	0.00	0.00	312.00	TBD	0.00	0.00	0.00
2.3.0	Coral Creek Ecosystem Restoration, Phase 2	Natural System Restoration	Herbicide treatments for nuisance and exotic plants	Completed	09/2021	Charlotte Harbor	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Boca Grande Area Drainage Improvements	Stormwater	Construction of a stormwater system within the Boca Grande neighborhood in the City of Punta Gorda.	Underway	12/2024	Charlotte Harbor	N/A	N/A	0.000	311.00	72.00	50.00	0.00	0.00	0.00	0.00	0.00
2.3.0	BMPs Avenues B and C	Stormwater	Design, permitting and construction of stormwater retrofits in the City of Bradenton Beach to improve water quality discharging to Sarasota Bay, a SWIM priority water body.	Underway	09/2024	Sarasota Bay	N/A	N/A	0.000	676.00	0.00	34.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Best Management Practices, Phase K	Stormwater	Design, permitting, and construction of stormwater retrofits in the City of Anna Maria to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Completed	12/2022	Tampa Bay, Sarasota Bay	N/A	N/A	0.000	178.00	36.00	53.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Created Wetlands System	Stormwater	Construction of an approximately 18 acre treatment wetland system adjacent to the Bobby Jones Golf Course on property owned by the City of Sarasota to improve water quality discharging to Sarasota Bay, a SWIM priority water body.	Underway	03/2024	Sarasota Bay	N/A	N/A	0.000	906.00	336.00	5,800.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Quads Park Habitat Restoration	Natural System Restoration	Construction of a wetland and upland creation and enhancement.	Cancelled	N/A	Sarasota Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Ridge Implementation of Stormwater BMPs	Stormwater	Design, permitting, and construction of stormwater LID BMPs within the urban public right-of-way and park areas in the City of Winter Haven to reduce nutrient loads into the Winter Haven Chain of Lakes, a SWIM priority waterbody	Underway	06/2024	Winter Haven Chain of Lakes	N/A	N/A	0.000	0.00	3.00	4.50	0.00	0.00	0.00	0.00	0.00
2.3.0	Old Homosassa Septic to Sewer	Domestic Wastewater	30% design, third-party review (TPR), final design, permitting, and construction of a sewer system necessary for connection of existing septic tanks. The benefit is the reduction of nitrogen by an estimated 907 lbs./yr. TN.	Underway	01/2028	Chassahowitzka/Homosassa Springshed	SWF Northern (excluding CFWI)	Homosassa / Chassahowitzka BMAP	0.000	907.00	0.00	0.00	95.00	TBD	0.00	0.00	0.00
2.3.0	Old Homosassa Downtown North Septic to Sewer	Domestic Wastewater	30% design, third-party review (TPR), final design, permitting, and construction of a sewer system necessary for connection of existing septic tanks.	Cancelled	N/A	Homosassa River	SWF Northern (excluding CFWI)	Homosassa / Chassahowitzka BMAP	0.000	847.00	0.00	0.00	75.00	TBD	0.00	0.00	0.00
2.3.0	Old Homosassa Park Septic to Sewer	Domestic Wastewater	Septic to sewer conversion in Old Homosassa Park area. Design, permitting and construction will provide for removal of 55 septic tanks and 525 lbs/yr of total nitrogen.	Cancelled	N/A	Homosassa river	SWF Northern (excluding CFWI)	Homosassa / Chassahowitzka BMAP	0.000	525.00	0.00	0.00	55.00	55.00	0.00	0.00	0.00

Activity/ Sub-Activity/ Budget Reference	Project Name	Project Type	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2023-24)	Future District Funding Commitments
2.3.0	Rainbow Springs 5th Replat Stormwater Retrofit	Stormwater	Construction of stormwater BMP retrofits to improve water quality discharging into Rainbow Springs, a SWIM priority water body.	Underway	12/2023	Rainbow River	N/A	Rainbow BMAP	0.000	102.00	0.00	58.00	0.00	0.00	0.00	0.00	0.00
2.3.0	State Road 200 Septic to Sewer	Water Resource and Water Supply Development	Design, permitting and construction of a municipal sewer system connections including connection and impact fees, Tank abandonment and necessary components located within the Rainbow River BMAP but outside the Rainbow Springs Priority Focus Area .	Cancelled	N/A	Rainbow River	SWF Northern (excluding CFWI)	N/A	0.000	607.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Weeki Wachee River Channel Restoration	Natural System Restoration	Remove sediment in 1.6 miles of the Weeki Wachee River to restore river channel structure. Ancillary benefits include restoring river bottom habitats, increasing submerged aquatic vegetation, and ensuring adequate depth of manatee passage.	Underway	06/2024	Weeki Wachee River	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Weeki Wachee Springshed Nitrogen Removal Stormwater Retrofits	Stormwater	Design, permitting and construction of stormwater BMPs to retrofit existing retention areas with denitrification cells utilizing biosorption activated media (BAM). The retention areas are within three miles of the Weeki Wachee Springs headspring.	Underway	06/2024	Weeki Wachee River	N/A	Weeki Wachee BMAP	0.000	700.00	0.00	785.00	0.00	0.00	0.00	0.00	0.00
2.3.0	Weeki Wachee Sediment Management Structures	Natural System Restoration	Design and permitting of sediment management structures along the Weeki Wachee River to support ongoing restoration activities.	Underway	06/2023	Weeki Wachee River, Gulf Springs Coast	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.1.0	Flying Eagle West Dike Road Airboat Slide Construction	Recreation	This project will construct an airboat slide at the Flying Eagle Preserve to provide a centralized crossing location for boaters navigating between the Chain of Lakes and the Withlacoochee River, while minimizing road maintenance costs.	Completed	N/A	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Flood Control Structure Gate Replacement and Drum & Cable Conversions	Flood Control	On District-owned flood control structures, there are gates and lift systems that are aging. This project is for the replacement of the existing gates with stainless steel gates and the conversion of lift systems with electric drum and cable systems.	Planned	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	7,250,000.00	18,000,000.00
3.2.0	Medard Dam Toe Drain Replacements	Flood Control	Design and construction for replacement of the toe drains at Medard dam. Anomalous water levels in a piezometer on the dam led to the identification of several deficiencies that render the toe trains ineffective at reducing water pressure in the dam.	Completed	07/2022	Alafia River	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Bryant Slough Water Conservation Structure Rehabilitation	Other	Repair or potentially replace the water conservation structure referred to as Bryant Slough Structure which regulates flow through Bryant Slough from the Inverness Pool. It is also operated to maintain desirable water levels in the Inverness Pool.	Underway	07/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	S-353 Flood Control Structure Spillway Rehabilitation	Flood Control	Design and repair toe drains located at the base of the spillway at Structure S-353 which was built in the late 1960's is located on Lake Tsala Apopka Outfall Canal (C-331), between the Withlacoochee River and the Hernando Pool.	Underway	07/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Medard Reservoir Water Conservation Structure Rehabilitation	Other	Design and repair of downstream revetment at Medard reservoir which includes monitoring geometry of repair after high-flow releases to see if there are any displacements of riprap focusing on whether there appears to be loss of underlying materials.	Underway	07/2024	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Sawgrass Lake Flood Control Structure Rehabilitation	Flood Control	Assessment and design of a cathodic protection system for the saltwater-facing Sawgrass Structure. Built in 1976, this structure contains reinforced concrete, and the steel is subject to chloride intrusion which results in potential corrosion.	Underway	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00
3.2.0	Wysong Water Conservation Structure Refurbishment	Other	Design, permitting and construction of the replacement of the existing Water Conservation Structure gates and the Lock gates.	Underway	04/2025	Withlacoochee River	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Tsala Apopka Golf Course Water Conservation Structure Gate Modification	Other	Modify existing Golf Course Structure to increase the capacity, allow for more efficient releases during high water times to assist in flood protection within the lake chain, and help maintain adopted minimum flows and minimum water levels (MFLs).	Underway	09/2024	Tsala Apopka Chain	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Nettles Water Conservation Structure New Construction	Other	Design and construct a water conservation structure referred to as the Nettles Structure. The structure will connect Lake Hanna and Lake Stemper through a canal and wetland conservation area.	Underway	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Medard Reservoir Sump Pump Construction	Flood Control	Design, construction and installation of pumps in sumps for toe drains at Medard dam for when water levels in the outfall channel rises above the outlet for a toe-drain system.	Underway	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	Medard Reservoir Sump Pump Construction	Flood Control	Design, construction and installation of pumps in sumps for toe drains at Medard dam for when water levels in the outfall channel rises above the outlet for a toe-drain system.	Underway	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3.2.0	S-551 Flood Control Structure Cathodic Protection System	Flood Control	Repair the S-551 structure which is 50 years old and suffers from widespread corrosion of reinforcement steel and spalling of concrete exasperated by saltwater from Tampa Bay.	Underway	07/2024	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	800,000.00	0.00
3.2.0	S-160 Flood Control Structure Cathodic Protection System	Flood Control	Repair the S-160 structure which is 50 years old and suffers from widespread corrosion of reinforcement steel and spalling of concrete exasperated by saltwater from Tampa Bay.	Underway	07/2025	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	2,500,000.00	0.00

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VIII. Appendices

D. Outstanding Debt

This section is not applicable to the Southwest Florida Water Management District.

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VIII. Appendices

E. Consistency Issues for Fiscal Year 2022–23

1. Prior Fiscal Years' Summary

In fiscal year (FY) 2011–12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In FY2012–13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at South Florida Water Management District Tier 1, Southwest Florida Water Management District (District) and St. Johns Water Management District at Tier 2, and Northwest Florida Water Management District and Suwannee River Water Management District at Tier 3. The Tier 2 and Tier 3 districts adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering, and science.

Additionally, the performance metrics were evaluated and now include 8 Consumptive Use Permits, 9 Environmental Resource Permits, 1 Mission Support, 4 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

In November 2011, the District instituted a replacement standard that went above the DMS standards for mileage on gasoline vehicles. Concurrently, the District adopted a change in the minimum vehicle replacement age requirement to 10 years, in lieu of 12 years.

2. Current Fiscal Year's Summary

a) Staff Levels/Reorganization

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The FY2022–23 Adopted Budget increased the Full-Time Equivalent (FTE) positions from 574 FTEs to 583 FTEs. The nine additional FTEs were essential to ensure the District continues to meet its regulatory responsibilities without reducing the level of service provided to the permitting community. Prior to FY2022–23, the District maintained staffing levels at 574 FTEs since FY2014–15 when it reduced its workforce by 11 FTEs from 585 FTEs. The District continues to evaluate and implement opportunities to achieve staffing efficiency. Each vacancy is subject to review, as it occurs, up through the District's executive management team to assess whether it is appropriate to refill, reallocate, or eliminate to meet operational needs. Staffing levels continue to be reviewed through the budget development process as part of the District's budget efficiency efforts.

b) Health Insurance

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

VIII. Appendices

Prior to 2016, the District had been in a fully insured Health Insurance Plan. On October 27, 2015, the District's Governing Board approved the move to a self-funded Health Insurance Plan for calendar year 2016 and adopted a resolution to commit funds in the amount of \$1.7 million as a Health Insurance Reserve Fund. To mitigate this risk, the District purchases Stop Loss insurance that will cover higher-than-anticipated claims. After seven calendar years (2016 through 2022), the District's plan performance has been significantly favorable compared to estimated costs under a fully insured Health Insurance Plan.

c) Contract and Lease Renewals

Water management districts continue to examine their existing contracts or lease agreements and seek price concessions from their vendors. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

The District began evaluating all current and new contractual arrangements to seek price concessions. Although it has achieved concessions with vendors in recent years and will continue this effort, recent economic impacts have narrowed the opportunities.

IX. Contacts



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