

Fiscal Year 2022–2023

Preliminary Budget Submission

Pursuant to Section 373.535, Florida Statutes



Southwest Florida
Water Management District

WATERMATTERS.ORG • 1-800-423-1476

January 15, 2022

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Southwest Florida Water Management District

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Pasco

Brian J. Armstrong, P.G.

Executive Director

January 15, 2022

The Honorable Wilton Simpson
President of the Senate
409 The Capitol
404 South Monroe Street
Tallahassee, FL 32399-1100

The Honorable Chris Sprowls
Speaker of the House of Representatives
420 The Capitol
402 South Monroe Street
Tallahassee, FL 32399-1300

Chairs of Legislative Committees and Subcommittees with fiscal jurisdiction
(see attached distribution list)

Subject: Southwest Florida Water Management District
Preliminary Budget Submission for Fiscal Year 2022-23

Dear Senate President, Speaker of the House, and Legislative Chairs:

In accordance with section 373.535, Florida Statutes, the Southwest Florida Water Management District (District) respectfully submits its Preliminary Budget Submission for fiscal year (FY) 2022-23. The preliminary budget emphasizes our commitment to protecting and restoring Florida's water resources while meeting Governing Board priorities, legislative directives, and the District's Five-Year Strategic Plan; and ensuring the core mission of water supply, water quality, flood protection, and natural systems is achieved. The budget also furthers the Governor's priorities for Florida's environment and the Legislature's support of those priorities, including projects to restore springs, reduce pollution, and develop alternative water supplies (AWS). In addition, our long-term funding plan demonstrates that the District's fiscal resources, supplemented with prudently managed project reserves, can support a healthy investment in water resources and the economy.

The District's FY2022-23 preliminary budget totals \$196,608,333, compared to the FY2021-22 current amended budget of \$198,049,447. The operating budget of \$86,552,039 is 44 percent of the preliminary budget. Maintaining operational costs well below current ad valorem revenue levels provides the District with the funding capacity to sustain a significant investment of \$110,056,294 in projects, representing 56 percent of the preliminary budget.

Dedicated to solving the region's water resource issues through cooperative programs, primarily its Cooperative Funding Initiative, the District will put tax dollars to work by leveraging \$82,987,745 through public and private partnerships resulting in a total investment of more than \$153 million for sustainable AWS development, water quality

improvements, and other water resource management projects. Exemplifying our commitment to prudently manage financial resources, the District continues to work closely with its local partners to ensure that capital projects are efficiently and effectively constructed for the benefit of our regional water resources and economies.

Key initiatives in the District's FY2022-23 preliminary budget include:

- \$24.1 million for development of AWS to ensure an adequate supply of water resources for all existing and future reasonable and beneficial uses.
- \$7.1 million for the Facilitating Agricultural Resource Management Systems (FARMS) program to implement agricultural Best Management Practices (BMPs).
- \$8.3 million for water quality improvement projects to treat stormwater runoff before discharging directly or indirectly to water bodies.
- \$16.5 million for springs initiatives to restore springs and spring-fed rivers to improve water quality and clarity, and restore natural habitats such as: shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions.
- \$24.7 million for Watershed Management Program projects:
 - \$7.4 million for the modeling and planning phases to determine local and regional floodplain information, and flood protection status and trends to support floodplain management decisions and initiatives.
 - \$17.3 million for the implementation phase involving construction of preventive and remedial projects and BMPs to address potential and existing flooding problems.
- \$10.9 million for the management of 86 water control structures, 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts.
- \$5.6 million to manage approximately 453,000 acres of conservation lands for the statutorily-mandated purposes of protecting and restoring their natural condition.
- \$3.7 million for Minimum Flows and Minimum Water Levels (MFLs) activities for streams, estuaries, lakes, aquifers, wetlands, and springs:
 - \$2.1 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review.
 - \$1.6 million to implement recovery efforts to prevent significant harm and re-establish the natural ecosystem.

We deliver to you a budget designed to live within our means, meet statutory requirements, operate on a pay-as-you-go basis without debt, and demonstrate our commitment to continually look for opportunities to increase efficiencies while improving the services we provide to the public.

Please contact John Campbell, Division Director, Management Services; Amanda Rice, Assistant Executive Director; or myself if you require any additional information. We look forward to working with you, the Executive Office of the Governor, and the Department of Environmental Protection as we work toward the adoption of the budget on September 20, 2022.

Sincerely,



Brian J. Armstrong, P.G.
Executive Director

Senate President, Speaker of the House, and Legislative Chairs
Subject: Southwest Florida Water Management District
Preliminary Budget Submission for Fiscal Year 2022-23
January 15, 2022
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Recipients of the Preliminary Budget Submission for Fiscal Year 2022-23:

Executive Office of the Governor

Ron DeSantis, Governor
Taylor Schrader, Director of Executive Staff

Florida Senate

Office of Senate President

Wilton Simpson, President

Senate Committee on Appropriations

Kelli Stargel, Chair (Alternating Chair of Joint Legislative Budget Commission)
Tim Sadberry, Staff Director

Senate Appropriations Subcommittee on Agriculture, Environment, and General Government

Ben Albritton, Chair
Giovanni Betta, Staff Director

Senate Committee on Environment and Natural Resources

Jason Brodeur, Chair
Ellen Rogers, Staff Director

Senate Committee on Governmental Oversight and Accountability

Jeff Brandes, Chair
Joe McVane, Staff Director

Florida House of Representatives

Speaker of the House

Chris Sprowls, Speaker

House Appropriations Committee

Jay Trumbull, Chair (Alternating Chair of Joint Legislative Budget Commission)
Eric Pridgeon, Staff Director

House Agriculture & Natural Resources Appropriations Subcommittee

Josie Tomkow, Chair
Dawn Pigott, Budget Chief

State Affairs Committee

Ralph E. Massullo, MD, Chair
Heather Williamson, Staff Director

House Environment, Agriculture & Flooding Subcommittee

James Buchanan, Chair
Alexandra Moore, Policy Chief

House Government Operations Subcommittee

Jason Fischer, Chair
Lance Toliver, Policy Chief

Florida Department of Environmental Protection

Shawn Hamilton, Secretary
Leslie Reed, Chief of Staff
Adam Blalock, Deputy Secretary, Division of Ecosystems Restoration
Kristine Morris, Assistant Deputy Secretary, Division of Ecosystems Restoration
Edward C. Smith, Director, Office of Water Policy & Ecosystems Restoration
Stefani Weeks, Environmental Administrator, Office of Water Policy & Ecosystems Restoration
Adrienne Pennington, Operations Review Specialist, Office of Water Policy & Ecosystems Restoration

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I. Foreword

This Preliminary Budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-126, Laws of Florida), which made significant revisions to sections 373.503, 373.535, and 373.536, Florida Statutes and provided the Legislature additional oversight of the water management districts' budgets. This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and floodplain management, and natural systems.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP), and all five water management districts. The report's standardized format utilizes six statutorily-identified district program areas listed below:

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Works and Lands
4. Regulation
5. Outreach
6. Management and Administration

The Legislature may annually review the Preliminary Budget for each district. On or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts and provide a copy of the comments to the EOG. Each district is required to respond to any comments in writing on or before March 15 of each year to the President of the Senate, the Speaker of the House of Representatives, and the EOG. If, following such review, the Legislature does not take any further action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

In compliance with statutory requirements, the Southwest Florida Water Management District submits this January 15 Preliminary Budget for review to the President of the Senate, the Speaker of the House of Representatives, and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Standardized definitions and acronyms that may help in reviewing this document have been provided on the DEP website <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

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II. Introduction

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: Environmental Land and Water Management Act, Comprehensive Planning Act, Land Conservation Act, and Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA), Chapter 373, Florida Statutes, granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using the taxing authority that emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Department of Environmental Protection.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

The Southwest Florida Water Management District (District) was established in 1961 to operate and maintain several large flood protection projects. Since then, legislative action and state agency delegation have expanded the District's responsibilities to include managing water supply and protecting water quality and the natural systems in response to evolving water management challenges. The District, along with the other four water management districts, works with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the websites and contact officials at each district. The Southwest Florida Water Management District's website is www.WaterMatters.org.

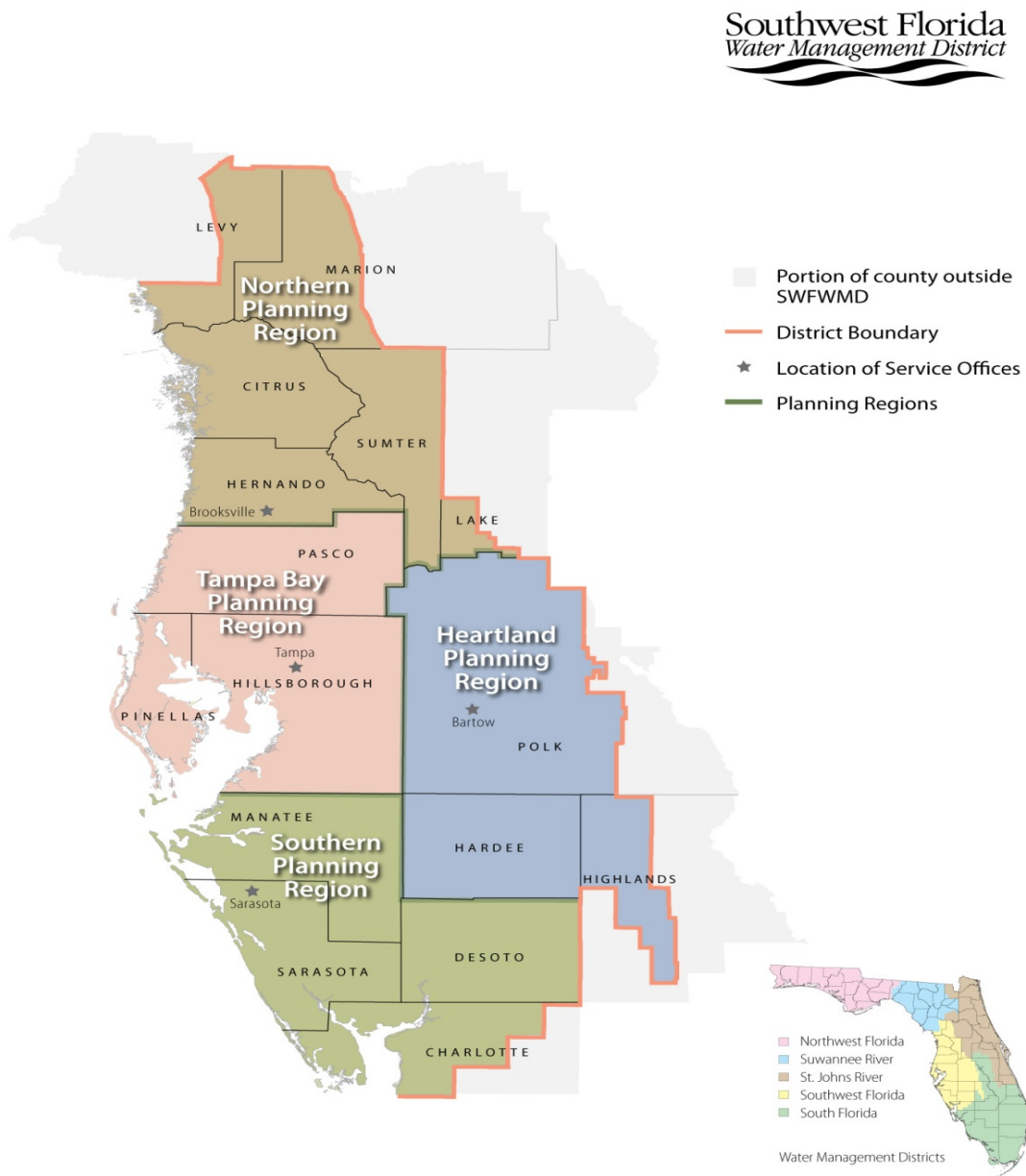
II. Introduction

B. Overview of the District

The District includes about 17 percent of the state's total area. The District encompasses all or part* of 16 counties from Levy County in the north to Charlotte County in the south and extends from the Gulf of Mexico east to the highlands of central Florida, as further illustrated in Figure 1 below.

Charlotte*	Citrus	DeSoto	Hardee
Hernando	Highlands*	Hillsborough	Lake*
Levy*	Manatee	Marion*	Pasco
Pinellas	Polk*	Sarasota	Sumter

Figure 1. District Map



II. Introduction

The District contains 97 local governments spread over approximately 10,000 square miles with a total population estimated to be 5.4 million. Several heavily populated and rapidly growing urban areas lie within this District, as does much of Florida's most productive agricultural land and phosphate mining areas. The region also contains the Green Swamp (headwaters for the Peace, Hillsborough, Withlacoochee, and Oklawaha rivers) and numerous lakes, springs, streams, and ponds. There are more than 200 springs within the District. Many of these springs are part of the five first-magnitude spring groups: Chassahowitzka River, Crystal River/Kings Bay, Homosassa River, Rainbow River, and Weeki Wachee River. For planning purposes, the District is divided into four regions: Northern, Tampa Bay, Heartland, and Southern.

The District is a regional governmental authority (special district) involved in many aspects of water management. The District was created in 1961 by a special act of the Florida Legislature to serve as local sponsor of the Four Rivers Basin, Florida flood-control project designed by the U.S. Army Corps of Engineers. This law was later incorporated into Chapter 373, Florida Statutes (F.S.). Chapter 373, F.S., establishes funding and general administrative and operating procedures for all five of Florida's water management districts and mandates their overall responsibilities. Like the other water management districts, this District is independently governed by its Governing Board and works closely with the Executive Office of the Governor and the Department of Environmental Protection (DEP).

The districts' original focus on flood control was expanded to include water use regulation and permitting, water shortage and conservation planning, water resource and supply development, water research assistance, minimum flows and minimum water levels, structural and non-structural forms of flood control, aquatic plant control, hydrologic investigations, land acquisition and management, and public education. In 1982, the DEP further expanded the districts' duties by delegating public supply well construction and stormwater management permitting. These tasks represented the districts' first direct involvement in water quality aspects of resource management.

In 1992, the DEP delegated dredge and fill permitting activities, which in 1995 were combined with management and storage of surface water permitting activities, to form the Environmental Resource Permitting program. In 1997, the water management districts were given the additional requirement of creating a Five-Year Water Resource Development Work Program that describes the implementation strategy for the water resource development component of each approved regional water supply plan developed.

The District's operations are directed by a 13-member Governing Board. Appointed by the Governor and confirmed by the Senate, Governing Board members are unpaid volunteers representing diverse backgrounds and interests. Board members, who must live within the District, serve four-year terms. The Governing Board determines the District's overall policies, executes its statutory and regulatory responsibilities, administers contracts, and authorizes tax levies and budgets in accordance with the Truth in Millage (TRIM) statutory budgetary hearing process. The Governing Board appoints the District's Executive Director, subject to approval by the Governor and the Florida Senate, and appoints the District's Inspector General.

The District's primary funding source is ad valorem taxes, although revenues are also derived from state and federal appropriations, permit fees, interest earnings, and other sources. The taxing capabilities of the District are established by the Legislature within the limits set by the Florida Constitution.

II. Introduction

C. Mission and Guiding Principles of the District

The District assumes its responsibilities as authorized in Chapter 373, Florida Statutes, and other chapters of the Florida Statutes by directing a wide range of programs, initiatives, and actions. Its Governing Board has adopted the following formal Mission Statement and has made it an integral part of its overall budget philosophy and structure:

“The mission of the Southwest Florida Water Management District is to protect water resources, minimize flood risks, and ensure the public’s water needs are met.”

The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AOR), as well as strategic initiative goals implemented to meet the AOR goals:

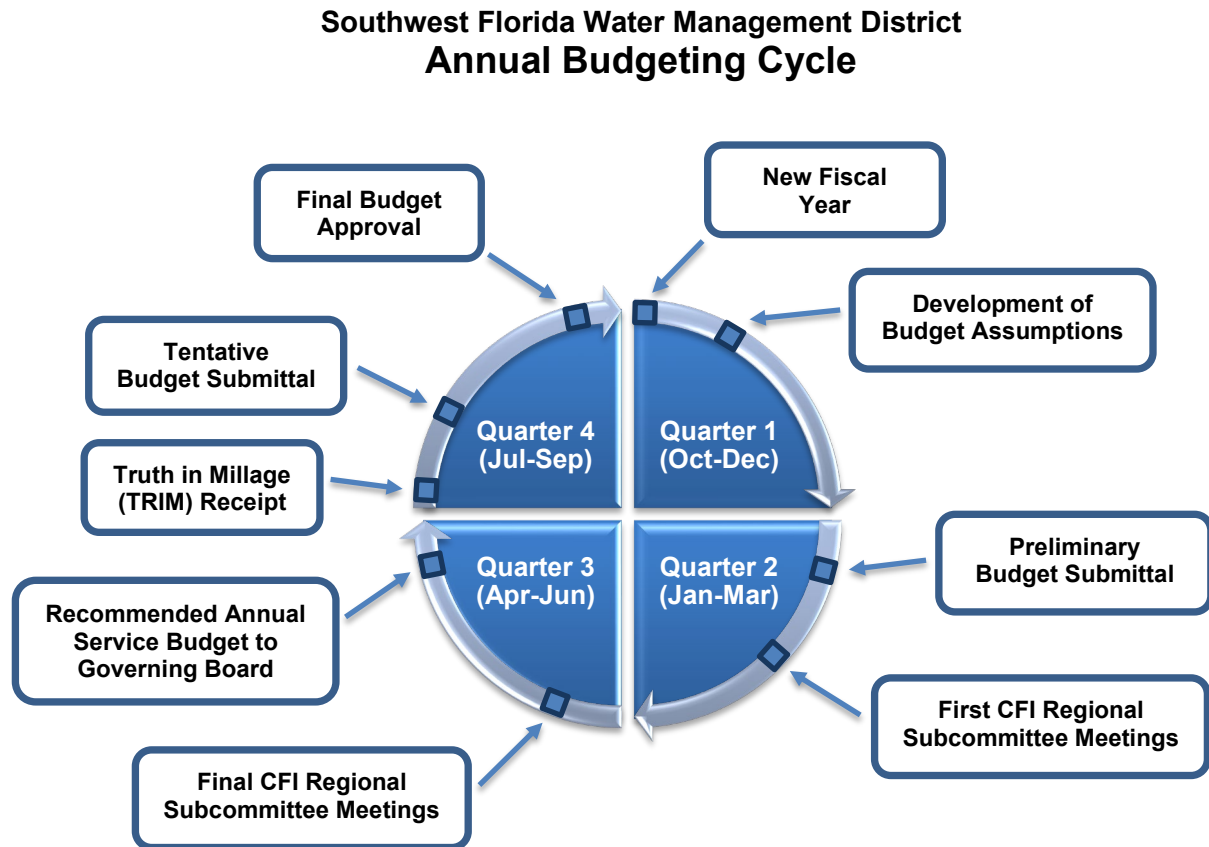
- **Water Supply** – Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
 - ***Regional Water Supply Planning:*** Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.
 - ***Alternative Water Supplies:*** Increase development of alternative sources of water to ensure groundwater and surface water sustainability.
 - ***Reclaimed Water:*** Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.
 - ***Conservation:*** Enhance efficiencies in all water-use sectors to ensure beneficial use.
- **Water Quality** – Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
 - ***Assessment and Planning:*** Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.
 - ***Maintenance and Improvement:*** Develop and implement programs, projects, and regulations to maintain and improve water quality.
- **Flood Protection and Floodplain Management** – Minimize flood damage to protect people, property, infrastructure, and investment.
 - ***Floodplain Management:*** Collect and analyze data to determine local and regional floodplain information and flood protection status and trends to support floodplain management decisions and initiatives.
 - ***Maintenance and Improvement:*** Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and conservation structures to minimize flood damage while preserving the water resource.
 - ***Emergency Flood Response:*** Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.
- **Natural Systems** – Preserve, protect, and restore natural systems to support their natural hydrologic and ecologic functions.
 - ***Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring:*** Establish and monitor MFLs, and where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.
 - ***Conservation and Restoration:*** Restoration and management of natural ecosystems for the benefit of water and water-related resources.

II. Introduction

D. Development of the District Budget

The District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees, and its subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Additionally, meeting schedules and budget information are available on the District's website at www.WaterMatters.org. Figure 2 shows the cyclical nature of this process.

Figure 2. Budget Process



On October 19, 2021, the Governing Board approved budget preparation assumptions to be used for development of the District's fiscal year (FY) 2022-23 Preliminary Budget. The Preliminary Budget was then finalized and the draft report was prepared.

On December 14, 2021, the Governing Board approved the draft FY2022-23 Preliminary Budget for submission to the Legislature. The District then submitted the FY2022-23 Preliminary Budget to the Florida Legislature on January 15, 2022.

In February 2022, the District's four regional subcommittees of the Governing Board will hold their first ranking meetings to review the FY2022-23 Cooperative Funding Initiative (CFI) requests submitted by cooperators within each planning region. The purpose of these meetings is to allow the public an opportunity to provide input locally and for Board members to ask questions of the applicants and staff.

II. Introduction

In April 2022, the four regional subcommittees will hold their final ranking meetings. Applicants are given the opportunity to address the subcommittees regarding their projects and rankings. At the conclusion of the meetings, the subcommittees will finalize the project rankings and their funding recommendations for submittal to the full Governing Board on May 24, 2022.

On May 24, 2022, the Governing Board will approve the final rankings and funding of CFI projects to be included in the FY2022-23 Recommended Annual Service Budget (RASB).

On June 21, 2022, the FY2022-23 RASB will be presented to the Governing Board as part of the Finance/Outreach and Planning Committee agenda. This includes an overview of the recommended budget by fund, revenues, and expenditures.

On July 1, 2022, the Certifications of Taxable Value for the District's 16 counties will be received by the District.

On July 26, 2022, a budget update will be provided to the Governing Board as part of the Finance/Outreach and Planning Committee agenda, including information regarding the results of the county Certifications of Taxable Value received in July. Following the update, the Governing Board will adopt a proposed FY2022-23 millage rate and approve a draft Tentative Budget for submission.

The Standard Format Tentative Budget Submission report reflecting the District's proposed budget for FY2022-23 will be submitted on August 1, 2022 to the Executive Office of the Governor (EOG), the President of the Senate, the Speaker of the House, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over the water management districts, the Secretary of the Department of Environmental Protection, and each county commission within the District's boundaries for review and comment. The Tentative Budget report will address any thresholds established by subsection 373.536(5)(c), Florida Statutes (F.S.), or requested by the EOG or Legislative Budget Commission (LBC) pursuant to subsection 373.536(5)(b), F.S., that have been exceeded since the submittal of the Preliminary Budget on January 15, 2022.

Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for FY2022-23, as well as the rolled-back rate and the date, time, and location of the public hearings on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on Tuesday, September 6, 2022, at 5:01 p.m. at the Tampa Office located at 7601 Highway 301 North, Tampa, Florida. The second and final public hearing will take place on Tuesday, September 20, 2022, at 5:01 p.m. also at the Tampa Office. Written disapproval of any provision in the Tentative Budget by the EOG or LBC must be received by September 13, 2022 (at least five business days prior to the final budget adoption hearing).

II. Introduction

E. Budget Guidelines

The District developed its budget under guidelines previously established which include:

- Reviewing, on an ongoing basis, personnel, programs, and activities to ensure that each district is meeting its core mission areas without increasing costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances;
- Avoiding new debt; and
- Furthering the Governor's priorities and the Legislature's support of those priorities.

The District's specific guidelines established by the Governing Board and management staff include the following budget assumptions used to develop the fiscal year (FY) 2022-23 Preliminary Budget.

Revenues

- Ad Valorem Revenues – based on a rolled-back millage rate; with an estimated 3.11 percent increase accounting for growth from new construction.
- Permit and License Fees – based on recent permit fees collected and permitting estimates for FY2022-23.
- Interest Earnings on Investments – based on an estimated 0.75 percent yield on investments and projected cash balances.
- Balance from Prior Years – based on the utilization of fund balances available per the District's draft financial statements for fiscal year ended September 30, 2021, and available funds generated from the sale of District conservation lands or real estate interests. This amount will be adjusted in March 2022, following the completion of the annual audit.
- Use of Reserves – only utilized to fund projects.
- Local Revenues – based on cooperators' share for projects, primarily funded through the District's Cooperative Funding Initiative, where the District is serving as the lead party.
- State Revenues – based on agreements with state agencies for ongoing initiatives, prior state appropriations which are available to be included in the budget, and estimated 2022 appropriations from recurring state programs in support of initiatives such as alternative water supplies, springs protection, and land management.
- Federal Revenues – based on agreements with state agencies for ongoing initiatives utilizing federal pass-through funds.

Expenditures

- Workforce, Salaries, and Benefits:
 - Workforce – based on no proposed increases in Full-Time Equivalents (FTEs).
 - Salaries – based on a proposed \$1,000,000 increase for performance-based pay increases.
 - Retirement – based on rates approved by 2021 Florida Legislature. Any new rates approved by the 2022 Florida Legislature will be used for the Tentative Budget.
 - Self-Funded Medical Insurance – based on recent claims experience, a 9 percent inflation factor, and projected Administrative Services Only (ASO) and stop-loss insurance premiums.
 - Non-Medical Insurance – based on calendar year 2021 premiums and projected rate changes.
- Remaining recurring (Operating) expenditures (including operating expenses, operating capital outlay, and contracted services for operational support and maintenance) – continue to look for savings and efficiencies.

II. Introduction

- Contracted Services for District Projects – based on priority project requests, separately justified for funding.
- Cooperative Funding Initiative – based on FY2022-23 funding requests from cooperators (prior to review and evaluation), then reduced to reflect a conservative estimate of anticipated withdrawals or reductions in funding amounts requested. Final cooperative funding amounts to be determined after extensive project evaluation by staff, subsequently reviewed and ranked by the regional subcommittees of the Governing Board.
- District Grants – based on priority project requests, separately justified for funding.
- Fixed Capital Outlay – based on priority project requests, separately justified for funding.

Budget Targets

- Salaries and benefits not to exceed 50 percent of ad valorem revenue;
- Recurring (Operating) budget (including salaries and benefits) not to exceed 80 percent of ad valorem revenue; and
- Non-Recurring (Project) budget is equal to or exceeds 50 percent of total budget.

Pursuant to section 373.536(5)(c), Florida Statutes (F.S.), the Legislative Budget Commission (LBC) may reject Tentative Budget proposals based on the statutory thresholds described below. The thresholds in this Preliminary Budget are presented below for informational purposes.

1. A single purchase of land in excess of \$10 million, except for land exchanges.
 - The District **does not** have any single purchase of land in excess of \$10 million specifically planned for acquisition in the FY2022-23 Preliminary Budget. While some properties in the Florida Forever Work Plan could exceed this threshold, acquisition of each property is subject to the market conditions, timing, and negotiations.
2. Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
 - The District **does not** have a cumulative purchase of land in excess of \$50 million in the FY2022-23 Preliminary Budget.
3. Any issuance of debt on or after July 1, 2012.
 - The District **does not** have any issuance of debt in the FY2022-23 Preliminary Budget.
4. Any program expenditures as described in section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total annual budget.
 - The District's FY2022-23 Preliminary Budget for the Outreach and Management and Administration programs **does not** exceed 15 percent of the total budget as illustrated below.
5. Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.
 - Not applicable for the Preliminary Budget submittal.

Program	FY2022-23 Preliminary Budget	Percent of Total Budget
5.0 Outreach	\$2,273,988	1.1%
6.0 Management & Administration	\$12,520,449	6.4%
Total Budget (Programs 1.0 through 6.0)	\$196,608,333	100.0%
Programs 5.0 & 6.0 Combined Total	\$14,794,437	7.5%

II. Introduction

F. Budget Development Calendar and Milestones

October 1	District fiscal year (FY) begins
October	Preliminary Budget development begins
October 2	Applications for Cooperative Funding Initiative requests due
October 19	Governing Board approval of Preliminary Budget development process and assumptions
December 14	Draft Preliminary Budget provided to Department of Environmental Protection (DEP) for review
December 14	Governing Board approval of Preliminary Budget for submission to the Florida Legislature by January 15
January 1	Truth in Millage (TRIM) Certification of Compliance or Noncompliance with section 200.065, Florida Statutes (F.S.), due to the Department of Financial Services (373.503(6), F.S.)
January 15	Preliminary Budget due to the Florida Legislature (373.535(1)(a), F.S.)
February	Distribution of Budget Preparation Guidelines and staff training conducted
February 2-10	Preliminary review and rankings of Cooperative Funding requests by four regional subcommittees of Governing Board
March 1	Legislative Preliminary Budget comments due to the District (373.535(2)(b), F.S.)
March 15	District must provide written response to any legislative comments (373.535(2)(b), F.S.)
March – May	District continues evaluation and refinement of the budget
April 6-14	Final review and rankings of Cooperative Funding requests by four regional subcommittees of Governing Board
May 24	Governing Board approval of final ranking and funding of cooperative funding requests for inclusion in the Recommended Annual Service Budget
June 1	Property Appraisers provide estimates of taxable values to the District
June 21	Recommended Annual Service Budget delivered to the Governing Board (373.536(2), F.S.)
July 1	If no action taken by the Florida Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.)
July 1	Property Appraisers provide certificates of taxable values to the District – TRIM (193.023(1) & 200.065(1), F.S.)
July 12	Draft Tentative Budget due to DEP for review

II. Introduction

July 26	Governing Board adopts the proposed millage rate and approves the August 1 submittal of the Tentative Budget
August 1	Tentative Budget due to the Florida Legislature (373.536(5)(d), F.S.)
August 4	TRIM - DR420 forms submitted to 16 county property appraisers (200.065(2)(b), F.S.)
August (TBD)	Tentative Budget presented to legislative staff
September 4	Tentative Budget is posted on District's official website (373.536(5)(d), F.S.)
September 5	Comments on Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.)
September 6	Public Hearing to adopt the tentative millage rate and budget (Tampa Office) (373.536(3), F.S.)
September 13	Written disapproval of any provision in Tentative Budget due from Executive Office of the Governor and Legislative Budget Commission (373.536(5)(c), F.S.)
September 20	Public hearing to adopt the final millage rate and budget (Tampa Office) (373.536(3), F.S.)
September 23	District sends copies of resolutions adopting final millage rate and budget to counties served by the District (200.065(4), F.S.)
September 30	District fiscal year ends
September 30	District submits Adopted Budget for current fiscal year to the Florida Legislature (373.536(6)(a)1., F.S.)
October 20	District submits TRIM certification package to Department of Revenue (200.068, F.S.)

III. Budget Highlights

A. Current Year Accomplishments and Efficiencies

Accomplishment Highlights

This budget, submitted January 15, has been drafted after one quarter of the current fiscal year (FY). Thus, this section will be completed in the Tentative Budget to include all the major FY2021-22 accomplishments. Below are highlights of what has been accomplished this fiscal year to-date and what is anticipated to occur during the remainder of FY2021-22.

1.0 Water Resource Planning and Monitoring

District Water Management Planning

- Complete minimum flows and minimum water levels (MFLs) evaluation/establishment for the following (rivers, estuaries, and springs):
 - Little Manatee River (lower segment)
 - Little Manatee River (upper segment)
 - Shell Creek (lower segment)
- Complete MFLs evaluation/establishment for the following lakes:
 - Lake Tulane
 - Lake Verona
 - North Lake Wales
- Complete the following Watershed Management Plans (WMPs):
 - Bowlees Creek – Manatee County
 - Carter Creek Alternative Analysis – Highlands County
 - Duck Pond update – Hillsborough County
 - Haines City – City of Haines City
 - Nichols Pond – Sumter County
 - Pearce Drain/Gap Creek – Manatee County
 - Sarasota Bay Alternative Analysis – Sarasota County
 - Tsala Apopka Alternative Analysis – Sumter County
- Complete Hydrologic Engineering Center's River Analysis System (HEC-RAS) and System for Environmental Flows Analysis (SEFA) data collection and modeling to support MFLs development for the upper segments of the Withlacoochee River scheduled for 2024 and Peace River scheduled for 2025.
- Complete oyster survey and shoreline vegetation survey to support MFLs development for the Lower segment of the Withlacoochee River scheduled for 2024.
- Complete the calibration and peer review of:
 - Central Springs Model to support ongoing MFLs status assessments and water supply planning in the Northern Planning Region.
 - Peace River Integrated Model to support MFLs development for the Peace River, Horse Creek, and Charlie Creek.
 - Saltwater intrusion model for the Most Impacted Area of the Southern Water Use Caution Area (SWUCA) for reevaluation of the SWUCA Saltwater Intrusion Minimum Aquifer Level in 2023.
- Complete peer review of revised mesic and xeric lake MFLs criteria in support of the District's MFL program.
- Migrate models from Interconnected Channel and Pond Routing version 3 software to version 4 for the Upper Peace River Homeland, Gamble Creek, Cardinal Lane, Center Ridge, Tsala Apopka, Horse Creek, and Lake Placid watersheds.
- Host two stakeholder meetings and a public meeting for the Tampa Bay Surface Water Improvement and Management (SWIM) Plan update.
- Host a public meeting for the draft Lake Tarpon SWIM Plan update.
- Complete update of Bureau of Economic and Business Research population and water demand estimates and projections for use in the 2025 Central Florida Water Initiative (CFWI) Regional Water Supply Plan.

III. Budget Highlights

Research, Data Collection, Analysis and Monitoring

- Complete installation of groundwater monitoring wells at sites in Polk County in accordance with the CFWI Annual Work Plan for FY2020-21 through FY2024-25.
- Complete a soils database storage and recovery tool with an integrated geographic information system (GIS) interface to be utilized by District staff and consultants. The tool will allow for easy extraction of soils data geographically to be utilized in surface water modeling and planning.
- Develop a plan to ensure the District is compliant with Florida SB44 (2021) drone legislation.
- Implement a tool to script water quality data assurance verification to expedite the release of data to the public through the Environmental Data Portal.
- Initiate a multi-year effort to build a data site routing map that displays driving routes to data collection sites (including remote locations), gate locations, and other relevant access information.
- Complete the cooperatively-funded United States Geological Survey (USGS) project working toward developing more accurate and efficient ways to determine actual evapotranspiration for use in planning and predictive groundwater models.
- Complete study of iron stimulation and filamentous algal growth in Rainbow River.
- Complete data collection and reporting for the Morris Bridge Sink to support the Lower Hillsborough River Recovery Strategy.

2.0 Land Acquisition, Restoration and Public Works

Land Acquisition

- Complete the sale of the following surplus properties:
 - 69 acres from Marshall Hampton Reserve to the Florida Department of Transportation (FDOT) for approximately \$1.8 million.
 - 80.4 acres from Jerry Lake property as a fee simple sale to the City of Dunedin for approximately \$495,000.
 - 15 acres from Annutteliga Hammock property for approximately \$350,000.
- Complete the purchase of the following properties:
 - 517 acres from Southworth property as a fee simple purchase to close a gap in the Weeki Wachee preserve for approximately \$4.8 million.
 - 1,000 acres from Hamilton property as a less-than-fee simple purchase (a conservation easement) for approximately \$2 million.
 - 652 acres from Stage Coach Ranch property as a less-than-fee simple purchase (a conservation easement) through a 50/50 partnership purchase with Pasco County for approximately \$1.1 million.

Water Source Development

- Plug 150 to 200 abandoned artesian wells through the Quality of Water Improvement Program (QWIP).
- Complete construction of one Lower Floridan Aquifer test/production well at the Frostproof site.
- Complete aquifer performance testing at the Frostproof site.
- Complete a feasibility study for a recharge project in Haines City that will assist in the recovery of Lake Eva.
- Obtain Governing Board approval for nine Facilitating Agricultural Resource Management System (FARMS) program projects, as well as 49 mini-FARMS projects.
- Complete feasibility study for the Tampa Bay Water Surface Water Treatment Expansion.
- Complete water supply study for the Upper Peace River that includes a conceptual design of a conventional treatment facility and evaluate other potential supply options.
- Complete the Peace River Manasota Regional Water Supply Authority's Reservoir No.3 Feasibility and Siting.
- Perform four leak detection surveys with select utilities that have high water loss.

III. Budget Highlights

- Complete six ongoing cooperatively-funded reclaimed water projects that will provide access to an additional 0.94 mgd of reclaimed water, resulting in 0.6 million gallons of storage and 0.91 mgd of water resource benefits.

Surface Water Projects

- Complete feasibility studies on the following water quality improvement and restoration projects:
 - Bowlees Creek Water Quality Plan Study
 - Lake Annie Surface Water Restoration
 - Pearce Drain/Gap Creek
 - Pinellas County Nutrient Source Tracking
- Complete design, engineering, and permitting on the following water quality improvement and restoration projects:
 - Frog Creek Wetland Restoration at Terra Ceia
 - Kracker Avenue Restoration
 - Weeki Wachee Sediment Management Structures
- Complete construction on the following water quality improvement and restoration projects:
 - Channel 1A2 Stormwater Quality Improvements
 - Ibis Stormwater Pond Retrofit
 - Myakka State Forest Water Quality and Bank Stabilization
 - Northern Holmes Beach Best Management Practices (BMPs) Basin 10 and 12
 - Rubonia Stormwater Quality Improvements
 - Weeki Wachee River Restoration
- Complete feasibility studies for the following flood protection implementation projects:
 - Tammy Lane
 - Zephyr Creek
- Complete construction on the following flood protection projects:
 - Cypress Street Outfall Regional Stormwater Improvement
 - Gibson Avenue Drainage Improvement
 - Magnolia Valley Stormwater Facility and Pump Station Restoration
- Complete third-party review of the following projects:
 - Dona Bay Surface Water Storage Facility – Phase 2
 - Homosassa East Septic to Sewer
 - McIntosh Park Integrated Water Master Plan

3.0 Operation and Maintenance of Works and Lands

Land Management

- Manage and maintain the natural resources on 265,000 acres of District conservation lands, 108,000 acres of District conservation easements, and another 80,000 acres through agreements with other entities.
- Conduct prescribed burns on over 25,000 acres of District conservation lands, promoting the health of the forest and wetland systems while reducing the threat of wildfires.
- Remove over 1,200 feral hogs from District conservation lands, dam embankments, and restoration projects to manage the feral hog population and minimize the impacts caused by this species.
- Provide unique hunting opportunities on District conservation lands not included in the wildlife management area for:
 - 12 feral hog hunts
 - 12 Florida Fish and Wildlife Conservation Commission youth hunts
 - Six Operation Outdoor Freedom hunts
 - Six American Disability Adventure hunts
- Provide numerous passive recreational opportunities on District conservation lands, including 30 campgrounds, 492 miles of trails, and 94 public access points on 32 properties.

III. Budget Highlights

- Evaluate and treat more than 40,000 acres for invasive plant species to protect and preserve native plant communities, fish and wildlife habitat, and natural ecosystem functions on District conservation lands.

Works

- Complete the following projects on District-owned Flood Control and Water Conservation Structures:
 - Bryant Slough Structure Replacement Design
 - Golf Course Structure Construction
 - Medard Structure Repair Construction
 - New Nettles Structure Design
 - S-160 Concrete Repair and Cathodic Protection Design
 - S-353 Spillway Repair Construction
 - S-551 Concrete Repair and Cathodic Protection Design
 - Structure Gate System Drum & Cable Design
 - Wysong Structure Replacement Design
- Complete a capital improvement plan utilizing the Likelihood of Failure and Consequence of Failure Analysis for all flood control structures.
- Replace and program variable frequency drives on pumps at S-162 for remote operation.
- Set up generators at Medard and Sawgrass for remote start/stop.
- Implement a new computerized maintenance management system for maintaining and tracking work on District Structures.
- Install FirstNet redundant Supervisory Control and Data Acquisition (SCADA) communications at critical water control structures.
- Complete Medard Toe-drain Rehabilitation consisting of Geotech evaluation, permitting, design, technical specifications, and bidding services.
- Review and submit U.S. Army Corps of Engineers (USACE) Section 408 requests for subaqueous crossing of utilities, drainage improvements, and sanitary sewer force mains over, under, and beneath the Tampa Bypass Canal (TBC).
- Obtain permit from the Department of Environmental Protection (DEP) to construct Hampton Borrow Pit spillway.

Invasive Plant Control

- Maintain acceptable levels of invasive and other noxious aquatic plant species on 12 lakes and reservoirs totaling 5,376 acres and 251 miles of rivers and canals to protect water quality, fish and wildlife habitat, navigation, recreation, and water conveyance capacity.

4.0 Regulation

Other Regulatory and Enforcement Activities

- Redesign the Environmental Resource Permit (ERP) Review workflow process.

5.0 Outreach

Water Resource Education

- Conduct post-survey via Facebook to measure the effectiveness of the first year of the Weeki Wachee River Recreation Education campaign implemented to educate targeted audiences about the recreational BMPs that will help protect the Weeki Wachee River and reduce ecological impacts.
- Develop and implement a recreation education campaign for the Chassahowitzka Springs and River similar to the Weeki Wachee River campaign that coincides with heavy seasonal recreational use from March to September.

III. Budget Highlights

- Educate local governments in the CFWI area on the benefits of Florida Water Star ordinances for water conservation.
- Conduct tours that highlight the District's Areas of Responsibility for state legislators.

Public Information

- Produce Americans with Disabilities Act (ADA) compliant recreation maps for District lands to be available for download on the District's recreation website.

6.0 Management and Administration

Administrative and Operations Support

- Image 700 boxes of ERP, Finance, and Laboratory records for long-term retention.
- Pilot the outsourcing of imaging ERP records for long-term retention.
- Develop and implement a plan to manage digitized records for retention including destruction of applicable records according to their specified schedules.
- Complete ransomware tabletop exercise.
- Implement Security Operations Center (SOC) and Security Information and Event Management (SIEM) solutions with integration to provide extended hours for incident and alert monitoring.
- Upgrade the current firewalls providing security for both the wired and wireless networks at District campuses.
- Implement advanced malware protection software for internet-facing servers.
- Replace the Calendar Subscription Service application with a new solution.
- Replace the Variance application that provides Water Use Permit customers with access to petition for permit variances.
- Create an enhanced onboarding experience for District staff which will include a low-touch format to improve the customer experience and reduce the time required to deploy computer lifecycle replacements.
- Perform upgrade to Loggernet along with the software used to provide real-time monitoring and control capabilities.

III. Budget Highlights

Efficiency Highlights

The District is continually undertaking numerous actions and initiatives throughout its programmatic areas to achieve cost savings while maintaining or expanding services. These efforts for FY2021-22 include cost reductions, revenue generation, and efforts to improve staff productivity as follows:

1.0 Water Resource Planning and Monitoring

District Water Management Planning

- Complete the Nichols Pond WMP utilizing in-house resources for an estimated cost savings of \$500,000.
- Implement a more efficient means of limiting risk of major cost increases on cooperative funding initiative projects that will reduce staff time up to 400 hours per year and an estimated costs savings of \$236,404 annually in technical assistance associated with the current third-party review process.

Research, Data Collection, Analysis and Monitoring

- Develop new scripts to automate review of quantifiable objectives trends and targets for all five first-magnitude springs that will reduce staff time.

2.0 Land Acquisition, Restoration and Public Works

Land Acquisition

- Complete the Land Data Stewardship project to consolidate documents into a new searchable database interfaced with GIS to allow for a more efficient means of tracking projects and managing agreements.

Water Source Development

- Achieve an additional estimated water consumption savings of 50,000 gallons per day through the Water Incentives Supporting Efficiency program.

3.0 Operation and Maintenance of Works and Lands

Land Management

- Generate \$400,000 in renewable resource-based revenue from District conservation lands.

Works

- Update all SCADA control pages on District water control structures to the NAVD88 datum which will eliminate conversions from the NGVD29 datum, thereby reducing the potential for errors when communicating with internal and public stakeholders.

Fleet Services

- Reduce motor pool fleet based on last two years of utilization.

6.0 Management and Administration

Administrative and Operations Support

- Implement a new electronic approval workflow for P-Card transactions to eliminate a paper process. This will reduce the number of steps in the process by 65 percent and the number of minutes by 76 percent.
- Update print shop equipment with specialty trimmers and wide-format scanner to allow educational materials to be printed in-house, providing an estimated cost savings of \$9,000 annually.

III. Budget Highlights

B. Goals, Objectives and Priorities

Chapter 373, Florida Statutes (F.S.) authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District has developed and the Governing Board has approved the 2021-2025 Strategic Plan, updated February 2021, which is available online at www.WaterMatters.org. The Strategic Plan reflects the District's commitment to meeting the four core mission areas outlined below.

Area of Responsibility (AOR)	Strategic Plan Goal
Water Supply	Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
Water Quality	Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
Flood Protection and Floodplain Management	Minimize flood damage to protect people, property, infrastructure, and investment.
Natural Systems	Preserve, protect, and restore natural systems to support their natural hydrologic and ecologic functions.

The AOR allocations by Program are identified in *IV.C. Program Allocations by Area of Responsibility* along with associated activities.

Water Supply

\$50,773,057

Regional Water Supply Planning – Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.

The District is providing cost-share funding for water supply planning in the Preliminary Budget, as well as collaboration efforts with the St. Johns River and South Florida water management districts, Department of Environmental Protection (DEP), Department of Agriculture and Consumer Services, and public supply utilities within the Central Florida Water Initiative (CFWI) boundaries. The District included \$325,762 in the Preliminary Budget to continue this effort, comparably benefitting water supply and natural systems. Data collection activities that aid in the evaluation of future water supply needs throughout the District, with a primary focus in the CFWI area, are provided with \$4.1 million in the budget for the Aquifer Exploration and Monitor Well Drilling program, which also includes real estate services and land survey costs for well site acquisition.

Alternative Water Supplies (AWS) – Increase development of alternative sources of water to ensure groundwater and surface water sustainability.

The District offers funding incentives for the development of AWS to reduce competition for limited supplies of fresh groundwater. Through its Cooperative Funding Initiative (CFI), the District leverages other local and regional funding by offering matching funds, generally up to 50 percent of the cost of AWS projects. The Preliminary Budget consists of \$24.1 million for AWS, of which \$18.8 million in water supply benefits is for water source development including surface water reservoirs and treatment plants, regional interconnections, brackish groundwater, and aquifer recharge systems. Reclaimed

III. Budget Highlights

water, an AWS, and conservation also help ensure groundwater and surface water sustainability and are covered separately below.

Reclaimed Water – Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.

Reclaimed water is wastewater that has received at least secondary treatment and disinfection and is used for a beneficial purpose such as irrigation, manufacturing processes, or power generation. By offsetting demand for groundwater and surface water, this AWS source reduces stress on environmental systems, provides economic benefits by delaying costly water system expansions, and reduces the need to discharge wastewater effluent to surface waters. The budget includes \$6 million for cooperatively-funded reclaimed water projects which will contribute toward the Governing Board priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040.

Conservation – Enhance efficiencies in all water-use sectors to ensure beneficial use.

The District's water conservation program has many facets. Approximately \$1.5 million is included in the budget for cooperatively-funded or District-initiated water conservation projects and grants involving activities throughout the District. Much of the Preliminary Budget for water resource education is directed at water conservation education programs or projects with a conservation component (\$378,651). The District also implements regulatory requirements and incentives to achieve water conservation through its Consumptive Use Permitting (CUP) program, representing \$1.7 million of the \$4.1 million in the budget.

Facilitating Agricultural Resource Management Systems (FARMS) – A cooperative public-private cost-share reimbursement program to implement agricultural best management practices (BMPs).

The FARMS program serves the entire District and focuses on Upper Floridan aquifer withdrawal savings and water quality, and natural systems improvements in targeted Water Use Caution Areas and priority watersheds by working with producers to implement BMPs to reduce groundwater use and nutrient loading in springsheds. FARMS projects include both reclaimed water and conservation components representing \$5.7 million of the \$7.1 million in the Preliminary Budget. Since inception of the program in 2003, 203 projects are operational with actual groundwater offset totaling 26.3 million gallons per day (mgd).

Water Quality

\$40,131,588

Assessment and Planning – Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.

The District collects and analyzes water quality data through several monitoring networks and program specific efforts. Major long-term water quality monitoring network efforts include coastal/inland groundwater (\$304,178), springs (\$206,181), rivers/streams and associated biological surveys (\$140,740), Upper Floridan aquifer/springs recharge basins (\$79,559), and lakes (\$38,780). While these monitoring networks support the improvement of water quality, they also provide similar benefits in protecting natural systems.

Data is also collected for the District's 12 Surface Water Improvement and Management (SWIM) priority water bodies. The District prepares plans for the protection and restoration of these SWIM water bodies (\$859,421) and provides support for the Coastal and Heartland, Sarasota Bay, and Tampa Bay estuary programs (\$489,244). Although these activities primarily provide a water quality benefit, there are natural systems components as well.

III. Budget Highlights

Maintenance and Improvement – Develop and implement programs, projects, and regulations to maintain and improve water quality.

The Preliminary Budget includes \$8.3 million for cooperatively-funded and District-initiated stormwater water quality improvement projects, of which \$6.5 million is to the direct benefit of water quality. Some surface water restoration projects provide water quality benefits along with habitat improvement as described below in *Natural Systems* under “Conservation and Restoration”. Projects of this nature are implemented through the SWIM, CFI, and land management programs and account for \$356,176 in water quality benefits of the \$10.2 million in the Preliminary Budget for surface water restoration.

There are over 200 documented springs within the District. Committed to the State’s initiative to protect the health of our unique springs resources, the District plans and implements projects to take an ecosystem-level approach to springs management with emphasis on its five first-magnitude spring systems: Rainbow, Crystal River/Kings Bay, Homosassa, Chassahowitzka, and Weeki Wachee. In the Preliminary Budget is \$16.5 million in support of springs initiatives, of which \$13 million is benefitting water quality. Efforts such as shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions (\$12.8 million) all serve to reduce pollutant loading into these aquatic systems.

The FARMS program targets agricultural water conservation and AWS use (see *Water Supply* above) but also provides water quality benefits (\$1.5 million of the \$7.1 million in the Preliminary Budget) through improved surface water and groundwater management, particularly in targeted areas such as the Shell, Prairie, and Joshua Creek watersheds. One sector of the program focuses on rehabilitation (back-plugging) of wells to minimize the impact of highly mineralized groundwater (\$34,402). A related effort, the Quality of Water Improvement Program, provides cost-share reimbursement to landowners for the plugging of abandoned wells to reduce inter-aquifer exchange of poor water quality and potential surface water contamination (\$759,596). In addition, the District’s regulatory activities include water quality benefits to protect the region’s water resources (\$4.7 million).

Flood Protection and Floodplain Management

\$44,941,386

Floodplain Management – Collect and analyze data to determine local and regional floodplain information, and flood protection status and trends to support floodplain management decisions and initiatives.

The District’s Watershed Management Program is primarily a cooperative effort with local governments to develop a technical understanding of the hydrology of watersheds. The Preliminary Budget includes \$7.4 million in cooperatively-funded and District-initiated projects supporting floodplain management for the modeling and planning phase of the program. Among other benefits, the watershed plans contribute to the development of stormwater models and floodplain information that local city and county governments can use to develop more accurate digital flood hazard maps in cooperation with the Federal Emergency Management Agency. Funding is also included in the budget for continuation of a project to capture orthoimagery concurrently with the Statewide/Peninsular Light Detection And Ranging (LiDAR) program (\$179,826). This effort provides high-quality data to be used in support of the District’s Watershed Management Program, as well as its Environmental Resource Permitting (ERP) program and minimum flow and minimum water level (MFL) determinations.

Maintenance and Improvement – Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and water conservation structures to minimize flood damage while preserving the water resource.

The implementation phase of the Watershed Management Program involves construction of preventive and remedial projects and BMPs to address potential and existing flooding problems. The Preliminary Budget includes \$17.3 million for cooperatively-funded and District-initiated projects addressing flood

III. Budget Highlights

protection BMPs. In addition, the District regulates surface water management and floodplain encroachment to minimize flooding impacts from land development through its ERP program, representing \$2.9 million of the \$8.9 million in the Preliminary Budget.

The District maintains and operates 86 water control structures and 63 miles of canals to manage water levels and reduce the risk of flooding. All mission critical water control structures are instrumented for remote control to provide cost-efficient operation and improved response time during weather events. Some structures are also equipped with digital video monitoring systems for improved security, safety, and reliability of operations. The Preliminary Budget includes \$8.5 million for the operation, maintenance, and improvement of these water management facilities to ensure optimal condition during a major weather event. Also included is \$2.2 million for the management, maintenance, and improvement of District canals, dam embankments, and culverts; as well as \$185,112 for the management of nuisance aquatic vegetation at these facilities and infrastructure, which can exacerbate flooding if not controlled.

Emergency Flood Response – Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.

Through its emergency flood response initiative, the District prepares for, responds to, recovers from, and mitigates the impacts of critical flooding incidents. To ensure adequate preparation, the District has developed an emergency operations program and maintains a Comprehensive Emergency Management Plan, which provides guidelines for pre-incident preparation, post-incident response and recovery, deployment, and annual exercises. The District's Emergency Operations Center (EOC) and Emergency Operations Organization are critical to incident response. The Preliminary Budget includes \$182,487 for the support of the District's EOC. In the event of a disaster, or of an emergency arising to prevent or avert the same, the District's Governing Board is authorized under section 373.536(4)(d), F.S., to expend available funds not included in the budget for such purposes. The Governing Board would then notify the Executive Office of the Governor and the Legislative Budget Commission as soon as practical but within 30 days of the Governing Board's action.

Natural Systems

\$48,241,853

Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring – Establish and monitor MFLs, and, where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.

The Preliminary Budget includes \$2.1 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review. Each year the District updates its priority list and schedule for MFLs and submits the list to the DEP for approval. Several of the District's established MFLs are not currently being met; and, in accordance with Section 373.042, F.S., the District has implemented recovery strategies to return these water bodies to an acceptable hydrologic condition. There is \$1.6 million in the budget for MFL recovery activities, which are also supported by conservation, AWS, indirect data collection, development of groundwater models, watershed management planning, and research. The District's CUP program contributes to MFL recovery with \$1.2 million of the \$4.1 million in the budget benefitting natural systems, by ensuring that authorized water withdrawals do not exceed the criteria established in Rules 40D-8 and 40D-80, Florida Administrative Code for water bodies with adopted MFLs.

III. Budget Highlights

Conservation and Restoration – Restoration and management of natural ecosystems for the benefit of water and water-related resources.

The District develops information through various data collection efforts, including surface water flows and levels (\$3.6 million), seagrass and submerged aquatic vegetation mapping (\$626,176), and wetlands monitoring (\$196,453). While these efforts primarily assist in protecting natural systems, they also provide secondary benefits in other areas of responsibility. Aerial orthoimagery is managed as part of the District's geographic information system which includes a broad assemblage of other geographic data that are used for District purposes and made available to other government agencies and the public. The Preliminary Budget includes \$1.2 million for the ongoing management of these spatial data. In addition, the acquisition of this imagery is performed on a three-year cycle and is scheduled to occur in FY2022-23 (\$779,459).

The District manages approximately 453,000 acres of conservation lands for the statutorily-mandated purposes of protecting and restoring their natural condition and where appropriate, providing for compatible recreational uses for the public. Of this total acreage, more than 108,000 acres are conservation easements. In the Preliminary Budget, \$5.6 million is for the District's land management program. This includes activities such as prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control on these properties along with upland restoration where natural conditions have been impacted by historic uses. These restoration efforts maximize the conservation benefit of these upland ecosystems.

Surface water restoration benefiting natural systems is achieved primarily through the SWIM, springs initiative, CFI, and land management programs (\$9.8 million of the \$10.2 million in the Preliminary Budget). Natural systems restoration also occurs through District mitigation and ongoing maintenance and monitoring for the Florida Department of Transportation (\$805,577) to offset the adverse wetland impacts of transportation projects. The ERP program ensures that the natural functions of wetlands are protected from the impacts of land development (\$2.9 million of the \$8.9 million in the Preliminary Budget).

Mission Support

\$12,520,449

Mission Support, also known as Management and Administration, trains and equips District employees to achieve the District's strategic initiatives in a cost-efficient and effective manner. These strategies ensure District operations remain strategically aligned and fiscally responsible. Mission Support (\$9.4 million) includes Executive, General Counsel, Inspector General, Finance, Risk Management, Document Services, Procurement, Human Resources, and Information Technology. In addition, the District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Preliminary Budget includes \$3.1 million for these commissions which are set by Florida Statutes and are non-negotiable.

III. Budget Highlights

C. Budget Summary

1. Overview

The fiscal year (FY) 2022-23 Preliminary Budget demonstrates the District's commitment to protecting and restoring Florida's water resources while meeting Governing Board priorities, legislative directives, and the District's Five-Year Strategic Plan; and ensuring its core mission is achieved. The budget also furthers the Governor's priorities for Florida's environment and the Legislature's support of those priorities, and recognizes the importance of continued state funding critical to providing resources for land management, water supply, water quality, and water restoration activities. The FY2022-23 Preliminary Budget is \$196,608,333, compared to \$198,049,447 for FY2021-22. This is a decrease of \$1,441,114 or 0.7 percent.

The Preliminary Budget meets the following goals established by the District's Governing Board:

- Project expenditures equal to or exceeds 50 percent of budget – 56 percent achieved.
- Operating expenditures do not exceed 80 percent of ad valorem revenue – 71 percent achieved.
- Salaries and benefits do not exceed 50 percent of ad valorem revenue – 47 percent achieved.

The operating or recurring portion of the FY2022-23 budget is \$86,552,039, compared to \$83,479,485 for FY2021-22. This is an increase of \$3,072,554 or 3.7 percent. In the Preliminary Budget, there is a proposed \$1,000,000 increase for performance-based pay increases; however, there are no proposed increases in Full-Time Equivalent (FTE) positions. Holding the operating expenditures at 71 percent of ad valorem revenue provides the District with the funding capacity to sustain a significant investment in Cooperative Funding Initiative (CFI) and other cooperative programs where the dollars are leveraged to maximize environmental benefits.

The projects or non-recurring portion of the FY2022-23 budget is \$110,056,294, compared to \$114,569,962 for FY2021-22. This is a decrease of \$4,513,668 or 3.9 percent. Interagency expenditures, comprised of CFI projects and District grants, account for \$82,987,745. This includes a total of \$11,041,500 anticipated to be appropriated by the 2022 Florida Legislature for Springs Initiative and alternative water supply (AWS) projects, and \$2,335,625 in local and state revenue for projects where the District is serving as the lead party. The District's funds leveraged with its partners will result in a total regional investment of more than \$153 million in FY2022-23 for sustainable AWS development, water quality improvements, and other water resource management projects.

The FY2022-23 Preliminary Budget includes ad valorem revenue of \$122,491,195, an increase of \$3,694,575 from \$118,796,620 for FY2021-22. This is based on a rolled-back millage rate, with an estimated 3.11 percent increase accounting for growth from new unit construction. The Preliminary Budget uses the same millage rate of 0.2535 from FY2021-22 for the purposes of estimating revenue only. The millage rate will be updated for the Tentative Budget to reflect the proposed rate adopted by the Governing Board in July 2022.

In accordance with 373.535, Florida Statutes, the District is submitting this FY2022-23 Preliminary Budget for legislative review on January 15, 2022. The table on the following page provides a summary of the source and use of funds, fund balance, and workforce; and includes a comparison of the FY2021-22 Current Amended Budget to the FY2022-23 Preliminary Budget.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE

Fiscal Years 2021-22 and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

	Fiscal Year 2021-22 (Current Amended)	New Issues (Increases)	Reductions	Fiscal Year 2022-23 (Preliminary Budget)
SOURCE OF FUNDS				
Beginning Fund Balance	\$460,792,960	\$4,100,000	(\$57,557,071)	\$407,335,889
District Revenues	124,897,219	4,345,090	(12,378)	129,229,931
Local Revenues	2,153,800	1,596,450	(1,512,125)	2,238,125
State Revenues	4,458,372	11,702,567	(1,125,000)	15,035,939
Federal Revenues	6,961,165	2,435	(6,874,401)	89,199
Unearned Revenue	18,362,609	0	(4,389,833)	13,972,776
TOTAL SOURCE OF FUNDS	\$617,626,125	\$21,746,542	(\$71,470,808)	\$567,901,859
USE OF FUNDS				
Salaries and Benefits	\$55,274,242	\$2,144,654	\$0	\$57,418,896
Other Personal Services	0	0	0	0
Contracted Services	19,043,663	7,866,238	0	26,909,901
Operating Expenses	16,254,269	133,289	0	16,387,558
Operating Capital Outlay	2,142,596	619,137	0	2,761,733
Fixed Capital Outlay	41,870,400	0	(31,727,900)	10,142,500
Interagency Expenditures (Cooperative Funding)	63,464,277	19,523,468		82,987,745
Debt	0	0	0	0
Reserves - Emergency Response	0	0	0	0
TOTAL USE OF FUNDS	\$198,049,447	\$30,286,786	(\$31,727,900)	\$196,608,333
USE OF FUNDS FOR PRIOR YEAR ENCUMBRANCES				
Salaries and Benefits	\$681,596	\$0	(\$681,596)	\$0
Other Personal Services	0	0	0	0
Contracted Services	10,860,118	1,975,128	0	12,835,246
Operating Expenses	391,664	0	(391,664)	0
Operating Capital Outlay	800,604	0	(800,604)	0
Fixed Capital Outlay	1,955,297	977,649	0	2,932,946
Interagency Expenditures (Cooperative Funding)	26,091,238	84,959,611	0	111,050,849
Debt	0	0	0	0
Reserves - Emergency Response	0	0	0	0
TOTAL USE OF FUNDS FOR PRIOR YEAR ENCUMBRANCES	\$40,780,517	\$87,912,388	(\$1,873,864)	\$126,819,041
UNEARNED REVENUE				
FDOT Mitigation	\$13,972,776	\$0	(\$805,577)	\$13,167,199
TOTAL UNEARNED REVENUE	\$13,972,776	\$0	(\$805,577)	\$13,167,199
FUND BALANCE (ESTIMATED)				
Nonspendable	\$1,504,729	\$0	\$0	\$1,504,729
Restricted	6,321,746	0	(6,321,746)	0
Committed	129,078,125	0	(7,578,625)	121,499,500
Assigned	207,723,464	0	(100,225,984)	107,497,480
Unassigned	15,805,488	0	(15,805,488)	0
TOTAL FUND BALANCE	\$360,433,552	\$0	(\$129,931,843)	\$230,501,709
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	574.00	4.36	(4.36)	574.00
Contingent Worker (Independent Contractors)	0.00	0.00	0.00	0.00
Other Personal Services (OPS)	0.00	0.00	0.00	0.00
Intern	0.00	0.00	0.00	0.00
Volunteer	0.00	0.00	0.00	0.00
TOTAL WORKFORCE	574.00	4.36	(4.36)	574.00

Reserves:

Nonspendable: Amounts required to be maintained intact as principal or an endowment.

Restricted: Amounts that can be spent only for specific purposes like grants or through enabling legislation.

Committed: Amounts that can be used only for specific purposes determined and set by the District Governing Board.

Assigned: Amounts intended to be used for specific contracts or purchase orders.

Unassigned: Available balances that may be used for a yet to be determined purpose in the General Fund only.

III. Budget Highlights

III. Budget Highlights

2. Adequacy of Fiscal Resources

The District is committed to solving the region's water resource issues through cooperative programs, primarily its Cooperative Funding Initiative (CFI) which has been in place since 1988. These efforts have resulted in a combined investment (District, the State, and its cooperators) of over \$3.7 billion for the region's water resources. Projects are based on regional water supply plans and established funding thresholds for vital water quality, flood protection, and natural systems projects.

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for CFI and other critical projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility.

The District's financial modeling tool is used to assess the adequacy of its financial resources under various economic conditions and resource demands. The financial model considers all available resources and reserves, and future revenues and resource demands for projects. This includes major water supply and resource development projects consistent with the 2020 Regional Water Supply Plan, and for smaller local projects, typically conservation and reuse. The District believes these efforts provide a strong basis for the long-term funding plan.

Below are the primary assumptions which drive the long-term funding plan.

Revenues:

- **Millage Rate** – based on a rolled-back millage rate.
- **Ad Valorem** – based on the most recent results of the District's new construction ad valorem model.
- **Local** – based on historical trends for cooperators' share for projects, primarily funded through the District's CFI, where the District is serving as the lead party.
- **State** – based on agreements with state agencies for ongoing initiatives and estimated appropriations from recurring state programs.
- **Federal** – based on known federal revenue sources for recurring programs.
- **Fund Balance** (Balance from Prior Years/Use of Reserves) – only utilized to fund projects.

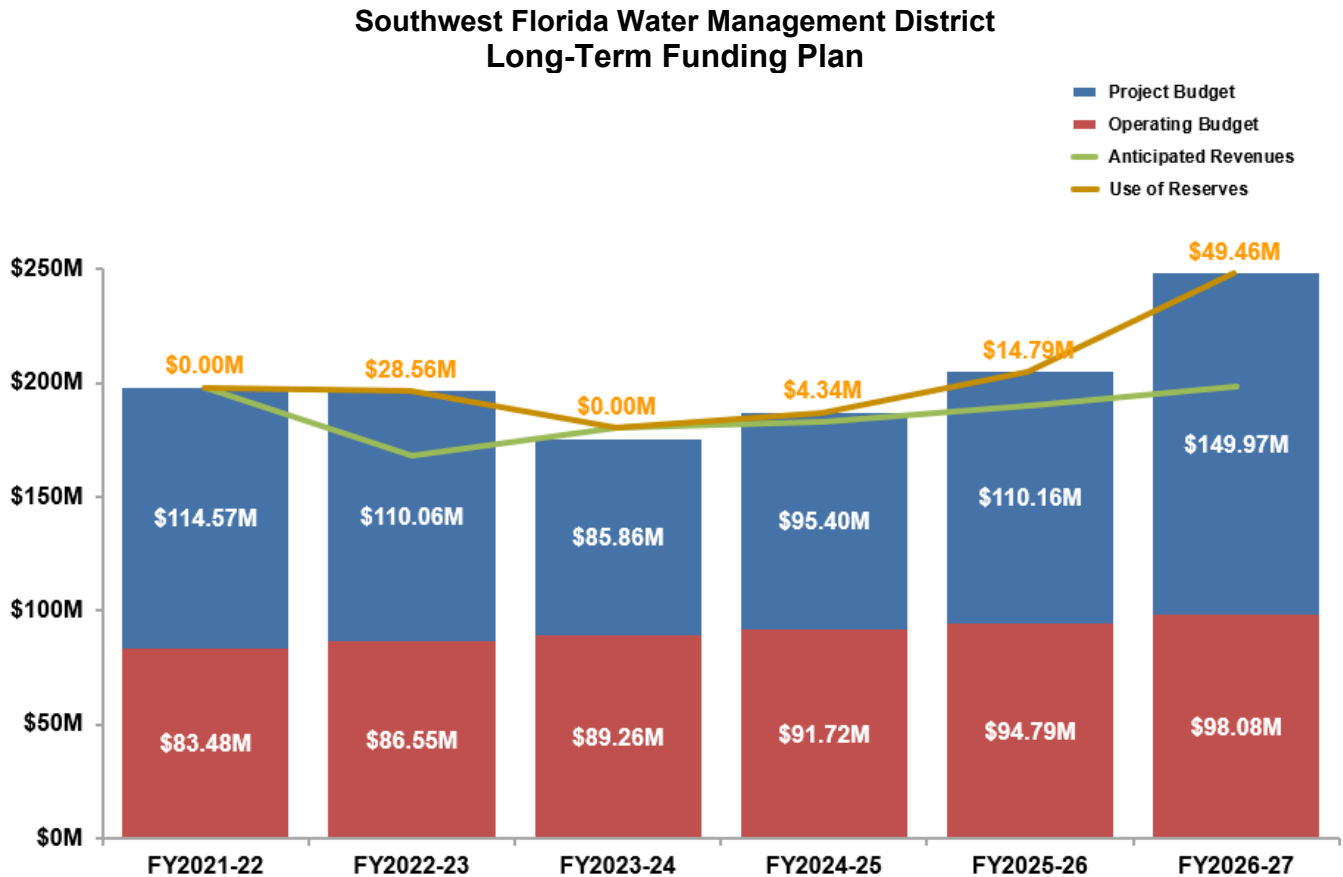
Expenditures:

- **Recurring (Operating) Budget** – includes salaries and benefits, operating expenses, contracted services for operational support and maintenance, and operating capital outlay.
 - Salaries and benefits not to exceed 50 percent of projected ad valorem revenue.
 - Operating budget (including salaries and benefits) not to exceed 80 percent of projected ad valorem revenue.
- **Non-Recurring (Project) Budget** – includes CFI projects, District grants and initiatives, and fixed capital outlay for land acquisition, capital improvements to District facilities and structures, and well construction. Starting in FY2023-24 funding represents:
 - Future requirements for current board-approved projects,
 - Projected requirements for anticipated large-scale projects, and
 - Estimated baseline funding for other future projects based on historical trends.

III. Budget Highlights

Figure 3 displays the FY2021-22 Current Amended Budget, FY2022-23 Preliminary Budget, and projected expenditures and revenues for FY2023-24 through FY2026-27. The red bar represents recurring or operating expenditures, and the blue bar represents non-recurring or project expenditures. The green line signifies anticipated revenues, with the orange line displaying the use of reserves. The associated dollar amount above the orange line represents the shortfall (use of reserves) in anticipated revenues required to balance the budget.

Figure 3. Long-Term Funding Plan



Conclusion:

The District has developed the FY2022-23 Preliminary Budget to ensure the long-term sustainability of the region's water resources. Maintaining operational costs in-line with current ad valorem revenue levels (approximately 71 percent of ad valorem) has allowed the Governing Board the flexibility to continue the necessary annual investment in critical water resource management projects for the west-central Florida region. Even with the significant investment of \$110,056,294 for projects in the FY2022-23 Preliminary Budget, the District believes its resources, supplemented with project reserves, will maintain a healthy investment in water resources over the next five years.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
PROJECTED UTILIZATION OF FUND BALANCE
PRELIMINARY BUDGET - Fiscal Year 2022-23**

			Five Year Utilization Schedule					
Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2022	FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	Remaining Balance
NONSPENDABLE								
WS/WQ/FP/NS	Deposits	\$867,000	\$0	\$0	\$0	\$0	\$0	\$867,000
NS	Inventories	18,754	0	0	0	0	0	18,754
WS/WQ/FP/NS	Prepays	618,975	0	0	0	0	0	618,975
NONSPENDABLE SUBTOTAL		\$1,504,729	\$0	\$0	\$0	\$0	\$0	\$1,504,729
RESTRICTED								
WS/WQ/FP/NS	Alafia River Basin	\$147,143	\$147,143	\$0	\$0	\$0	\$0	\$0
WS/WQ/FP/NS	Hillsborough River Basin	203,370	203,370	0	0	0	0	0
WS/WQ/FP/NS	Coastal Rivers Basin	194,191	194,191	0	0	0	0	0
WS/WQ/FP/NS	Pinellas-Anclote River Basin	3,668,962	3,668,962	0	0	0	0	0
WS/WQ/FP/NS	Withlacoochee River Basin	641,376	641,376	0	0	0	0	0
WS/WQ/FP/NS	Peace River Basin	291,955	291,955	0	0	0	0	0
WS/WQ/FP/NS	Manasota Basin	1,174,749	1,174,749	0	0	0	0	0
NS	Land Program	0	0	0	0	0	0	0
RESTRICTED SUBTOTAL		\$6,321,746	\$6,321,746	\$0	\$0	\$0	\$0	\$0
COMMITTED								
WS	Long-Term Water Supply and Water Resource Development	\$50,000,000	\$0	\$0	\$0	\$0	\$0	\$50,000,000
WS/WQ/FP/NS	Economic Stabilization Fund	33,000,000	0	0	0	0	0	33,000,000
WS	Central Florida Water Resource Development	36,799,500	0	34,385,567	2,413,933	0	0	0
WS	Central Florida Water Initiative Encumbrances	7,578,625	7,578,625	0	0	0	0	0
WS/WQ/FP/NS	Self-Funded Medical	1,700,000	0	0	0	0	0	1,700,000
NS	Land Program	0	0	0	0	0	0	0
COMMITTED SUBTOTAL		\$129,078,125	\$7,578,625	\$34,385,567	\$2,413,933	\$0	\$0	\$84,700,000
ASSIGNED								
WS/WQ/FP/NS	Short-Term Projects. Types of projects to be funded include: alternative water; stormwater improvement (water quality and flood protection); restoration; and Facilitating Agricultural Resource Management Systems (FARMS) projects.	\$124,939,287	\$28,556,547	\$0	\$4,339,129	\$14,786,283	\$49,462,440	\$27,794,888
WS/WQ/FP/NS	Facilities Capital Improvement Projects	4,616,450	887,000	0	0	0	0	3,729,450
WS/WQ/FP/NS	Structures Capital Improvement Projects	5,107,310	0	0	0	0	0	5,107,310
WS/WQ/FP/NS	Workers' Compensation Long-Term Liability	390,000	0	0	0	0	0	390,000
WS/WQ/FP/NS	Self-Funded Medical	1,887,980	0	0	0	0	0	1,887,980
WS/WQ/FP/NS	General Fund/Facilities/Structures Encumbrances	70,782,437	70,782,437	0	0	0	0	0
NS	Land Program	0	0	0	0	0	0	0
ASSIGNED SUBTOTAL		\$207,723,464	\$100,225,984	\$0	\$4,339,129	\$14,786,283	\$49,462,440	\$38,909,628
UNASSIGNED								
WS/WQ/FP/NS	Carryover Balances from Prior Year Assigned to Fund Subsequent Year Budgets	\$15,805,488	\$15,805,488	\$0	\$0	\$0	\$0	\$0
UNASSIGNED SUBTOTAL		\$15,805,488	\$15,805,488	\$0	\$0	\$0	\$0	\$0
TOTAL		\$360,433,552	\$129,931,843	\$34,385,567	\$6,753,062	\$14,786,283	\$49,462,440	\$125,114,357
Remaining Fund Balance at Fiscal Year End			\$230,501,709	\$196,116,142	\$189,363,080	\$174,576,797	\$125,114,357	

WS = Water Supply
WQ = Water Quality
FP = Flood Protection
NS = Natural Systems

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
USE OF FUND BALANCE
Fiscal Year 2022-23
PRELIMINARY BUDGET - Fiscal Year 2022-23

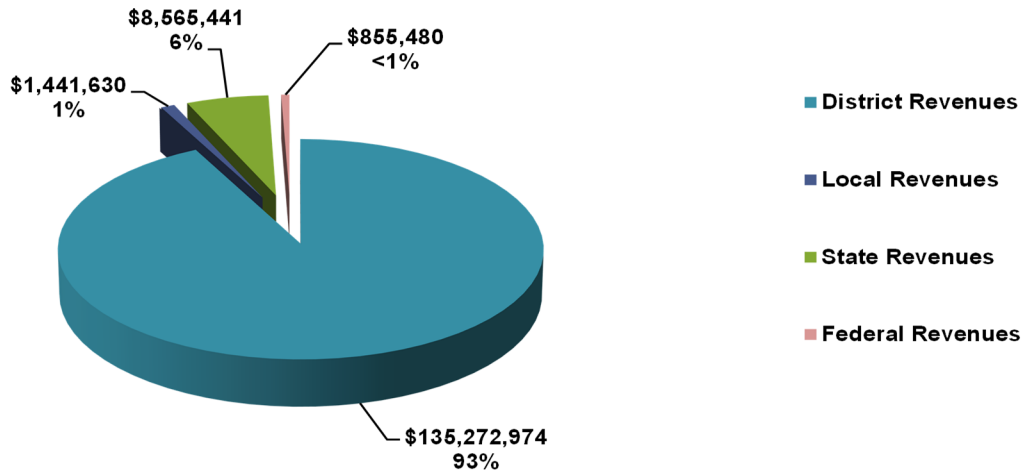
	Fiscal Year 2022-23 (Preliminary Budget)	SOURCES OF FUND BALANCE						TOTAL
		District Revenues	Fund Balance	Debt	Local	State	Federal	
1.0 Water Resource Planning and Monitoring	\$35,418,287	\$0	\$2,721,913	\$0	\$0	\$0	\$0	\$2,721,913
2.0 Land Acquisition, Restoration and Public Works	97,820,950	0	47,293,226	0	0	0	0	47,293,226
3.0 Operation and Maintenance of Works and Lands	26,397,452	0	0	0	0	0	0	0
4.0 Regulation	22,177,207	0	0	0	0	0	0	0
5.0 Outreach	2,273,988	0	0	0	0	0	0	0
6.0 Management and Administration	12,520,449	0	0	0	0	0	0	0
TOTAL	\$196,608,333	\$0	\$50,015,139	\$0	\$0	\$0	\$0	\$50,015,139

	USES OF FUND BALANCE									TOTAL
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	
1.0 Water Resource Planning and Monitoring	\$0	\$0	\$0	\$0	\$0	\$0	\$2,721,913	\$0	\$0	\$2,721,913
2.0 Land Acquisition, Restoration and Public Works	0	0	0	0	0	4,987,000	42,306,226	0	0	47,293,226
3.0 Operation and Maintenance of Works and Lands	0	0	0	0	0	0	0	0	0	0
4.0 Regulation	0	0	0	0	0	0	0	0	0	0
5.0 Outreach	0	0	0	0	0	0	0	0	0	0
6.0 Management and Administration	0	0	0	0	0	0	0	0	0	0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$4,987,000	\$45,028,139	\$0	\$0	\$50,015,139

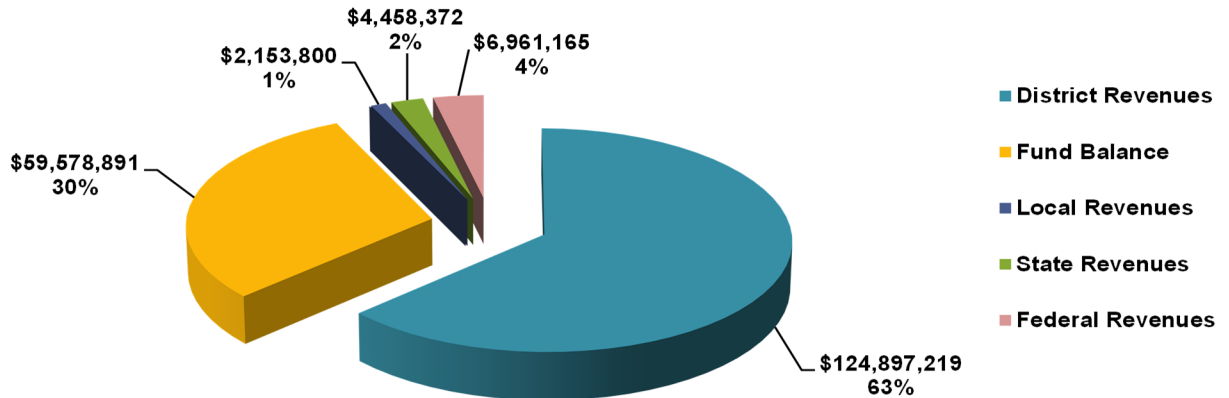
III. Budget Highlights

3. Source of Funds Three-Year Comparison

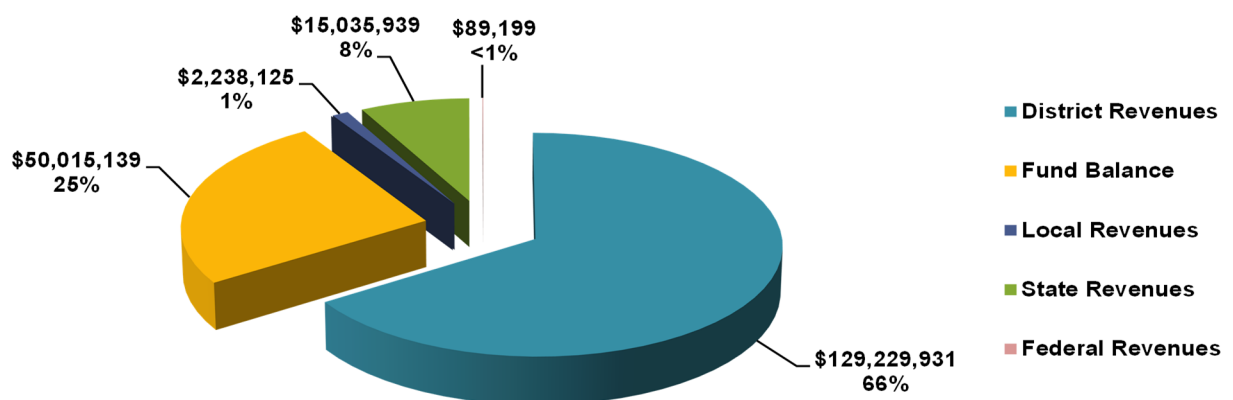
Fiscal Year 2020-21 (Actual-Unaudited)



Fiscal Year 2021-22 (Current Amended)



Fiscal Year 2022-23 (Preliminary Budget)



SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
Fiscal Years 2020-21 (Actual - Unaudited), 2021-22 (Current Amended), 2022-23 (Preliminary)
PRELIMINARY BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
District Revenues	\$135,272,974	\$124,897,219	\$129,229,931	\$4,332,712	3%
Fund Balance	0	59,578,891	50,015,139	(9,563,752)	-16%
Debt - Certificate of Participation (COPS)	0	0	0	0	
Local Revenues	1,441,630	2,153,800	2,238,125	84,325	4%
State General Revenues	645,148	0	11,041,500	11,041,500	
Ecosystem Management Trust Fund	124,101	0	0	0	
FDOT/Mitigation	657,070	589,556	744,824	155,268	26%
Water Management Lands Trust Fund	9,134	0	0	0	
Land Acquisition Trust Fund (LATF)	2,239,111	2,351,707	2,789,115	437,408	19%
Florida Forever	2,479,542	1,125,000	0	(1,125,000)	-100%
Save Our Everglades Trust Fund	0	0	0	0	
Alligator Alley Tolls	0	0	0	0	
Other State Revenue	2,411,335	392,109	460,500	68,391	17%
Federal Revenues	34,022	136,165	89,199	(46,966)	-34%
Federal through State (DEP)	821,458	6,825,000	0	(6,825,000)	-100%
SOURCE OF FUNDS TOTAL	\$146,135,525	\$198,049,447	\$196,608,333	(\$1,441,114)	-1%

DISTRICT REVENUES	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Ad Valorem	\$116,512,462	\$118,796,620	\$122,491,195	\$3,694,575	3%
Permit & License Fees	1,793,722	2,188,899	2,293,436	104,537	5%
Timber Sales	131,676	250,000	265,000	15,000	6%
Ag Privilege Tax	0	0	0	0	
Land Management	15,666,642	166,700	185,300	18,600	11%
Investment Earnings (Loss)	394,173	3,300,000	3,800,000	500,000	15%
Penalties & Fines	300	0	0	0	
Other Revenues	773,999	195,000	195,000	0	0%
TOTAL	\$135,272,974	\$124,897,219	\$129,229,931	\$4,332,712	3%

REVENUES BY SOURCE	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
District Revenues	\$135,272,974	\$124,897,219	\$129,229,931	\$4,332,712	3%
Fund Balance	0	59,578,891	50,015,139	(9,563,752)	-16%
Debt	0	0	0	0	
Local Revenues	1,441,630	2,153,800	2,238,125	84,325	4%
State Revenues	8,565,441	4,458,372	15,035,939	10,577,567	237%
Federal Revenues	855,480	6,961,165	89,199	(6,871,966)	-99%
TOTAL	\$146,135,525	\$198,049,447	\$196,608,333	(\$1,441,114)	-1%

III. Budget Highlights

4. Major Source of Funds Variances

This narrative describes major revenue variances between the Current Amended Budget for FY2021-22 and the Preliminary Budget for FY2022-23 by revenue source.

District Revenues: \$129,229,931 (+3%)

Increase of \$4,332,712 based on:

- ***Ad Valorem at the Rolled-back Rate +3.11%***
Increase of \$3,694,575 resulting from new construction. This is based on the assumption to continue levying at the rolled-back rate and an estimated 3.11 percent increase accounting for growth from new unit construction. The budgeted amount for FY2022-23 is \$122,491,195, which is 96 percent of the estimated proceeds based on the historical collection rate.
- ***Permit & License Fees +5%***
Increase of \$104,537 based on anticipated increases in relation to environmental resource and well construction permit applications for FY2022-23.
- ***Timber Sales +6%***
Increase of \$15,000 based on recent timber management plan.
- ***Land Management +11%***
Increase of \$18,600 in projected revenue generated by District conservation lands (e.g., cattle leases, hog hunts, cell tower leases).
- ***Investment Earnings (Loss) +15%***
Increase of \$500,000 based on a 0.75 percent estimated yield on investments for FY2022-23 compared to 0.67 percent in FY2021-22.

Fund Balance: \$50,015,139 (-16%)

Decrease of \$9,563,752 based on

- ***Balances from Prior Years -64%***
Decrease of \$38,120,299 based primarily on available resources generated from the sale of District land or real estate interests, as well as project cancellations, projects completed under budget, and unanticipated revenues in FY2020-21.
- ***Short-Term Project Reserves (No funds were budgeted for FY2021-22.)***
Increase of \$28,556,547 based on expenditure requirements for cooperatively-funded projects.

Debt: \$0 (No funds were budgeted for FY2021-22.)

The District currently has no debt and does not propose incurring any new debt for FY2022-23.

Local Revenues: \$2,238,125 (+4%)

Increase of \$84,325 based on cooperators' share for projects in FY2022-23, primarily funded through the District's Cooperative Funding Initiative, where the District is serving as the lead party.

State Revenues: \$15,035,939 (+237%)

Increase of \$10,577,567 based on:

- ***State General Revenues (No funds were budgeted for FY2021-22.)***
Increase of \$11,041,500 based on:
 - \$8,041,500 anticipated from a specific state appropriation for Department of Environmental Protection (DEP) Springs Initiatives.
 - \$3,000,000 anticipated from a specific state appropriation for the Water Supply and Water Resource Development Grant Program.
- ***Florida Department of Transportation (FDOT) Mitigation +26%***
Increase of \$155,268 based on maintenance and monitoring of completed projects in the program.

III. Budget Highlights

- *Land Acquisition Trust Fund (LATF) +19%*
Increase of \$437,408 in prior year appropriations for land management activities.
- *Florida Forever – Prior Year Appropriations -100%*
Decrease of \$1,125,000 based on the projected balance of prior year appropriations from the Florida Forever Trust Fund for potential Florida Forever land acquisitions in FY2022-23.
- *Other State Revenues +17%*
Increase of \$68,391 based on:
 - \$65,000 increase from the DEP for the Inglis Main/Bypass Rehabilitation.
 - \$3,391 increase from the Florida Fish and Wildlife Conservation Commission for the aquatic plant management program.

Federal Revenues: \$89,199 (-99%)

Decrease of \$6,871,966 based on:

- *Federal Revenues -34%*
Decrease of \$46,966 based on:
 - \$49,401 reduction from the U.S. Department of Transportation (USDOT) for the FDOT Mitigation program.
 - \$2,435 increase from the USDOT for the FDOT Efficient Transportation Decision Making program.
- *Federal through State (DEP) -100%*
Decrease of \$6,825,000 from the DEP in state appropriations from the federal Coronavirus State Fiscal Recovery Fund for the Water Supply and Water Resource Development Grant Program.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2020-21 (Actual-Unaudited)
PRELIMINARY BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2020-21 (Actual-Unaudited)
District Revenues	\$31,403,059	\$46,676,650	\$18,053,414	\$23,115,563	\$2,387,012	\$13,637,276	\$135,272,974
Fund Balance	0	0	0	0	0	0	0
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	1,173,073	252,198	16,359	0	0	0	1,441,630
State General Revenues	0	581,353	0	0	63,795	0	645,148
Ecosystem Management Trust Fund	0	124,101	0	0	0	0	124,101
FDOT/Mitigation	0	657,070	0	0	0	0	657,070
Water Management Lands Trust Fund	0	9,134	0	0	0	0	9,134
Land Acquisition Trust Fund (LATF)	0	11,793	2,227,318	0	0	0	2,239,111
Florida Forever	0	2,479,542	0	0	0	0	2,479,542
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	27,048	2,109,391	259,080	15,816	0	0	2,411,335
Federal Revenues	0	34,022	0	0	0	0	34,022
Federal through State (DEP)	0	821,458	0	0	0	0	821,458
SOURCE OF FUNDS TOTAL	\$32,603,180	\$53,756,712	\$20,556,171	\$23,131,379	\$2,450,807	\$13,637,276	\$146,135,525

District Revenues include:

Ad Valorem	\$116,512,462
Permit & License Fees	1,793,722
Timber Sales	131,676
Ag Privilege Tax	0
Land Management	15,666,642
Investment Earnings (Loss)	394,173
Penalties & Fines	300
Other Revenues	773,999

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2020-21 (Actual-Unaudited)
District Revenues	\$31,403,059	\$46,676,650	\$18,053,414	\$23,115,563	\$2,387,012	\$13,637,276	\$135,272,974
Fund Balance	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Local Revenues	1,173,073	252,198	16,359	0	0	0	1,441,630
State Revenues	27,048	5,972,384	2,486,398	15,816	63,795	0	8,565,441
Federal Revenues	0	855,480	0	0	0	0	855,480
TOTAL	\$32,603,180	\$53,756,712	\$20,556,171	\$23,131,379	\$2,450,807	\$13,637,276	\$146,135,525

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
Fiscal Year 2021-22 (Current Amended)
PRELIMINARY BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Current Amended)
District Revenues	\$30,893,694	\$33,862,731	\$24,915,376	\$20,834,641	\$2,199,993	\$12,190,784	\$124,897,219
Fund Balance	2,601,484	56,977,407	0	0	0	0	59,578,891
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	2,153,800	0	0	0	0	0	2,153,800
State General Revenues	0	0	0	0	0	0	0
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	589,556	0	0	0	0	589,556
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	0	2,351,707	0	0	0	2,351,707
Florida Forever	0	1,125,000	0	0	0	0	1,125,000
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	97,500	0	294,609	0	0	0	392,109
Federal Revenues	0	110,154	0	26,011	0	0	136,165
Federal through State (DEP)	0	6,825,000	0	0	0	0	6,825,000
SOURCE OF FUNDS TOTAL	\$35,746,478	\$99,489,848	\$27,561,692	\$20,860,652	\$2,199,993	\$12,190,784	\$198,049,447

District Revenues include:

Ad Valorem	\$118,796,620
Permit & License Fees	2,188,899
Timber Sales	250,000
Ag Privilege Tax	0
Land Management	166,700
Investment Earnings (Loss)	3,300,000
Penalties & Fines	0
Other Revenues	195,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Current Amended)
District Revenues	\$30,893,694	\$33,862,731	\$24,915,376	\$20,834,641	\$2,199,993	\$12,190,784	\$124,897,219
Fund Balance	2,601,484	56,977,407	0	0	0	0	59,578,891
Debt	0	0	0	0	0	0	0
Local Revenues	2,153,800	0	0	0	0	0	2,153,800
State Revenues	97,500	1,714,556	2,646,316	0	0	0	4,458,372
Federal Revenues	0	6,935,154	0	26,011	0	0	6,961,165
TOTAL	\$35,746,478	\$99,489,848	\$27,561,692	\$20,860,652	\$2,199,993	\$12,190,784	\$198,049,447

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
Fiscal Year 2022-23 (Preliminary Budget)
PRELIMINARY BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2022-23 (Preliminary Budget)
District Revenues	\$30,569,999	\$38,471,397	\$23,245,337	\$22,148,761	\$2,273,988	\$12,520,449	\$129,229,931
Fund Balance	2,721,913	47,293,226	0	0	0	0	50,015,139
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	2,028,875	209,250	0	0	0	0	2,238,125
State General Revenues	0	11,041,500	0	0	0	0	11,041,500
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	744,824	0	0	0	0	744,824
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	0	2,789,115	0	0	0	2,789,115
Florida Forever	0	0	0	0	0	0	0
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	97,500	0	363,000	0	0	0	460,500
Federal Revenues	0	60,753	0	28,446	0	0	89,199
Federal through State (DEP)	0	0	0	0	0	0	0
SOURCE OF FUNDS TOTAL	\$35,418,287	\$97,820,950	\$26,397,452	\$22,177,207	\$2,273,988	\$12,520,449	\$196,608,333

District Revenues include:

Ad Valorem	\$122,491,195
Permit & License Fees	2,293,436
Timber Sales	265,000
Ag Privilege Tax	0
Land Management	185,300
Investment Earnings (Loss)	3,800,000
Penalties & Fines	0
Other Revenues	195,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2022-23 (Preliminary Budget)
District Revenues	\$30,569,999	\$38,471,397	\$23,245,337	\$22,148,761	\$2,273,988	\$12,520,449	\$129,229,931
Fund Balance	2,721,913	47,293,226	0	0	0	0	50,015,139
Debt	0	0	0	0	0	0	0
Local Revenues	2,028,875	209,250	0	0	0	0	2,238,125
State Revenues	97,500	11,786,324	3,152,115	0	0	0	15,035,939
Federal Revenues	0	60,753	0	28,446	0	0	89,199
TOTAL	\$35,418,287	\$97,820,950	\$26,397,452	\$22,177,207	\$2,273,988	\$12,520,449	\$196,608,333

III. Budget Highlights

6. Proposed Millage Rate

The District continues to levy at the rolled-back millage rate. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate."

Section 200.065(1), F.S.

When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back millage rate for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida Statute begins with the certification of taxable values every July 1 so taxing authorities can determine the millage rates to levy ad valorem taxes.

The FY2022-23 Preliminary Budget ad valorem tax revenue is based on a rolled-back millage model with an estimated 3.11 percent increase resulting from growth in new unit construction. For the purposes of estimation only, the rolled-back millage rate used to develop the Preliminary Budget is 0.2535. This will generate \$127,594,994 in ad valorem property tax revenue for FY2022-23, which represents a 3.11 percent increase compared to the FY2021-22 Adopted Budget. The increase is solely due to additional tax revenues from new construction.

Estimated ad valorem tax revenue has historically been higher than actual collected tax revenue. Therefore, the FY2022-23 Preliminary Budget of \$122,491,195 in ad valorem revenue represents 96 percent of the \$127,594,994 in estimated proceeds.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR AD VALOREM TAX COMPARISON

Fiscal Years 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

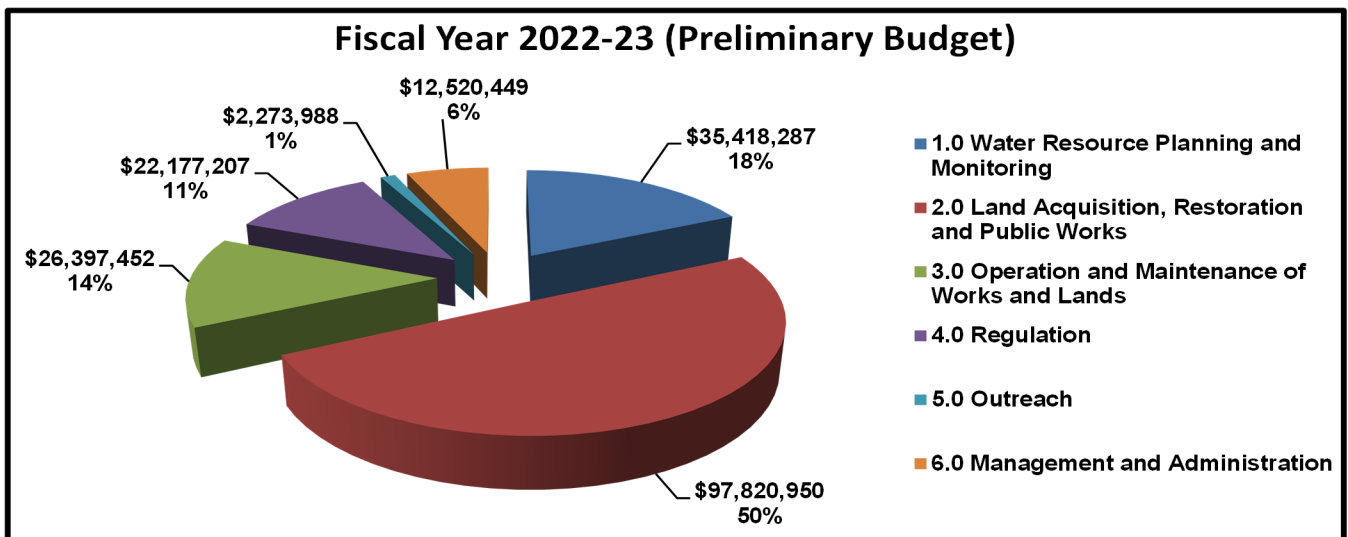
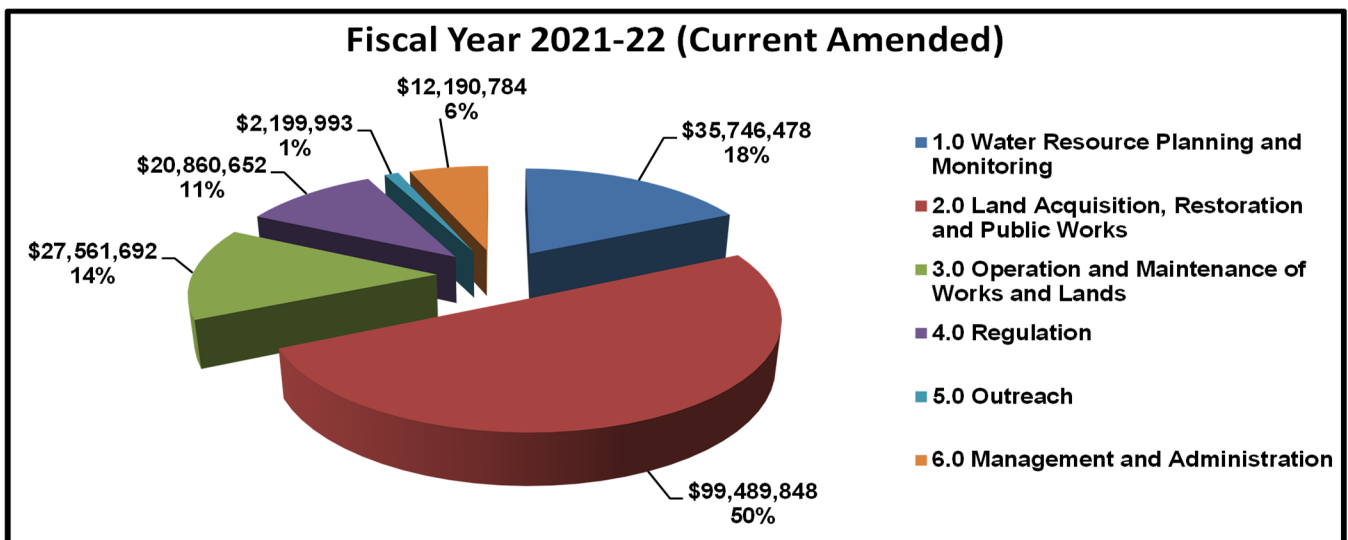
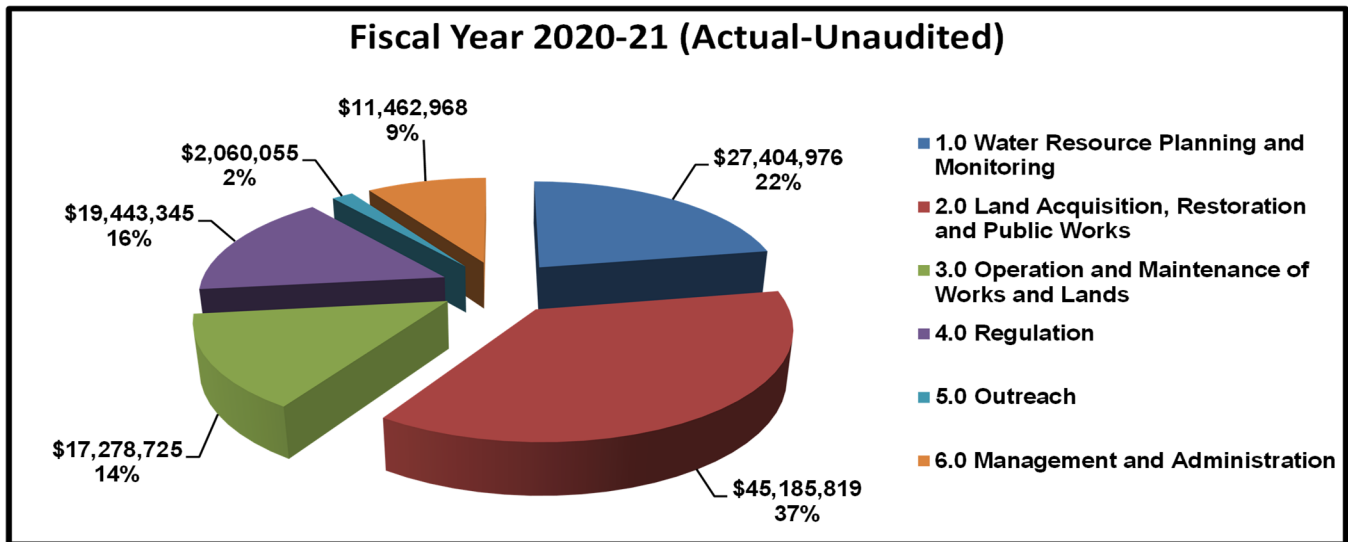
DISTRICTWIDE			
Ad Valorem Tax Comparison	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Adopted Budget)	Fiscal Year 2022-23 (Preliminary Budget)
Ad Valorem Taxes	\$116,512,462	\$118,796,620	\$122,491,195
Millage Rate	0.2669	0.2535	0.2535 ⁽¹⁾
Rolled-back Rate	0.2669	0.2535	0.2535 ⁽¹⁾
Percent of Change of Rolled-back Rate	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$452,562,459,564	\$488,151,790,466	\$503,333,311,149
Net New Taxable Value	\$11,260,952,597	\$12,231,928,620	\$15,181,520,683 ⁽²⁾
Adjusted Taxable Value	\$441,301,506,967	\$475,919,861,846	\$488,151,790,466

¹ Existing millage and rolled-back rates for budget planning purposes only.

² Assumes 3.11 percent increase in new unit construction based on July 1, 2021 certified property values.

III. Budget Highlights

7. Use of Funds by Program Three-Year Comparison



III. Budget Highlights

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**
Fiscal Years 2020-21 (Actual - Unaudited), 2021-22 (Current Amended), 2022-23 (Preliminary)
PRELIMINARY BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current – Preliminary)	% of Change (Current – Preliminary)
1.0 Water Resource Planning and Monitoring	\$27,404,976	\$35,746,478	\$35,418,287	(\$328,191)	-0.9%
1.1 - District Water Management Planning	9,181,305	14,367,435	13,320,492	(1,046,943)	-7.3%
1.1.1 Water Supply Planning	700,651	748,259	958,864	210,605	28.1%
1.1.2 Minimum Flows and Minimum Water Levels	1,545,509	2,789,770	2,075,105	(714,665)	-25.6%
1.1.3 Other Water Resources Planning	6,935,145	10,829,406	10,286,523	(542,883)	-5.0%
1.2 - Research, Data Collection, Analysis and Monitoring	14,261,735	16,996,403	17,478,833	482,430	2.8%
1.3 - Technical Assistance	1,010,912	1,217,198	1,211,216	(5,982)	-0.5%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology & Information Services	2,951,024	3,165,442	3,407,746	242,304	7.7%
2.0 Land Acquisition, Restoration and Public Works	\$45,185,819	\$99,489,848	\$97,820,950	(\$1,668,898)	-1.7%
2.1 - Land Acquisition	2,895,977	33,933,013	4,541,150	(29,391,863)	-86.6%
2.2 - Water Source Development	21,746,723	37,009,574	41,029,856	4,020,282	10.9%
2.2.1 Water Resource Development Projects	8,982,878	9,699,128	11,327,415	1,628,287	16.8%
2.2.2 Water Supply Development Assistance	12,195,626	26,559,511	28,942,845	2,383,334	9.0%
2.2.3 Other Water Source Development Activities	568,219	750,935	759,596	8,661	1.2%
2.3 - Surface Water Projects	18,464,510	26,607,983	50,316,372	23,708,389	89.1%
2.4 - Other Cooperative Projects	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	1,057,265	967,315	890,690	(76,625)	-7.9%
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology & Information Services	1,021,344	971,963	1,042,882	70,919	7.3%
3.0 Operation and Maintenance of Works and Lands	\$17,278,725	\$27,561,692	\$26,397,452	(\$1,164,240)	-4.2%
3.1 - Land Management	4,619,694	5,379,849	5,616,398	236,549	4.4%
3.2 - Works	5,680,561	13,064,234	11,350,247	(1,713,987)	-13.1%
3.3 - Facilities	2,617,149	3,479,810	3,174,864	(304,946)	-8.8%
3.4 - Invasive Plant Control	437,853	557,531	492,932	(64,599)	-11.6%
3.5 - Other Operation and Maintenance Activities	176,685	192,940	182,487	(10,453)	-5.4%
3.6 - Fleet Services	2,055,071	3,116,995	3,376,570	259,575	8.3%
3.7 - Technology & Information Services	1,691,712	1,770,333	2,203,954	433,621	24.5%
4.0 Regulation	\$19,443,345	\$20,860,652	\$22,177,207	\$1,316,555	6.3%
4.1 - Consumptive Use Permitting	3,396,340	4,086,985	4,096,853	9,868	0.2%
4.2 - Water Well Construction Permitting and Contractor Licensing	729,423	901,260	953,362	52,102	5.8%
4.3 - Environmental Resource and Surface Water Permitting	7,114,605	8,043,356	8,925,180	881,824	11.0%
4.4 - Other Regulatory and Enforcement Activities	3,565,447	2,699,979	2,719,425	19,446	0.7%
4.5 - Technology & Information Services	4,637,530	5,129,072	5,482,387	353,315	6.9%
5.0 Outreach	\$2,060,055	\$2,199,993	\$2,273,988	\$73,995	3.4%
5.1 - Water Resource Education	688,954	810,669	821,817	11,148	1.4%
5.2 - Public Information	1,089,008	1,065,212	1,108,103	42,891	4.0%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,430	96,362	98,267	1,905	2.0%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology & Information Services	233,663	227,750	245,801	18,051	7.9%
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$111,372,920</i>	<i>\$185,858,663</i>	<i>\$184,087,884</i>	<i>(\$1,770,779)</i>	<i>-1.0%</i>
6.0 Management and Administration	\$11,462,968	\$12,190,784	\$12,520,449	\$329,665	2.7%
6.1 - Administrative and Operations Support	8,627,561	9,075,784	9,405,449	329,665	3.6%
6.1.1 - Executive Direction	1,253,457	1,199,081	1,204,454	5,373	0.4%
6.1.2 - General Counsel / Legal	776,105	680,776	662,361	(18,415)	-2.7%
6.1.3 - Inspector General	175,891	213,487	226,620	13,133	6.2%
6.1.4 - Administrative Support	3,640,320	3,746,579	3,767,844	21,265	0.6%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	694,683	870,015	1,003,146	133,131	15.3%
6.1.7 - Human Resources	1,056,227	1,244,563	1,302,101	57,538	4.6%
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology & Information Services	1,030,878	1,121,283	1,238,923	117,640	10.5%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,835,407	3,115,000	3,115,000	0	0.0%
TOTAL	\$122,835,888	\$198,049,447	\$196,608,333	(\$1,441,114)	-0.7%

III. Budget Highlights

8. Major Use of Funds Variances

The table below illustrates major variances between the Current Amended Budget for FY2021-22 and the Preliminary Budget for FY2022-23, highlighting significant variances at the program level. Each of these variances are explained below the table.

Expenditures by Program	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resource Planning and Monitoring	\$27,404,976	\$35,746,478	\$35,418,287	(\$328,191)	-0.9%
2.0 Land Acquisition, Restoration and Public Works	45,185,819	99,489,848	97,820,950	(1,668,898)	-1.7%
3.0 Operation and Maintenance of Works and Lands	17,278,725	27,561,692	26,397,452	(1,164,240)	-4.2%
4.0 Regulation	19,443,345	20,860,652	22,177,207	1,316,555	6.3%
5.0 Outreach	2,060,055	2,199,993	2,273,988	73,995	3.4%
6.0 Management and Administration	11,462,968	12,190,784	12,520,449	329,665	2.7%
Totals	\$122,835,888	\$198,049,447	\$196,608,333	(\$1,441,114)	-0.7%

Program 1.0 - Water Resource Planning and Monitoring

The program's FY2022-23 Preliminary Budget is \$35,418,287, which is a \$328,191 (or 0.9 percent) decrease from the Amended Budget for FY2021-22 of \$35,746,478. The decrease is primarily due to reductions in interagency expenditures for watershed management planning efforts (\$593,596); and contracted services for technical support of the Minimum Flows and Minimum Water Levels (MFLs) program (\$544,000), to conduct various studies and assessments (\$320,000), and planned evaluation and establishment of MFLs (\$180,000). Also, there are reductions in staff resources (\$318,847) within salaries and benefits, and operating capital outlay for field equipment (\$135,365).

These reductions are primarily offset by increases in contracted services for mapping and survey control (\$805,150); fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$349,000); and salaries and benefits for self-funded medical insurance (\$284,251) and adjustments in compensation (\$245,304). Also, there is an increase in water supply planning cooperative funding projects (\$100,000) within interagency expenditures.

Program 2.0 - Land Acquisition, Restoration and Public Works

The program's FY2022-23 Preliminary Budget is \$97,820,950, which is a \$1,668,898 (or 1.7 percent) decrease from the Amended Budget for FY2021-22 of \$99,489,848. The decrease is primarily due to a reduction in fixed capital outlay for targeted Florida Forever land acquisitions (\$29,400,000).

This reduction is primarily offset by an increase in interagency expenditures based on requests for cooperative funding projects that would improve the water quality of springs (\$12,278,203) and stormwater runoff (\$4,932,662) and build upon the region's potable water infrastructure (\$3,353,293). Also, there is an increase in contracted services for District-initiated restoration efforts (\$7,149,000).

Program 3.0 - Operation and Maintenance of Works and Lands

The program's FY2022-23 Preliminary Budget is \$26,397,452, which is a \$1,164,240 (or 4.2 percent) decrease from the Amended Budget for FY2021-22 of \$27,561,692. The decrease is primarily due a reduction in fixed capital outlay for the refurbishment of the Wysong Water Conservation Structure (\$4,000,000).

This reduction is primarily offset by increases in fixed capital outlay for the water control structures gate replacement program (\$1,500,000); and contracted services for operation, maintenance, and repair of District water control structures (\$480,000) and management and maintenance of conservation lands (\$229,630). Also, there are increases in operating capital outlay for the Capital Field Equipment Fund (\$300,000) and vehicles (\$120,602); and self-funded medical insurance (\$156,251) within salaries and benefits.

III. Budget Highlights

Program 4.0 - Regulation

The program's FY2022-23 Preliminary Budget is \$22,177,207, which is a \$1,316,555 (or 6.3 percent) increase from the Amended Budget for FY2021-22 of \$20,860,652. The increase is primarily due to increases in salaries and benefits for self-funded medical insurance (\$389,428), adjustments in compensation (\$274,519), and the reallocation of staff resources (\$259,048); and contracted services for technical assistance in agricultural permitting from the Department of Agriculture's Natural Resources Conservation Service (\$244,375). Also, there is an increase in software licensing and maintenance (\$157,561) within operating expenses.

Program 5.0 - Outreach

The program's FY2022-23 Preliminary Budget is \$2,273,988, which is a \$73,995 (or 3.4 percent) increase from the Amended Budget for FY2021-22 of \$2,199,993. The increase is primarily due to increases in salaries and benefits for adjustments in compensation (\$33,168), self-funded medical insurance (\$19,992), and retirement (\$5,012); operating capital outlay for the Enterprise Infrastructure Fund (\$8,925); and operating expenses for software licensing and maintenance (\$5,036).

Program 6.0 - Management and Administration

The program's FY2022-23 Preliminary Budget is \$12,520,449, which is a \$329,665 (or 2.7 percent) increase from the Amended Budget for FY2021-22 of \$12,190,784. The increase is primarily due to increases in salaries and benefits for self-funded medical insurance (\$120,138); contracted services for development of standard technical specifications for bids and contracts (\$60,000) and human resources advisory services (\$40,000); and operating expenses for software licensing and maintenance (\$91,365). Also, there is an increase for the Enterprise Infrastructure Fund (\$39,075) within operating capital outlay.

These increases are primarily offset by a reduction in non-capital equipment (\$36,155) within operating expenses.

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IV. Program Allocations

A. Program and Activity Definitions, Descriptions and Budget

This section provides the fiscal year (FY) 2022-23 Preliminary Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resource Planning and Monitoring; Land Acquisition, Restoration and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and Management and Administration.

The following information is provided for ALL PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUBACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUBACTIVITY:

- Activity (or Subactivity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

ALL PROGRAMS

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
1.0 Water Resource Planning and Monitoring	\$25,898,281	\$27,099,095	\$27,404,976	\$35,746,478	\$35,418,287	(\$328,191)	-0.9%
2.0 Land Acquisition, Restoration and Public Works	60,678,760	67,332,293	45,185,819	99,489,848	97,820,950	(1,668,898)	-1.7%
3.0 Operation and Maintenance of Works and Lands	18,876,534	17,651,944	17,278,725	27,561,692	26,397,452	(1,164,240)	-4.2%
4.0 Regulation	19,712,249	18,925,325	19,443,345	20,860,652	22,177,207	1,316,555	6.3%
5.0 Outreach	2,216,624	2,005,354	2,060,055	2,199,993	2,273,988	73,995	3.4%
6.0 Management and Administration	10,941,323	11,129,266	11,462,968	12,190,784	12,520,449	329,665	2.7%
TOTAL	\$138,323,771	\$144,143,277	\$122,835,888	\$198,049,447	\$196,608,333	(\$1,441,114)	-0.7%

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$49,351,738	\$49,607,358	\$52,454,934	\$55,274,242	\$57,418,896	\$2,144,654	3.9%
Other Personal Services	22,406	0	4,794	0	0	0	0%
Contracted Services	19,986,656	16,509,816	18,136,746	19,043,663	26,909,901	7,866,238	41.3%
Operating Expenses	14,324,031	13,605,859	13,108,137	16,254,269	16,387,558	133,289	0.8%
Operating Capital Outlay	3,187,467	1,979,378	2,479,179	2,142,596	2,761,733	619,137	28.9%
Fixed Capital Outlay	1,241,936	4,362,706	4,176,082	41,870,400	10,142,500	(31,727,900)	-75.8%
Interagency Expenditures (Cooperative Funding)	50,209,537	58,078,160	32,476,016	63,464,277	82,987,745	19,523,468	30.8%
Debt	0	0	0	0	0	0	0%
Reserves - Emergency Response	0	0	0	0	0	0	0%
TOTAL	\$138,323,771	\$144,143,277	\$122,835,888	\$198,049,447	\$196,608,333	(\$1,441,114)	-0.7%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$57,094,970	\$0	\$0	\$0	\$284,727	\$39,199	\$57,418,896
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	24,073,080	0	0	0	2,786,821	50,000	26,909,901
Operating Expenses	15,562,167	0	0	0	825,391	0	16,387,558
Operating Capital Outlay	2,761,733	0	0	0	0	0	2,761,733
Fixed Capital Outlay	5,155,500	4,987,000	0	0	0	0	10,142,500
Interagency Expenditures (Cooperative Funding)	24,582,481	45,028,139	0	2,238,125	11,139,000	0	82,987,745
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$129,229,931	\$50,015,139	\$0	\$2,238,125	\$15,035,939	\$89,199	\$196,608,333

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rates (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$74.00	\$38,033.790	\$57,418,896	\$0	\$57,418,896
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	9,983,852	16,926,049	26,909,901
Operating Expenses			16,387,558	0	16,387,558
Operating Capital Outlay			2,761,733	0	2,761,733
Fixed Capital Outlay			0	10,142,500	10,142,500
Interagency Expenditures (Cooperative Funding)			0	82,987,745	82,987,745
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$86,552,039	\$110,056,294	\$196,608,333

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	574.00	574.00	574.00	574.00	574.00	-	0.0%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	574.00	574.00	574.00	574.00	574.00	0.00	0.0%

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT
REDUCTIONS - NEW ISSUES SUMMARY
Fiscal Year 2022-23
PRELIMINARY BUDGET - Fiscal Year 2022-23**

	1.0 Water Resource Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Works and Lands	4.0 Regulation	5.0 Outreach	6.0 Management and Administration	TOTAL
Reductions							
Salaries and Benefits	\$318,847	\$101	\$91,126	\$1,321	\$24	\$55,472	\$466,891
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,634,331	89,565	255,615	446,045	1,190	13,880	2,440,626
Operating Expenses	188,120	81,980	434,365	22,459	14,848	95,051	836,823
Operating Capital Outlay	273,864	17,221	264,442	95,153	4,046	33,358	688,084
Fixed Capital Outlay	0	29,718,900	4,100,000	0	0	0	33,818,900
Interagency Expenditures (Cooperative Funding)	608,596	8,251,505	0	0	0	0	8,860,101
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	\$3,023,758	\$38,159,272	\$5,145,548	\$564,978	\$20,108	\$197,761	\$47,111,425
New Issues							
Salaries and Benefits	\$606,558	\$427,596	\$324,932	\$1,011,860	\$61,300	\$179,299	\$2,611,545
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,338,255	7,422,153	1,017,940	387,960	6,749	133,807	10,306,864
Operating Expenses	115,278	48,545	377,810	270,665	10,703	147,111	970,112
Operating Capital Outlay	186,476	66,511	760,626	211,048	15,351	67,209	1,307,221
Fixed Capital Outlay	349,000	242,000	1,500,000	0	0	0	2,091,000
Interagency Expenditures (Cooperative Funding)	100,000	28,283,569	0	0	0	0	28,383,569
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	\$2,695,567	\$36,490,374	\$3,981,308	\$1,881,533	\$94,103	\$527,426	\$45,670,311
Net Change							
Salaries and Benefits	\$287,711	\$427,495	\$233,806	\$1,010,539	\$61,276	\$123,827	\$2,144,654
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	(296,076)	7,332,588	762,325	(58,085)	5,559	119,927	7,866,238
Operating Expenses	(72,842)	(33,435)	(56,555)	248,206	(4,145)	52,060	133,289
Operating Capital Outlay	(87,388)	49,290	496,184	115,895	11,305	33,851	619,137
Fixed Capital Outlay	349,000	(29,476,900)	(2,600,000)	0	0	0	(31,727,900)
Interagency Expenditures (Cooperative Funding)	(508,596)	20,032,064	0	0	0	0	19,523,468
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	(\$328,191)	(\$1,668,898)	(\$1,164,240)	\$1,316,555	\$73,995	\$329,665	(\$1,441,114)

IV. Program Allocations

IV. Program Allocations

1.0 Water Resource Planning and Monitoring

This program includes all water management planning including water supply planning, development of minimum flows and minimum water levels (MFLs), and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

District Description

This program encompasses a broad scope of programs critical to the core mission, including water supply planning, MFLs, data collection, research and studies, watershed and water body planning, floodplain mapping, and technical assistance to local governments. Planning activities include strategic planning for the District; five-year updates to the Regional Water Supply Plan; watershed management planning; diagnostic, protection and restoration plans for specific water bodies; and planning and technical assistance to water management partners, including entities such as local governments, regional water supply authorities and national estuary programs. While ensuring necessary data is available to support the scientific work critical to the core mission, the District continually performs a comprehensive review of all data collection efforts to eliminate duplication, ensure data quality, better align data efforts with District priorities, and control costs. As an example, orthoimagery data is being collected on a three-year cycle rather than annually.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.0 Water Resource Planning and Monitoring

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$12,724,141	\$13,245,827	\$14,081,764	\$14,706,456	\$14,994,167	\$287,711	2.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,580,607	6,606,563	6,194,426	8,587,028	8,290,952	(296,076)	-3.4%
Operating Expenses	2,321,136	2,090,112	2,149,923	2,567,819	2,494,977	(72,842)	-2.8%
Operating Capital Outlay	545,994	486,917	579,991	431,824	344,436	(87,388)	-20.2%
Fixed Capital Outlay	479,079	1,552,566	230,941	2,506,500	2,855,500	349,000	13.9%
Interagency Expenditures (Cooperative Funding)	4,247,324	3,117,110	4,167,931	6,946,851	6,438,255	(508,596)	-7.3%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$25,898,281	\$27,099,095	\$27,404,976	\$35,746,478	\$35,418,287	(\$328,191)	-0.9%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$14,994,167	\$0	\$0	\$0	\$0	\$0	\$14,994,167
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	8,290,952	0	0	0	0	0	8,290,952
Operating Expenses	2,494,977	0	0	0	0	0	2,494,977
Operating Capital Outlay	344,436	0	0	0	0	0	344,436
Fixed Capital Outlay	2,855,500	0	0	0	0	0	2,855,500
Interagency Expenditures (Cooperative Funding)	1,589,967	2,721,913	0	2,028,875	97,500	0	6,438,255
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$30,569,999	\$2,721,913	\$0	\$2,028,875	\$97,500	\$0	\$35,418,287

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	144.56	\$10,071.500	\$14,994,167	\$0	\$14,994,167
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	4,455,715	3,835,237	8,290,952
Operating Expenses			2,494,977	0	2,494,977
Operating Capital Outlay			344,436	0	344,436
Fixed Capital Outlay			0	2,855,500	2,855,500
Interagency Expenditures (Cooperative Funding)			0	6,438,255	6,438,255
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$22,289,295	\$13,128,992	\$35,418,287

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	148.86	151.69	149.10	147.71	144.56	(3.15)	-2.1%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	148.86	151.69	149.10	147.71	144.56	(3.15)	-2.1%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

1.0 Water Resource Planning and Monitoring

Fiscal Year 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)		147.71	\$35,746,478	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			3.15	318,847
1	Reallocation of Staff Resources	318,847	3.15	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				1,634,331
2	Minimum Flows and Minimum Water Levels	544,000		
3	Research, Data Collection, Analysis & Monitoring	320,000		
4	Minimum Flows and Minimum Water Levels	180,000		
5	Research, Data Collection, Analysis & Monitoring	157,890		
6	Research, Data Collection, Analysis & Monitoring	149,824		
7	Other Water Resources Planning	100,000		
8	Research, Data Collection, Analysis & Monitoring	58,000		
9	Research, Data Collection, Analysis & Monitoring	52,912		
10	Technology & Information Services	50,000		
11	Technology & Information Services	12,705		
12	Research, Data Collection, Analysis & Monitoring	9,000		
Operating Expenses				188,120
13	Technology & Information Services	79,036		
14	Research, Data Collection, Analysis & Monitoring	25,000		
15	Research, Data Collection, Analysis & Monitoring	19,795		
16	Research, Data Collection, Analysis & Monitoring	16,206		
17	Minimum Flows and Minimum Water Levels	9,300		
18	Research, Data Collection, Analysis & Monitoring	7,900		
19	Research, Data Collection, Analysis & Monitoring	7,200		
20	Research, Data Collection, Analysis & Monitoring	6,460		
21	Technology & Information Services	2,974		
22	Research, Data Collection, Analysis & Monitoring	2,425		
23	Other Water Resources Planning	2,320		
24	Minimum Flows and Minimum Water Levels	2,104		
25	Technical Assistance	2,050		
26	Technical Assistance	1,343		
27	Other Water Resources Planning	1,000		
28	Research, Data Collection, Analysis & Monitoring	572		
29	Other Water Resources Planning	551		
30	Research, Data Collection, Analysis & Monitoring	500		
31	Other Water Resources Planning	422		
32	Technical Assistance	300		
33	Technology & Information Services	235		
34	Water Supply Planning	150		
35	Technical Assistance	100		
36	Other Water Resources Planning	85		
37	Technology & Information Services	52		
38	Technology & Information Services	22		
39	Technology & Information Services	8		
40	Technology & Information Services	7		
41	Technology & Information Services	3		

IV. Program Allocations

Operating Capital Outlay			273,864	
42	Research, Data Collection, Analysis & Monitoring	101,565		Due to a reduction in Field Equipment.
43	Technical Assistance	58,000		Due to a reduction in Vehicles.
44	Research, Data Collection, Analysis & Monitoring	37,000		Due to a reduction in Office Equipment.
45	Technology & Information Services	35,574		Due to a reduction in Virtual Server Attached Storage Expansion Equipment Lease.
46	Technology & Information Services	33,800		Due to a reduction in Field Equipment.
47	Technology & Information Services	7,623		Due to a reduction in Enterprise Server Replacements.
48	Technology & Information Services	246		Due to a reduction in Network Infrastructure Equipment Lease.
49	Technology & Information Services	56		Due to a reduction in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay			-	
Interagency Expenditures (Cooperative Funding)			608,596	
50	Other Water Resources Planning	593,596		Due to a reduction in Cooperative Funding Initiative for Watershed Management Planning.
51	Research, Data Collection, Analysis & Monitoring	15,000		Due to a reduction in Cooperative Funding Initiative for Studies & Assessments.
Debt			-	
Reserves			-	
TOTAL REDUCTIONS		3.15	\$3,023,758	

New Issues					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.00	606,558	
1	Self-Funded Medical Insurance	284,251	0.00		
2	Adjustments in Compensation	245,304	0.00		
3	Retirement	47,973	0.00		
4	Employer Paid FICA Taxes	18,756	0.00		
5	Non-Medical Insurance Premiums	5,528	0.00		
6	Overtime	4,746	0.00		
Other Personal Services			0.00	-	
Contracted Services				1,338,255	
7	Research, Data Collection, Analysis & Monitoring	805,150			Due to an increase in Mapping & Survey Control.
8	Research, Data Collection, Analysis & Monitoring	164,207			Due to an increase in Surface Water Flows & Levels Data.
9	Technology & Information Services	100,000			Due to an increase in Resource Data System Modernization.
10	Other Water Resources Planning	100,000			Due to an increase in Water Body Protection & Restoration Planning.
11	Water Supply Planning	55,000			Due to an increase in Water Use Evaluations for Non-Agricultural Users.
12	Water Supply Planning	50,000			Due to an increase in Central Florida Water Initiative Planning.
13	Technology & Information Services	30,457			Due to an increase in Financial Systems Upgrades.
14	Technology & Information Services	24,384			Due to an increase in Technology Support Services.
15	Research, Data Collection, Analysis & Monitoring	4,557			Due to an increase in Water Quality Data.
16	Research, Data Collection, Analysis & Monitoring	4,500			Due to an increase in Meteorologic Data.
Operating Expenses				115,278	
17	Technology & Information Services	51,888			Due to an increase in Software Licensing and Maintenance.
18	Technology & Information Services	29,684			Due to an increase in Maintenance and Repair of Equipment.
19	Research, Data Collection, Analysis & Monitoring	8,048			Due to an increase in Tuition Reimbursement.
20	Research, Data Collection, Analysis & Monitoring	6,800			Due to an increase in Travel for Offsite Training.
21	Research, Data Collection, Analysis & Monitoring	6,350			Due to an increase in Advertising and Public Notices.
22	Other Water Resources Planning	4,618			Due to an increase in Tuition Reimbursement.
23	Technology & Information Services	4,176			Due to an increase in Travel for Offsite Training.
24	Other Water Resources Planning	1,780			Due to an increase in Professional Licenses.
25	Technology & Information Services	989			Due to an increase in Tuition Reimbursement.
26	Technical Assistance	500			Due to an increase in Memberships and Dues.
27	Research, Data Collection, Analysis & Monitoring	445			Due to an increase in Parts and Supplies.

IV. Program Allocations

Operating Capital Outlay			186,476	
28	Technology & Information Services	94,463		Due to an increase in Enterprise Infrastructure Fund.
29	Technology & Information Services	68,013		Due to an increase in Audio-Visual Equipment Upgrades.
30	Research, Data Collection, Analysis & Monitoring	24,000		Due to an increase in Vehicles.
Fixed Capital Outlay			349,000	
31	Research, Data Collection, Analysis & Monitoring	349,000		Due to an increase in Aquifer Exploration and Monitor Well Drilling Program Well Construction.
Interagency Expenditures (Cooperative Funding)			100,000	
32	Water Supply Planning	100,000		Due to an increase in Cooperative Funding Initiative for Water Supply Planning.
Debt			-	
Reserves			-	
TOTAL NEW ISSUES		0.00	2,695,567	
1.0 Water Resource Planning and Monitoring				
Total Workforce and Preliminary Budget for FY2022-23		144.56	\$35,418,287	

Changes and Trends

In recent years, the District has increased its overall emphasis in the areas of watershed management planning, water body protection/restoration planning, and MFLs initiatives. Data collection is being expanded where needed, such as increasing the number of monitor wells constructed in the Northern and Heartland regions of the District to support strategic priorities; depicted by the increases in fixed capital outlay.

The District's Watershed Management Program (WMP) remains the cornerstone of its preventative flood protection efforts. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning. This is evident by the significant increase in interagency expenditures over the past several years.

There is also a significant increase in contracted services in recent years. With the Southern Water Use Caution Area (SWUCA) Recovery Assessment scheduled to be completed in FY2024-25, many SWUCA lakes are planned for re-evaluation prior to the completion of the assessment which requires outside technical assistance in FY2021-22. In addition, funding is required within contracted services in FY2021-22 and FY2022-23 for the conversion of models which support the District's WMP.

Budget Variances

Overall, the program decreased by 0.9 percent or \$328,191.

The decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$318,847).
- Contracted services for MFLs Technical Support (\$544,000), Studies & Assessments (\$320,000), MFLs Establishment and Evaluation (\$180,000), Ground Water Levels Data (\$157,890), Institute of Food and Agricultural Sciences Research (\$149,824), and Watershed Management Planning (\$100,000).
- Operating expenses for non-capital equipment (\$95,242), maintenance and repair of buildings and structures (\$25,000), travel for staff duties (\$22,779), telephone and communications (\$9,434), and rental of other equipment (\$7,200).
- Operating capital outlay for field equipment (\$135,365), office equipment (\$37,000), a virtual server attached storage expansion equipment lease (\$35,574), vehicles (\$34,000), and enterprise server replacements (\$7,623).
- Interagency expenditures for Watershed Management Planning (\$593,596) and Study & Assessment (\$15,000) cooperative funding projects.

IV. Program Allocations

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$284,251), adjustments in compensation (\$245,304), retirement (\$47,973), employer paid FICA taxes (\$18,756), non-medical insurance premiums (\$5,528), and overtime (\$4,746).
- Contracted services for Mapping and Survey Control (\$805,150), Surface Water Flows & Levels Data (\$164,207), Water Body Protection & Restoration Planning (\$100,000), and resource data system modernization (\$100,000).
- Operating expenses for software licensing and maintenance (\$51,888), maintenance and repair of equipment (\$21,784), and tuition reimbursement (\$12,312).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$94,463) and audio-visual equipment upgrades (\$68,013).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$349,000).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$100,000).

Major Budget Items

- Salaries and Benefits (\$14,994,167 – 144.56 FTEs)
 - 1.1.1 *Water Supply Planning* (5.02 FTEs)
 - 1.1.2 *Minimum Flows and Minimum Water Levels* (11.00 FTEs)
 - 1.1.3 *Other Water Resources Planning* (23.22 FTEs)
 - 1.2 *Research, Data Collection, Analysis and Monitoring* (82.74 FTEs)
 - 1.3 *Technical Assistance* (10.35 FTEs)
 - 1.5 *Technology and Information Services* (12.23 FTEs)
- Contracted Services
 - Surface Water Flows & Levels Data (\$2,958,674)
 - Mapping & Survey Control (\$977,500)
 - Watershed Management Planning (\$700,000)
 - Water Body Protection & Restoration Planning (\$620,000)
 - Biologic Data (\$590,000)
 - MFLs Technical Support (\$525,500)
 - Studies & Assessments (\$380,000)
 - Institute of Food and Agricultural Sciences Research (\$277,099)
 - Ground Water Levels Data (\$209,360)
 - MFLs Establishment and Evaluation (\$170,000)
 - Geologic Data (\$158,138)
 - Water Quality Data (\$149,220)
 - Utility Population Estimation Model and Demographic Analysis (\$129,000)
 - Resource Data System Modernization (\$100,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,282,588)
 - Non-Capital Equipment (\$247,541)
 - Maintenance and Repair of Equipment (\$240,479)
 - Parts and Supplies (\$227,604)
 - Telephone and Communications (\$113,374)
 - Travel for Staff Duties (\$100,507)
 - Travel for Offsite Training (\$66,392)
 - Laboratory Supplies (\$63,000)
 - Tuition Reimbursement (\$35,776)
 - Printing and Reproduction (\$29,681)
 - Rental of Equipment (\$22,100)

IV. Program Allocations

- Operating Capital Outlay
 - Vehicles (\$135,000)
 - Enterprise Infrastructure Fund (\$94,463)
 - Audio-Visual Equipment Upgrades (\$68,013)
 - Network Infrastructure Equipment Lease (\$28,195)
 - Field Equipment (\$12,400)
 - Unstructured Data Storage Equipment Lease (\$6,365)
- Fixed Capital Outlay
 - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,855,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$5,797,750)
 - Water Body Protection & Restoration Planning (\$465,505)
 - Water Supply Planning (\$175,000)

IV. Program Allocations

1.1 District Water Management Planning – Local and regional water management and water supply planning, minimum flows and minimum water levels (MFLs), and other long-term water resource planning efforts. District Water Management Plans, developed pursuant to Section 373.036, Florida Statutes, are districtwide planning documents which encompass other levels of water management planning.

District Description

This activity includes preparation of the District's Regional Water Supply Plan; the determination and establishment of MFLs; development of Water Resource Assessment projects; development and maintenance of the District's Strategic Plan, Watershed Management Program (WMP) and Surface Water Improvement and Management plans; and provides support for the national estuary programs, economic analyses, and other state, regional, and local water resource planning and coordination efforts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.1 District Water Management Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$3,759,013	\$3,801,614	\$3,754,576	\$4,496,538	\$4,571,725	\$75,187	1.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	893,560	1,172,525	1,238,662	2,868,500	2,249,500	(619,000)	-21.6%
Operating Expenses	68,941	48,113	45,136	70,546	61,012	(9,534)	-13.5%
Operating Capital Outlay	4,749	48,012	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	3,665,747	3,093,011	4,142,931	6,931,851	6,438,255	(493,596)	-7.1%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$8,392,010	\$8,163,275	\$9,181,305	\$14,367,435	\$13,320,492	(\$1,046,943)	-7.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$8,472,204	\$2,721,913	\$0	\$2,028,875	\$97,500	\$0	\$13,320,492

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$4,571,725	\$0	\$4,571,725
Other Personal Services	0	0	0
Contracted Services	1,329,500	920,000	2,249,500
Operating Expenses	61,012	0	61,012
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	6,438,255	6,438,255
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,962,237	\$7,358,255	\$13,320,492

Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning. This is evident by the significant increase in interagency expenditures over the past several years.

There is also a significant increase in contracted services in recent years. With the Southern Water Use Caution Area (SWUCA) Recovery Assessment scheduled to increase starting in FY2020-21, be completed in FY2024-25, many SWUCA lakes are planned for re-evaluation prior to the completion of the assessment which requires outside technical assistance in FY2021-22. In addition, funding is required within contracted services in FY2021-22 and FY2022-23 for the conversion of models which support the District's WMP.

IV. Program Allocations

Budget Variances

The 7.3 percent decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$115,905).
- Contracted services for MFLs Technical Support (\$544,000), MFLs Establishment and Evaluation (\$180,000), and Watershed Management Planning (\$100,000).
- Operating expenses for advertising and public notices (\$9,300).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$593,596).

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$83,258), adjustments in compensation (\$79,492), retirement (\$20,441), and employer paid FICA taxes (\$6,085).
- Contracted services for Water Body Protection & Restoration Planning (\$100,000), water use evaluations for non-agricultural users (\$55,000), and Central Florida Water Initiative planning (\$50,000).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$100,000).

Major Budget Items

- Salaries and Benefits (\$4,571,725)
- Contracted Services
 - Watershed Management Planning (\$700,000)
 - Water Body Protection & Restoration Planning (\$620,000)
 - MFLs Technical Support (\$525,500)
 - MFLs Establishment and Evaluation (\$170,000)
 - Utility Population Estimation Model and Demographic Analysis (\$129,000)
 - Water Use Evaluations for Non-Agricultural Users (\$55,000)
 - Central Florida Water Initiative Planning (\$50,000)
- Operating Expenses
 - Travel for Staff Duties (\$15,812)
 - Tuition Reimbursement (\$12,031)
 - Travel for Offsite Training (\$8,800)
 - Books, Subscriptions, and Data (\$8,260)
 - Telephone and Communications (\$4,320)
 - Memberships and Dues (\$3,714)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$5,797,750)
 - Water Body Protection & Restoration Planning (\$465,505)
 - Water Supply Planning (\$175,000)

IV. Program Allocations

1.1.1 Water Supply Planning – Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, Florida Statutes (F.S.), and regional water supply plans developed pursuant to Section 373.709, F.S.

District Description

The District is required by Section 373.709, F.S., to prepare a Districtwide Regional Water Supply Plan (RWSP) for areas where existing sources of water supply may not be adequate to meet demands over a 20-year planning horizon. This plan must be updated every five years. The last update, approved by the District's Governing Board in November 2020, addresses water supply needs and sources through 2040. The RWSP for the Central Florida Water Initiative (CFWI), which only affects Polk County, its municipalities, and a small portion of Lake County within this District, was also approved by the Governing Board in November 2020.

This subactivity also includes the Districtwide Water Supply Assessment, water conservation/alternative sources planning and research, cooperative water supply planning efforts with local governments and water supply authorities, and demographic analyses to support water supply planning.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 1.1.1 Water Supply Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$594,282	\$336,846	\$363,260	\$527,977	\$533,732	\$5,755	1.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	226,629	178,116	156,768	129,000	234,000	105,000	81.4%
Operating Expenses	12,747	10,700	10,002	16,282	16,132	(150)	-0.9%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	480,956	315,940	170,621	75,000	175,000	100,000	133.3%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,314,614	\$841,602	\$700,651	\$748,259	\$958,864	\$210,605	28.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$838,780	\$120,084	\$0	\$0	\$0	\$0	\$958,864

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$533,732	\$0	\$533,732
Other Personal Services	0	0	0
Contracted Services	234,000	0	234,000
Operating Expenses	16,132	0	16,132
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	175,000	175,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$783,864	\$175,000	\$958,864

Changes and Trends

The majority of the fluctuations in salaries and benefits and contracted technical assistance are a reflection of timing of efforts associated with five year updates to the CFWI and Districtwide RWSPs. About two years after the completion of one, the planning and technical efforts for the next update begin.

IV. Program Allocations

The District also assists other entities, primarily water supply authorities and local governments, with water supply planning and cost-share funding. Recent examples reflecting the majority of interagency expenditures over the past several years include the continuation of updates for the Peace River Manasota Regional Water Supply Authority's Integrated Regional Water Supply Master Plan, Withlacoochee Regional Water Supply Authority's (WRWSA) Water Supply Plan, and the Polk Regional Water Cooperative's Peace Creek Integrated Water Supply Plan and Water Demand Management Plan. Information derived from such plans is integral to the development of the District's RWSP update. In FY2022-23, funding assistance is being requested for the development of the WRWSA's regional water supply plan update.

Budget Variances

The 28.1 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$19,852), self-funded medical insurance (\$11,672), retirement (\$2,907), and employer paid FICA taxes (\$1,520).
- Contracted services for water use evaluations for non-agricultural users (\$55,000) and CFWI planning (\$50,000).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$100,000).

The increases are primarily offset by a reduction in:

- Salaries and benefits for the reallocation of staff resources (\$30,509).

Major Budget Items

- Salaries and Benefits (\$533,732)
- Contracted Services
 - Utility Population Estimation Model and Demographic Analysis (\$129,000)
 - Water Use Evaluations for Non-Agricultural Users (\$55,000)
 - CFWI Planning (\$50,000)
- Operating Expenses
 - Travel for Staff Duties (\$7,482)
 - Books, Subscriptions, and Data (\$7,150)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Water Supply Planning (\$175,000)

IV. Program Allocations

1.1.2 Minimum Flows and Minimum Water Levels – The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district Governing Board.

District Description

This subactivity includes the determination and establishment of minimum flows and minimum water levels (MFLs) for streams, estuaries, lakes, aquifers, wetlands, and springs (including independent scientific peer review) in order to avoid significant harm to water resources or ecology of the area. Also included is the ongoing development of Water Resource Assessment projects and other hydrologic investigations for the Northern Tampa Bay and Southern Water Use caution areas and the District's Northern region. The District's Governing Board updates and approves the MFLs Priority List and Schedule after receiving public comment. The Department of Environmental Protection subsequently reviews and approves the Priority List and Schedule.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.1.2 Minimum Flows and Minimum Water Levels

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,003,341	\$1,264,626	\$960,794	\$1,358,003	\$1,378,742	\$20,739	1.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	310,393	552,230	577,881	1,419,500	695,500	(724,000)	-51.0%
Operating Expenses	9,394	7,105	6,834	12,267	863	(11,404)	-93.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,323,128	\$1,823,961	\$1,545,509	\$2,789,770	\$2,075,105	(\$714,665)	-25.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$2,075,105	\$0	\$0	\$0	\$0	\$0	\$2,075,105

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,378,742	\$0	\$1,378,742
Other Personal Services	0	0	0
Contracted Services	695,500	0	695,500
Operating Expenses	863	0	863
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,075,105	\$0	\$2,075,105

Changes and Trends

The majority of funding in this subactivity is driven by the number of MFL evaluations and re-evaluations in a fiscal year based on the District's prioritized schedule, including staff resources, travel expenses, and public notifications for workshops and proposed rule revisions. With the Southern Water Use Caution Area (SWUCA) Recovery Assessment scheduled to be completed in FY2024-25, many SWUCA lakes are planned for re-evaluation prior to the completion of the assessment as is evident in contracted services and operating expenses for FY2021-22.

IV. Program Allocations

Budget Variances

The 25.6 percent decrease is due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$85,718).
- Contracted services for MFLs Technical Support (\$544,000) and MFLs Establishment and Evaluation (\$180,000).
- Operating expenses for advertising and public notices (\$9,300) and travel for staff duties (\$2,104).

The reductions are offset by an increase in:

- Salaries and benefits for adjustments in compensation (\$61,113), self-funded medical insurance (\$23,540), retirement (\$16,499), and employer paid FICA taxes (\$4,678).

Major Budget Items

- Salaries and Benefits (\$1,378,742)
- Contracted Services
 - MFLs Technical Support (\$525,500)
 - MFLs Establishment and Evaluation (\$170,000)
- Operating Expenses
 - Travel for Staff Duties (\$563)
 - Parts and Supplies (\$300)

IV. Program Allocations

1.1.3 Other Water Resources Planning – District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, Surface Water Improvement and Management (SWIM) planning, and feasibility studies.

District Description

This subactivity includes the development and maintenance of the District's Strategic Plan which provides the framework for the water management activities of the District, including more specific or programmatic planning activities.

Another key planning effort and a Strategic Plan strategy is the District's Watershed Management Program (WMP), which is implemented in partnership with local governments and integrates the District's watershed-based approaches to flood protection, water quality improvement, and natural systems protection. The WMP includes five elements: (1) Topographic Information, (2) Watershed Evaluation, (3) Watershed Management Plan, (4) Implementation of Best Management Practices (BMPs), and (5) Maintenance of Watershed Parameters and Models. The first three elements, along with the model maintenance component, are budgeted in this subactivity. Once watershed plans are developed, implementation of BMPs may follow, and District funding assistance for this purpose is budgeted under *2.3 Surface Water Projects*.

The District also actively plans for the restoration and protection of 12 priority water bodies consistent with the SWIM Act. Plans for each water body are in place and are updated periodically to ensure that they reflect current water quality and natural system conditions, trends, and needs. The District also provides financial support for, and works closely with, the national estuary programs associated with Tampa Bay, Sarasota Bay, and Charlotte Harbor, each of which is a SWIM priority water body.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.1.3 Other Water Resources Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,161,390	\$2,200,142	\$2,430,522	\$2,610,558	\$2,659,251	\$48,693	1.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	356,538	442,179	504,013	1,320,000	1,320,000	0	0.0%
Operating Expenses	46,800	30,308	28,300	41,997	44,017	2,020	4.8%
Operating Capital Outlay	4,749	48,012	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	3,184,791	2,777,071	3,972,310	6,856,851	6,263,255	(593,596)	-8.7%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$5,754,268	\$5,497,712	\$6,935,145	\$10,829,406	\$10,286,523	(\$542,883)	-5.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$5,558,319	\$2,601,829	\$0	\$2,028,875	\$97,500	\$0	\$10,286,523

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,659,251	\$0	\$2,659,251
Other Personal Services	0	0	0
Contracted Services	400,000	920,000	1,320,000
Operating Expenses	44,017	0	44,017
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	6,263,255	6,263,255
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,103,268	\$7,183,255	\$10,286,523

IV. Program Allocations

Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning, as well as District-initiated Watershed Management Planning. This is evident by the significant increase in interagency expenditures for FY2021-22 and FY2022-23. In addition, the increase in contracted services for both of these years is primarily due to the conversion of models which support the District's WMP. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource planning efforts.

Budget Variances

The 5 percent decrease is primarily due to reductions in:

- Operating expenses for travel for offsite training (\$2,320).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$593,596).

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$48,046).
- Operating expenses for tuition reimbursement (\$4,618).

Major Budget Items

- Salaries and Benefits (\$2,659,251)
- Contracted Services
 - Watershed Management Planning (\$700,000)
 - Water Body Protection & Restoration Planning (\$620,000)
- Operating Expenses
 - Tuition Reimbursement (\$12,031)
 - Travel for Offsite Training (\$8,800)
 - Travel for Staff Duties (\$7,767)
 - Telephone and Communications (\$4,320)
 - Memberships and Dues (\$3,714)
 - Office Supplies (\$2,250)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Watershed Management Planning (\$5,797,750)
 - Water Body Protection & Restoration Planning (\$465,505)

IV. Program Allocations

1.2 Research, Data Collection, Analysis and Monitoring – Activities that support district water management planning, restoration and preservation efforts including water quality monitoring, data collection and evaluation, and research.

District Description

This activity consists of District-managed and outsourced data collection, data analysis, and basic research. The District's water management mission necessitates a science-intensive approach to decision making, which requires reliable data of many types. The District monitors and collects a great deal of water resource data and obtains additional data from various sources including the U.S. Geological Survey.

Basic data such as aquifer levels, lake levels, stream and spring flows, rainfall, water quality, land survey, and biological information are used to characterize water resources and are essential for the modeling and analysis that support core and strategic priorities. The Regional Observation and Monitor-well Program (ROMP) provides the technical characterization of the District's groundwater resources, constructs long-term groundwater level and quality monitoring sites, and performs detailed hydrogeologic investigations in support of Water Resource Assessment projects and other water resource management efforts. Geographic data includes topography, land use/land cover, aerial orthoimagery, and other data layers that are combined for analyses that support critical projects and regulatory processes using the District's geographic information systems.

The District has automated much of its data collection, particularly rainfall and ground and surface water levels, through the implementation of the LoggerNet data acquisition system. The LoggerNet system not only provides efficient data collection, but also allows data to be made available through the ePermitting system portal and map viewers on the District's website. In addition, installation and maintenance of real-time data collection equipment on the first-magnitude springs and riverine systems allows the District to better understand the level of effort required to restore these unique systems.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$6,615,111	\$7,147,669	\$8,007,172	\$7,774,607	\$7,871,229	\$96,622	1.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	4,329,981	5,339,764	4,874,011	5,574,003	5,804,791	230,788	4.1%
Operating Expenses	617,099	708,386	715,012	870,528	806,113	(64,415)	-7.4%
Operating Capital Outlay	224,794	296,575	409,599	255,765	141,200	(114,565)	-44.8%
Fixed Capital Outlay	479,079	1,552,566	230,941	2,506,500	2,855,500	349,000	13.9%
Interagency Expenditures (Cooperative Funding)	581,577	24,099	25,000	15,000	0	(15,000)	-100.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$12,847,641	\$15,069,059	\$14,261,735	\$16,996,403	\$17,478,833	\$482,430	2.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$17,478,833	\$0	\$0	\$0	\$0	\$0	\$17,478,833

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$7,871,229	\$0	\$7,871,229
Other Personal Services	0	0	0
Contracted Services	2,889,554	2,915,237	5,804,791
Operating Expenses	806,113	0	806,113
Operating Capital Outlay	141,200	0	141,200
Fixed Capital Outlay	0	2,855,500	2,855,500
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$11,708,096	\$5,770,737	\$17,478,833

IV. Program Allocations

Changes and Trends

In-house and statewide coordinated efforts have increased for data collection and production of secondary data, such as aquifer potentiometric surface maps and conversion of Districtwide survey data from NGVD29 to NAVD88. Additionally, the practice of acquiring support services in-house at a more economical rate compared to outsourcing, when workload allows, is reflected in the shift from contracted services to salaries and benefits in FY2020-21. Light Detection And Ranging (LiDAR) technologies will be utilized to collect topographic and hydrographic data for Surface Water Improvement and Management, minimum flows and minimum water levels (MFLs), and Watershed Management Program projects to produce more detailed elevation datasets than previously possible at a significant cost savings over traditional survey methods. The District had cooperatively funded a LiDAR project with Pasco county which was the main contributor for the significant level of funding within interagency expenditures for FY2018-19.

This activity also includes Districtwide aerial orthoimagery acquisition, which is funded on a three-year cycle. The last update for orthoimagery was performed in FY2019-20 with the next update scheduled to occur this upcoming fiscal year. This is the primary contributor for the increase in funding within contracted services for both years.

Funding for well construction has significantly increased within fixed capital outlay starting in FY2019-20 as the District continues to install monitor wells and perform aquifer testing through its ROMP to support the District's West-Central Florida Water Restoration Action Plan, MFLs establishment, saltwater intrusion monitoring, and other water management studies. Current areas of focus for the program include the Northern and Heartland regions of the District to support strategic priorities, such as the Springs Initiative and the Central Florida Water Initiative. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support data collection efforts.

Budget Variances

The 2.8 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$159,337), adjustments in compensation (\$102,804), retirement (\$16,404), employer paid FICA taxes (\$7,850), and overtime (\$5,000).
- Contracted services for Mapping & Survey Control (\$805,150) and Surface Water Flows & Levels Data (\$164,207).
- Operating expenses for tuition reimbursement (\$8,048), travel for offsite training (\$6,800), and advertising and public notices (\$6,350).
- Operating capital outlay for vehicles (\$24,000).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$349,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$197,560).
- Contracted services for Studies & Assessments (\$320,000), Ground Water Levels Data (\$157,890), Institute of Food and Agricultural Sciences Research (\$149,824), Biologic Data (\$58,000), and Geologic Data (\$52,912).
- Operating expenses for maintenance and repair of buildings and structures (\$25,000), travel for staff duties (\$19,795), non-capital equipment (\$16,206), maintenance and repair of equipment (\$7,900), rental of other equipment (\$7,200), telephone and communications (\$6,460), and professional licenses (\$2,425).
- Operating capital outlay for field equipment (\$101,565) and office equipment (\$37,000).
- Interagency expenditures for Study & Assessment cooperative funding projects (\$15,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$7,871,229)
- Contracted Services
 - Surface Water Flows & Levels Data (\$2,958,674)
 - Mapping & Survey Control (\$977,500)
 - Biologic Data (\$590,000)
 - Studies & Assessments (\$380,000)
 - Institute of Food and Agricultural Sciences Research (\$277,099)
 - Ground Water Levels Data (\$209,360)
 - Geologic Data (\$158,138)
 - Water Quality Data (\$149,220)
 - Meteorologic Data (\$99,800)
- Operating Expenses
 - Parts and Supplies (\$220,185)
 - Non-Capital Equipment (\$169,894)
 - Maintenance and Repair of Equipment (\$130,200)
 - Travel for Staff Duties (\$73,080)
 - Laboratory Supplies (\$63,000)
 - Travel for Offsite Training (\$37,540)
 - Telephone and Communications (\$27,460)
 - Rental of Equipment (\$22,100)
 - Tuition Reimbursement (\$21,906)
 - Advertising and Public Notices (\$10,600)
- Operating Capital Outlay
 - Vehicles (\$135,000)
 - Field Equipment (\$6,200)
- Fixed Capital Outlay
 - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,855,500)

IV. Program Allocations

1.3 Technical Assistance – Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, Development of Regional Impact (DRI) siting, and Coastal Zone Management efforts.

District Description

This activity involves efforts to provide sound technical and policy information on water resources to state agencies, regional planning councils, local governments, and others; and to enhance the District's role in growth management. This includes review and comment on local government comprehensive plans, District input to DRI design and siting, and the review of other large-scale projects. Government and Community Affairs staff serve a broader communication function by providing the exchange of information, materials, and assistance directly to the various governments, citizen groups, and other customers throughout the District. Staff are assigned to planning regions (Heartland, Northern, Southern, and Tampa Bay) and coordinate activities with designated state and regional agencies, local governments, civic groups, and other organizations and associations. The District also monitors state and federal legislative activity to ensure that new or changed directives are efficiently incorporated into District programs and operations.

The District continues to build and maintain its relationships with its 97 local governments, water supply authorities, and other key target audiences. One effort in this regard is the District Utility Services program. The goal of this program is to strengthen communication between the District and water supply utilities and improve water use efficiency.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.3 Technical Assistance

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$884,991	\$910,363	\$984,805	\$1,126,864	\$1,182,175	\$55,311	4.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	7,119	2,581	0	0	0	0	
Operating Expenses	25,794	21,176	26,107	32,334	29,041	(3,293)	-10.2%
Operating Capital Outlay	1,187	1,187	0	58,000	0	(58,000)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$919,091	\$935,307	\$1,010,912	\$1,217,198	\$1,211,216	(\$5,982)	-0.5%

SOURCE OF FUNDS Fiscal Year 2022-23	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$1,211,216	\$0	\$0	\$0	\$0	\$0	\$1,211,216

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,182,175	\$0	\$1,182,175
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	29,041	0	29,041
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,211,216	\$0	\$1,211,216

Changes and Trends

Although the District's strategic focus for this activity has not changed, salaries and benefits have fluctuated over the past several years within this activity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of this activity as represented in FY2021-22. Beginning with FY2020-21, costs associated with outreach in support of this activity have been completely allocated to operating expenses instead of contracted services.

IV. Program Allocations

Budget Variances

The 0.5 percent decrease is primarily due reductions in:

- Operating expenses for travel for offsite training (\$2,050) and tuition reimbursement (\$1,343).
- Operating capital outlay for vehicles (\$58,000).

The reductions are primarily offset by an increase in:

- Salaries and benefits for adjustments in compensation (\$31,151), self-funded medical insurance (\$15,715), retirement (\$5,611), and employer paid FICA taxes (\$2,380).

Major Budget Items

- Salaries and Benefits (\$1,182,175)
- Operating Expenses
 - Travel for Staff Duties (\$10,670)
 - Travel for Offsite Training (\$4,950)
 - Telephone and Communications (\$4,800)
 - Memberships and Dues (\$3,746)
 - Books, Subscriptions, and Data (\$2,475)
 - Education Support (\$2,000)

IV. Program Allocations

1.4 Other Water Resources Planning and Monitoring Activities – Water resources planning and monitoring activities not otherwise categorized above.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.4 Other Water Resources Planning and Monitoring Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

1.5 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *1.0 Water Resource Planning and Monitoring* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

1.5 Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,465,026	\$1,386,181	\$1,335,211	\$1,308,447	\$1,369,038	\$60,591	4.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	349,947	91,693	81,753	144,525	236,661	92,136	63.8%
Operating Expenses	1,609,302	1,312,437	1,363,668	1,594,411	1,598,811	4,400	0.3%
Operating Capital Outlay	315,264	141,143	170,392	118,059	203,236	85,177	72.1%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,739,539	\$2,931,454	\$2,951,024	\$3,165,442	\$3,407,746	\$242,304	7.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,407,746	\$0	\$0	\$0	\$0	\$0	\$3,407,746

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,369,038	\$0	\$1,369,038
Other Personal Services	0	0	0
Contracted Services	236,661	0	236,661
Operating Expenses	1,598,811	0	1,598,811
Operating Capital Outlay	203,236	0	203,236
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,407,746	\$0	\$3,407,746

Changes and Trends

The modernization of the District's resource data system was initiated in FY2018-19 which was the primary contributor for the significant increases in staff resources (salaries and benefits), contracted services, operating expenses, and operating capital outlay that fiscal year. Since FY2019-20, the cost of software and cloud services supporting this program has also increased operating expenses significantly as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2022-23 as there is an increase in outside assistance to support the modernization of the resource data system. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 7.7 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$31,857), self-funded medical insurance (\$25,941), retirement (\$5,517), and employer paid FICA taxes (\$2,441).
- Contracted services for resource data system modernization (\$100,000), financial systems upgrades (\$30,457), and technology support services (\$24,384).
- Operating expenses for software licensing and maintenance (\$51,888), maintenance and repair of equipment (\$29,684), and travel for offsite training (\$4,176).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$94,463) and audio-visual equipment upgrades (\$68,013).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$5,382).
- Contracted services for statewide model management system (\$50,000) and an information technology service desk software replacement (\$12,705).
- Operating expenses for non-capital equipment (\$79,036) and telephone and communications (\$2,974).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$35,574), field equipment (\$33,800), and enterprise server replacements (\$7,623).

Major Budget Items

- Salaries and Benefits (\$1,369,038)
- Contracted Services
 - Resource Data System Modernization (\$100,000)
 - Technology Support Services (\$88,417)
 - Financial Systems Upgrades (\$48,244)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,282,588)
 - Maintenance and Repair of Equipment (\$109,679)
 - Non-Capital Equipment (\$77,647)
 - Telephone and Communications (\$76,794)
 - Printing and Reproduction (\$26,881)
 - Travel for Offsite Training (\$15,102)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$94,463)
 - Audio-Visual Equipment Upgrades (\$68,013)
 - Network Infrastructure Equipment Lease (\$28,195)
 - Unstructured Data Storage Equipment Lease (\$6,365)
 - Field Equipment (\$6,200)

IV. Program Allocations

2.0 Land Acquisition, Restoration and Public Works

This program includes the development and construction of all capital projects (except for those contained in *Programs 1.0 and 3.0*) including water resource development projects, water supply development assistance, water control projects, support and administrative facilities construction, cooperative projects, land acquisition, and the restoration of lands and water bodies.

District Description

This program is the largest within the District's overall budget and includes funding for capital projects such as water supply development, water resource development, stormwater management, both the implementation of storage and conveyance Best Management Practices (BMPs) and water quality improvements, and natural system restoration. Lands are acquired for flood protection, water storage, water management, conservation, and protection of water resources, aquifer recharge, and preservation of wetlands, streams, lakes, and springs. Water resource development efforts include projects aimed at recovery of water flows and levels that are below established minimums, aquifer storage and recovery projects, and the Facilitating Agricultural Resource Management Systems (FARMS) program which increases water use efficiency and improves water quality in partnership with the agricultural community.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$5,073,642	\$5,015,542	\$5,585,410	\$6,009,126	\$6,436,621	\$427,495	7.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	8,887,169	4,696,175	7,524,434	2,002,683	9,335,271	7,332,588	366.1%
Operating Expenses	509,921	474,927	484,600	1,001,094	967,659	(33,435)	-3.3%
Operating Capital Outlay	160,410	116,901	138,562	31,119	80,409	49,290	158.4%
Fixed Capital Outlay	657,635	2,626,742	3,583,433	34,463,900	4,987,000	(29,476,900)	-85.5%
Interagency Expenditures (Cooperative Funding)	45,389,983	54,402,006	27,869,380	55,981,926	76,013,990	20,032,064	35.8%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$60,678,760	\$67,332,293	\$45,185,819	\$99,489,848	\$97,820,950	(\$1,668,898)	-1.7%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$6,336,144	\$0	\$0	\$0	\$89,724	\$10,753	\$6,436,621
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	8,634,271	0	0	0	651,000	50,000	9,335,271
Operating Expenses	963,559	0	0	0	4,100	0	967,659
Operating Capital Outlay	80,409	0	0	0	0	0	80,409
Fixed Capital Outlay	0	4,987,000	0	0	0	0	4,987,000
Interagency Expenditures (Cooperative Funding)	22,457,014	42,306,226	0	209,250	11,041,500	0	76,013,990
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$38,471,397	\$47,293,226	\$0	\$209,250	\$11,786,324	\$60,753	\$97,820,950

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	59.14	\$4,349,418	\$6,436,621	\$0	\$6,436,621
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	88,271	9,247,000	9,335,271
Operating Expenses			967,659	0	967,659
Operating Capital Outlay			80,409	0	80,409
Fixed Capital Outlay			0	4,987,000	4,987,000
Interagency Expenditures (Cooperative Funding)			0	76,013,990	76,013,990
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$7,572,960	\$90,247,990	\$97,820,950

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	59.12	56.35	58.61	57.77	59.14	1.37	2.4%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	59.12	56.35	58.61	57.77	59.14	1.37	2.4%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

2.0 Land Acquisition, Restoration and Public Works

Fiscal Year 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)		57.77	\$99,489,848	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	101
1	Overtime	101	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				89,565
2	Surface Water Projects	82,000		
				Due to a reduction in Stormwater Improvements - Water Quality.
3	Technology & Information Services	5,065		
				Due to a reduction in Information Technology Service Desk Software Replacement.
4	Land Acquisition	2,500		
				Due to a reduction in Surplus Lands Assessment Program.
Operating Expenses				81,980
5	Technology & Information Services	43,466		
				Due to a reduction in Non-Capital Equipment.
6	Water Resource Development Projects	20,000		
				Due to a reduction in Maintenance and Repair of Buildings & Structures.
7	Surface Water Projects	10,110		
				Due to a reduction in Parts and Supplies.
8	Water Supply Development Assistance	3,390		
				Due to a reduction in Tuition Reimbursement.
9	Land Acquisition	1,500		
				Due to a reduction in Miscellaneous Permits and Fees.
10	Surface Water Projects	700		
				Due to a reduction in Advertising and Public Notices.
11	Water Supply Development Assistance	490		
				Due to a reduction in Memberships and Dues.
12	Technology & Information Services	460		
				Due to a reduction in Telephone and Communications.
13	Surface Water Projects	451		
				Due to a reduction in Travel for Staff Duties.
14	Land Acquisition	420		
				Due to a reduction in Professional Licenses.
15	Water Resource Development Projects	400		
				Due to a reduction in Memberships and Dues.
16	Water Resource Development Projects	242		
				Due to a reduction in Tuition Reimbursement.
17	Water Resource Development Projects	125		
				Due to a reduction in Professional Licenses.
18	Water Supply Development Assistance	100		
				Due to a reduction in Books, Subscriptions and Data.
19	Water Supply Development Assistance	100		
				Due to a reduction in Travel for Staff Duties.
20	Water Supply Development Assistance	20		
				Due to a reduction in Professional Licenses.
21	Technology & Information Services	6		
				Due to a reduction in Memberships and Dues.
Operating Capital Outlay				17,221
22	Technology & Information Services	14,182		
				Due to a reduction in Virtual Server Attached Storage Expansion Equipment Lease.
23	Technology & Information Services	3,039		
				Due to a reduction in Enterprise Server Replacements.
Fixed Capital Outlay				29,718,900
24	Land Acquisition	29,400,000		
				Due to a reduction in Potential Florida Forever Land Acquisition.
25	Facilities Construction and Major Renovations	279,900		
				Due to a reduction in Districtwide HVAC and Parking Lot Renovations.
26	Facilities Construction and Major Renovations	39,000		
				Due to a reduction in Districtwide Window Replacements.
Interagency Expenditures (Cooperative Funding)				8,251,505
27	Water Supply Development Assistance	3,825,000		
				Due to a reduction in District Grants for Water Supply & Water Resource Development Grant Program.
28	Water Supply Development Assistance	3,625,000		
				Due to a reduction in Cooperative Funding Initiative for Surface Water Reservoirs & Treatment Plants.
29	Surface Water Projects	801,505		
				Due to a reduction in Cooperative Funding Initiative for Stormwater Improvements - Implementation of Storage & Conveyance BMPs.
Debt				-
		-		
Reserves				-
		-		
TOTAL REDUCTIONS		0.00		\$38,159,272

IV. Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.37	427,596	
1	Reallocation of Staff Resources	141,376	1.37		
2	Self-Funded Medical Insurance	126,233	0.00		
3	Adjustments in Compensation	117,711	0.00		
4	Retirement	31,129	0.00		
5	Employer Paid FICA Taxes	9,012	0.00		
6	Non-Medical Insurance Premiums	2,135	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				7,422,153	
7	Surface Water Projects	7,149,000			Due to an increase in Restoration Initiatives.
8	Water Resource Development Projects	130,000			Due to an increase in Minimum Flows and Minimum Water Levels Recovery.
9	Surface Water Projects	100,000			Due to an increase in FDOT Mitigation.
10	Technology & Information Services	12,597			Due to an increase in Financial Systems Upgrades.
11	Water Resource Development Projects	12,500			Due to an increase in FARMS Program Support.
12	Technology & Information Services	10,556			Due to an increase in Technology Support Services.
13	Water Supply Development Assistance	7,500			Due to an increase in Water Supply Development Assistance Support.
Operating Expenses				48,545	
14	Technology & Information Services	25,490			Due to an increase in Software Licensing and Maintenance.
15	Technology & Information Services	13,053			Due to an increase in Maintenance and Repair of Equipment.
16	Surface Water Projects	3,417			Due to an increase in Tuition Reimbursement.
17	Surface Water Projects	2,750			Due to an increase in Miscellaneous Permits and Fees.
18	Technology & Information Services	1,806			Due to an increase in Travel for Offsite Training.
19	Technology & Information Services	412			Due to an increase in Tuition Reimbursement.
20	Surface Water Projects	400			Due to an increase in Professional Licenses.
21	Water Supply Development Assistance	301			Due to an increase in Travel for Offsite Training.
22	Water Supply Development Assistance	300			Due to an increase in Parts and Supplies.
23	Water Resource Development Projects	232			Due to an increase in Travel for Staff Duties.
24	Technology & Information Services	160			Due to an increase in Printing and Reproduction.
25	Water Resource Development Projects	100			Due to an increase in Telephone and Communications.
26	Surface Water Projects	75			Due to an increase in Memberships and Dues.
27	Technology & Information Services	36			Due to an increase in Parts and Supplies.
28	Technology & Information Services	5			Due to an increase in Office Supplies.
29	Technology & Information Services	5			Due to an increase in Travel for Staff Duties.
30	Technology & Information Services	3			Due to an increase in Books, Subscriptions and Data.
Operating Capital Outlay				66,511	
31	Technology & Information Services	38,550			Due to an increase in Enterprise Infrastructure Fund.
32	Technology & Information Services	27,756			Due to an increase in Audio-Visual Equipment Upgrades.
33	Technology & Information Services	167			Due to an increase in Network Infrastructure Equipment Lease.
34	Technology & Information Services	38			Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				242,000	
35	Facilities Construction and Major Renovations	150,000			Due to an increase in Brooksville Building 4 Elevator Replacements.
36	Facilities Construction and Major Renovations	92,000			Due to an increase in Districtwide Roof Replacements.
Interagency Expenditures (Cooperative Funding)				28,283,569	
37	Surface Water Projects	12,278,203			Due to an increase in Cooperative Funding Initiative for Springs - Water Quality.
38	Surface Water Projects	4,932,662			Due to an increase in Cooperative Funding Initiative for Stormwater Improvements - Water Quality.
39	Water Supply Development Assistance	3,353,293			Due to an increase in Cooperative Funding Initiative for Regional Potable Water Interconnects.
40	Water Supply Development Assistance	3,264,250			Due to an increase in Cooperative Funding Initiative for Reclaimed Water.
41	Water Supply Development Assistance	2,487,500			Due to an increase in Cooperative Funding Initiative for Aquifer Recharge/Storage & Recovery Construction.
42	Water Resource Development Projects	1,350,000			Due to an increase in Cooperative Funding Initiative for Aquifer Storage & Recovery Feasibility and Pilot Testing.
43	Water Supply Development Assistance	374,999			Due to an increase in Cooperative Funding Initiative for Conservation Rebates and Retrofits.
44	Water Supply Development Assistance	125,000			Due to an increase in District Grants for Conservation Rebates and Retrofits.
45	Water Resource Development Projects	88,720			Due to an increase in Cooperative Funding Initiative for Minimum Flows and Minimum Water Levels Recovery.
46	Surface Water Projects	28,942			Due to an increase in Cooperative Funding Initiative for Restoration Initiatives.

IV. Program Allocations

Debt		-	
Reserves		-	
TOTAL NEW ISSUES		1.37	\$36,490,374
2.0 Land Acquisition, Restoration and Public Works			
Total Workforce and Preliminary Budget for FY2022-23		59.14	\$97,820,950

Changes and Trends

Funding within this program is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year, while fluctuations in contracted services are typically due to timing of ongoing District-initiated projects for activities such as minimum flows and minimum water levels (MFLs) recovery and water body restoration. Actual expenditures within fixed capital outlay will vary from year to year as a result of the timing in acquiring targeted properties. Funding for potential land acquisitions is included in the most recent Florida Forever Work Plan.

Budget Variances

Overall, the program decreased by 1.7 percent or \$1,668,898.

The decrease is primarily due to reductions in:

- Operating expenses for non-capital equipment (\$43,466), maintenance and repair of buildings and structures (\$20,000), and parts and supplies (\$9,774).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$14,182) and enterprise server replacements (\$3,039).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$29,400,000).
- Interagency expenditures for Water Supply and Water Resource Development grant program (\$3,825,000) and Surface Water Reservoir and Treatment Plant cooperative funding projects (\$3,625,000).

The reductions are primarily offset by increases in:

- Salaries and benefits for the reallocation of staff resources (\$141,376), self-funded medical insurance (\$126,233), adjustments in compensation (\$117,711), retirement (\$31,129), and employer paid FICA taxes (\$9,012).
- Contracted services for Restoration Initiatives (\$7,149,000) and MFLs Recovery (\$130,000).
- Operating expenses for software licensing and maintenance (\$25,490) and maintenance and repair of equipment (\$13,053).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$38,550) and audio-visual equipment upgrades (\$27,756).
- Interagency expenditures for Springs – Water Quality (\$12,278,203), Stormwater Improvements – Water Quality (\$4,932,662), Regional Potable Water Interconnect (\$3,353,293), Reclaimed Water (\$3,264,250), Aquifer Recharge/Storage & Recovery Construction (\$2,487,500), and Aquifer Storage & Recovery Feasibility and Pilot Testing (\$1,350,000) cooperative funding projects.

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$6,436,621 – 59.14 FTEs)
 - 2.1 *Land Acquisition* (3.18 FTEs)
 - 2.2.1 *Water Resource Development Projects* (12.04 FTEs)
 - 2.2.2 *Water Supply Development Assistance* (18.11 FTEs)
 - 2.2.3 *Other Water Source Development Activities* (1.42 FTEs)
 - 2.3 *Surface Water Projects* (19.73 FTEs)
 - 2.5 *Facilities Construction and Major Renovations* (0.03 FTEs)
 - 2.7 *Technology and Information Services* (4.63 FTEs)
- Contracted Services
 - Restoration Initiatives (\$7,969,000)
 - FDOT Mitigation (\$701,000)
 - MFLs Recovery (\$365,000)
 - Water Supply Development Assistance Support (\$98,000)
 - Surplus Lands Assessment Program (\$67,500)
- Operating Expenses
 - Software Licensing and Maintenance (\$292,511)
 - Maintenance and Repair of Buildings and Structures (\$220,000)
 - Utilities (\$198,000)
 - Maintenance and Repair of Equipment (\$44,547)
 - Telephone and Communications (\$40,216)
 - Travel for Offsite Training (\$29,662)
 - Non-Capital Equipment (\$26,131)
 - Rental of Equipment (\$20,000)
 - Travel for Staff Duties (\$17,448)
 - Parts and Supplies (\$17,116)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$38,550)
 - Audio-Visual Equipment Upgrades (\$27,756)
 - Network Infrastructure Equipment Lease (\$11,505)
 - Unstructured Data Storage Equipment Lease (\$2,598)
- Fixed Capital Outlay
 - Potential Florida Forever Land Acquisitions (\$4,100,000)
 - Districtwide HVAC and Parking Lot Renovations (\$449,000)
 - Districtwide Window Replacements (\$196,000)
 - Districtwide Roof Replacements (\$92,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$17,031,039)
 - Springs – Water Quality (\$12,702,250)
 - Regional Potable Water Interconnects (\$9,100,000)
 - Stormwater Improvements – Water Quality (\$8,012,577)
 - FARMS Program (\$6,270,000)
 - Reclaimed Water (\$5,973,000)
 - Polk Partnership (\$5,000,000)
 - Water Supply & Water Resource Development Grant Program (\$3,000,000)
 - Aquifer Recharge/Storage & Recovery Construction (\$2,487,500)
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$2,450,000)
 - Restoration Initiatives (\$1,652,732)
 - Conservation Rebates and Retrofits (\$1,312,392)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)
 - MFLs Recovery (\$402,500)

IV. Program Allocations

2.1 Land Acquisition – The acquisition of land and facilities for the protection and management of water resources. This activity does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

District Description

This activity includes District acquisition of lands for flood protection; water storage; management, conservation, and protection of water resources; aquifer recharge; and preservation of wetlands, streams, and lakes. The District's acquisition program is a continuing activity that serves as an important complement to local and state acquisition programs in conserving environmentally valuable lands. The District currently owns or has an interest in more than 453,000 acres. In addition to purchasing land, acquiring "less-than-fee simple" interests is another tool for protecting natural systems. Of the approximate 453,000 acres, more than 108,000 acres have been protected using less-than-fee simple acquisition techniques such as conservation easements.

The District conducts a biennial Surplus Lands Assessment providing a thorough review of its land holdings to ensure they support its areas of responsibility (AORs) of water supply, flood protection and floodplain management, water quality, and natural systems; thereby, ensuring the diligent and efficient stewardship of both land and financial resources for the citizens of Florida. Conducted in a transparent public decision-making process, this review identifies lands that no longer meet the original acquisition purpose and current water management benefits within the four AORs.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.1 - Land Acquisition

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$332,362	\$243,616	\$267,952	\$320,578	\$333,135	\$12,557	3.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	36,188	24,925	65,569	93,500	91,000	(2,500)	-2.7%
Operating Expenses	10,392	34,591	36,288	18,935	17,015	(1,920)	-10.1%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	193,428	650,315	2,526,168	33,500,000	4,100,000	(29,400,000)	-87.8%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$572,370	\$953,447	\$2,895,977	\$33,933,013	\$4,541,150	(\$29,391,863)	-86.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$441,150	\$4,100,000	\$0	\$0	\$0	\$0	\$4,541,150

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$333,135	\$0	\$333,135
Other Personal Services	0	0	0
Contracted Services	23,500	67,500	91,000
Operating Expenses	17,015	0	17,015
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	4,100,000	4,100,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$373,650	\$4,167,500	\$4,541,150

Changes and Trends

Although the District's strategic focus for this activity has not changed over the past several years, salaries and benefits have fluctuated from year to year. There are multiple contributing factors, such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Actual expenditures within fixed capital outlay will vary from year to year as a result of timing in acquiring targeted properties. Recent funding for potential land acquisitions are included in the most recent Florida Forever Work Plan. Depending on lands identified in the biennial Surplus Lands Assessment, operating expenses and contracted services to assist with performing due diligence associated with the disposition of surplus lands can also vary from year to year.

IV. Program Allocations

Budget Variances

The 86.6 percent decrease is primarily due to reductions in:

- Contracted services for Surplus Lands Assessment Program (\$2,500).
- Operating expenses for miscellaneous permits and fees (\$1,500) and professional licenses (\$420).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$29,400,000).

The reductions are primarily offset by an increase in:

- Salaries and benefits for self-funded medical insurance (\$9,853) and retirement (\$2,610).

Major Budget Items

- Salaries and Benefits (\$333,135)
- Contracted Services
 - Surplus Lands Assessment Program (\$67,500)
 - Real Estate Services Support (\$23,500)
- Operating Expenses
 - Travel for Offsite Training (\$5,500)
 - Advertising and Public Notices (\$4,200)
 - Memberships and Dues (\$2,875)
 - Miscellaneous Permits and Fees (\$1,500)
- Fixed Capital Outlay
 - Potential Florida Forever Land Acquisitions (\$4,100,000)

IV. Program Allocations

2.2 Water Source Development – Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

District Description

This activity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices as part of the Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District's Five-Year Water Resource Development Work Program.

Water Supply Development Assistance represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources.

To complement the efforts in this activity, the Quality of Water Improvement Program (QWIP) is a cost-share reimbursement program available to landowners identifying the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.2 - Water Source Development

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,519,369	\$2,616,807	\$2,970,692	\$3,111,329	\$3,411,783	\$300,454	9.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	3,692,626	2,826,771	4,192,961	350,500	500,500	150,000	42.8%
Operating Expenses	99,679	85,858	121,702	526,115	502,181	(23,934)	-4.5%
Operating Capital Outlay	7,577	47,948	35,019	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	22,320,920	27,975,143	14,426,349	33,021,630	36,615,392	3,593,762	10.9%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$28,640,171	\$33,552,527	\$21,746,723	\$37,009,574	\$41,029,856	\$4,020,282	10.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$17,819,163	\$20,210,693	\$0	\$0	\$3,000,000	\$0	\$41,029,856

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,411,783	\$0	\$3,411,783
Other Personal Services	0	0	0
Contracted Services	9,000	491,500	500,500
Operating Expenses	502,181	0	502,181
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	36,615,392	36,615,392
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,922,964	\$37,106,892	\$41,029,856

Changes and Trends

Funding within this activity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year. Specific priorities that have driven this fluctuation are further discussed in the subactivities below. Fluctuations in contracted services are typically due to timing of ongoing District-initiated projects primarily for MFLs recovery.

IV. Program Allocations

Budget Variances

The 10.9 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$140,277), adjustments in compensation (\$75,790), self-funded medical insurance (\$59,389), retirement (\$17,914), and employer paid FICA taxes (\$5,808).
- Contracted services for MFLs Recovery (\$130,000), FARMS program support (\$12,500), and Water Supply Development Assistance support (\$7,500).
- Interagency expenditures for Regional Potable Water Interconnect (\$3,353,293), Reclaimed Water (\$3,264,250), Aquifer Recharge/Storage & Recovery Construction (\$2,487,500), Aquifer Storage & Recovery Feasibility and Pilot Testing (\$1,350,000), and Conservation Rebate and Retrofit (\$374,999) cooperative funding projects.

The increases are primarily offset by reductions in:

- Operating expenses for maintenance and repair of buildings and structures (\$20,000) and tuition reimbursement (\$3,632).
- Interagency expenditures for Water Supply and Water Resource Development grant program (\$3,825,000) and Surface Water Reservoir & Treatment Plant cooperative funding projects (\$3,625,000).

Major Budget Items

- Salaries and Benefits (\$3,411,783)
- Contracted Services
 - MFLs Recovery (\$365,000)
 - Water Supply Development Assistance Support (\$98,000)
 - QWIP Support (\$25,000)
 - FARMS Program Support (\$12,500)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$220,000)
 - Utilities (\$198,000)
 - Rental of Equipment (\$20,000)
 - Parts and Supplies (\$13,200)
 - Travel for Offsite Training (\$11,000)
 - Travel for Staff Duties (\$10,890)
 - Tuition Reimbursement (\$8,538)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Regional Potable Water Interconnects (\$9,100,000)
 - FARMS Program (\$6,270,000)
 - Reclaimed Water (\$5,973,000)
 - Polk Partnership (\$5,000,000)
 - Water Supply and Water Resource Development (\$3,000,000)
 - Aquifer Recharge/Storage & Recovery Construction (\$2,487,500)
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$2,450,000)
 - Conservation Rebates and Retrofits (\$1,312,392)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)
 - MFLs Recovery (\$402,500)

IV. Program Allocations

2.2.1 Water Resource Development Projects – Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in Section 373.019(26), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

District Description

This subactivity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices (BMPs) as part of the District's Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District's Five-Year Water Resource Development Work Program.

Several priorities and objectives that support this subactivity within the Strategic Plan include:

1) implement Tampa Bay region MFLs recovery strategies, 2) recover minimum flows for Tampa Bay's rivers, lakes, wetlands, and other water bodies, 3) recover minimum levels at seven Polk County lakes and nine Highland County lakes by 2025, 4) increase use of reuse for recharge and MFLs compliance, and 5) achieve 40 million gallons per day (mgd) offsets in the Southern Water Use Caution Area (SWUCA) through agricultural reductions via the FARMS program.

The FARMS program is an agricultural BMPs cost-share reimbursement program that provides an incentive to the agricultural community to implement agricultural BMPs that provide resource benefits, including water quality improvement, reduced Upper Floridan aquifer withdrawals, and/or conservation, restoration, or augmentation of the area's water resources and ecology. This program is an important component of the SWUCA and Dover/Plant City Water Use Caution Area recovery strategies and is intended to assist in the implementation of the District's Regional Water Supply Plan.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.2.1 Water Resource Development Projects

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$974,489	\$990,612	\$1,154,258	\$1,290,598	\$1,358,100	\$67,502	5.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	3,663,145	2,793,171	4,091,177	235,000	377,500	142,500	60.6%
Operating Expenses	62,217	62,818	102,456	489,750	469,315	(20,435)	-4.2%
Operating Capital Outlay	0	47,355	35,019	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	3,056,129	1,694,664	3,599,968	7,683,780	9,122,500	1,438,720	18.7%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$7,755,980	\$5,588,620	\$8,982,878	\$9,699,128	\$11,327,415	\$1,628,287	16.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$9,326,008	\$2,001,407	\$0	\$0	\$0	\$0	\$11,327,415

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,358,100	\$0	\$1,358,100
Other Personal Services	0	0	0
Contracted Services	0	377,500	377,500
Operating Expenses	469,315	0	469,315
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	9,122,500	9,122,500
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,827,415	\$9,500,000	\$11,327,415

IV. Program Allocations

Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year. Fluctuations in contracted services are typically due to timing of ongoing District-initiated projects primarily for MFLs recovery. The majority of expenditures from FY2018-19 through FY2020-21 are primarily related to the progression of two projects. One is the Aquifer Recharge for Salt Water Intrusion Minimum Aquifer Level Recovery at Flatford Swamp to slow down saltwater intrusion inland and help recover impacted hydroperiods, and the other is for the construction of test production wells to explore the LFA in Polk County to assess its viability as an alternative water supply source. The significant increase in operating expenses starting in FY2021-22 is related to the management and maintenance of the pump station at Lake Hancock. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource development initiatives.

Budget Variances

The 16.8 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$39,246), self-funded medical insurance (\$26,527), retirement (\$6,347), and employer paid FICA taxes (\$3,002).
- Contracted services for MFLs Recovery (\$130,000) and FARMS program support (\$12,500).
- Interagency expenditures for Aquifer Storage & Recovery Feasibility and Pilot Testing (\$1,350,000) and MFLs Recovery (\$88,720) cooperative funding projects.

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$8,219).
- Operating expenses for maintenance and repair of buildings and structures (\$20,000).

Major Budget Items

- Salaries and Benefits (\$1,358,100)
- Contracted Services
 - MFLs Recovery (\$365,000)
 - FARMS Program Support (\$12,500)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$220,000)
 - Utilities (\$198,000)
 - Rental of Equipment (\$20,000)
 - Parts and Supplies (\$10,100)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - FARMS Program (\$6,270,000)
 - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$2,450,000)
 - MFLs Recovery (\$402,500)

IV. Program Allocations

2.2.2 Water Supply Development Assistance – Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Section 373.019(26), Florida Statutes.

District Description

This subactivity primarily represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources. As it became apparent that historic groundwater withdrawals in the Northern Tampa Bay and the Southern water use caution areas had caused negative impacts to wetlands, lakes, streams, and aquifers, the District recognized the need to develop alternative water sources to ensure recovery of these resources and to meet growing demands for water supply. The District's funding assistance programs were developed to reduce competition for limited groundwater supplies, and to provide an incentive for water conservation, use of reclaimed water, and the development of costly alternative water sources such as surface water and desalination of seawater. These programs continue to be a critical part of the District's Long-Term Funding Plan, which is designed to ensure that water supply needs in the District can be met through the 20-year planning horizon of the 2020 Regional Water Supply Plan.

An emphasis has been placed on expanding the use of reclaimed water in northern and inland counties where per capita water use rates are higher and demand reduction is needed. In more populous counties with established reclaimed water systems, a major focus is on building storage and interconnects to increase utilization and efficiency. Investments in reclaimed water projects throughout the District, which range from feasibility studies to reclaimed water main extensions, will advance the Governing Board's priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040. In addition, funding of the Polk Partnership will be critical in the coming years for the development of 30 million gallons per day of alternative water supplies and its management and operation.

Consistent with state policy, as expressed in the Water Protection and Sustainability Program, funding preference for alternative water projects is given to those involving the development of multi-jurisdictional water supply systems. These alternative water projects offer economies of scale, opportunities for conjunctive use of multiple water sources, and enhanced system reliability and sustainability. In practice, this approach has resulted in most of the funding for potable water supply being allocated to projects developed by regional water supply authorities.

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.2.2 Water Supply Development Assistance

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,435,410	\$1,541,208	\$1,756,066	\$1,716,796	\$1,941,087	\$224,291	13.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	6,281	10,000	88,784	90,500	98,000	7,500	8.3%
Operating Expenses	37,402	21,285	17,548	34,365	30,866	(3,499)	-10.2%
Operating Capital Outlay	7,577	593	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	18,710,201	25,727,979	10,333,228	24,717,850	26,872,892	2,155,042	8.7%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$20,196,871	\$27,301,065	\$12,195,626	\$26,559,511	\$28,942,845	\$2,383,334	9.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$7,733,559	\$18,209,286	\$0	\$0	\$3,000,000	\$0	\$28,942,845

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,941,087	\$0	\$1,941,087
Other Personal Services	0	0	0
Contracted Services	9,000	89,000	98,000
Operating Expenses	30,866	0	30,866
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	26,872,892	26,872,892
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,980,953	\$26,961,892	\$28,942,845

Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative (CFI) program. Fluctuations in the timing of construction of regional potable water interconnect and brackish groundwater development projects can be seen from FY2018-19 through FY2020-21. Beginning in FY2020-21, an increased emphasis to develop cost effectiveness metrics that are utilized when evaluating CFI projects has resulted in an increase in contracted services.

Budget Variances

The 9 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$148,496), adjustments in compensation (\$32,393), self-funded medical insurance (\$30,000), retirement (\$10,416), and employer paid FICA taxes (\$2,489).
- Contracted services for Water Supply Development Assistance support (\$7,500).
- Interagency expenditures for Regional Potable Water Interconnect (\$3,353,293), Reclaimed Water (\$3,264,250), Aquifer Recharge/Storage & Recovery Construction (\$2,487,500), and Conservation Rebate and Retrofit (\$374,999) cooperative funding projects.

The increases are primarily offset by reductions in:

- Operating expenses for tuition reimbursement (\$3,390).
- Interagency expenditures for Water Supply and Water Resource Development grant program (\$3,825,000) and Surface Water Reservoir and Treatment Plant cooperative funding projects (\$3,625,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$1,941,087)
- Contracted Services
 - Water Supply Development Assistance Support (\$98,000)
- Operating Expenses
 - Travel for Offsite Training (\$7,400)
 - Tuition Reimbursement (\$7,203)
 - Travel for Staff Duties (\$5,496)
 - Memberships and Dues (\$4,402)
 - Telephone and Communications (\$1,920)
 - Parts and Supplies (\$1,100)
 - Office Supplies (\$1,100)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Regional Potable Water Interconnects (\$9,100,000)
 - Reclaimed Water (\$5,973,000)
 - Polk Partnership (\$5,000,000)
 - Water Supply and Water Resource Development (\$3,000,000)
 - Aquifer Recharge/Storage & Recovery Construction (\$2,487,500)
 - Conservation Rebates and Retrofits (\$1,312,392)

IV. Program Allocations

2.2.3 Other Water Source Development Activities – Water resource development activities and water supply development activities not otherwise categorized above.

District Description

This subactivity represents the Quality of Water Improvement Program (QWIP) which identifies the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells. Historically, the QWIP has proven to be a cost-effective method to prevent waste and contamination of the District's potable water resources, both ground and surface waters, through the plugging of free-flowing, abandoned, and/or deteriorated artesian wells. The program provides funding to landowners to properly plug abandoned or unused wells on their property. Landowners are reimbursed for the cost to plug their well up to a maximum of \$6,000 per well and \$18,000 per year.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 2.2.3 Other Water Source Development Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$109,470	\$84,987	\$60,368	\$103,935	\$112,596	\$8,661	8.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	23,200	23,600	13,000	25,000	25,000	0	0.0%
Operating Expenses	60	1,755	1,698	2,000	2,000	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	554,590	552,500	493,153	620,000	620,000	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$687,320	\$662,842	\$568,219	\$750,935	\$759,596	\$8,661	1.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$759,596	\$0	\$0	\$0	\$0	\$0	\$759,596

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$112,596	\$0	\$112,596
Other Personal Services	0	0	0
Contracted Services	0	25,000	25,000
Operating Expenses	2,000	0	2,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	620,000	620,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$114,596	\$645,000	\$759,596

Changes and Trends

Although the District's strategic focus for this subactivity has not changed, salaries and benefits have fluctuated over the past several years within this subactivity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Since inception in 1974, the QWIP has ensured the plugging of more than 7,100 wells, and its continued success is proven with the steady amount of interagency expenditures over the years.

Budget Variances

The 1.2 percent increase is primarily due to an increase in:

- Salaries and benefits for adjustments in compensation (\$4,151), self-funded medical insurance (\$2,862), and retirement (\$1,151).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$112,596)
- Contracted Services
 - QWIP Support (\$25,000)
- Operating Expenses
 - Parts and Supplies (\$2,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Abandoned Well Plugging Reimbursement Program (\$620,000)

IV. Program Allocations

2.3 Surface Water Projects – Those projects that restore or protect surface water quality, flood protection or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

District Description

Surface water management includes the design and implementation of physical improvements to correct flood problems and degraded surface waters of regional and statewide significance (lakes, rivers, bays, and estuaries), typically in conjunction with local governments and others. This is accomplished through implementation of Best Management Practices (BMPs) as part of the District's Watershed Management Program or through the District's Surface Water Improvement and Management (SWIM) program.

While the District prefers to focus its flood protection efforts on prevention (see activity *1.1.3 Other Water Resources Planning*), flooding problems do arise in areas developed prior to implementation of the District's surface water regulations. Implementation of BMPs involves the construction of improvements that are identified and prioritized in the development of watershed plans. These projects primarily focus on remediating flood problems and mitigating future damage; however, they often include enhancements to water quality and natural systems as well.

The SWIM program has been highly effective in completing restoration projects to protect, enhance and restore SWIM priority water bodies. These projects include stormwater improvement for water quality and hydrologic and habitat restoration projects for natural systems, although some projects provide both benefits. In addition, the District implements projects to conserve and restore the ecological balance of its five first-magnitude spring groups. Examples of these projects include bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. SWIM began as a state program, and state funding amounts and sources have varied through the years with more recent focus of funding appropriated for Springs Initiatives through the Department of Environmental Protection (DEP).

Also included in this activity is the Florida Department of Transportation (FDOT) Mitigation program. In accordance with Section 373.4137, Florida Statutes, the FDOT provides an annual Districtwide inventory of proposed road construction projects and their anticipated wetland impacts. Mitigation to offset the adverse wetland impacts of transportation projects is carried out by the water management districts and the DEP, in consultation with other federal, state, and local agencies to comply with regulatory requirements. The District receives funding from FDOT for these mitigation projects which include habitat enhancement, restoration, acquisition of public lands, and credits purchased from private mitigation banks.

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.3 - Surface Water Projects

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,732,623	\$1,688,420	\$1,810,231	\$2,089,397	\$2,197,103	\$107,706	5.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	4,941,566	1,639,347	3,146,710	1,521,000	8,688,000	7,167,000	471.2%
Operating Expenses	25,462	46,779	22,938	37,290	32,671	(4,619)	-12.4%
Operating Capital Outlay	37,585	23,780	41,600	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	23,069,063	26,426,863	13,443,031	22,960,296	39,398,598	16,438,302	71.6%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$29,806,299	\$29,825,189	\$18,464,510	\$26,607,983	\$50,316,372	\$23,708,389	89.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$19,164,512	\$22,095,533	\$0	\$209,250	\$8,786,324	\$60,753	\$50,316,372

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,197,103	\$0	\$2,197,103
Other Personal Services	0	0	0
Contracted Services	0	8,688,000	8,688,000
Operating Expenses	32,671	0	32,671
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	39,398,598	39,398,598
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,229,774	\$48,086,598	\$50,316,372

Changes and Trends

Funding for interagency expenditures within this activity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program. The significant increase in FY2022-23 is primarily due to anticipated funding for two septic to sewer projects in Citrus County. Fluctuations in contracted services are typically due to timing of ongoing District-initiated surface water restoration projects and the level of maintenance required for completed FDOT mitigation construction projects. The significant increase in contracted services in FY2021-22 is primarily due to six Restoration projects going to construction, five of which are for SWIM priority waterbodies. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support surface water initiatives.

Budget Variances

The 89.1 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$47,286), self-funded medical insurance (\$45,419), retirement (\$10,392), and employer paid FICA taxes (\$3,619).
- Contracted services for Restoration Initiatives (\$7,149,000) and FDOT Mitigation (\$100,000).
- Operating expenses for tuition reimbursement (\$3,417) and miscellaneous permits and fees (\$2,750).
- Interagency expenditures for Springs – Water Quality (\$12,278,203) and Stormwater Improvements – Water Quality (\$4,932,662) cooperative funding projects.

The increases are primarily offset by reductions in:

- Contracted services for Stormwater Improvements – Water Quality (\$82,000).
- Operating expenses for parts and supplies (\$10,110) and advertising and public notices (\$700).
- Interagency expenditures for Stormwater Improvements – Implementation of Storage & Conveyance BMPs cooperative funding projects (\$801,505).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$2,197,103)
- Contracted Services
 - Restoration Initiatives (\$7,969,000)
 - FDOT Mitigation (\$701,000)
 - Stormwater Improvements – Water Quality (\$18,000)
- Operating Expenses
 - Travel for Offsite Training (\$7,000)
 - Travel for Staff Duties (\$5,423)
 - Tuition Reimbursement (\$3,417)
 - Telephone and Communications (\$3,120)
 - Miscellaneous Permits and Fees (\$3,050)
 - Memberships and Dues (\$1,851)
 - Office Supplies (\$1,810)
 - Parts and Supplies (\$1,500)
 - Advertising and Public Notices (\$1,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$17,031,039)
 - Springs – Water Quality (\$12,702,250)
 - Stormwater Improvements – Water Quality (\$8,012,577)
 - Restoration Initiatives (\$1,652,732)

IV. Program Allocations

2.4 Other Cooperative Projects – Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.4 - Other Cooperative Projects

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

2.5 Facilities Construction and Major Renovations – The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans; and specifications for the construction of planned replacement, improvement, or repair to the district's administrative and field station facilities.

District Description

This activity primarily includes capital improvement projects which involve design, construction, modification, and renovation of all District support facilities. These projects focus on renovations or modifications required to maintain or enhance the functionality, efficiency, and energy conservation characteristics of existing facilities at all District locations.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$5,596	\$862	\$0	\$3,415	\$3,690	\$275	8.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	177,800	188,000	0	0	0	0	
Operating Expenses	0	16,507	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	464,207	1,976,427	1,057,265	963,900	887,000	(76,900)	-8.0%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$647,603	\$2,181,796	\$1,057,265	\$967,315	\$890,690	(\$76,625)	-7.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,690	\$887,000	\$0	\$0	\$0	\$0	\$890,690

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,690	\$0	\$3,690
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	887,000	887,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,690	\$887,000	\$890,690

Changes and Trends

Staff resources (salaries and benefits) have fluctuated over the past several years within this activity depending on staff's direct involvement in planned projects. Activities requiring contracted services in prior years include the removal or demolition of existing facilities in FY2018-19 and realtor commissions association with the sale of the Sarasota Office that was sold on November 1, 2019. Expenditures within fixed capital outlay can vary from year to year to implement projects identify in the District's Capital Improvements Plan. The significant increase in FY2019-20 was related to the acquisition and associated renovations of the replacement Sarasota Office.

Budget Variances

The 7.9 percent decrease is due to a reduction in:

- Fixed capital outlay for Districtwide HVAC and parking lot renovations (\$279,900) and Districtwide window replacements (\$39,000).

The reduction is offset by an increase in:

- Fixed capital outlay for Brooksville Building 4 Elevator Replacements (\$150,000) and Districtwide roof replacements (\$92,000).

IV. Program Allocations

Major Budget Items

- Fixed Capital Outlay
 - Districtwide HVAC and Parking Lot Renovations (\$449,000)
 - Districtwide Window Replacements (\$196,000)
 - Brooksville Building 4 Elevator Replacements (\$150,000)
 - Districtwide Roof Replacements (\$92,000)

IV. Program Allocations

2.6 Other Acquisition and Restoration Activities – Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

2.7 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *2.0 Land Acquisition, Restoration and Public Works* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

2.7 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$483,692	\$465,837	\$536,535	\$484,407	\$490,910	\$6,503	1.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	38,989	17,132	119,194	37,683	55,771	18,088	48.0%
Operating Expenses	374,388	291,192	303,672	418,754	415,792	(2,962)	-0.7%
Operating Capital Outlay	115,248	45,173	61,943	31,119	80,409	49,290	158.4%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,012,317	\$819,334	\$1,021,344	\$971,963	\$1,042,882	\$70,919	7.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,042,882	\$0	\$0	\$0	\$0	\$0	\$1,042,882

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$490,910	\$0	\$490,910
Other Personal Services	0	0	0
Contracted Services	55,771	0	55,771
Operating Expenses	415,792	0	415,792
Operating Capital Outlay	80,409	0	80,409
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,042,882	\$0	\$1,042,882

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2019-20 as there was a significant increase for the development of a restoration projects database. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 7.3 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$10,836) and the reallocation of staff resources (\$775).
- Contracted services for financial systems upgrades (\$12,597) and technology support services (\$10,556).
- Operating expenses for software licensing and maintenance (\$25,490), maintenance and repair of equipment (\$13,053), and travel for offsite training (\$1,806).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$38,550) and audio-visual equipment upgrades (\$27,756).

The increases are primarily offset by reductions in:

- Salaries and benefits for adjustments in compensation (\$4,980).
- Contracted services for an information technology service desk software replacement (\$5,065).
- Operating expenses for non-capital equipment (\$43,466).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$14,182) and enterprise server replacements (\$3,039).

Major Budget Items

- Salaries and Benefits (\$490,910)
- Contracted Services
 - Technology Support Services (\$36,083)
 - Financial Systems Upgrades (\$19,688)
- Operating Expenses
 - Software Licensing and Maintenance (\$292,511)
 - Maintenance and Repair of Equipment (\$44,547)
 - Telephone and Communications (\$31,340)
 - Non-Capital Equipment (\$26,131)
 - Printing and Reproduction (\$10,970)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$38,550)
 - Audio-Visual Equipment Upgrades (\$27,756)
 - Network Infrastructure Equipment Lease (\$11,505)
 - Unstructured Data Storage Equipment Lease (\$2,598)

IV. Program Allocations

3.0 Operation and Maintenance of Works and Lands

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

District Description

This program includes the protection and management of approximately 453,000 acres of District lands; operation and maintenance of 86 water control and conservation structures and related facilities; maintenance of over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts; maintenance of District buildings, vehicles, and field equipment; aquatic plant control; and emergency operations.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.0 Operation and Maintenance of Works and Lands

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$8,272,095	\$8,437,942	\$8,514,924	\$9,342,657	\$9,576,463	\$233,806	2.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	3,052,134	2,904,670	2,312,176	5,780,976	6,543,301	762,325	13.2%
Operating Expenses	5,619,671	5,449,328	4,906,488	6,174,356	6,117,801	(56,555)	-0.9%
Operating Capital Outlay	1,827,412	676,606	1,183,429	1,363,703	1,859,887	496,184	36.4%
Fixed Capital Outlay	105,222	183,398	361,708	4,900,000	2,300,000	(2,600,000)	-53.1%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$18,876,534	\$17,651,944	\$17,278,725	\$27,561,692	\$26,397,452	(\$1,164,240)	-4.2%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$9,381,460	\$0	\$0	\$0	\$195,003	\$0	\$9,576,463
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	4,677,480	0	0	0	1,865,821	0	6,543,301
Operating Expenses	5,296,510	0	0	0	821,291	0	6,117,801
Operating Capital Outlay	1,859,887	0	0	0	0	0	1,859,887
Fixed Capital Outlay	2,300,000	0	0	0	0	0	2,300,000
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$23,515,337	\$0	\$0	\$0	\$2,882,115	\$0	\$26,397,452

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	109.84	\$6,201.978	\$9,576,463	\$0	\$9,576,463
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	2,953,301	3,590,000	6,543,301
Operating Expenses			6,117,801	0	6,117,801
Operating Capital Outlay			1,859,887	0	1,859,887
Fixed Capital Outlay			0	2,300,000	2,300,000
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$20,507,452	\$5,890,000	\$26,397,452

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	110.31	111.47	110.36	110.86	109.84	(1.02)	-0.9%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	110.31	111.47	110.36	110.86	109.84	(1.02)	-0.9%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

3.0 Operation and Maintenance of Works and Lands

Fiscal Year 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)		110.86	\$27,561,692	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			1.02	91,126
1	Reallocation of Staff Resources	91,126	1.02	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				255,615
2	Land Management	190,000		
3	Other Operation and Maintenance Activities	50,000		
4	Technology & Information Services	9,615		
5	Invasive Plant Control	5,000		
6	Other Operation and Maintenance Activities	1,000		
Operating Expenses				434,365
7	Facilities	260,000		
8	Facilities	50,000		
9	Facilities	30,000		
10	Works	25,000		
11	Works	16,000		
12	Works	6,000		
13	Fleet Services	5,000		
14	Works	5,000		
15	Fleet Services	4,976		
16	Works	4,254		
17	Land Management	2,800		
18	Facilities	2,304		
19	Facilities	2,100		
20	Technology & Information Services	2,078		
21	Fleet Services	2,000		
22	Works	1,900		
23	Works	1,900		
24	Land Management	1,615		
25	Facilities	1,500		
26	Fleet Services	1,500		
27	Land Management	1,500		
28	Fleet Services	1,000		
29	Invasive Plant Control	1,000		
30	Works	1,000		
31	Facilities	700		
32	Land Management	600		
33	Land Management	500		
34	Fleet Services	450		
35	Land Management	440		
36	Fleet Services	400		
37	Land Management	274		
38	Facilities	175		
39	Works	130		
40	Technology & Information Services	118		
41	Invasive Plant Control	100		
42	Technology & Information Services	26		
43	Technology & Information Services	16		
44	Technology & Information Services	4		
45	Technology & Information Services	3		
46	Technology & Information Services	2		

IV. Program Allocations

Operating Capital Outlay			264,442	
47	Fleet Services	148,700		Due to a reduction in Vehicles.
48	Land Management	54,000		Due to a reduction in Vehicles.
49	Fleet Services	28,900		Due to a reduction in Shop Equipment.
50	Technology & Information Services	26,922		Due to a reduction in Virtual Server Attached Storage Expansion Equipment Lease.
51	Technology & Information Services	5,769		Due to a reduction in Enterprise Server Replacements.
52	Technology & Information Services	123		Due to a reduction in Network Infrastructure Equipment Lease.
53	Technology & Information Services	28		Due to a reduction in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay			4,100,000	
54	Works	4,000,000		Due to a reduction in Wysong Water Conservation Structure Refurbishment.
55	Works	100,000		Due to a reduction in Tsala Apopka Golf Course Water Conservation Structure Gate Modification.
Interagency Expenditures (Cooperative Funding)			-	
		-		
Debt			-	
		-		
Reserves			-	
		-		
TOTAL REDUCTIONS		1.02	\$5,145,548	

New Issues					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.00	324,932	
1	Self-Funded Medical Insurance	156,251	0.00		
2	Adjustments in Compensation	128,884	0.00		
3	Retirement	15,993	0.00		
4	Overtime	11,808	0.00		
5	Employer Paid FICA Taxes	9,850	0.00		
6	Non-Medical Insurance Premiums	2,146	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				1,017,940	
7	Works	480,000			Due to an increase in Operation, Maintenance, and Repair of Structures.
8	Land Management	229,630			Due to an increase in Management and Maintenance of Conservation Lands.
9	Technology & Information Services	100,000			Due to an increase in Fleet Management System.
10	Land Management	86,500			Due to an increase in Restoration Projects on Conservation Lands.
11	Works	45,000			Due to an increase in Management and Maintenance of Canals, Dam Embankments, and Culverts.
12	Other Operation and Maintenance Activities	35,000			Due to an increase in Comprehensive Emergency Management Plan Updates.
13	Technology & Information Services	23,158			Due to an increase in Financial Systems Upgrades.
14	Technology & Information Services	18,652			Due to an increase in Technology Support Services.
Operating Expenses				377,810	
15	Technology & Information Services	137,635			Due to an increase in Software Licensing and Maintenance.
16	Fleet Services	137,500			Due to an increase in Fuels and Lubricants.
17	Technology & Information Services	23,396			Due to an increase in Maintenance and Repair of Equipment.
18	Land Management	16,800			Due to an increase in Non-Capital Equipment.
19	Facilities	8,200			Due to an increase in Travel for Offsite Training.
20	Works	7,000			Due to an increase in Parts and Supplies.
21	Works	7,000			Due to an increase in Safety Supplies.
22	Land Management	6,500			Due to an increase in Maintenance and Repair of Buildings & Structures.
23	Works	5,700			Due to an increase in Travel for Offsite Training.
24	Invasive Plant Control	5,000			Due to an increase in Chemical Supplies.
25	Fleet Services	4,100			Due to an increase in Professional Licenses.
26	Technology & Information Services	3,194			Due to an increase in Travel for Offsite Training.
27	Works	3,000			Due to an increase in Printing and Reproduction.

IV. Program Allocations

28	Invasive Plant Control	2,939			Due to an increase in Tuition Reimbursement.
29	Other Operation and Maintenance Activities	2,225			Due to an increase in Travel for Offsite Training.
30	Works	2,100			Due to an increase in Non-Capital Equipment.
31	Land Management	1,520			Due to an increase in Rental of Other Equipment.
32	Other Operation and Maintenance Activities	1,369			Due to an increase in Two-way Radio Tower Leases .
33	Technology & Information Services	753			Due to an increase in Tuition Reimbursement.
34	Technology & Information Services	459			Due to an increase in Non-Capital Equipment.
35	Land Management	420			Due to an increase in Telephone and Communications.
36	Invasive Plant Control	250			Due to an increase in Safety Supplies.
37	Invasive Plant Control	250			Due to an increase in Travel for Offsite Training.
38	Works	200			Due to an increase in Memberships and Dues.
39	Works	150			Due to an increase in Chemical Supplies.
40	Land Management	100			Due to an increase in Utilities.
41	Facilities	50			Due to an increase in Professional Licenses.
Operating Capital Outlay				760,626	
42	Works	308,312			Due to an increase in Vehicles.
43	Fleet Services	300,000			Due to an increase in Capital Field Equipment Fund.
44	Technology & Information Services	71,700			Due to an increase in Enterprise Infrastructure Fund.
45	Technology & Information Services	51,624			Due to an increase in Audio-Visual Equipment Upgrades.
46	Invasive Plant Control	14,990			Due to an increase in Vehicles.
47	Land Management	14,000			Due to an increase in Field Equipment.
Fixed Capital Outlay				1,500,000	
48	Works	1,500,000			Due to an increase in Water Control Structures Gate Replacement Program.
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
TOTAL NEW ISSUES		0.00		\$3,981,308	
3.0 Operation and Maintenance of Works and Lands					
Total Workforce and Preliminary Budget for FY2022-23		109.84		\$26,397,452	

Changes and Trends

Staff resources (salaries and benefits) have increased within land management over the past couple of years as several major restoration projects on conservation lands have been completed and moved into the management and maintenance phase. Since FY2015-16, the District has received state appropriations from the Land Acquisition Trust Fund for land management activities. This has allowed the District to increase its efforts in areas such as the removal of invasive plant species, road maintenance, and the replacement of fencing for the protection and restoration of these conservation lands as reflected within contracted services.

Most of the District's structures were built between 25 and 40 years ago and require increasing maintenance and repairs within contracted services, as well as refurbishments and replacements within fixed capital outlay. In FY2021-22, there is a significant increase within fixed capital outlay for the second year of funding to refurbish the Wysong water conservation structure on the Withlacoochee River in Citrus County. Also, in FY2022-23 funding is being established for a new water control structures gate replacement program.

Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the various activities within this program such as management and maintenance of District conservation lands, structures, canals, dam embankments, and secondary drainage culverts.

IV. Program Allocations

Budget Variances

Overall, the program decreased by 4.2 percent or \$1,164,240.

The decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$91,126).
- Contracted services for land management projects on conservation lands (\$190,000) and Continuity of Operations Plan updates (\$50,000).
- Operating expenses for non-capital equipment (\$240,641), utilities (\$49,900), maintenance and repair of buildings and structures (\$48,500), rental of equipment (\$15,980), and telephone and communications (\$8,534).
- Operating capital outlay for shop equipment (\$28,900), a virtual server attached storage expansion equipment lease (\$26,922), and enterprise server replacements (\$5,769).
- Fixed capital outlay for Wysong Water Conservation Structure refurbishment (\$4,000,000) and Tsala Apopka Golf Course Water Conservation Structure gate modification (\$100,000).

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$156,251), adjustments in compensation (\$128,884), retirement (\$15,993), overtime (\$11,808), and employer paid FICA taxes (\$9,850).
- Contracted services for operation, maintenance, and repair of structures (\$480,000), management and maintenance of conservation lands (\$229,630), a fleet management system (\$100,000), restoration projects on conservation lands (\$86,500), management and maintenance of canals, dam embankments, and culverts (\$45,000), and Comprehensive Emergency Management Plan updates (\$35,000).
- Operating expenses for software licensing and maintenance (\$137,635), fuels and lubricants (\$137,500), maintenance and repair of equipment (\$17,396), and travel for offsite training (\$16,369).
- Operating capital outlay for the Capital Field Equipment Fund (\$300,000), vehicles (\$120,602), the Enterprise Infrastructure Fund (\$71,700), audio-visual equipment upgrades (\$51,624), and field equipment (\$14,000).
- Fixed capital outlay for water control structures gate replacement program (\$1,500,000).

Major Budget Items

- Salaries and Benefits (\$9,576,463 – 109.84 FTEs)
 - 3.1 *Land Management* (36.78 FTEs)
 - 3.2 *Works* (37.67 FTEs)
 - 3.3 *Facilities* (13.45 FTEs)
 - 3.4 *Invasive Plant Control* (4.12 FTEs)
 - 3.5 *Emergency Operations* (0.3 FTEs)
 - 3.6 *Fleet Services* (9 FTEs)
 - 3.7 *Technology and Information Services* (8.52 FTEs)
- Contracted Services
 - Operation, Maintenance, and Repair of Structures (\$3,837,500)
 - Management and Maintenance of Conservation Lands (\$1,602,821)
 - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$513,000)
 - Land Management Projects on Conservation Lands (\$170,000)
 - Fleet Management System (\$100,000)
 - Restoration Projects on Conservation Lands (\$80,000)

IV. Program Allocations

- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$958,900)
 - Parts and Supplies (\$764,168)
 - Property and Vehicle Insurance (\$723,148)
 - Fuels and Lubricants (\$700,000)
 - Software Licensing and Maintenance (\$659,449)
 - Utilities (\$527,400)
 - Janitorial Services (\$300,000)
 - Maintenance and Repair of Equipment (\$221,251)
 - Non-Capital Equipment (\$164,074)
 - Telephone and Communications (\$157,609)
 - Rental of Equipment (\$154,550)
 - Payment in Lieu of Taxes (\$134,000)
 - Land Maintenance Materials (\$130,000)
 - Tires and Tubes (\$100,000)
 - Chemical Supplies (\$84,000)
 - Travel for Offsite Training (\$75,695)
- Operating Capital Outlay
 - Capital Field Equipment Fund (\$1,000,000)
 - Vehicles (\$553,000)
 - Heavy Equipment Transport Truck Leases (\$97,240)
 - Enterprise Infrastructure Fund (\$71,700)
 - Audio-Visual Equipment Upgrades (\$51,624)
 - Excavator Lease (\$37,591)
 - Field Equipment (\$22,500)
 - Network Infrastructure Equipment Lease (\$21,401)
 - Unstructured Data Storage Equipment Lease (\$4,831)
- Fixed Capital Outlay
 - Water Control Structures Gate Replacement Program (\$1,500,000)
 - Structure Gate System Drum and Cable Conversion (\$800,000)

IV. Program Allocations

3.1 Land Management – Maintenance, custodial, and restoration efforts for lands acquired through federal, state, and locally sponsored land acquisition programs.

District Description

Activities undertaken must meet the statutory charge to manage lands in such a way as to ensure a balance between public access, general public recreational purposes, restoration, and protection of their natural state and condition.

Management of District lands includes prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control. In addition to these activities, the District conducts restoration projects for lands where natural conditions have been impacted by historic uses. Such restoration projects ensure that the water management benefits for which properties were acquired are fully realized.

The District has an active program to make lands available to the public for recreation and a variety of other compatible uses. Projects include development of recreational trails and facilities, coordination and development of land use management and plans, monitoring of land uses, and District land security.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 3.1 - Land Management

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,107,787	\$2,182,755	\$2,475,457	\$3,054,580	\$3,187,388	\$132,808	4.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,254,054	1,720,052	1,220,093	1,726,691	1,852,821	126,130	7.3%
Operating Expenses	428,822	459,364	515,316	536,078	553,689	17,611	3.3%
Operating Capital Outlay	695,679	80,322	406,697	62,500	22,500	(40,000)	-64.0%
Fixed Capital Outlay	0	56,379	2,131	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$4,486,342	\$4,498,872	\$4,619,694	\$5,379,849	\$5,616,398	\$236,549	4.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$2,827,283	\$0	\$0	\$0	\$2,789,115	\$0	\$5,616,398

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,187,388	\$0	\$3,187,388
Other Personal Services	0	0	0
Contracted Services	1,602,821	250,000	1,852,821
Operating Expenses	553,689	0	553,689
Operating Capital Outlay	22,500	0	22,500
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,366,398	\$250,000	\$5,616,398

Changes and Trends

Staff resources (salaries and benefits) have increased over the past couple of years as several major restoration projects on conservation lands have been completed and moved into the management and maintenance phase. Contracted services have increased over the past few years primarily due to the removal of invasive plant species, road maintenance, and the replacement of fencing. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the management of District lands. In FY2019-20, expenditures within fixed capital outlay were for the replacement of an existing bridge at Devil's Creek built by District staff nearly 30 years ago which was deteriorating.

IV. Program Allocations

Since FY2015-16, the District has received state appropriations from the Land Acquisition Trust Fund for land management activities. All other land management activities will be funded from ad valorem revenue and other revenue generated from silviculture, cattle grazing leases, and other activities on District lands. The District continues to explore increasing its revenue generation through the expansion of existing practices, as well as potentially new or innovative ideas that could help support land management while maintaining the integrity of its public lands.

Budget Variances

The 4.4 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$73,524), adjustments in compensation (\$55,395), overtime (\$8,500), employer paid FICA taxes (\$4,233), and retirement (\$2,389).
- Contracted services for management and maintenance of conservation lands (\$229,630) and restoration projects on conservation lands (\$86,500).
- Operating expenses for non-capital equipment (\$16,800).
- Operating capital outlay for field equipment (\$14,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$12,098).
- Contracted services for land management projects on conservation lands (\$190,000).
- Operating capital outlay for vehicles (\$54,000).

Major Budget Items

- Salaries and Benefits (\$3,187,388)
- Contracted Services
 - Management and Maintenance of Conservation Lands (\$1,602,821)
 - Restoration Projects on Conservation Lands (\$170,000)
 - Land Management Projects on Conservation Lands (\$80,000)
- Operating Expenses
 - Payments in Lieu of Taxes (\$134,000)
 - Rental of Equipment (\$90,500)
 - Maintenance and Repair of Buildings & Structures (\$60,500)
 - Parts and Supplies (\$60,350)
 - Land Maintenance Materials (\$40,000)
 - Non-Capital Equipment (\$36,800)
 - Property Insurance (\$35,625)
 - Telephone and Communications (\$18,046)
 - Chemical Supplies (\$17,000)
 - Travel for Staff Duties (\$11,600)
 - Travel for Offsite Training (\$10,970)
 - Safety Supplies (\$10,150)
- Operating Capital Outlay
 - Field Equipment (\$22,500)

IV. Program Allocations

3.2 Works – The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

District Description

The District currently operates and maintains 86 water control and conservation structures, salinity barriers, and flood control structures. These facilities include nine major flood control structures constructed as components of the U.S. Army Corps of Engineers (USACE) Levee Inspection Rehabilitation program. A comprehensive structural/operational inspection program of water control structures, both above and below water, is required to identify deficiencies related to human safety (both the District's workforce and the public), operational viability, and structural integrity. The District also has over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts for which it is responsible to maintain. Typical maintenance activities include mowing, fence repair, erosion control, and the repair or replacement of deteriorated culverts. District-funded invasive plant control on District canals is conducted to maintain the designed conveyance capacity of these flood control systems as directed by the USACE Operations and Maintenance Manual.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.2 - Works

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$3,017,614	\$2,892,734	\$2,876,528	\$3,079,555	\$3,168,290	\$88,735	2.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,577,356	1,106,498	1,019,477	3,825,500	4,350,500	525,000	13.7%
Operating Expenses	679,257	546,233	889,529	1,017,660	981,626	(36,034)	-3.5%
Operating Capital Outlay	799,813	406,754	535,450	241,519	549,831	308,312	127.7%
Fixed Capital Outlay	105,222	127,019	359,577	4,900,000	2,300,000	(2,600,000)	-53.1%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$6,179,262	\$5,079,238	\$5,680,561	\$13,064,234	\$11,350,247	(\$1,713,987)	-13.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$11,135,247	\$0	\$0	\$0	\$215,000	\$0	\$11,350,247

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,168,290	\$0	\$3,168,290
Other Personal Services	0	0	0
Contracted Services	1,010,500	3,340,000	4,350,500
Operating Expenses	981,626	0	981,626
Operating Capital Outlay	549,831	0	549,831
Fixed Capital Outlay	0	2,300,000	2,300,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,710,247	\$5,640,000	\$11,350,247

Changes and Trends

The frequency and technical level of structure inspections are increasing due to aging infrastructure. The findings from these inspections drive preventative maintenance activities and capital improvements. These maintenance activities along with major structural repairs are the main contributors for the significant increases in contracted services, and operating expenses over the past few years. A major refurbishment to the Wysong water conservation structure on the Withlacoochee River in Citrus County is the reason for the significant increase in fixed capital outlay for FY2021-22. Also, in FY2022-23 funding is being established for a new water control structures gate replacement program. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the management and maintenance of District structures, canals, dam embankments, and secondary drainage culverts.

IV. Program Allocations

Budget Variances

The 13.1 percent decrease is primarily due to reductions in:

- Operating expenses for maintenance and repair of buildings and structures (\$25,000), rental of other equipment (\$16,000), maintenance and repair of equipment (\$6,000), land maintenance materials (\$5,000), and tuition reimbursement (\$4,254).
- Fixed capital outlay for Wysong Water Conservation Structure refurbishment (\$4,000,000) and Tsala Apopka Golf Course Water Conservation Structure gate modification (\$100,000).

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$44,449), adjustments in compensation (\$28,829), the reallocation of staff resources (\$13,182), and employer paid FICA taxes (\$2,199).
- Contracted services for operation, maintenance, and repair of structures (\$480,000) and management and maintenance of canals, dam embankments, and culverts (\$45,000).
- Operating expenses for safety supplies (\$7,000), parts and supplies (\$7,000), and travel for offsite training (\$5,700).
- Operating capital outlay for vehicles (\$308,312).
- Fixed capital outlay for water control structures gate replacement program (\$1,500,000).

Major Budget Items

- Salaries and Benefits (\$3,168,290)
- Contracted Services
 - Operation, Maintenance, and Repair of Structures (\$3,837,500)
 - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$513,000)
- Operating Expenses
 - Maintenance and Repair of Buildings and Structures (\$518,400)
 - Parts and Supplies (\$150,825)
 - Land Maintenance Materials (\$90,000)
 - Rental of Equipment (\$55,550)
 - Chemical Supplies (\$42,000)
 - Telephone and Communications (\$26,570)
 - Utilities (\$20,000)
 - Travel for Offsite Training (\$16,387)
 - Safety Supplies (\$12,000)
 - Non-Capital Equipment (\$10,400)
- Operating Capital Outlay
 - Vehicles (\$415,000)
 - Heavy Equipment Transport Truck Leases (\$97,240)
 - Excavator Lease (\$37,591)
- Fixed Capital Outlay
 - Water Control Structures Gate Replacement Program (\$1,500,000)
 - Structure Gate System Drum and Cable Conversion (\$800,000)

IV. Program Allocations

3.3 Facilities – The operation and maintenance of district support and administrative facilities.

District Description

This activity includes maintenance and operation of all District support facilities, including preventive and corrective maintenance of buildings, grounds, equipment, and utilities. Preventive maintenance and planned replacement of key facilities components is helping the District to counter the impact of aging facilities and equipment. Standardization of maintenance procedures, equipment, and supplies, combined with identifying outsourcing opportunities where cost-effective, are being applied wherever possible to efficiently assign staff. In addition, a facilities condition assessment is utilized annually to further target resource allocation requirements to better maintain the District's infrastructure.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.3 - Facilities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,001,613	\$1,026,032	\$1,053,424	\$1,106,299	\$1,139,882	\$33,583	3.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	70,235	3,735	1,023	22,750	22,750	0	0.0%
Operating Expenses	2,238,929	2,316,608	1,552,355	2,350,761	2,012,232	(338,529)	-14.4%
Operating Capital Outlay	33,761	2,968	10,347	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,344,538	\$3,349,343	\$2,617,149	\$3,479,810	\$3,174,864	(\$304,946)	-8.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,174,864	\$0	\$0	\$0	\$0	\$0	\$3,174,864

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,139,882	\$0	\$1,139,882
Other Personal Services	0	0	0
Contracted Services	22,750	0	22,750
Operating Expenses	2,012,232	0	2,012,232
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,174,864	\$0	\$3,174,864

Changes and Trends

Even though wall partitions and office/storage furniture are not structural components of facilities, extensive repairs and obsolete parts necessitate their replacement causing fluctuations within operating expenses in the past several years. There was a significant decrease in FY2020-21 as planned repairs and replacement of furniture were not scheduled, as well as an unanticipated reduction in recurring maintenance costs due to an increase in remote work. The significant reduction in contracted services starting in FY2019-20 is due to the discontinuation of security services at District facilities as the District moved to enhanced security systems.

Budget Variances

The 8.8 percent decrease is primarily due to a reduction in:

- Operating expenses for non-capital equipment (\$260,000), utilities (\$50,000), and maintenance and repair of buildings and structures (\$30,000).

The reduction is primarily offset by an increase in:

- Salaries and benefits for adjustments in compensation (\$14,302), self-funded medical insurance (\$10,339), retirement (\$7,284), and employer paid FICA taxes (\$1,095).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$1,139,882)
- Contracted Services
 - Architectural and Engineering Support (\$15,000)
- Operating Expenses
 - Property Insurance (\$500,523)
 - Utilities (\$500,000)
 - Maintenance and Repair of Buildings and Structures (\$380,000)
 - Janitorial Services (\$300,000)
 - Parts and Supplies (\$195,000)
 - Non-Capital Equipment (\$40,000)
 - Lease of Buildings (\$32,574)
 - Travel for Offsite Training (\$17,900)
 - Taxes (\$15,500)

IV. Program Allocations

3.4 Invasive Plant Control – The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

District Description

This activity includes management of invasive, exotic plant species on lakes and rivers. Most of this work is accomplished with funding from the Florida Fish & Wildlife Conservation Commission (FWC). Each year, the District develops a work plan/budget that anticipates aquatic plant control needs for the next fiscal year. The FWC reviews the plan and allocates appropriate funding to the District to complete the work, subject to availability of funds in the state budget. Some counties also work with the District to address supplemental aquatic plant control needs. The District performs the control work and is typically reimbursed by the counties for costs not covered by the state. Aquatic plant control on District-owned flood control projects is not included here, as it is reflected in 3.2 Works. Terrestrial invasive plant control on District-owned lands is also not included here but is reflected in 3.1 Land Management.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.4 - Invasive Plant Control

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$504,927	\$427,249	\$371,675	\$397,101	\$315,173	(\$81,928)	-20.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	36,222	10,475	20,146	40,000	35,000	(5,000)	-12.5%
Operating Expenses	61,627	33,949	46,032	41,420	48,759	7,339	17.7%
Operating Capital Outlay	6,849	57,685	0	79,010	94,000	14,990	19.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$609,625	\$529,358	\$437,853	\$557,531	\$492,932	(\$64,599)	-11.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$344,932	\$0	\$0	\$0	\$148,000	\$0	\$492,932

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$315,173	\$0	\$315,173
Other Personal Services	0	0	0
Contracted Services	35,000	0	35,000
Operating Expenses	48,759	0	48,759
Operating Capital Outlay	94,000	0	94,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$492,932	\$0	\$492,932

Changes and Trends

Actual costs for this activity may vary from year to year depending on climatic and hydrologic conditions and other environmental factors. A new service level beginning with FY2019-20 is visible in the reductions in salaries and benefits and operating expenses due to a decrease in the number of waterbodies managed for the FWC in the northern portion of the District as the FWC continues to manage those waterbodies for invasive plants with private contractors instead. Operating capital outlay expenditures can fluctuate based upon the need for vehicles and equipment to support invasive plant control activities.

IV. Program Allocations

Budget Variances

The 11.6 percent decrease is primarily due to reductions in:

- Salaries and benefits for the reallocation of staff resources (\$90,934).
- Contracted services for the FWC Aquatic Plant Management program (\$5,000).
- Operating expenses for travel for staff duties (\$1,000).

The reductions are primarily offset by increases in:

- Salaries and benefits for adjustments in compensation (\$4,204) and self-funded medical insurance (\$4,013).
- Operating expenses for chemical supplies (\$5,000) and tuition reimbursement (\$2,939).
- Operating capital outlay for vehicles (\$14,990).

Major Budget Items

- Salaries and Benefits (\$315,173)
- Contracted Services
 - Vegetation Management Support (\$25,000)
 - FWC Aquatic Plant Management Program (\$10,000)
- Operating Expenses
 - Chemical Supplies (\$25,000)
 - Travel for Offsite Training (\$7,750)
 - Tuition Reimbursement (\$4,445)
 - Parts and Supplies (\$3,500)
 - Telephone and Communications (\$2,594)
 - Travel for Staff Duties (\$2,200)
 - Safety Supplies (\$1,750)

IV. Program Allocations

3.5 Other Operation and Maintenance Activities – Operations and maintenance activities not categorized above, such as right-of-way management, and other general maintenance activities.

District Description

This activity includes the District's Emergency Operations Center (EOC) and its Districtwide coordination. The purpose of the EOC is to coordinate emergency activities throughout the District as required. The District's Comprehensive Emergency Management Plan (CEMP) provides guidance to staff on procedures, organization, and responsibilities of an "all hazards" approach to emergency planning. The CEMP is consistent with the National Incident Management System (NIMS) and Incident Command System (ICS) framework and criteria and applicable Strategic Plan emergency flood response strategies. NIMS/ICS may be used to manage all types of situations at the District that require action planning, information coordination, and unified management. In conjunction with the CEMP, the District develops and updates Continuity of Operations Plans (COOP). These plans, should an unforeseen event of any nature occur, will assist the District to relocate offices and re-establish its essential operations. It also conducts an annual emergency exercise prior to the start of hurricane season, typically in conjunction with the state's Division of Emergency Management.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.5 - Other Operation and Maintenance Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$39,866	\$282,909	\$97,674	\$35,368	\$37,321	\$1,953	5.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	38,587	30,326	19,251	94,500	78,500	(16,000)	-16.9%
Operating Expenses	50,660	111,298	59,760	63,072	66,666	3,594	5.7%
Operating Capital Outlay	0	14,430	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$129,113	\$438,963	\$176,685	\$192,940	\$182,487	(\$10,453)	-5.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$182,487	\$0	\$0	\$0	\$0	\$0	\$182,487

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$37,321	\$0	\$37,321
Other Personal Services	0	0	0
Contracted Services	78,500	0	78,500
Operating Expenses	66,666	0	66,666
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$182,487	\$0	\$182,487

Changes and Trends

This activity includes recurring items such as updates to the District's COOP (planned for FY2021-22) and CEMP (planned for FY2022-23), as well as conducting tabletop exercises for emergency preparedness. Unforeseen circumstances requiring emergency management activities often contribute to fluctuations in expenditures across all categories within this activity. As an example, the coronavirus pandemic significantly impacted salaries and benefits for business continuity and mitigation planning, as well as operating expenses for pandemic related equipment, materials, and supplies in FY2019-20.

IV. Program Allocations

Budget Variances

The 5.4 percent decrease is primarily due to a reduction in:

- Contracted services for COOP updates (\$50,000).

The reduction is primarily offset by increases in:

- Salaries and benefits for adjustments in compensation (\$1,096) and self-funded medical insurance (\$603).
- Contracted services for CEMP updates (\$35,000).
- Operating expenses for travel for offsite training (\$2,225) and two-way radio tower leases (\$1,369).

Major Budget Items

- Salaries and Benefits (\$37,321)
- Contracted Services
 - CEMP Updates (\$35,000)
 - Two-way Radio Communications System (\$25,500)
 - Emergency Preparedness/Response Training Exercises (\$18,000)
- Operating Expenses
 - Two-way Radio Tower Leases (\$48,337)
 - Travel for Offsite Training (\$8,225)
 - Non-Capital Equipment (\$7,500)

IV. Program Allocations

3.6 Fleet Services – This activity includes fleet services support to all district programs and projects.

District Description

This activity provides for the acquisition of pool vehicles and management and maintenance of all District-owned automotive vehicles, heavy and light equipment, boats, small engines, and related District equipment. This includes all operational costs including vehicle insurance. The District's approach to meeting vehicle/equipment needs includes fitting specific user requirements while using ergonomic principles to enhance efficiency and user accommodations, evaluating resale in terms of timing to maximize value to the District, and continuing to review assigned vehicles versus central pool shared-usage vehicle deployment. The replacement of vehicles must meet the minimum criteria approved by the state.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 3.6 - Fleet Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$698,648	\$728,833	\$696,920	\$760,501	\$771,402	\$10,901	1.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,250	0	0	0	0	0	
Operating Expenses	1,442,234	1,399,045	1,245,148	1,434,894	1,561,168	126,274	8.8%
Operating Capital Outlay	95,139	66,124	113,003	921,600	1,044,000	122,400	13.3%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,238,271	\$2,194,002	\$2,055,071	\$3,116,995	\$3,376,570	\$259,575	8.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,376,570	\$0	\$0	\$0	\$0	\$0	\$3,376,570

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$771,402	\$0	\$771,402
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	1,561,168	0	1,561,168
Operating Capital Outlay	1,044,000	0	1,044,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,376,570	\$0	\$3,376,570

Changes and Trends

Expenditures within operating capital outlay can vary from year to year as vehicles and equipment are replaced on an as-needed basis. The District's maintenance practices allow for many vehicles to remain in service longer than its minimum replacement standards which are approved by the state. Efficient use of technology and continuous training of staff has kept operating expenses, exclusive from the cost of fuel, from increasing significantly over the past several years.

Budget Variances

The 8.3 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$5,327) and overtime (\$5,000).
- Operating expenses for fuels and lubricants (\$137,500) and professional licenses (\$4,100).
- Operating capital outlay for the Capital Field Equipment Fund (\$300,000).

The increases are primarily offset by reductions in:

- Operating expenses for tires and tubes (\$5,000), telephone and communications (\$4,976), safety supplies (\$2,000), and vehicle registrations and fees (\$1,500).
- Operating capital outlay for vehicles (\$148,700) and shop equipment (\$28,900).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$771,402)
- Operating Expenses
 - Fuels and Lubricants (\$700,000)
 - Parts and Supplies (\$350,000)
 - Vehicle Insurance (\$187,000)
 - Maintenance and Repair of Vehicles/Equipment (\$137,000)
 - Tires and Tubes (\$100,000)
 - Telephone and Communications (\$45,000)
 - Non-Capital Equipment (\$15,000)
- Operating Capital Outlay
 - Capital Field Equipment Fund (\$1,000,000)
 - Vehicles (\$44,000)

IV. Program Allocations

3.7 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *3.0 Operation and Maintenance of Works and Lands* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

3.7 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$901,640	\$897,430	\$943,246	\$909,253	\$957,007	\$47,754	5.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	73,430	33,584	32,186	71,535	203,730	132,195	184.8%
Operating Expenses	718,142	582,831	598,348	730,471	893,661	163,190	22.3%
Operating Capital Outlay	196,171	48,323	117,932	59,074	149,556	90,482	153.2%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,889,383	\$1,562,168	\$1,691,712	\$1,770,333	\$2,203,954	\$433,621	24.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$2,203,954	\$0	\$0	\$0	\$0	\$0	\$2,203,954

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$957,007	\$0	\$957,007
Other Personal Services	0	0	0
Contracted Services	203,730	0	203,730
Operating Expenses	893,661	0	893,661
Operating Capital Outlay	149,556	0	149,556
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,203,954	\$0	\$2,203,954

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2022-23 as there is an increase in outside assistance for the replacement of a fleet management system. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 24.5 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$25,233), self-funded medical insurance (\$17,996), and retirement (\$4,297).
- Contracted services for a fleet management system (\$100,000), financial systems upgrades (\$23,158), and technology support services (\$18,652).
- Operating expenses for software licensing and maintenance (\$137,635), maintenance and repair of equipment (\$23,396), and travel for offsite training (\$3,194).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$71,700) and audio-visual equipment upgrades (\$51,624).

The increases are primarily offset by reductions in:

- Contracted services for an information technology service desk software replacement (\$9,615).
- Operating expenses for telephone and communications (\$2,078).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$26,922) and enterprise server replacements (\$5,769).

Major Budget Items

- Salaries and Benefits (\$957,007)
- Contracted Services
 - Fleet Management System (\$100,000)
 - Technology Support Services (\$67,111)
 - Financial Systems Upgrades (\$36,619)
- Operating Expenses
 - Software Licensing and Maintenance (\$659,449)
 - Maintenance and Repair of Equipment (\$83,001)
 - Telephone and Communications (\$58,290)
 - Non-Capital Equipment (\$53,374)
 - Printing and Reproduction (\$20,403)
 - Travel for Offsite Training (\$11,463)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$71,700)
 - Audio-Visual Equipment Upgrades (\$51,624)
 - Network Infrastructure Equipment Lease (\$21,401)
 - Unstructured Data Storage Equipment Lease (\$4,831)

IV. Program Allocations

4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

District Description

This program includes all permitting functions of the District, including water use permitting, water well construction permitting, water well contractor licensing, and environmental resource permitting. These activities are designed to ensure that water and related natural resources in the District are protected and conserved. Also included are permit compliance and enforcement activities, administration of water shortage rules, and other activities necessary to support the District's regulatory responsibilities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 4.0 Regulation

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$15,738,209	\$15,648,796	\$16,244,231	\$17,386,472	\$18,397,011	\$1,010,539	5.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,776,713	1,736,580	1,436,057	1,709,169	1,651,084	(58,085)	-3.4%
Operating Expenses	1,658,161	1,349,229	1,368,822	1,584,831	1,833,037	248,206	15.7%
Operating Capital Outlay	459,965	190,720	394,235	180,180	296,075	115,895	64.3%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	79,201	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$19,712,249	\$18,925,325	\$19,443,345	\$20,860,652	\$22,177,207	\$1,316,555	6.3%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$18,368,565	\$0	\$0	\$0	\$0	\$28,446	\$18,397,011
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,651,084	0	0	0	0	0	1,651,084
Operating Expenses	1,833,037	0	0	0	0	0	1,833,037
Operating Capital Outlay	296,075	0	0	0	0	0	296,075
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$22,148,761	\$0	\$0	\$0	\$0	\$28,446	\$22,177,207

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	187.16	\$12,288,019	\$18,397,011	\$0	\$18,397,011
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	1,487,599	163,485	1,651,084
Operating Expenses			1,833,037	0	1,833,037
Operating Capital Outlay			296,075	0	296,075
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$22,013,722	\$163,485	\$22,177,207

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	184.29	183.53	182.75	184.17	187.16	2.99	1.6%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	184.29	183.53	182.75	184.17	187.16	2.99	1.6%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)		184.17	\$20,860,652	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	1,321
1	Overtime	1,321	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				446,045
2	Technology & Information Services	300,000		
3	Consumptive Use Permitting	100,000		
4	Consumptive Use Permitting	30,000		
5	Technology & Information Services	16,045		
Operating Expenses				22,459
6	Other Regulatory and Enforcement Activities	5,300		
7	Other Regulatory and Enforcement Activities	4,684		
8	Other Regulatory and Enforcement Activities	2,895		
9	Consumptive Use Permitting	2,464		
10	Consumptive Use Permitting	2,250		
11	Environmental Resource & Surface Water Permitting	2,000		
12	Technology & Information Services	1,324		
13	Other Regulatory and Enforcement Activities	480		
14	Environmental Resource & Surface Water Permitting	260		
15	Other Regulatory and Enforcement Activities	250		
16	Consumptive Use Permitting	236		
17	Other Regulatory and Enforcement Activities	225		
18	Other Regulatory and Enforcement Activities	73		
19	Technology & Information Services	18		
Operating Capital Outlay				95,153
20	Technology & Information Services	44,926		
21	Other Regulatory and Enforcement Activities	40,600		
22	Technology & Information Services	9,627		
Fixed Capital Outlay				-
		-		
Interagency Expenditures (Cooperative Funding)				-
		-		
Debt				-
		-		
Reserves				-
		-		
TOTAL REDUCTIONS		0.00		\$564,978

IV. Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			2.99	1,011,860	
1	Self-Funded Medical Insurance	389,428	0.00		
2	Adjustments in Compensation	274,519	0.00		
3	Reallocation of Staff Resources	259,048	2.99		
4	Retirement	61,405	0.00		
5	Employer Paid FICA Taxes	21,004	0.00		
6	Non-Medical Insurance Premiums	6,456	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				387,960	
7	Environmental Resource & Surface Water Permitting	244,375			Due to an increase in Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting.
8	Consumptive Use Permitting	50,000			Due to an increase in Mobile Irrigation Labs.
9	Technology & Information Services	39,992			Due to an increase in Financial Systems Upgrades.
10	Technology & Information Services	33,593			Due to an increase in Technology Support Services.
11	Other Regulatory and Enforcement Activities	20,000			Due to an increase in Florida Sterling Assessment.
Operating Expenses				270,665	
12	Technology & Information Services	157,561			Due to an increase in Software Licensing and Maintenance.
13	Technology & Information Services	46,428			Due to an increase in Non-Capital Equipment.
14	Technology & Information Services	42,225			Due to an increase in Maintenance and Repair of Equipment.
15	Technology & Information Services	5,751			Due to an increase in Travel for Offsite Training.
16	Other Regulatory and Enforcement Activities	4,000			Due to an increase in Merchant Convenience Fees for ePermitting.
17	Other Regulatory and Enforcement Activities	4,000			Due to an increase in Miscellaneous Permits and Fees.
18	Environmental Resource & Surface Water Permitting	3,980			Due to an increase in Professional Licenses.
19	Environmental Resource & Surface Water Permitting	2,410			Due to an increase in Travel for Offsite Training.
20	Other Regulatory and Enforcement Activities	1,700			Due to an increase in Parts and Supplies.
21	Technology & Information Services	1,307			Due to an increase in Tuition Reimbursement.
22	Technology & Information Services	556			Due to an increase in Printing and Reproduction.
23	Consumptive Use Permitting	292			Due to an increase in Memberships and Dues.
24	Other Regulatory and Enforcement Activities	290			Due to an increase in Office Supplies.
25	Technology & Information Services	122			Due to an increase in Parts and Supplies.
26	Technology & Information Services	20			Due to an increase in Travel for Staff Duties.
27	Technology & Information Services	14			Due to an increase in Office Supplies.
28	Technology & Information Services	9			Due to an increase in Books, Subscriptions and Data.
Operating Capital Outlay				211,048	
29	Technology & Information Services	122,287			Due to an increase in Enterprise Infrastructure Fund.
30	Technology & Information Services	88,047			Due to an increase in Audio-Visual Equipment Upgrades.
31	Technology & Information Services	582			Due to an increase in Network Infrastructure Equipment Lease.
32	Technology & Information Services	132			Due to an increase in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
TOTAL NEW ISSUES			2.99	\$1,881,533	
4.0 Regulation					
Total Workforce and Preliminary Budget for FY2022-23			187.16	\$22,177,207	

Changes and Trends

In recent years, the increasing volume of environmental resource permit applications has been a significant contributor in additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community.

IV. Program Allocations

In FY2018-19, the District started funding the replacement of the current ePermitting system, which is nearing end of life, to enable the District to continue its commitment to streamlining regulatory processes and improving responsiveness to the regulated public. This implementation effort is reflected by increases in staff resources (salaries and benefits), contracted services, and operating expenses since then and will continue to be the focus over the next few years.

Budget Variances

Overall, the program increased by 6.3 percent or \$1,316,555.

The increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$389,428), adjustments in compensation (\$274,519), the reallocation of staff resources (\$259,048), retirement (\$61,405), and employer paid FICA taxes (\$21,004).
- Contracted services for Agricultural Ground and Surface Water Management United States Department of Agriculture – Natural Resources Conservation Service (USDA-NRCS) Experts in Agricultural Permitting (\$244,375), mobile irrigation labs (\$50,000), financial systems upgrades (\$39,992), technology support services (\$33,593), and Florida Sterling assessment (\$20,000).
- Operating expenses for software licensing and maintenance (\$157,561), non-capital equipment (\$46,428), maintenance and repair of equipment (\$42,225), merchant convenience fees (\$4,000), miscellaneous permits and fees (\$4,000), and travel for offsite training (\$2,625).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$122,287) and audio-visual equipment upgrades (\$88,047).

The increases are primarily offset by reductions in:

- Contracted services for the ePermitting system modernization (\$300,000), Districtwide regulation model steady state & transient calibrations (\$100,000), consumptive use modeling software support (\$30,000), and an information technology service desk software replacement (\$16,045).
- Operating expenses for tuition reimbursement (\$5,841), travel for staff duties (\$4,875), and telephone and communications (\$1,804).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$44,926), vehicles (\$40,600), and enterprise server replacements (\$9,627).

Major Budget Items

- Salaries and Benefits (\$18,397,011 – 187.16 FTEs)
 - 4.1 *Consumptive Use Permitting* (34.86 FTEs)
 - 4.2 *Water Well Construction Permitting and Contractor Licensing* (10.8 FTEs)
 - 4.3 *Environmental Resource and Surface Water Permitting* (89.51 FTEs)
 - 4.4 *Other Regulatory and Enforcement Activities* (25.64 FTEs)
 - 4.5 *Technology and Information Services* (26.35 FTEs)
- Contracted Services
 - ePermitting System Modernization (\$600,000)
 - Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting (\$244,375)
 - Dover/Plant City Automatic Meter Reading Operation & Maintenance (\$224,807)
 - Technology Support Services (\$114,462)
 - Dover/Plant City Automatic Meter Reading Installations & Upgrades (\$113,485)
 - Mobile Irrigation Labs (\$100,000)
 - Financial Systems Upgrades (\$62,455)
 - Consumptive Use Modeling Software Support (\$60,000)
 - Districtwide Regulation Model Steady State & Transient Calibrations (\$50,000)
 - Legal Support of Regulatory Activities (\$35,000)
 - Florida Sterling Assessment (\$31,500)

IV. Program Allocations

- Operating Expenses
 - Software Licensing and Maintenance (\$1,151,056)
 - Maintenance and Repair of Equipment (\$142,355)
 - Telephone and Communications (\$125,399)
 - Non-Capital Equipment (\$94,053)
 - Travel for Offsite Training (\$85,215)
 - Merchant Convenience Fees for ePermitting (\$36,000)
 - Printing and Reproduction (\$34,798)
 - Recording and Court Costs (\$27,480)
 - Books, Subscriptions, and Data (\$19,710)
 - Travel for Staff Duties (\$18,630)
 - Micro/Digital Imaging Services (\$18,000)
 - Tuition Reimbursement (\$15,721)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$122,287)
 - Audio-Visual Equipment Upgrades (\$88,047)
 - Vehicles (\$41,000)
 - Network Infrastructure Equipment Lease (\$36,500)
 - Unstructured Data Storage Equipment Lease (\$8,241)

IV. Program Allocations

4.1 Consumptive Use Permitting – The review, issuance, renewal, and enforcement of water use permits.

District Description

This regulatory program effectively manages and protects water resources used for reasonable and beneficial purposes that are in the public interest and do not interfere with existing legal water users. The District implements regulatory incentives for higher water use efficiencies, use of alternative sources, and/or efficient use of reclaimed water to offset potable sources. Utilization of mobile irrigation lab services assists landowners in identifying and evaluating opportunities to reduce water usage. The District collaborates with stakeholders and the St. Johns River and South Florida water management districts to address water management issues in the central Florida area. The coordinated efforts of the three districts ensures consistency and predictability for water users in the Central Florida Water Initiative planning region, which includes all or parts of five counties within the three districts.

Rule changes that went into effect in 2011 requires the installation of automated meter reading (AMR) equipment on agricultural wells in the Dover/Plant City Water Use Caution Area to address minimum flows and minimum water levels recovery. This effort is critical for providing timely data during freeze events when groundwater pumping for frost protection in the area can generate severe short-term impacts. Although the reimbursement of this equipment has been phased out, the District continues to fund AMR equipment installations for new permittees, or existing permittees currently without AMR equipment requesting new withdrawals. In addition, the operation and maintenance of this equipment such as repairs is the District's responsibility by rule.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

4.1 - Consumptive Use Permitting

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,890,571	\$2,974,670	\$2,984,619	\$3,416,004	\$3,510,530	\$94,526	2.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	841,625	324,970	392,824	643,292	563,292	(80,000)	-12.4%
Operating Expenses	24,093	21,006	18,897	27,689	23,031	(4,658)	-16.8%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	79,201	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,835,490	\$3,320,646	\$3,396,340	\$4,086,985	\$4,096,853	\$9,868	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$4,096,853	\$0	\$0	\$0	\$0	\$0	\$4,096,853

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,510,530	\$0	\$3,510,530
Other Personal Services	0	0	0
Contracted Services	399,807	163,485	563,292
Operating Expenses	23,031	0	23,031
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,933,368	\$163,485	\$4,096,853

Changes and Trends

In FY2018-19, funding within interagency expenditures for meter reimbursements associated with the Dover/Plant City Water Use Caution Area AMR program was completed. However, contracted services have fluctuated from year to year for additional equipment installations and the operation and maintenance of equipment in support of program.

IV. Program Allocations

Budget Variances

The 0.2 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$63,674), the reallocation of staff resources (\$23,533), and adjustments in compensation (\$8,980).
- Contracted services for mobile irrigation labs (\$50,000).

The increases are primarily offset by reductions in:

- Contracted services for Districtwide regulation model steady state & transient calibrations (\$100,000) and consumptive use modeling software support (\$30,000).
- Operating expenses for tuition reimbursement (\$2,464) and professional licenses (\$2,250).

Major Budget Items

- Salaries and Benefits (\$3,510,530)
- Contracted Services
 - Dover/Plant City AMR Operation & Maintenance (\$224,807)
 - Dover/Plant City AMR Installations & Upgrades (\$113,485)
 - Mobile Irrigation Labs (\$100,000)
 - Consumptive Use Modeling Software Support (\$60,000)
 - Districtwide Regulation Model Steady State & Transient Calibrations (\$50,000)
 - Consumptive Use Permitting Program Support (\$12,000)
- Operating Expenses
 - Travel for Offsite Training (\$9,045)
 - Tuition Reimbursement (\$4,263)
 - Memberships and Dues (\$3,746)
 - Telephone and Communications (\$3,400)
 - Travel for Staff Duties (\$1,577)
 - Professional Licenses (\$1,000)

IV. Program Allocations

4.2 Water Well Construction Permitting and Contractor Licensing – The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

District Description

This regulatory program effectively manages and protects water resources through proper siting, construction, repair, modification, and abandonment of wells throughout the District. Most applications for new well construction permits are submitted online through the District's ePermitting system. The District has formally delegated water well regulation oversight (well permitting/compliance) to Marion, Manatee, and Sarasota counties. Each of these counties also use the District's ePermitting system for the construction, repair, modification, and abandonment of water wells without duplicative efforts from the District.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$699,277	\$692,684	\$728,880	\$898,185	\$950,287	\$52,102	5.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,488	0	0	0	0	0	
Operating Expenses	2,430	1,152	543	3,075	3,075	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$703,195	\$693,836	\$729,423	\$901,260	\$953,362	\$52,102	5.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$953,362	\$0	\$0	\$0	\$0	\$0	\$953,362

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$950,287	\$0	\$950,287
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,075	0	3,075
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$953,362	\$0	\$953,362

Changes and Trends

In recent years, increases in well permitting applications coupled with an anticipated increase in well inspections has been a primary contributor in requiring additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community.

Budget Variances

The 5.8 percent increase is primarily due to an increase in:

- Salaries and benefits for self-funded medical insurance (\$29,760) and adjustments in compensation (\$20,349).

Major Budget Items

- Salaries and Benefits (\$950,287)

IV. Program Allocations

4.3 Environmental Resource and Surface Water Permitting – The review, issuance, and enforcement of environmental resource and surface water permits.

District Description

This regulatory program manages and protects surface waters, showing that projects are consistent with the goals and policies of the state, and that construction/alteration and operation of a surface water management system will not be harmful to waters of the state. In order to be responsive to the regulated public, new applications are monitored to identify projects that can be handled through an expedited review process. These applications are straightforward, with minimal or no environmental issues, and are typically issued in a matter of days.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$6,886,971	\$6,722,527	\$7,071,215	\$7,977,709	\$8,611,028	\$633,319	7.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	321,075	2,273	691	0	244,375	244,375	
Operating Expenses	61,643	33,995	42,699	65,647	69,777	4,130	6.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$7,269,689	\$6,758,795	\$7,114,605	\$8,043,356	\$8,925,180	\$881,824	11.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$8,896,734	\$0	\$0	\$0	\$0	\$28,446	\$8,925,180

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$8,611,028	\$0	\$8,611,028
Other Personal Services	0	0	0
Contracted Services	244,375	0	244,375
Operating Expenses	69,777	0	69,777
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$8,925,180	\$0	\$8,925,180

Changes and Trends

In recent years, the increasing volume of environmental resource permit applications has been the primary contributor in requiring additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community. Factors that contributed to the significant reduction in contracted services from FY2019-20 to FY2021-22 are related to changes in assistance provided by the United States Department of Agriculture – Natural Resources Conservation Service (USDA-NRCS) in supporting agricultural permitting. The program has resumed, and funding is being provided in FY2022-23.

Budget Variances

The 11 percent increase is primarily due to increases in:

- Salaries and benefits for the reallocation of staff resources (\$202,291), self-funded medical insurance (\$186,328), adjustments in compensation (\$182,097), retirement (\$44,898), employer paid FICA taxes (\$13,938), and non-medical insurance premiums (\$3,767).
- Contracted services for Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting (\$244,375).
- Operating expenses for professional licenses (\$3,980).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$8,611,028)
- Contracted Services
 - Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting (\$244,375)
- Operating Expenses
 - Travel for Offsite Training (\$26,530)
 - Recording and Court Costs (\$23,000)
 - Professional Licenses (\$7,285)
 - Memberships and Dues (\$4,622)
 - Travel for Staff Duties (\$4,000)
 - Telephone and Communications (\$3,840)

IV. Program Allocations

4.4 Other Regulatory and Enforcement Activities – Regulatory and enforcement activities not otherwise categorized above.

District Description

This activity consists of other regulatory activities not associated with any specific permit such as defending new and proposed rules, field services and litigation as a direct result of permit non-compliance, and the development or revision of rules in response to new legislation. In addition, it includes management and administration of online permitting, regulatory public records, and document imaging activities.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$3,144,119	\$3,211,458	\$3,241,696	\$2,385,135	\$2,429,098	\$43,963	1.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	51,268	89,839	(10,014)	46,500	66,500	20,000	43.0%
Operating Expenses	103,089	126,258	134,198	186,744	182,827	(3,917)	-2.1%
Operating Capital Outlay	151,580	128,276	199,567	81,600	41,000	(40,600)	-49.8%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,450,056	\$3,555,831	\$3,565,447	\$2,699,979	\$2,719,425	\$19,446	0.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$2,719,425	\$0	\$0	\$0	\$0	\$0	\$2,719,425

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,429,098	\$0	\$2,429,098
Other Personal Services	0	0	0
Contracted Services	66,500	0	66,500
Operating Expenses	182,827	0	182,827
Operating Capital Outlay	41,000	0	41,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$2,719,425	\$0	\$2,719,425

Changes and Trends

The District's ePermitting system is nearing end of life and staff has identified its replacement using a cloud-based solution. Funding for the system replacement commenced in late FY2018-19 and is planned over multiple years under *4.5 Technology and Information Services*. Accordingly, staff resources (salaries and benefits) have been reallocated in recent years to support this system replacement endeavor. Contracted services can vary from year to year for legal services to defend new and proposed rules, litigate permit non-compliance, and develop or revise rules in response to new legislation. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support regulatory enforcement activities.

Budget Variances

The 0.7 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$57,289), the reallocation of staff resources (\$5,170), and retirement (\$4,269).
- Contracted services for Florida Sterling assessment (\$20,000).
- Operating expenses for merchant convenience fees (\$4,000), miscellaneous permits and fees (\$4,000), and parts and supplies (\$1,700).

IV. Program Allocations

The increases are primarily offset by reductions in:

- Salaries and benefits for adjustments in compensation (\$21,543) and employer paid FICA taxes (\$1,656).
- Operating expenses for travel for offsite training (\$5,300), tuition reimbursement (\$4,684), travel for staff duties (\$2,895), and telephone and communications (\$480).
- Operating capital outlay for vehicles (\$40,600).

Major Budget Items

- Salaries and Benefits (\$2,429,098)
- Contracted Services
 - Legal Support of Regulatory Activities (\$35,000)
 - Florida Sterling Assessment (\$31,500)
- Operating Expenses
 - Merchant Convenience Fees for ePermitting (\$36,000)
 - Travel for Offsite Training (\$29,090)
 - Books, Subscriptions, and Data (\$19,123)
 - Telephone and Communications (\$18,720)
 - Micro/Digital Imaging Services (\$18,000)
 - Miscellaneous Permits and Fees (\$13,500)
 - Travel for Staff Duties (\$10,880)
 - Tuition Reimbursement (\$9,078)
 - Office Supplies (\$7,000)
 - Memberships and Dues (\$5,171)
 - Advertising and Public Notices (\$5,000)
 - Part and Supplies (\$5,000)
- Operating Capital Outlay
 - Vehicles (\$41,000)

IV. Program Allocations

4.5 Technology and Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the 4.0 Regulation program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

4.5 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,117,271	\$2,047,457	\$2,217,821	\$2,709,439	\$2,896,068	\$186,629	6.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	561,257	1,319,498	1,052,556	1,019,377	776,917	(242,460)	-23.8%
Operating Expenses	1,466,906	1,166,818	1,172,485	1,301,676	1,554,327	252,651	19.4%
Operating Capital Outlay	308,385	62,444	194,668	98,580	255,075	156,495	158.7%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$4,453,819	\$4,596,217	\$4,637,530	\$5,129,072	\$5,482,387	\$353,315	6.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$5,482,387	\$0	\$0	\$0	\$0	\$0	\$5,482,387

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,896,068	\$0	\$2,896,068
Other Personal Services	0	0	0
Contracted Services	776,917	0	776,917
Operating Expenses	1,554,327	0	1,554,327
Operating Capital Outlay	255,075	0	255,075
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$5,482,387	\$0	\$5,482,387

Changes and Trends

The primary focus continues to be support for the District's ePermitting system which is nearing its end of life. In FY2018-19, the District started funding the replacement of its ePermitting system utilizing a modern business process management platform which is reflected by increases in staff resources (salaries and benefits), contracted services, and operating expenses since that time. The overall goal of the project is to ensure that information systems are compatible with rule and business process changes and enhance the public's online permitting experience by increasing the overall ease of use of this system. The cost of software and cloud services supporting this program has also increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. It is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 6.9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$84,636), self-funded medical insurance (\$52,377), the reallocation of staff resources (\$28,054), retirement (\$14,208), and employer paid FICA taxes (\$6,474).
- Contracted services for the financial systems upgrades (\$39,992) and technology support services (\$33,593).
- Operating expenses for software licensing and maintenance (\$157,561), non-capital equipment (\$46,428), maintenance and repair of equipment (\$42,225), and travel for offsite training (\$5,751).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$122,287) and audio-visual equipment upgrades (\$88,047).

The increases are primarily offset by reductions in:

- Contracted services for ePermitting system modernization (\$300,000) and an information technology service desk software replacement (\$16,045).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$44,926) and enterprise server replacements (\$9,627).

Major Budget Items

- Salaries and Benefits (\$2,896,068)
- Contracted Services
 - ePermitting System Modernization (\$600,000)
 - Technology Support Services (\$114,462)
 - Financial Systems Upgrades (\$62,455)
- Operating Expenses
 - Software Licensing and Maintenance (\$1,151,056)
 - Maintenance and Repair of Equipment (\$142,355)
 - Telephone and Communications (\$99,414)
 - Non-Capital Equipment (\$94,053)
 - Printing and Reproduction (\$34,798)
 - Travel for Offsite Training (\$19,550)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$122,287)
 - Audio-Visual Equipment Upgrades (\$88,047)
 - Network Infrastructure Equipment Lease (\$36,500)
 - Unstructured Data Storage Equipment Lease (\$8,241)

IV. Program Allocations

5.0 Outreach

This program includes all environmental education activities such as water conservation campaigns and water resources education, public information activities, all lobbying activities relating to local, regional, state and federal governmental affairs, and all public relations activities including related public service announcements and advertising in the media.

District Description

This program includes public and youth education, public information, and legislative liaison functions. The District provides materials and offers educational opportunities in an effort to increase public awareness of fundamental water resource programs and resource stewardship. These efforts promote behaviors that conserve water and decrease pollution of watersheds and water bodies. Public information activities ensure the timely and accurate distribution of information regarding District actions and water-related issues to the media, the public, and various levels of government. The District's legislative program provides staff coverage of each session of the Florida Legislature and its committees, off-season coordination of legislative activities, and interaction with delegation members. Additionally, staff coordinates with the other districts and the Department of Environmental Protection to monitor federal legislative activities and identify funding opportunities for critical needs.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23 5.0 Outreach

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,355,177	\$1,146,522	\$1,235,306	\$1,249,445	\$1,310,721	\$81,276	4.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	112,810	102,862	145,955	173,680	179,239	5,559	3.2%
Operating Expenses	234,533	181,033	187,215	234,057	229,912	(4,145)	-1.8%
Operating Capital Outlay	21,075	15,893	52,874	7,311	18,616	11,305	154.6%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	493,029	559,044	438,705	535,500	535,500	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,216,624	\$2,005,354	\$2,060,055	\$2,199,993	\$2,273,988	\$73,995	3.4%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$1,310,721	\$0	\$0	\$0	\$0	\$0	\$1,310,721
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	179,239	0	0	0	0	0	179,239
Operating Expenses	229,912	0	0	0	0	0	229,912
Operating Capital Outlay	18,616	0	0	0	0	0	18,616
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	535,500	0	0	0	0	0	535,500
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$2,273,988	\$0	\$0	\$0	\$0	\$0	\$2,273,988

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	13.46	\$888,988	\$1,310,721	\$0	\$1,310,721
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	88,912	90,327	179,239
Operating Expenses			229,912	0	229,912
Operating Capital Outlay			18,616	0	18,616
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	535,500	535,500
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$1,648,161	\$625,827	\$2,273,988

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	15.27	14.73	14.60	13.46	13.46	0.00	0.0%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	15.27	14.73	14.60	13.46	13.46	0.00	0.0%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)		13.46	\$2,199,993	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	24
1	Overtime	24	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				1,190
2	Technology & Information Services	1,190		
				Due to a reduction in Information Technology Service Desk Software Replacement.
Operating Expenses				14,848
3	Technology & Information Services	11,725		
				Due to a reduction in Non-Capital Equipment.
4	Lobbying/Legislative Affairs/Cabinet Affairs	2,000		
				Due to a reduction in Travel for Staff Duties.
5	Public Information	656		
				Due to a reduction in Non-Capital Equipment.
6	Technology & Information Services	216		
				Due to a reduction in Telephone and Communications.
7	Public Information	160		
				Due to a reduction in Professional Licenses.
8	Public Information	89		
				Due to a reduction in Public Meetings.
9	Technology & Information Services	2		
				Due to a reduction in Memberships and Dues.
Operating Capital Outlay				4,046
10	Public Information	3,332		
				Due to a reduction in Virtual Server Attached Storage Expansion Equipment Lease.
11	Technology & Information Services	714		
				Due to a reduction in Enterprise Server Replacements.
Fixed Capital Outlay				-
		-		
Interagency Expenditures (Cooperative Funding)				-
		-		
Debt				-
		-		
Reserves				-
		-		
TOTAL REDUCTIONS		0.00		\$20,108

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	61,300
1	Adjustments in Compensation	33,168	0.00	
2	Self-Funded Medical Insurance	19,992	0.00	
3	Retirement	5,012	0.00	
4	Employer Paid FICA Taxes	2,536	0.00	
5	Non-Medical Insurance Premiums	592	0.00	
6	Reallocation of Staff Resources	-	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				6,749
7	Technology & Information Services	2,892		
				Due to an increase in Financial Systems Upgrades.
8	Technology & Information Services	2,857		
				Due to an increase in Technology Support Services.
9	Water Resource Education	1,000		
				Due to an increase in Public Water Resources Education Program.
Operating Expenses				10,703
10	Technology & Information Services	5,036		
				Due to an increase in Software Licensing and Maintenance.
11	Technology & Information Services	2,841		
				Due to an increase in Maintenance and Repair of Equipment.
12	Public Information	1,579		
				Due to an increase in Tuition Reimbursement.
13	Public Information	750		
				Due to an increase in Travel for Offsite Training.
14	Technology & Information Services	403		
				Due to an increase in Travel for Offsite Training.
15	Technology & Information Services	94		
				Due to an increase in Tuition Reimbursement.

IV. Program Allocations

Operating Capital Outlay			15,351	
16 Technology & Information Services	8,925			Due to an increase in Enterprise Infrastructure Fund.
17 Technology & Information Services	6,426			Due to an increase in Audio-Visual Equipment Upgrades.
Fixed Capital Outlay			-	
	-			
Interagency Expenditures (Cooperative Funding)			-	
	-			
Debt			-	
	-			
Reserves			-	
	-			
TOTAL NEW ISSUES		0.00	\$94,103	
5.0 Outreach				
Total Workforce and Preliminary Budget for FY2022-23		13.46	\$2,273,988	

Changes and Trends

Typically, the overall funding for this program is consistent from year to year. However, the cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services have also increased in outside assistance for general technology support, as well as financial systems upgrades.

Budget Variances

Overall, the program increased by 3.4 percent or \$73,995.

The increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$33,168), self-funded medical insurance (\$19,992), retirement (\$5,012), and employer paid FICA taxes (\$2,536).
- Contracted services for financial systems upgrades (\$2,892), and technology support services (\$2,857).
- Operating expenses for software licensing and maintenance (\$5,036), and maintenance and repair of equipment (\$2,841).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$8,925) and audio-visual equipment upgrades (\$6,426).

The increases are primarily offset by reductions in:

- Operating expenses for non-capital equipment (\$12,381).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$3,332) and enterprise server replacements (\$714).

Major Budget Items

- Salaries and Benefits (\$1,310,721 – 13.46 FTEs)
 - 5.1 Water Resource Education (1.83 FTEs)
 - 5.2 Public Information (10.38 FTEs)
 - 5.4 Lobbying/Legislative Affairs/Cabinet Affairs (0.4 FTEs)
 - 5.6 Technology and Information Services (0.85 FTEs)
- Contracted Services
 - Education Program Evaluation and Research (\$50,000)
 - Springs Protection Outreach Program (\$30,000)
 - Conservation Education Program (\$30,000)
 - Federal Legislative Liaison Services (\$20,000)
 - Youth Water Resources Education Program (\$18,525)
 - Technology Support Services (\$14,354)
 - Florida Water StarSM Builder Conservation Education Program (\$7,302)
 - Financial Systems Upgrades (\$4,558)

IV. Program Allocations

- Operating Expenses
 - Software Licensing and Maintenance (\$82,240)
 - Education Support (\$30,500)
 - Printing and Reproduction (\$26,540)
 - Books, Subscriptions, and Data (\$16,365)
 - Non-Capital Equipment (\$10,363)
 - Travel for Staff Duties (\$10,339)
 - Maintenance and Repair of Equipment (\$10,314)
 - Telephone and Communications (\$10,156)
 - Rental of Buildings and Properties (\$10,000)
 - Travel for Offsite Training (\$9,576)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$8,925)
 - Audio-Visual Equipment Upgrades (\$6,426)
 - Network Infrastructure Equipment Lease (\$2,664)
 - Unstructured Data Storage Equipment Lease (\$601)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Youth Water Resources Education Program (\$530,000)
 - Public Water Resources Education Program (\$5,500)

IV. Program Allocations

5.1 Water Resource Education – Water management district activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

District Description

The District's goal is to provide all residents, local governments, visitors, and organized interest groups within the 16-county area with information about its current activities and future plans. In doing so, this increases the public's awareness of, connection to, dependence on, and participation in the protection of Florida's water resources.

Public education provides information, materials and programs to specific and general public audiences on water resources education information, District programs, and stewardship. The Florida Water StarSM (FWS) program, is a water conservation certification program for new and existing homes and commercial developments that meet or exceed certain water efficiency criteria. More than 2,450 properties have been certified in the District since inception, and the District works with local governments to incorporate FWS criteria into ordinances and building codes.

The District coordinates with targeted utilities through the Conservation Education Program to develop, implement and evaluate programs that educate about 10,000 residential customers annually to reduce their water use. The Springs Protection Outreach Program teaches the public about what the District is doing to address springs issues and what residents can do to help and reached more than 1.3 million people in FY2021.

Youth education provides comprehensive water resources education to students in grades K-12, reaching more than 115,000 students and teachers in its region with cost-effective programs that help instill resource stewardship values in the next generation.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.1 - Water Resource Education

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$96,405	\$114,323	\$129,242	\$150,787	\$160,935	\$10,148	6.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	66,301	58,385	74,774	89,327	90,327	1,000	1.1%
Operating Expenses	47,324	22,237	44,233	35,055	35,055	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	493,029	559,044	438,705	535,500	535,500	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$703,059	\$753,989	\$686,954	\$810,669	\$821,817	\$11,148	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$821,817	\$0	\$0	\$0	\$0	\$0	\$821,817

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$160,935	\$0	\$160,935
Other Personal Services	0	0	0
Contracted Services	0	90,327	90,327
Operating Expenses	35,055	0	35,055
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	535,500	535,500
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$195,990	\$625,827	\$821,817

IV. Program Allocations

Changes and Trends

Although the District's strategic focus for this activity has not changed, there has been a steady increase in salaries and benefits since FY2018-19. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes and adjustments in compensation for both current staff and new hires. In addition, contracted services have increased over the past few years to provide additional planned springs protection, water conservation, and youth education outreach efforts.

Budget Variances

The 1.4 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$6,072), self-funded medical insurance (\$2,723), retirement (\$823), and employer paid FICA taxes (\$463).
- Contracted services for public water resources education program (\$1,000).

Major Budget Items

- Salaries and Benefits (\$160,935)
- Contracted Services
 - Springs Protection Outreach Program (\$30,000)
 - Conservation Education Program (\$30,000)
 - Youth Water Resources Education Program (\$18,525)
 - FWS Builder Conservation Education Program (\$7,302)
 - Public Water Resources Education Program (\$4,500)
- Operating Expenses
 - Education Support (\$30,500)
 - Travel for Staff Duties (\$3,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
 - Youth Water Resources Education Program (\$530,000)
 - Public Water Resources Education Program (\$5,500)

IV. Program Allocations

5.2 Public Information – All public notices regarding water management district decision-making and governing board and advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

District Description

The function of public information is to ensure the timely and accurate distribution of District actions and water-related issues to the media, in particular to the public and various levels of government. This activity includes a broad range of functions that support the District's mission such as communication support for the Governing Board and staff through media relations, visual communications, the District website, and social media. Its website, social media sites, and email marketing efforts have reached more than 4.2 million people annually. Additionally, the District outsources annual surveys that provide information about its residents' knowledge, behaviors, and attitudes regarding water resources.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.2 - Public Information

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$1,063,468	\$890,401	\$947,058	\$951,876	\$993,343	\$41,467	4.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	31,557	34,500	61,455	50,000	50,000	0	0.0%
Operating Expenses	75,018	64,743	43,080	63,336	64,760	1,424	2.2%
Operating Capital Outlay	0	2,749	37,415	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,170,043	\$992,393	\$1,089,008	\$1,065,212	\$1,108,103	\$42,891	4.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,108,103	\$0	\$0	\$0	\$0	\$0	\$1,108,103

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$993,343	\$0	\$993,343
Other Personal Services	0	0	0
Contracted Services	50,000	0	50,000
Operating Expenses	64,760	0	64,760
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,108,103	\$0	\$1,108,103

Changes and Trends

Communications staff support a wide range of District projects through strategic communications planning, media relations, research, or special efforts. Costs associated with these special efforts can vary for year to year within contracted services and operating expenses. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the public information function. This is apparent by the replacement of a vehicle for FY2020-21.

Budget Variances

The 4 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$21,473), self-funded medical insurance (\$14,562), retirement (\$3,349), and employer paid FICA taxes (\$1,643).
- Operating expenses for tuition reimbursement (\$1,579).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$993,343)
- Contracted Services
 - Education Program Evaluation and Research (\$50,000)
- Operating Expenses
 - Printing and Reproduction (\$24,000)
 - Books, Subscriptions, and Data (\$10,322)
 - Travel for Offsite Training (\$8,150)
 - Travel for Staff Duties (\$4,750)
 - Tuition Reimbursement (\$4,263)
 - Non-Capital Equipment (\$3,000)
 - Telephone and Communications (\$2,900)

IV. Program Allocations

5.3 Public Relations – Water management district activities, advertising and publications with the purpose of swaying public opinion about the district or a water management issue, countering criticisms of the district, or engendering positive feelings toward the district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.3 - Public Relations

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

5.4 Lobbying/Legislative Affairs/Cabinet Affairs – Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature (See Section 11.045, Florida Statutes). For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

District Description

This activity encompasses the District's legislative program and reflects the District's close coordination with other water management districts, the Department of Environmental Protection, and elected officials in Tallahassee to ensure clear communication of policy directives and other critical information. Coordination promotes consistency in the state's water management programs, and through a jointly-funded liaison in Washington, D.C., Florida's interests are represented at the federal level. In conjunction with the District's executive office and Governing Board members, staff also coordinates with federal agencies to seek out grant programs which may be applicable to District activities and those of its local partners.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$68,511	\$21,523	\$36,205	\$56,362	\$60,267	\$3,905	6.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,225	0	0	20,000	20,000	0	0.0%
Operating Expenses	10,386	9,920	14,225	20,000	18,000	(2,000)	-10.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$84,122	\$31,443	\$50,430	\$96,362	\$98,267	\$1,905	2.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$98,267	\$0	\$0	\$0	\$0	\$0	\$98,267

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$60,267	\$0	\$60,267
Other Personal Services	0	0	0
Contracted Services	20,000	0	20,000
Operating Expenses	18,000	0	18,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$98,267	\$0	\$98,267

Changes and Trends

Although the District's strategic focus for this activity has not changed, funding has been inconsistent in the past several years. With less than one full-time equivalent supporting this activity, budget estimates as well as actual expenditures are sensitive to changes such as position vacancies, benefit election changes and adjustments in compensation. In addition, a recent increase in housing accommodations during legislative session is reflected in operating expenses effective in FY2020-21.

Budget Variances

The 2 percent increase is primarily due to an increase in:

- Salaries and benefits for adjustments in compensation (\$2,467), self-funded medical insurance (\$896), and retirement (\$330).

The increase is offset by a reduction in:

- Operating expenses for travel for staff duties (\$2,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$60,267)
- Contracted Services
 - Federal Legislative Liaison Services (\$20,000)
- Operating Expenses
 - Rental of Buildings and Properties (\$10,000)
 - Books, Subscriptions, and Data (\$6,000)
 - Travel for Staff Duties (\$2,000)

IV. Program Allocations

5.5 Other Outreach Activities – Outreach activities not otherwise categorized above.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.5 - Other Outreach Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

5.6 Technology & Information Services – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the 5.0 Outreach program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

5.6 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$126,793	\$120,275	\$122,801	\$90,420	\$96,176	\$5,756	6.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	9,727	9,977	9,726	14,353	18,912	4,559	31.8%
Operating Expenses	101,805	84,133	85,677	115,666	112,097	(3,569)	-3.1%
Operating Capital Outlay	21,075	13,144	15,459	7,311	18,616	11,305	154.6%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$259,400	\$227,529	\$233,663	\$227,750	\$245,801	\$18,051	7.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$245,801	\$0	\$0	\$0	\$0	\$0	\$245,801

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$96,176	\$0	\$96,176
Other Personal Services	0	0	0
Contracted Services	18,912	0	18,912
Operating Expenses	112,097	0	112,097
Operating Capital Outlay	18,616	0	18,616
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$245,801	\$0	\$245,801

Changes and Trends

Variances in staff resources (salaries and benefits) within this activity typically are a result of reallocating resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 and FY2022-23 as there is an increase in outside assistance for general technology support, as well as financial systems upgrades. It is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 7.9 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$3,156) and self-funded medical insurance (\$1,811).
- Contracted services for financial systems upgrades (\$2,892) and technology support services (\$2,857).
- Operating expenses for software licensing and maintenance (\$5,036) and maintenance and repair of equipment (\$2,841).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$8,925) and audio-visual equipment upgrades (\$6,426).

The increases are primarily offset by reductions in:

- Contracted services for an information technology service desk software replacement (\$1,190).
- Operating expenses for non-capital equipment (\$11,725).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$3,332) and enterprise server replacements (\$714).

Major Budget Items

- Salaries and Benefits (\$96,176)
- Contracted Services
 - Technology Support Services (\$14,354)
 - Financial Systems Upgrades (\$4,558)
- Operating Expenses
 - Software Licensing and Maintenance (\$82,240)
 - Maintenance and Repair of Equipment (\$10,314)
 - Non-Capital Equipment (\$7,363)
 - Telephone and Communications (\$7,256)
 - Printing and Reproduction (\$2,540)
 - Travel for Offsite Training (\$1,426)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$8,925)
 - Audio-Visual Equipment Upgrades (\$6,426)
 - Network Infrastructure Equipment Lease (\$2,664)
 - Unstructured Data Storage Equipment Lease (\$601)

IV. Program Allocations

6.0 Management and Administration

This program includes all governing board and executive support; management information systems; and general counsel, ombudsman, human resources, finance, audit, risk management, procurement, and administrative services.

District Description

This program encompasses the business functions necessary to operate the District, including executive direction, legal services, internal audit services, finance, procurement, human resources, risk management, property appraiser and tax collector commissions, and other administrative support.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.0 Management and Administration

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$6,188,474	\$6,112,729	\$6,793,299	\$6,580,086	\$6,703,913	\$123,827	1.9%
Other Personal Services	22,406	0	4,794	0	0	0	
Contracted Services	577,223	462,966	523,698	790,127	910,054	119,927	15.2%
Operating Expenses	3,980,609	4,061,230	4,011,089	4,692,112	4,744,172	52,060	1.1%
Operating Capital Outlay	172,611	492,341	130,088	128,459	162,310	33,851	26.4%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$10,941,323	\$11,129,266	\$11,462,968	\$12,190,784	\$12,520,449	\$329,665	2.7%

SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$6,703,913	\$0	\$0	\$0	\$0	\$0	\$6,703,913
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	910,054	0	0	0	0	0	910,054
Operating Expenses	4,744,172	0	0	0	0	0	4,744,172
Operating Capital Outlay	162,310	0	0	0	0	0	162,310
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
TOTAL	\$12,520,449	\$0	\$0	\$0	\$0	\$0	\$12,520,449

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	59.84	\$4,233,887	\$6,703,913	\$0	\$6,703,913
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	910,054	0	910,054
Operating Expenses			4,744,172	0	4,744,172
Operating Capital Outlay			162,310	0	162,310
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
TOTAL			\$12,520,449	\$0	\$12,520,449

WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					(Current -- Preliminary) 2021-22 to 2022-23	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	56.15	56.23	58.58	60.03	59.84	(0.19)	-0.3%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
TOTAL WORKFORCE	56.15	56.23	58.58	60.03	59.84	(0.19)	-0.3%

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 6.0 Management and Administration Fiscal Year 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23

Fiscal Year 2021-22 (Current Amended)			60.03	\$12,190,784	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.19	55,472	
1	Workers' Compensation	32,000	0.00		
2	Reallocation of Staff Resources	17,364	0.19		
3	Overtime	6,108	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				13,880	
4	Technology & Information Services	5,380			Due to a reduction in Information Technology Service Desk Software Replacement.
5	Human Resources	5,000			Due to a reduction in Districtwide Professional Development Training.
6	Administrative Support	3,500			Due to a reduction in Professional Financial Reporting Assistance.
Operating Expenses				95,051	
7	Technology & Information Services	36,155			Due to a reduction in Non-Capital Equipment.
8	Human Resources	10,000			Due to a reduction in Training Costs for Materials and Facilities.
9	Executive Direction	7,725			Due to a reduction in Travel for Offsite Training.
10	Administrative Support	7,600			Due to a reduction in Advertising and Public Notices.
11	Administrative Support	7,500			Due to a reduction in Safety Supplies.
12	Human Resources	5,426			Due to a reduction in Tuition Reimbursement.
13	Executive Direction	5,000			Due to a reduction in Advertising and Public Notices.
14	Administrative Support	3,000			Due to a reduction in Printing and Reproduction.
15	Human Resources	3,000			Due to a reduction in Travel for Offsite Training.
16	Technology & Information Services	2,012			Due to a reduction in Telephone and Communications.
17	Administrative Support	1,000			Due to a reduction in Maintenance and Repair of Equipment.
18	Executive Direction	1,000			Due to a reduction in Travel for Staff Duties.
19	Procurement/Contract Administration	1,000			Due to a reduction in Education Support.
20	Procurement/Contract Administration	870			Due to a reduction in Tuition Reimbursement.
21	Procurement/Contract Administration	800			Due to a reduction in Safety Supplies.
22	Human Resources	600			Due to a reduction in Advertising and Public Notices.
23	Administrative Support	500			Due to a reduction in Office Supplies.
24	Executive Direction	480			Due to a reduction in Telephone and Communications.
25	General Counsel/Legal	480			Due to a reduction in Telephone and Communications.
26	Technology & Information Services	363			Due to a reduction in Printing and Reproduction.
27	Administrative Support	310			Due to a reduction in Memberships and Dues.
28	Technology & Information Services	80			Due to a reduction in Parts and Supplies.
29	Administrative Support	70			Due to a reduction in Professional Licenses.
30	General Counsel/Legal	40			Due to a reduction in Office Supplies.
31	Technology & Information Services	13			Due to a reduction in Travel for Staff Duties.
32	Technology & Information Services	11			Due to a reduction in Memberships and Dues.
33	Technology & Information Services	9			Due to a reduction in Office Supplies.
34	Technology & Information Services	7			Due to a reduction in Books, Subscriptions and Data.

IV. Program Allocations

Operating Capital Outlay			33,358	
35	Technology & Information Services	15,064		Due to a reduction in Virtual Server Attached Storage Expansion Equipment Lease.
36	Technology & Information Services	14,600		Due to a reduction in Information Technology Equipment.
37	Technology & Information Services	3,228		Due to a reduction in Enterprise Server Replacements.
38	Technology & Information Services	380		Due to a reduction in Network Infrastructure Equipment Lease.
39	Technology & Information Services	86		Due to a reduction in Unstructured Data Storage Equipment Lease.
Fixed Capital Outlay			-	
		-		
Interagency Expenditures (Cooperative Funding)			-	
		-		
Debt			-	
		-		
Reserves			-	
		-		
TOTAL REDUCTIONS		0.19	\$197,761	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	179,299	
1	Self-Funded Medical Insurance	120,138	0.00		
2	Adjustments in Compensation	37,488	0.00		
3	Retirement	16,880	0.00		
4	Employer Paid FICA Taxes	2,862	0.00		
5	Non-Medical Insurance Premiums	1,931	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				133,807	
6	Procurement/Contract Administration	60,000			Due to an increase in Development of Standard Technical Specifications for Bids and Contracts.
7	Human Resources	40,000			Due to an increase in Human Resources Advisory Services.
8	Procurement/Contract Administration	15,000			Due to an increase in Procurement Process Assessment.
9	Technology & Information Services	12,424			Due to an increase in Financial Systems Upgrades.
10	Technology & Information Services	3,383			Due to an increase in Technology Support Services.
11	Administrative Support	2,000			Due to an increase in Financial Investment Advisory Services.
12	Human Resources	500			Due to an increase in Drug Testing.
13	Human Resources	500			Due to an increase in Background Checks.
Operating Expenses				147,111	
14	Technology & Information Services	91,365			Due to an increase in Software Licensing and Maintenance.
15	Administrative Support	20,000			Due to an increase in Micro/Digital Imaging Services.
16	Administrative Support	7,000			Due to an increase in Postage and Courier Services.
17	Technology & Information Services	6,591			Due to an increase in Maintenance and Repair of Equipment.
18	Procurement/Contract Administration	5,750			Due to an increase in Advertising and Public Notices.
19	Administrative Support	3,000			Due to an increase in Janitorial Services.
20	Administrative Support	3,000			Due to an increase in Travel for Offsite Training.
21	General Counsel/Legal	2,500			Due to an increase in Recording and Court Costs.
22	Procurement/Contract Administration	2,400			Due to an increase in Memberships and Dues.
23	Technology & Information Services	1,620			Due to an increase in Travel for Offsite Training.
24	Procurement/Contract Administration	960			Due to an increase in Telephone and Communications.
25	Procurement/Contract Administration	750			Due to an increase in Travel for Offsite Training.
26	Administrative Support	694			Due to an increase in Tuition Reimbursement.
27	Procurement/Contract Administration	600			Due to an increase in Professional Licenses.
28	Administrative Support	480			Due to an increase in Telephone and Communications.
29	Technology & Information Services	401			Due to an increase in Tuition Reimbursement.

IV. Program Allocations

Operating Capital Outlay			67,209	
30 Technology & Information Services	39,075			Due to an increase in Enterprise Infrastructure Fund.
31 Technology & Information Services	28,134			Due to an increase in Audio-Visual Equipment Upgrades.
Fixed Capital Outlay			-	
	-			
Interagency Expenditures (Cooperative Funding)			-	
	-			
Debt			-	
	-			
Reserves			-	
	-			
TOTAL NEW ISSUES		0.00	527,426	
6.0 Management and Administration				
Total Workforce and Preliminary Budget for FY2022-23		59.84	12,520,449	

Changes and Trends

Although expenditures have steadily increased over the past several years, the District has significantly streamlined supporting functions over the past several years within the program by increasing efficiency and lowering operating costs, while achieving its core mission and improving customer service. The factors driving these increases are discussed within each subactivity below. The District will continue to pursue efficiency gains to ensure the fiscal sustainability of the organization and enable the funding of projects needed to secure future water supplies, provide flood protection, and protect and restore water resources and related natural systems.

Budget Variances

Overall, the program increased by 2.7 percent or \$329,665.

The increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$120,138), adjustments in compensation (\$37,488), and retirement (\$16,880).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000), human resources advisory services (\$40,000), a procurement process assessment (\$15,000), financial systems upgrades (\$12,424), and technology support services (\$3,383).
- Operating expenses for software licensing and maintenance (\$91,365), micro/digital imaging services (\$20,000), and postage and courier services (\$7,000).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$39,075) and audio-visual equipment upgrades (\$28,134).

The increases are primarily offset by reductions in:

- Salaries and benefits for workers' compensation (\$32,000), the reallocation of staff resources (\$17,364), and overtime (\$6,108).
- Contracted services for an information technology service desk software replacement (\$5,380) and Districtwide professional development training (\$5,000).
- Operating expenses for non-capital equipment (\$36,155), materials for Districtwide professional development training (\$10,000), safety supplies (\$8,300), advertising and public notices (\$7,450), and travel for offsite training (\$5,355).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$15,064), information technology equipment (\$14,600), and enterprise server replacements (\$3,228).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$6,703,913 – 59.84 FTEs)
 - 6.1.1 *Executive Direction* (6.72 FTEs)
 - 6.1.2 *General Counsel/Legal* (4.5 FTEs)
 - 6.1.3 *Inspector General* (1.00 FTEs)
 - 6.1.4 *Administrative Support* (25.98 FTEs)
 - 6.1.6 *Procurement/Contract Administration* (8.25 FTEs)
 - 6.1.7 *Human Resources* (8.87 FTEs)
 - 6.1.9 *Technology and Information Services* (4.52 FTEs)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Standard Technical Specifications Development for Bids and Contracts (\$120,000)
 - Professional Outside Legal Services (\$100,000)
 - Independent Annual Financial Audit (\$100,000)
 - Employee Wellness Activities (\$95,000)
 - Districtwide Professional Development Training (\$72,000)
 - Expert Legal Consulting (\$45,000)
 - Technology Support Services (\$40,398)
 - Human Resources Advisory Services (\$40,000)
 - ADA Compliance of District Governing Board Meeting Materials (\$35,200)
 - Outside Audit Assistance (\$30,000)
 - Districtwide Safety Training (\$23,000)
 - Financial Systems Upgrades (\$19,956)
 - Professional Financial Reporting Assistance (\$19,000)
- Operating Expenses
 - Tax Collector Commissions (\$1,735,000)
 - Property Appraiser Commissions (\$1,355,000)
 - Software Licensing and Maintenance (\$346,933)
 - Postage and Courier Services (\$149,000)
 - Printing and Reproduction (\$118,119)
 - Liability Insurance (\$114,250)
 - Non-Capital Equipment (\$112,647)
 - Maintenance and Repair of Equipment (\$92,996)
 - Travel for Offsite Training (\$85,592)
 - Employee Wellness Activities (\$70,000)
 - Parts and Supplies (\$69,996)
 - Advertising and Public Notices (\$66,650)
 - Safety Supplies (\$62,900)
 - Micro/Digital Imaging Services (\$60,000)
 - Fees Associated with Financial Activities (\$44,000)
 - Telephone and Communications (\$37,226)
 - Travel for Staff Duties (\$36,211)
 - Uniform Program (\$34,500)
 - Memberships and Dues (\$23,828)
 - Employee Awards and Activities (\$22,515)
 - Books, Subscriptions, and Data (\$19,402)
 - Materials for Districtwide Professional Development Training (\$17,500)
- Operating Capital Outlay
 - Print Shop Equipment Lease (\$60,405)
 - Enterprise Infrastructure Fund (\$39,075)
 - Audio-Visual Equipment Upgrades (\$28,134)
 - Information Technology Equipment (\$20,400)
 - Network Infrastructure Equipment Lease (\$11,663)
 - Unstructured Data Storage Equipment Lease (\$2,633)

IV. Program Allocations

6.1 Administrative and Operations Support – Executive management, executive support, governing board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, and budget.

District Description

This activity supports the overall District and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost effective technical, business, and human services with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making, and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective, and organized fashion.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1 - Administrative and Operations Support

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$6,188,474	\$6,112,729	\$6,793,299	\$6,580,086	\$6,703,913	\$123,827	1.9%
Other Personal Services	22,406	0	4,794	0	0	0	
Contracted Services	577,223	462,966	523,696	790,127	910,054	119,927	15.2%
Operating Expenses	1,177,794	1,241,050	1,175,682	1,577,112	1,629,172	52,060	3.3%
Operating Capital Outlay	172,611	492,341	130,088	128,459	162,310	33,851	26.4%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$8,138,508	\$8,309,086	\$8,627,561	\$9,075,784	\$9,405,449	\$329,665	3.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$9,405,449	\$0	\$0	\$0	\$0	\$0	\$9,405,449

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$6,703,913	\$0	\$6,703,913
Other Personal Services	0	0	0
Contracted Services	910,054	0	910,054
Operating Expenses	1,629,172	0	1,629,172
Operating Capital Outlay	162,310	0	162,310
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$9,405,449	\$0	\$9,405,449

Changes and Trends

Although expenditures have steadily increased over the past several years, the District continues to pursue efficiency gains to ensure the fiscal sustainability of the organization and enable the funding of projects needed to secure future water supplies, provide flood protection, and protect and restore water resources and related natural systems. The factors driving these increases are discussed within each subactivity below. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Also, a new capital lease for print shop equipment began in FY2019-20 where the total expense of the lease agreement was recorded in the initial year as seen in operating capital outlay. This was to offset revenue recognized which is a requirement of a Governmental Accounting Standard.

IV. Program Allocations

Budget Variances

The 3.6 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$120,138), adjustments in compensation (\$37,488), and retirement (\$16,880).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000), human resources advisory services (\$40,000), a procurement process assessment (\$15,000), financial systems upgrades (\$12,424), and technology support services (\$3,383).
- Operating expenses for software licensing and maintenance (\$91,365), micro/digital imaging services (\$20,000), and postage and courier services (\$7,000).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$39,075) and audio-visual equipment upgrades (\$28,134).

The increases are primarily offset by reductions in:

- Salaries and benefits for workers' compensation (\$32,000), the reallocation of staff resources (\$17,364), and overtime (\$6,108).
- Contracted services for an information technology service desk software replacement (\$5,380) and Districtwide professional development training (\$5,000).
- Operating expenses for non-capital equipment (\$36,155), materials for Districtwide professional development training (\$10,000), safety supplies (\$8,300), advertising and public notices (\$7,450), and travel for offsite training (\$5,355).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$15,064), information technology equipment (\$14,600), and enterprise server replacements (\$3,228).

Major Budget Items

- Salaries and Benefits (\$6,703,913)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Standard Technical Specifications Development for Bids and Contracts (\$120,000)
 - Professional Outside Legal Services (\$100,000)
 - Independent Annual Financial Audit (\$100,000)
 - Employee Wellness Activities (\$95,000)
 - Districtwide Professional Development Training (\$72,000)
 - Expert Legal Consulting (\$45,000)
 - Technology Support Services (\$40,398)
 - Human Resources Advisory Services (\$40,000)
 - ADA Compliance of District Governing Board Meeting Materials (\$35,200)
 - Outside Audit Assistance (\$30,000)
 - Districtwide Safety Training (\$23,000)
 - Financial Systems Upgrades (\$19,956)
 - Professional Financial Reporting Assistance (\$19,000)
- Operating Expenses
 - Software Licensing and Maintenance (\$346,933)
 - Postage and Courier Services (\$124,000)
 - Printing and Reproduction (\$118,119)
 - Liability Insurance (\$114,250)
 - Non-Capital Equipment (\$112,647)
 - Maintenance and Repair of Equipment (\$92,996)
 - Travel for Offsite Training (\$85,592)
 - Employee Wellness Activities (\$70,000)
 - Parts and Supplies (\$69,996)
 - Advertising and Public Notices (\$66,650)
 - Safety Supplies (\$62,900)

IV. Program Allocations

- Micro/Digital Imaging Services (\$60,000)
- Fees Associated with Financial Activities (\$44,000)
- Telephone and Communications (\$37,226)
- Travel for Staff Duties (\$36,211)
- Uniform Program (\$34,500)
- Memberships and Dues (\$23,828)
- Employee Awards and Activities (\$22,515)
- Books, Subscriptions, and Data (\$19,402)
- Materials for Districtwide Professional Development Training (\$17,500)
- Operating Capital Outlay
 - Print Shop Equipment Lease (\$60,405)
 - Enterprise Infrastructure Fund (\$39,075)
 - Audio-Visual Equipment Upgrades (\$28,134)
 - Information Technology Equipment (\$20,400)
 - Network Infrastructure Equipment Lease (\$11,663)
 - Unstructured Data Storage Equipment Lease (\$2,633)

IV. Program Allocations

6.1.1 Executive Direction – This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection (DEP), the Florida Legislature, and the Executive Office of the Governor (EOG).

District Description

This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the EOG.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.1 - Executive Direction

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$972,903	\$998,324	\$1,065,008	\$972,347	\$991,925	\$19,578	2.0%
Other Personal Services	10,856	0	2,969	0	0	0	
Contracted Services	90,400	86,020	97,437	135,200	135,200	0	0.0%
Operating Expenses	79,505	92,307	47,298	91,534	77,329	(14,205)	-15.5%
Operating Capital Outlay	2,375	2,375	40,745	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,156,039	\$1,179,026	\$1,253,457	\$1,199,081	\$1,204,454	\$5,373	0.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,204,454	\$0	\$0	\$0	\$0	\$0	\$1,204,454

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$991,925	\$0	\$991,925
Other Personal Services	0	0	0
Contracted Services	135,200	0	135,200
Operating Expenses	77,329	0	77,329
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,204,454	\$0	\$1,204,454

Changes and Trends

Overall, this subactivity represents a continued level of service over the past several years; however, operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of administrative activities as represented in FY2020-21.

Budget Variances

The 0.4 percent increase is primarily due to an increase in:

- Salaries and benefits for self-funded medical insurance (\$8,824), adjustments in compensation (\$6,318), and retirement (\$4,305).

The increase is offset by a reduction in:

- Operating expenses for travel for offsite training (\$7,725), advertising and public notices (\$5,000), travel for staff duties (\$1,000), and telephone and communications (\$480).

Major Budget Items

- Salaries and Benefits (\$991,925)
- Contracted Services
 - Independent Annual Financial Audit (\$100,000)
 - ADA Compliance of District Governing Board Meeting Materials (\$35,200)

IV. Program Allocations

- Operating Expenses
 - Advertising and Public Notices (\$25,000)
 - Travel for Staff Duties (\$21,810)
 - Travel for Board Members (\$7,000)
 - Travel for Offsite Training (\$6,900)
 - Travel for Offsite Board Member Training (\$5,000)
 - Memberships and Dues (\$4,850)

IV. Program Allocations

6.1.2 General Counsel/Legal – The Office of the General Counsel provides professional legal advice, representation, research, preventative law and counsel to the District's Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

District Description

The Office of the General Counsel provides professional legal advice, representation, research, preventative law, and counsel to the District's Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.2 - General Counsel / Legal

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$520,379	\$405,166	\$648,968	\$513,889	\$493,494	(\$20,395)	-4.0%
Other Personal Services	11,550	0	0	0	0	0	
Contracted Services	22,970	15,521	94,581	145,000	145,000	0	0.0%
Operating Expenses	78,907	38,057	32,556	21,887	23,867	1,980	9.0%
Operating Capital Outlay	2,968	2,968	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$636,774	\$461,712	\$776,105	\$680,776	\$662,361	(\$18,415)	-2.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$662,361	\$0	\$0	\$0	\$0	\$0	\$662,361

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$493,494	\$0	\$493,494
Other Personal Services	0	0	0
Contracted Services	145,000	0	145,000
Operating Expenses	23,867	0	23,867
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$662,361	\$0	\$662,361

Changes and Trends

The level of support provided by the General Counsel for this subactivity varies with the allocation of staff resources required each year for the support of other program-specific efforts such as regulatory activities and the establishment and evaluation of minimum flows and minimum water levels. In addition, operating expenses were higher in FY2018-19 primarily due to above-normal recording and court costs incurred by depositions. Professional outside legal advice varies from year to year and is contingent upon current litigation which is reflected within contracted services.

Budget Variances

The 2.7 percent decrease is primarily due to reductions in:

- Salaries and benefits for adjustments in compensation (\$23,357) and employer paid FICA taxes (\$1,787).
- Operating expenses for travel for telephone and communications (\$480).

The reductions are primarily offset by increases in:

- Salaries and benefits for self-funded medical insurance (\$2,888) and the reallocation of staff resources (\$1,868).
- Operating expenses for recording and court costs (\$2,500).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$493,494)
- Contracted Services
 - Professional Outside Legal Services (\$100,000)
 - Expert Legal Consulting (\$45,000)
- Operating Expenses
 - Books, Subscriptions, and Data (\$10,947)
 - Travel for Offsite Training (\$5,220)
 - Recording and Court costs (\$3,020)
 - Memberships and Dues (\$2,360)
 - Travel for Staff Duties (\$1,520)

IV. Program Allocations

6.1.3 Inspector General – The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness and efficiency, and prevent and detect fraud and abuse in the district.

District Description

The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness, and efficiency, and prevent and detect fraud and abuse in the District.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.3 - Inspector General

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$151,090	\$162,955	\$174,601	\$175,122	\$188,255	\$13,133	7.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	30,000	30,000	0	0.0%
Operating Expenses	6,454	3,113	1,290	8,365	8,365	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$157,544	\$166,068	\$175,891	\$213,487	\$226,620	\$13,133	6.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$226,620	\$0	\$0	\$0	\$0	\$0	\$226,620

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$188,255	\$0	\$188,255
Other Personal Services	0	0	0
Contracted Services	30,000	0	30,000
Operating Expenses	8,365	0	8,365
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$226,620	\$0	\$226,620

Changes and Trends

Although the District's strategic focus for this subactivity has not changed, salaries and benefits have steadily increased over the past several years within this subactivity. Also, contracted services for outside assistance and operating expenses such as travel for staff duties can vary from year to year depending on the complexity of the Governing Board-approved audit plan.

Budget Variances

The 6.2 percent increase is primarily due to an increase in:

- Salaries and benefits for adjustments in compensation (\$7,603), self-funded medical insurance (\$2,450), and retirement (\$2,379).

Major Budget Items

- Salaries and Benefits (\$188,255)
- Contracted Services
 - Outside Audit Assistance (\$30,000)
- Operating Expenses
 - Travel for Offsite Training (\$3,500)
 - Travel for Staff Duties (\$2,590)
 - Memberships and Dues (\$1,065)

IV. Program Allocations

6.1.4 Administrative Support – This subactivity includes finance, budget, accounting, risk management, and document services which provides districtwide print and mail services, records management, and imaging services.

District Description

This subactivity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, records management, and imaging services.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.4 - Administrative Support

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$2,680,693	\$2,847,795	\$2,891,168	\$2,804,939	\$2,813,510	\$8,571	0.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	197,213	160,111	149,163	186,000	184,500	(1,500)	-0.8%
Operating Expenses	565,527	569,502	594,955	695,235	709,429	14,194	2.0%
Operating Capital Outlay	77,012	396,157	5,034	60,405	60,405	0	0.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$3,520,445	\$3,973,565	\$3,640,320	\$3,746,579	\$3,767,844	\$21,265	0.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,767,844	\$0	\$0	\$0	\$0	\$0	\$3,767,844

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,813,510	\$0	\$2,813,510
Other Personal Services	0	0	0
Contracted Services	184,500	0	184,500
Operating Expenses	709,429	0	709,429
Operating Capital Outlay	60,405	0	60,405
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,767,844	\$0	\$3,767,844

Changes and Trends

Overall, this subactivity represents a continued level of service over the past several years. However, a new capital lease for print shop equipment began in FY2019-20 where the total expense of the lease agreement was recorded in the initial year as seen in operating capital outlay. This was to offset revenue recognized which is a requirement of a Governmental Accounting Standard.

Budget Variances

The 0.6 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$44,317).
- Contracted services for financial investment advisory services (\$2,000).
- Operating expenses for micro/digital imaging (\$20,000), postage and courier services (\$7,000), janitorial services (\$3,000), and travel for offsite training (\$3,000).

The increases are primarily offset by reductions in:

- Salaries and benefits for workers compensation (\$32,000) and overtime (\$5,500).
- Contracted services for professional financial reporting assistance (\$3,500).
- Operating expenses for advertising and public notices (\$7,600), safety supplies (\$7,500), printing and reproduction (\$3,000), and maintenance and repair of equipment (\$1,000).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$2,813,510)
- Contracted Services
 - Financial Investment Advisory Services (\$132,000)
 - Districtwide Safety Training (\$23,000)
 - Professional Financial Reporting Assistance (\$19,000)
- Operating Expenses
 - Postage and Courier Services (\$124,000)
 - Liability Insurance (\$114,250)
 - Printing and Reproduction (\$103,000)
 - Parts and Supplies (\$67,547)
 - Safety Supplies (\$62,500)
 - Micro/Digital Imaging Services (\$60,000)
 - Fees Associated with Financial Activities (\$44,000)
 - Maintenance and Repair of Equipment (\$38,768)
 - Uniform Program (\$34,500)
 - Travel for Offsite Training (\$30,775)
- Operating Capital Outlay
 - Print Shop Equipment Lease (\$60,405)

IV. Program Allocations

6.1.5 Fleet Services – This subactivity includes fleet services support to all District programs and projects.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.5 - Fleet Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The water management districts, Department of Environmental Protection, and the Executive Office of the Governor agreed that beginning in FY2012-13, this subactivity would be moved to activity **3.6 Fleet Services**.

IV. Program Allocations

6.1.6 Procurement/Contract Administration – This subactivity supports all procurement activities to purchase goods and services.

District Description

This subactivity supports all procurement activities to purchase goods and services, which includes the development of contracts; issuance of purchase orders; requests for proposals, bids, and quotes; and administration of purchasing cards, all in accordance with federal laws, Florida Statutes, Florida Administrative Code, Governing Board policies, and District procedures and guidelines.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.6 - Procurement / Contract Administration

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$536,764	\$455,568	\$686,051	\$771,595	\$821,936	\$50,341	6.5%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	31,269	0	0	60,000	135,000	75,000	125.0%
Operating Expenses	9,536	9,582	8,632	38,420	46,210	7,790	20.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$577,569	\$465,150	\$694,683	\$870,015	\$1,003,146	\$133,131	15.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,003,146	\$0	\$0	\$0	\$0	\$0	\$1,003,146

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$821,936	\$0	\$821,936
Other Personal Services	0	0	0
Contracted Services	135,000	0	135,000
Operating Expenses	46,210	0	46,210
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,003,146	\$0	\$1,003,146

Changes and Trends

Due to the increasing volume of work within procurement, additional staff resources (salaries and benefits) have been reallocated to the function to maintain the same level of service for District internal staff. Also, there are other factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. There was a significant increase within contracted services in FY2018-19 as the District hired an outside consultant to evaluate, analyze, and provide recommendations to enhance and streamline the District's procurement process. In FY2021-22 and FY2022-23, funding will be provided for the development of standardized documents involved with the administration of construction contracts. In addition, an emphasis on continuous improvement through the increase in funding for training within operating expenses beginning in FY2021-22.

Budget Variances

The 15.3 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$25,780), adjustments in compensation (\$21,096), and employer paid FICA taxes (\$1,616).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000) and a procurement process assessment (\$15,000).
- Operating expenses for advertising and public notices (\$5,750) and memberships and dues (\$2,400).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$821,936)
- Contracted Services
 - Standard Technical Specifications Development for Bids and Contracts (\$120,000)
 - Procurement Process Assessment (\$15,000)
- Operating Expenses
 - Travel for Offsite Training (\$19,000)
 - Advertising and Public Notices (\$8,750)
 - Memberships and Dues (\$5,700)
 - Books, Subscriptions and Data (\$3,500)
 - Office Supplies (\$2,500)
 - Professional Licenses (\$2,400)
 - Education Support (\$1,500)
 - Travel for Staff Duties (\$1,500)

IV. Program Allocations

6.1.7 Human Resources – This subactivity provides human resources support for the district.

District Description

This subactivity provides confidential support, advice and information to all District employees, supervisors, and Executive staff regarding human resource guidelines, procedures, principles, and best practices in human capital management.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.7 - Human Resources

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$866,433	\$789,582	\$817,361	\$842,943	\$883,507	\$40,564	4.8%
Other Personal Services	0	0	1,825	0	0	0	
Contracted Services	196,749	182,028	135,211	184,000	220,000	36,000	19.6%
Operating Expenses	111,735	180,403	101,830	217,620	198,594	(19,026)	-8.7%
Operating Capital Outlay	1,781	1,781	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$1,176,698	\$1,153,794	\$1,056,227	\$1,244,563	\$1,302,101	\$57,538	4.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,302,101	\$0	\$0	\$0	\$0	\$0	\$1,302,101

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$883,507	\$0	\$883,507
Other Personal Services	0	0	0
Contracted Services	220,000	0	220,000
Operating Expenses	198,594	0	198,594
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,302,101	\$0	\$1,302,101

Changes and Trends

The District's goal is to balance the needs of appropriate resources (e.g., staff, equipment) with the current state of the economy and its commitment to excellence. Over the past few years, a greater emphasis within this subactivity has been placed upon employee recruitment, retention, and Districtwide training activities. In addition, the District is encouraging healthy lifestyle choices such as diet and exercise for its staff to promote a more positive workplace by offering educational wellness classes, as well as other wellness services contributing to the increase in contracted services starting in FY2018-19 and operating expenses starting in FY2019-20. These costs are fully reimbursable by the District's Administrative Services Only (ASO) health care provider.

Budget Variances

The 4.6 percent increase is primarily due to increases in:

- Salaries and benefits for self-funded medical insurance (\$25,610), adjustments in compensation (\$10,911), and retirement (\$2,509).
- Contracted services for human resources advisory services (\$40,000).

The increases are primarily offset by reductions in:

- Contracted services for Districtwide professional development training (\$5,000).
- Operating expenses for materials for Districtwide professional development training (\$10,000), tuition reimbursement (\$5,426), travel for offsite training (\$3,000), and advertising and public notices (\$600).

IV. Program Allocations

Major Budget Items

- Salaries and Benefits (\$883,507)
- Contracted Services
 - Employee Wellness Activities (\$95,000)
 - Districtwide Professional Development Training (\$72,000)
 - Human Resources Advisory Services (\$40,000)
- Operating Expenses
 - Employee Wellness Activities (\$70,000)
 - Advertising and Public Notices (\$29,400)
 - Employee Awards and Activities (\$22,515)
 - Materials for Districtwide Professional Development Training (\$15,000)
 - Travel for Offsite Training (\$13,950)
 - Education Support (\$8,000)
 - Employee Moving Expense Reimbursement (\$7,500)
 - Travel for Staff Duties (\$7,000)
 - Promotional Materials for Career Fairs (\$5,000)
 - Memberships and Dues (\$4,385)
 - Printing and Reproduction (\$4,000)
 - Tuition Reimbursement (\$3,304)

IV. Program Allocations

6.1.8 Communications – This subactivity includes telecommunications for the district.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.8 - Communications

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS Fiscal Year 2022-23	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

A change was made in the FY2012-13 budget to allocate all IT costs formerly assigned to *6.1.8 Communications* and *6.2 Computer/Computer Support* to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named *6.1.9 Technology & Information Services*, which is reported under this Activity (6.1) for reporting the allocation to program 6.0.

IV. Program Allocations

6.1.9 Technology and Information Services – This subactivity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

District Description

This activity represents an allocation of Technology and Information Services in support of the *6.0 Management and Administration* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.1.9 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$460,212	\$453,339	\$510,142	\$499,251	\$511,286	\$12,035	2.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	38,622	19,286	47,306	49,927	60,354	10,427	20.9%
Operating Expenses	326,130	348,086	389,121	504,051	565,378	61,327	12.2%
Operating Capital Outlay	88,475	89,060	84,309	68,054	101,905	33,851	49.7%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$913,439	\$909,771	\$1,030,878	\$1,121,283	\$1,238,923	\$117,640	10.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$1,238,923	\$0	\$0	\$0	\$0	\$0	\$1,238,923

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$511,286	\$0	\$511,286
Other Personal Services	0	0	0
Contracted Services	60,354	0	60,354
Operating Expenses	565,378	0	565,378
Operating Capital Outlay	101,905	0	101,905
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$1,238,923	\$0	\$1,238,923

Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 and FY2022-23 as there is an increase in outside assistance for general technology support, as well as financial systems upgrades. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. In FY2022-23, the increase in funding is primarily for the establishment of an Enterprise Infrastructure Fund.

IV. Program Allocations

Budget Variances

The 10.5 percent increase is primarily due to increases in:

- Salaries and benefits for adjustments in compensation (\$18,257), self-funded medical insurance (\$10,120), retirement (\$2,724), and employer paid FICA taxes (\$1,394).
- Contracted services for financial systems upgrades (\$12,424) and technology support services (\$3,383).
- Operating expenses for software licensing and maintenance (\$91,365), and maintenance and repair of equipment (\$6,591).
- Operating capital outlay for the Enterprise Infrastructure Fund (\$39,075) and audio-visual equipment upgrades (\$28,134).

The increases are primarily offset by reductions in:

- Salaries and benefits for the reallocation of staff resources (\$20,567).
- Contracted services for an information technology service desk software replacement (\$5,380).
- Operating expenses for non-capital equipment (\$36,155).
- Operating capital outlay for a virtual server attached storage expansion equipment lease (\$15,064), information technology equipment (\$14,600), and enterprise server replacements (\$3,228).

Major Budget Items

- Salaries and Benefits (\$511,286)
- Contracted Services
 - Technology Support Services (\$40,398)
 - Financial Systems Upgrades (\$19,956)
- Operating Expenses
 - Software Licensing and Maintenance (\$346,933)
 - Non-Capital Equipment (\$110,897)
 - Maintenance and Repair of Equipment (\$54,228)
 - Telephone and Communications (\$31,766)
 - Printing and Reproduction (\$11,119)
 - Travel for Offsite Training (\$6,247)
- Operating Capital Outlay
 - Enterprise Infrastructure Fund (\$39,075)
 - Audio-Visual Equipment Upgrades (\$28,134)
 - Information Technology Equipment (\$20,400)
 - Network Infrastructure Equipment Lease (\$11,663)
 - Unstructured Data Storage Equipment Lease (\$2,663)

IV. Program Allocations

6.2 Computer/Computer Support – Computer hardware and software, computer support and maintenance, and computer reserves/sinking fund.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.2 - Computer/Computer Support

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

A change was made in the FY2012-13 budget to allocate all IT costs formerly assigned to *6.1.8 Communications* and *6.2 Computer/Computer Support* to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named *6.1.9 Technology & Information Services* for reporting the allocation to program 6.0.

IV. Program Allocations

6.3 Reserves – This activity is included in the district's General Fund Deficiencies Reserve.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.3 - Reserves

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$0	\$0	\$0

The District has not allocated funds to this activity for the past five years.

IV. Program Allocations

6.4 Other (Tax Collector/Property Appraiser Fees) – Tax collector/property appraiser fees.

District Description

The District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Property Appraiser commissions are calculated by applying the proportion of District ad valorem taxes versus total levied by each county for the preceding fiscal year against each county Property Appraiser's budget. The Tax Collector commissions are calculated as three percent of the amount of ad valorem property taxes collected and remitted on assessed valuation up to \$50 million and two percent on the balance. The District has no control over these expenditures, as commissions are set by Florida Statutes and are non-negotiable.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

PRELIMINARY BUDGET - Fiscal Year 2022-23

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)	Difference in \$ (Current -- Preliminary)	% of Change (Current -- Preliminary)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	2,802,815	2,820,180	2,835,407	3,115,000	3,115,000	0	0.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
TOTAL	\$2,802,815	\$2,820,180	\$2,835,407	\$3,115,000	\$3,115,000	\$0	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$3,115,000	\$0	\$0	\$0	\$0	\$0	\$3,115,000

OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,115,000	0	3,115,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
TOTAL	\$3,115,000	\$0	\$3,115,000

Changes and Trends

While actual expenditures for commissions associated with the collection of ad valorem taxes have been steady in recent years, increases in FY2020-21 and FY2021-22 are due to rising property values and new construction within the region.

Budget Variances

There is no variance in this activity.

Major Budget Items

- Operating Expenses
 - Tax Collector Commissions (\$1,735,000)
 - Property Appraiser Commissions (\$1,355,000)
 - Postage and Courier Services (\$25,000)

IV. Program Allocations

B. District Specific Programs

1. District Springs Program

This program includes projects designed to take an ecosystem-level approach to springs management by improving water quality and clarity and restoring natural habitats. The District is home to five Outstanding Florida Springs. In total, there are over 200 documented springs and the rivers, bays, and estuaries that are fed by them have experienced ecological changes caused by both natural variability and human activities. The District has developed Surface Water Improvement and Management (SWIM) plans for its five first-magnitude spring groups: Rainbow River, Kings Bay/Crystal River, Homosassa River, Chassahowitzka River, and Weeki Wachee River. Through state and local partnerships, the District is implementing projects identified in the SWIM plans to conserve and restore the ecological balance of these spring systems. Examples of these projects include establishing minimum flows and minimum water levels, bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. Over the past five years, the District has been able to continue its commitment to these projects with funds from the Legislature. Since the dedication of Springs restoration, state funding has also been made available directly to local cooperators within the District's region. Even though those funds are not reflected in the District's budget or the chart below, the District works closely with the cooperators to provide the same level of technical expertise.

The FY2022-23 Preliminary Budget includes \$16,473,150 for the Springs Program. The chart below illustrates the success of this program, accelerated by state appropriations from the Legislature.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY SOURCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

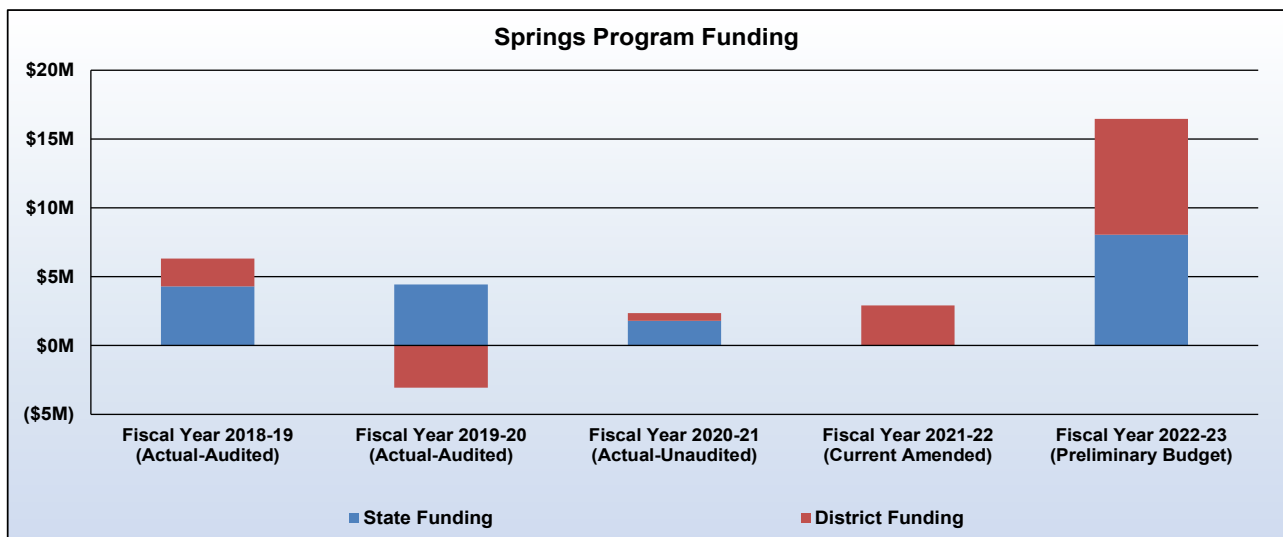
PRELIMINARY BUDGET - Fiscal Year 2022-23

District Springs Program

Funding Source	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	Fiscal Year 2021-22 (Current Amended)	Fiscal Year 2022-23 (Preliminary Budget)
State Funding	\$4,304,940	\$4,424,226	\$1,798,598	\$0	\$8,041,500
District Funding	2,007,878	(3,071,086)	562,243	2,914,715	8,431,650
TOTAL	\$6,312,818	\$1,353,140	\$2,360,841	\$2,914,715	\$16,473,150

(1)

(2)



(1) The FY2022-23 Preliminary Budget includes State funding anticipated to be appropriated by the 2022 Florida Legislature. State appropriations will be finalized after the 2022 legislative session and adjusted accordingly in the final budget.

(2) The FY2019-20 Actual-Audited District Funding is negative due to the timing of State Funding received for reimbursement of expenditures paid out in prior fiscal years.

IV. Program Allocations

C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2, Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. **These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.** Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2020-21 (Actual-Unaudited), 2021-22 (Current Amended), and 2022-23 (Preliminary Budget).

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2020-21 (Actual-Unaudited)

PRELIMINARY BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2020-21 (Actual-Unaudited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$27,404,976	\$6,169,521	\$4,762,030	\$7,798,724	\$8,674,701
1.1 - District Water Management Planning	9,181,305	X	X	X	X
1.1.1 Water Supply Planning	700,651	X			X
1.1.2 Minimum Flows and Minimum Water Levels	1,545,509	X			X
1.1.3 Other Water Resources Planning	6,935,145	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	14,261,735	X	X	X	X
1.3 - Technical Assistance	1,010,912	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,951,024	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$45,185,819	\$16,779,521	\$9,416,094	\$8,727,836	\$10,262,368
2.1 - Land Acquisition	2,895,977	X		X	X
2.2 - Water Source Development	21,746,723	X	X	X	X
2.2.1 Water Resource Development Projects	8,982,878	X	X		X
2.2.2 Water Supply Development Assistance	12,195,626	X	X	X	X
2.2.3 Other Water Source Development Activities	568,219		X		
2.3 - Surface Water Projects	18,464,510	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	1,057,265	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	1,021,344	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$17,278,725	\$1,795,902	\$1,747,346	\$5,951,375	\$7,784,102
3.1 - Land Management	4,619,694	X			X
3.2 - Works	5,680,561	X	X	X	X
3.3 - Facilities	2,617,149	X	X	X	X
3.4 - Invasive Plant Control	437,853		X	X	X
3.5 - Other Operation and Maintenance Activities	176,685	X	X	X	X
3.6 - Fleet Services	2,055,071	X	X	X	X
3.7 - Technology & Information Services	1,691,712	X	X	X	X
4.0 Regulation	\$19,443,345	\$3,779,015	\$5,846,142	\$4,399,906	\$5,418,282
4.1 - Consumptive Use Permitting	3,396,340	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	729,423	X	X		
4.3 - Environmental Resource and Surface Water Permitting	7,114,605		X	X	X
4.4 - Other Regulatory and Enforcement Activities	3,565,447	X	X	X	X
4.5 - Technology & Information Services	4,637,530	X	X	X	X
5.0 Outreach	\$2,060,055	\$697,547	\$507,935	\$388,243	\$466,330
5.1 - Water Resource Education	686,954	X	X	X	X
5.2 - Public Information	1,089,008	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,430	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	233,663	X	X	X	X
SUBTOTAL - Major Programs (excluding Management and Administration)	\$111,372,920	\$29,221,506	\$22,279,547	\$27,266,084	\$32,605,783
6.0 Management and Administration	\$11,462,968				
6.1 - Administrative and Operations Support	8,627,561				
6.1.1 - Executive Direction	1,253,457				
6.1.2 - General Counsel / Legal	776,105				
6.1.3 - Inspector General	175,891				
6.1.4 - Administrative Support	3,640,320				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	694,683				
6.1.7 - Human Resources	1,056,227				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,030,878				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,835,407				
TOTAL	\$122,835,888				

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2021-22 (Current Amended)

PRELIMINARY BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Current Amended)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$35,746,478	\$8,164,294	\$5,681,340	\$10,963,706	\$10,937,138
1.1 - District Water Management Planning	14,367,435	X	X	X	X
1.1.1 Water Supply Planning	748,259	X			X
1.1.2 Minimum Flows and Minimum Water Levels	2,789,770	X			X
1.1.3 Other Water Resources Planning	10,829,406	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	16,996,403	X	X	X	X
1.3 - Technical Assistance	1,217,198	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,165,442	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$99,489,848	\$33,321,020	\$7,775,184	\$17,826,089	\$40,567,555
2.1 - Land Acquisition	33,933,013	X		X	X
2.2 - Water Source Development	37,009,574	X	X	X	X
2.2.1 Water Resource Development Projects	9,699,128	X	X		X
2.2.2 Water Supply Development Assistance	26,559,511	X	X	X	X
2.2.3 Other Water Source Development Activities	750,935		X		
2.3 - Surface Water Projects	26,607,983	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	967,315	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	971,963	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$27,561,692	\$2,314,366	\$2,262,824	\$9,482,808	\$13,501,694
3.1 - Land Management	5,379,849				X
3.2 - Works	13,064,234	X	X	X	X
3.3 - Facilities	3,479,810	X	X	X	X
3.4 - Invasive Plant Control	557,531		X	X	X
3.5 - Other Operation and Maintenance Activities	192,940			X	
3.6 - Fleet Services	3,116,995	X	X	X	X
3.7 - Technology & Information Services	1,770,333	X	X	X	X
4.0 Regulation	\$20,860,652	\$4,155,558	\$6,310,543	\$4,612,850	\$5,781,701
4.1 - Consumptive Use Permitting	4,086,985	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	901,260	X	X		
4.3 - Environmental Resource and Surface Water Permitting	8,043,356		X	X	X
4.4 - Other Regulatory and Enforcement Activities	2,699,979	X	X	X	X
4.5 - Technology & Information Services	5,129,072	X	X	X	X
5.0 Outreach	\$2,199,993	\$721,890	\$559,859	\$407,828	\$510,416
5.1 - Water Resource Education	810,669	X	X	X	X
5.2 - Public Information	1,065,212	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	96,362	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	227,750	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$185,858,663</i>	\$48,677,128	\$22,589,750	\$43,293,281	\$71,298,504
6.0 Management and Administration	\$12,190,784				
6.1 - Administrative and Operations Support	9,075,784				
6.1.1 - Executive Direction	1,199,081				
6.1.2 - General Counsel / Legal	680,776				
6.1.3 - Inspector General	213,487				
6.1.4 - Administrative Support	3,746,579				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	870,015				
6.1.7 - Human Resources	1,244,563				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,121,283				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,115,000				
TOTAL	\$198,049,447				

IV. Program Allocations

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2022-23 (Preliminary Budget)

PRELIMINARY BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Preliminary Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resource Planning and Monitoring	\$35,418,287	\$8,406,096	\$5,258,438	\$11,327,051	\$10,426,702
1.1 - District Water Management Planning	13,320,492	X	X	X	X
1.1.1 Water Supply Planning	958,864	X			X
1.1.2 Minimum Flows and Minimum Water Levels	2,075,105	X			X
1.1.3 Other Water Resources Planning	10,286,523	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	17,478,833	X	X	X	X
1.3 - Technical Assistance	1,211,216	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,407,746	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$97,820,950	\$34,770,648	\$25,174,068	\$16,142,069	\$21,734,165
2.1 - Land Acquisition	4,541,150	X		X	X
2.2 - Water Source Development	41,029,856	X	X	X	X
2.2.1 Water Resource Development Projects	11,327,415	X	X		X
2.2.2 Water Supply Development Assistance	28,942,845	X	X	X	X
2.2.3 Other Water Source Development Activities	759,596		X		
2.3 - Surface Water Projects	50,316,372	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	890,690	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	1,042,882	X	X	X	X
3.0 Operation and Maintenance of Works and Lands	\$26,397,452	\$2,644,747	\$2,346,242	\$12,050,522	\$9,355,941
3.1 - Land Management	5,616,398				X
3.2 - Works	11,350,247	X	X	X	X
3.3 - Facilities	3,174,864	X	X	X	X
3.4 - Invasive Plant Control	492,932		X	X	X
3.5 - Other Operation and Maintenance Activities	182,487			X	
3.6 - Fleet Services	3,376,570	X	X	X	X
3.7 - Technology & Information Services	2,203,954	X	X	X	X
4.0 Regulation	\$22,177,207	\$4,209,873	\$6,774,013	\$4,997,202	\$6,196,119
4.1 - Consumptive Use Permitting	4,096,853	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	953,362	X	X		
4.3 - Environmental Resource and Surface Water Permitting	8,925,180		X	X	X
4.4 - Other Regulatory and Enforcement Activities	2,719,425	X	X	X	X
4.5 - Technology & Information Services	5,482,387	X	X	X	X
5.0 Outreach	\$2,273,988	\$741,693	\$578,827	\$424,542	\$528,926
5.1 - Water Resource Education	821,817	X	X	X	X
5.2 - Public Information	1,108,103	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	98,267	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	245,801	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$184,087,884</i>	\$50,773,057	\$40,131,588	\$44,941,386	\$48,241,853
6.0 Management and Administration	\$12,520,449				
6.1 - Administrative and Operations Support	9,405,449				
6.1.1 - Executive Direction	1,204,454				
6.1.2 - General Counsel / Legal	662,361				
6.1.3 - Inspector General	226,620				
6.1.4 - Administrative Support	3,767,844				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	1,003,146				
6.1.7 - Human Resources	1,302,101				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,238,923				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,115,000				
TOTAL	\$196,608,333				

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V. Summary of Staffing Levels

This section summarizes workforce levels at the District from fiscal year 2018-19 to fiscal year 2022-23.

SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUMMARY OF WORKFORCE Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 PRELIMINARY BUDGET - Fiscal Year 2022-23

PROGRAM	WORKFORCE CATEGORY	FY2018-19 to FY2022-23		Fiscal Year					Current to Preliminary FY2021-22 to FY2022-23	
		Difference	% Change	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	Difference	% Change
All Programs	Authorized Positions	0.00	0.00%	574.00	574.00	574.00	574.00	574.00	0.00	0.00%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	0.00	0.00%	574.00	574.00	574.00	574.00	574.00	0.00	0.00%
Water Resource Planning and Monitoring	Authorized Positions	(4.30)	-2.89%	148.86	151.69	149.10	147.71	144.56	(3.15)	-2.13%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	(4.30)	-2.89%	148.86	151.69	149.10	147.71	144.56	(3.15)	-2.13%
Land Acquisition, Restoration and Public Works	Authorized Positions	0.02	0.03%	59.12	56.35	58.61	57.77	59.14	1.37	2.37%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	0.02	0.03%	59.12	56.35	58.61	57.77	59.14	1.37	2.37%
Operation and Maintenance of Works and Lands	Authorized Positions	(0.47)	-0.43%	110.31	111.47	110.36	110.86	109.84	(1.02)	-0.92%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	(0.47)	-0.43%	110.31	111.47	110.36	110.86	109.84	(1.02)	-0.92%
Regulation	Authorized Positions	2.87	1.56%	184.29	183.53	182.75	184.17	187.16	2.99	1.62%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	2.87	1.56%	184.29	183.53	182.75	184.17	187.16	2.99	1.62%
Outreach	Authorized Positions	(1.81)	-11.85%	15.27	14.73	14.60	13.46	13.46	0.00	0.00%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	(1.81)	-11.85%	15.27	14.73	14.60	13.46	13.46	0.00	0.00%
Management and Administration	Authorized Positions	3.69	6.57%	56.15	56.23	58.58	60.03	59.84	(0.19)	-0.32%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	TOTAL WORKFORCE	3.69	6.57%	56.15	56.23	58.58	60.03	59.84	(0.19)	-0.32%

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VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of fiscal year 2020-21 and is in a standard format developed for this report.

Overall Goal: The District budget maintains core missions and prioritized programs and are administered both effectively and efficiently.

A. Natural Systems

Primary Goal: *To restore the hydrology of natural systems and improve water quality of natural systems.*

- **Natural Systems Objective 1: Maintain the integrity and functions of water resources and related natural systems.**
 - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
 - Number and percentage of water bodies meeting their adopted MFLs.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems.		
Annual Measures	Fiscal Year 2020-21	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively.	Annual	Cumulative
Aquifer	0	9
Estuary	0	12
Lake	0	126
River	0	13
Spring	0	10
Wetland	0	34
Number and percentage of water bodies meeting their adopted MFLs.	Annual	Percent
Number of water bodies meeting MFLs	188	93.07%
Number of water bodies with adopted MFLs	202	

- **Natural Systems Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.**
 - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted or approved recovery or prevention strategy.

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 2020-21	
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	14	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	14	

VI. Performance Measures

B. Water Quality

Primary Goal: To achieve and maintain surface water quality standards.

- **Water Quality Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
 - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
 - For ERPs, cost to issue permit for all permit types.
 - For ERPs, in-house application to staff ratio for all permit types.

WQ Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 2020-21 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	21.00		21.00		25.00		25.50		23.00	
Individually processed permits	25.00		25.00		25.00		25.00		25.00	
All authorizations combined	25.00		23.00		24.00		25.00		24.50	
For ERPs, cost to issue permit for all permit types.	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$413,509.03	\$262.05	\$453,966.07	\$276.98	\$502,394.81	\$291.58	\$466,425.54	\$246.79	\$1,836,295.45	\$268.86
Number of permits	1,578		1,639		1,723		1,890		6,830	
For ERP, In-House Application to Staff Ratio for All Permit Types.	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	1,578	73.06	1,639	70.25	1,723	64.51	1,890	77.91	6,830	71.22
Number of staff for the permit area	21.60		23.33		26.71		24.26		95.90	

VI. Performance Measures

C. Water Supply

Primary Goal: *To ensure a safe and adequate source of water for all users.*

- **Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.**
 - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
 - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 2020-21
District-wide, the quantity (mgd) of the 2020-2040 Public Supply increase in demand that has been met, excluding water conservation projects.	MGD
	97.38
Uniform residential per capita water use (Public Supply) by District.	GPCD
	71.00

- **Water Supply Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
 - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
 - For CUPs, cost to issue permit for all permit types.
 - For CUPs, in-house application to staff ratio for all permit types.

WS Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY2020-21 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	19.00		21.00		22.00		20.00		20.50	
All authorizations combined	18.00		19.00		20.00		20.00		19.50	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures).	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$167,476.75	\$521.73	\$192,874.99	\$575.75	\$197,796.16	\$554.05	\$164,529.25	\$441.10	\$722,677.15	\$521.41
Number of permits	321		335		357		373		1,386	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures).	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	321	39.10	335	37.47	357	38.06	373	48.07	1,386	40.42
Number of staff for the permit area	8.21		8.94		9.38		7.76		34.29	

VI. Performance Measures

D. Mission Support

Primary Goal: *Support District core programs both effectively and efficiently.*

- **Mission Support Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.**
 - Administrative costs as a percentage of total expenditures.

MS Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 2020-21	
	Number	Percentage
Administrative Costs as a Percentage of Total Expenditures		
Administrative Costs	\$11,462,968	9.33%
Total Expenditures	\$122,835,888	

VII. Basin Budgets

This section is not applicable to the Southwest Florida Water Management District.

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VIII. Appendices

A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information.

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	TELEPHONE #
Preliminary Budget Submission	Annual - January 15	Andrea Shamblin	352-796-7211 x4160
Consolidated Annual Report (CAR)	Annual - March 1	Trisha Neasman	352-796-7211 x4407
Strategic Plan	Annual - March 1	Michael Molligan	352-796-7211 x4750
Surface Water Improvement & Management (SWIM) Priority Waterbody List	Every 5 years (Updated January 2020)	Vivianna Bendixson	813-985-7481 x4230
SWIM Annual Report	Annual - July	Vivianna Bendixson	813-985-7481 x4230
Tentative Budget Submission	Annual - August 1	Andrea Shamblin	352-796-7211 x4160
Five-Year Water Resource Development Work Program	Annual - October	Paige Tara	352-796-7211 x4227
Regional Water Supply Plan (RWSP)	Every 5 years (Updated November 2020)	Joseph Quinn	352-796-7211 x4421

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VIII. Appendices

B. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), Florida Statutes, the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, as prioritized in its regional water supply plans, the District's Preliminary Budget includes a total of \$24,128,500 for fiscal year (FY) 2022-23.

Since FY2019-20, the Governor and Florida Legislature have appropriated funds to the Department of Environmental Protection (DEP) for the development of water resource and water supply projects to help communities plan for and implement conservation, reuse, and other water supply and water resource development projects. Priority funding will be given to regional projects in the areas of greatest need and for projects that provide the greatest benefit. Project proposals and ranking recommendations by each of the water management districts will be submitted to the DEP for funding. A summary of the AWS projects by anticipated funding type in the FY2022-23 Preliminary Budget is included below.

Funding Source	FY2022-23 Preliminary Budget	Percent of Total AWS Budget
District	\$21,128,500	87.6%
State General Revenue	\$3,000,000	12.4%
Total AWS Budget	\$24,128,500	100.0%

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VIII. Appendices

C. Project Worksheets

This appendix includes a detailed listing of projects that provide direct water quality or water supply benefits and/or contain a construction component. This section is not applicable for the Preliminary Budget submittal but will be included in the Tentative Budget submittal for FY2022-23.

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VIII. Appendices

D. Outstanding Debt

This section is not applicable to the Southwest Florida Water Management District.

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VIII. Appendices

E. Consistency Issues for Fiscal Year 2021-22

1. Prior Fiscal Years' Summary

In fiscal year (FY) 2011-12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In FY2012-13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at South Florida Water Management District Tier 1, Southwest Florida Water Management District (District) and St. Johns Water Management District at Tier 2, and Northwest Florida Water Management District and Suwannee River Water Management District at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering, and science.

Additionally, the performance metrics were evaluated and now include 8 Consumptive Use Permits, 9 Environmental Resource Permits, 1 Mission Support, 4 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

In November 2011, the District instituted a replacement standard that went above the DMS standards for mileage on gasoline vehicles. Concurrently, the District adopted a change in the minimum vehicle replacement age requirement to 10 years, in lieu of 12 years, as a standard.

2. Current Fiscal Year's Summary

a) Staff Levels/Reorganization

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The FY2022-23 Preliminary Budget for the District maintains a steady staffing level of 574 Full-Time Equivalent (FTE) positions and continues to evaluate and implement opportunities to achieve staffing efficiency. Each vacancy is subject to review, as it occurs, up through the District's executive management team to assess whether it is appropriate to refill, reallocate, or eliminate to meet operational needs. Staffing levels continue to be reviewed through the budget development process as part of the District's budget efficiency efforts.

b) Health Insurance

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

VIII. Appendices

Prior to 2016, the District had been in a fully insured Health Insurance Plan. On October 27, 2015, the District's Governing Board approved the move to a self-funded Health Insurance Plan for calendar year 2016 and adopted a resolution to commit funds in the amount of \$1.7 million as a Health Insurance Reserve Fund. To mitigate this risk, the District purchases Stop Loss insurance that will cover higher-than-anticipated claims. After six calendar years (2016 through 2021), the District's plan costs have been favorable.

c) Contract and Lease Renewals

Water management districts continue to examine their existing contracts, regarding contracts or lease agreements, and seek price concessions from their vendors. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

The District began evaluating all current and new contractual arrangements to seek price concessions, and it has achieved concessions with vendors in recent years and will continue this effort.

IX. Contacts



Southwest Florida Water Management District

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