

**Fiscal Year 2021–22**

# **Tentative Budget Submission**

Pursuant to Section 373.536, Florida Statutes



**Southwest Florida**  
*Water Management District*

WATERMATTERS.ORG • 1-800-423-1476

*August 1, 2021*

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# Southwest Florida Water Management District

2379 Broad Street, Brooksville, Florida 34604-6899

(352) 796-7211 or 1-800-423-1476 (FL only)

WaterMatters.org

## Bartow Office

170 Century Boulevard  
Bartow, Florida 33830-7700  
(863) 534-1448 or  
1-800-492-7862 (FL only)

## Sarasota Office

78 Sarasota Center Boulevard  
Sarasota, Florida 34240-9770  
(941) 377-3722 or  
1-800-320-3503 (FL only)

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7601 U.S. 301 North (Fort King Highway)  
Tampa, Florida 33637-6759  
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### Brian J. Armstrong, P.G.

Executive Director

August 1, 2021

The Honorable Ron DeSantis  
Governor, State of Florida  
The Capitol  
400 South Monroe Street  
Tallahassee, FL 32399-0001

Subject: Southwest Florida Water Management District  
Standard Format Tentative Budget Submission for Fiscal Year 2021-22

Dear Governor DeSantis:

In accordance with section 373.536, Florida Statutes, the Southwest Florida Water Management District (District) respectfully submits its Tentative Budget Submission for fiscal year (FY) 2021-22. The tentative budget emphasizes our commitment to protecting and restoring Florida's water resources while meeting Governing Board priorities, legislative directives, and the District's Five-Year Strategic Plan; and ensuring the core mission of water supply, water quality, flood protection, and natural systems is achieved. The budget also furthers the Governor's priorities for Florida's environment and the Legislature's support of those priorities, including projects to restore springs, reduce pollution, and develop alternative water supplies (AWS). In addition, our long-term funding plan demonstrates that the District's fiscal resources, supplemented with prudently managed project reserves, can support a healthy investment in water resources and the economy.

For FY2021-22, the District's Governing Board reduced the millage rate from 0.2669 mill to 0.2535 mill, the rolled-back rate, which will generate \$118,796,620 in ad valorem revenue. This 5 percent reduction in the millage rate will help lessen the tax burden for Florida residents by saving taxpayers approximately \$6.5 million in property taxes.

The District's FY2021-22 tentative budget totals \$191,224,447, compared to the FY2020-21 current amended budget of \$199,694,869. The operating budget of \$83,479,485 is 44 percent of the tentative budget. Maintaining operational costs well below current ad valorem revenue levels allows the District the funding capacity to sustain a significant investment of \$107,744,962 in projects, representing 56 percent of the tentative budget.

Dedicated to solving the region's water resource issues through cooperative programs, primarily its Cooperative Funding Initiative, the District will put tax dollars to work by leveraging \$56,639,277 through public and private partnerships resulting in a total investment of more than \$108 million for sustainable AWS development, water quality improvements, and other water resource management projects. Exemplifying our commitment to prudently manage financial resources, the District continues to work closely with its local partners to ensure that capital projects are efficiently and effectively constructed for the benefit of our regional water resources and economies.



The Honorable Ron DeSantis

Subject: Southwest Florida Water Management District

Standard Format Tentative Budget Submission for Fiscal Year 2021-22

August 1, 2021

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Key initiatives in the District's FY2021-22 tentative budget include:

- \$19.1 million for development of AWS to ensure an adequate supply of water resources for all existing and future reasonable and beneficial uses.
- \$7.1 million for the Facilitating Agricultural Resource Management Systems (FARMS) program to implement agricultural Best Management Practices (BMPs).
- \$3.5 million for water quality improvement projects to treat stormwater runoff before discharging directly or indirectly to water bodies.
- \$2.9 million for springs initiatives to restore springs and spring-fed rivers to improve water quality and clarity, and restore natural habitats such as: shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions.
- \$26.1 million for Watershed Management Program projects:
  - \$8 million for the modeling and planning phases to determine local and regional floodplain information, and flood protection status and trends to support floodplain management decisions and initiatives.
  - \$18.1 million for the implementation phase involving construction of preventive and remedial projects and BMPs to address potential and existing flooding problems.
- \$12.6 million for the management of 86 water control structures, 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts.
- \$5.4 million to manage over 453,000 acres of conservation lands for the statutorily mandated purposes of protecting and restoring their natural condition. This includes \$2.25 million appropriated by the 2021 Florida Legislature from the Land Acquisition Trust Fund.
- \$4.2 million for Minimum Flows and Minimum Water Levels (MFLs) activities for streams, estuaries, lakes, aquifers, wetlands, and springs:
  - \$2.8 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review.
  - \$1.4 million to implement recovery efforts to prevent significant harm and re-establish the natural ecosystem.

We deliver to you a budget designed to live within our means, meet statutory requirements, operate on a pay-as-you-go basis without debt, and demonstrate our commitment to continually look for opportunities to increase efficiencies while improving the services we provide to the public.

Please contact John Campbell, Division Director, Management Services; Amanda Rice, Assistant Executive Director; or myself if you require any additional information. We look forward to working with your Executive Office and the Department of Environmental Protection as we work toward the adoption of the budget on September 28, 2021.

Sincerely,



Brian J. Armstrong, P.G.  
Executive Director

BJA:mjf

Enclosure

cc: SWFWMD Governing Board

The Honorable Ron DeSantis  
Subject: Southwest Florida Water Management District  
Standard Format Tentative Budget Submission for Fiscal Year 2021-22  
August 1, 2021  
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**Recipients of the Tentative Budget Submission for Fiscal Year 2021-22:**

**Executive Office of the Governor**

Ron DeSantis, Governor  
Diane Moulton, Director of Executive Staff

**Florida Senate**

**Office of Senate President**

Wilton Simpson, President

**Senate Committee on Appropriations**

Kelli Stargel, Chair (Alternating Chair of Joint Legislative Budget Commission)  
Tim Sadberry, Staff Director

**Senate Appropriations Subcommittee on Agriculture, Environment, and General Government**

Ben Albritton, Chair  
Giovanni Betta, Staff Director

**Senate Committee on Environment and Natural Resources**

Jason Brodeur, Chair  
Ellen Rogers, Staff Director

**Senate Committee on Governmental Oversight and Accountability**

Jeff Brandes, Chair  
Joe McVaney, Staff Director

**Florida House of Representatives**

**Speaker of the House**

Chris Sprowls, Speaker

**House Appropriations Committee**

Jay Trumbull, Chair (Alternating Chair of Joint Legislative Budget Commission)  
Eric Pridgeon, Staff Director

**House Agriculture & Natural Resources Appropriations Subcommittee**

Josie Tomkow, Chair  
Scarlet Pigott, Budget Chief

**State Affairs Committee**

Ralph E. Massullo, MD, Chair  
Heather Williamson, Staff Director

**House Environment, Agriculture & Flooding Subcommittee**

James Buchanan, Chair  
Alexandra Moore, Policy Chief

**House Government Operations Subcommittee**

Jason Fischer, Chair  
Melissa Smith, Policy Chief

**Florida Department of Environmental Protection**

Shawn Hamilton, Interim Secretary  
Leslie Reed, Chief of Staff  
Adam Blalock, Deputy Secretary, Division of Ecosystems Restoration  
Kristine Morris, Assistant Deputy Secretary, Division of Ecosystems Restoration  
Edward C. Smith, Director, Office of Water Policy & Ecosystems Restoration  
Stefani Weeks, Engineer Specialist IV, Office of Water Policy & Ecosystems Restoration

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DeSoto County Board of County Commissioners, J.C. Deriso, Chair  
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Hernando County Board of County Commissioners, John Allocco, Chair  
Highlands County Board of County Commissioners, Scott Kirouac, Chair  
Hillsborough County Board of County Commissioners, Pat Kemp, Chair  
Lake County Board of County Commissioners, Sean M. Parks, Chair  
Levy County Board of County Commissioners, John Meeks, Chair  
Manatee County Board of County Commissioners, Vanessa Baugh, Chair  
Marion County Board of County Commissioners, Jeff Gold, Chair  
Pasco County Board of County Commissioners, Ron Oakley, Chair  
Pinellas County Board of County Commissioners, Dave Eggers, Chair  
Polk County Board of County Commissioners, Rick Wilson, Chair  
Sarasota County Board of County Commissioners, Alan Maio, Chair  
Sumter County Board of County Commissioners, Garry Breeden, Chair

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## I. Foreword

This Tentative Budget report has been prepared to satisfy the requirements of section 373.536, Florida Statutes (F.S.), which authorizes the Executive Office of the Governor (EOG) to approve or disapprove water management district budgets, in whole or in part, and ensures the fiscal accountability of the water management districts. Section 373.536, F.S., also directs the water management districts to submit the Tentative Budget and a description of any significant changes from the Preliminary Budget by August 1 in a standard format prescribed by the EOG. The content and format of this report were developed collaboratively by the staffs of the EOG, Senate, House of Representatives, Department of Environmental Protection (DEP) and all five water management districts. The report's standardized format utilizes six statutorily-identified program areas listed below:

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration and Public Works
3. Operation and Maintenance of Works and Lands
4. Regulation
5. Outreach
6. Management and Administration

In compliance with statutory requirements, on June 22, 2021, the Southwest Florida Water Management District (District) submitted to the Governing Board for consideration a recommended annual service budget covering the District's proposed operations and funding requirements for the ensuing fiscal year. The District now submits this August 1 Tentative Budget and a description of any significant changes from the Preliminary Budget for review by the EOG, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over water management districts as determined by the President of the Senate or the Speaker of the House of Representatives, as applicable, the Secretary of DEP, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The fiscal year 2021-22 Tentative Budget is scheduled for two public hearings before final adoption. The first hearing will take place on September 14, 2021, and the final hearing will take place on September 28, 2021. Because this August 1 submission is a tentative budget, readers are advised to obtain a copy of the District's final budget when it becomes available after September 30, 2021, on the District's website at [www.WaterMatters.org](http://www.WaterMatters.org).

Standardized definitions and acronyms that may help in reviewing this document have been provided on the DEP website <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

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## **II. Introduction**

### **A. History of Water Management Districts**

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: Environmental Land and Water Management Act, Comprehensive Planning Act, Land Conservation Act, and Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA), Chapter 373, Florida Statutes, granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using the taxing authority that emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Department of Environmental Protection.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

The Southwest Florida Water Management District (District) was established in 1961 to operate and maintain several large flood protection projects. Since then, legislative action and state agency delegation have expanded the District's responsibilities to include managing water supply and protecting water quality and the natural systems in response to evolving water management challenges. The District, along with the other four water management districts, works with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the websites and contact officials at each district. The District's website is [www.WaterMatters.org](http://www.WaterMatters.org).

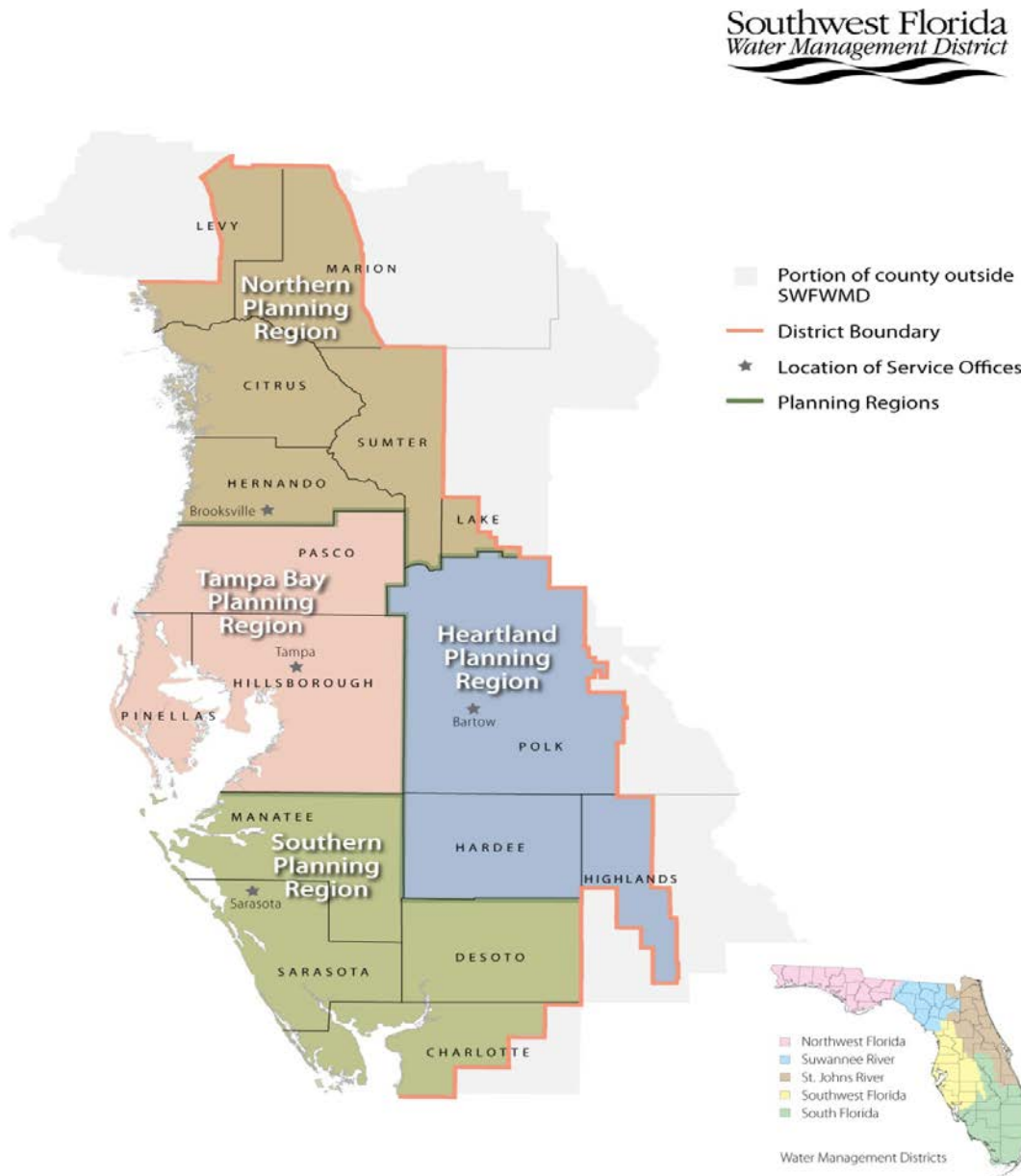
## II. Introduction

### B. Overview of the District

The District includes about 17 percent of the state's total area. The District encompasses all or part\* of 16 counties from Levy County in the north to Charlotte County in the south and extends from the Gulf of Mexico east to the highlands of central Florida, as further illustrated in Figure 1 below.

Charlotte*	Citrus	DeSoto	Hardee
Hernando	Highlands*	Hillsborough	Lake*
Levy*	Manatee	Marion*	Pasco
Pinellas	Polk*	Sarasota	Sumter

Figure 1. District Map



## **II. Introduction**

The District contains 97 local governments spread over approximately 10,000 square miles with a total population estimated to be 5.4 million. Several heavily populated and rapidly growing urban areas lie within this District, as does much of Florida's most productive agricultural land and phosphate mining areas. The region also contains the Green Swamp (headwaters for the Peace, Hillsborough, Withlacoochee, and Oklawaha rivers) and numerous lakes, springs, streams, and ponds. There are more than 200 springs within the District. Many of these springs are part of the five first-magnitude spring groups: Chassahowitzka River, Crystal River/Kings Bay, Homosassa River, Rainbow River, and Weeki Wachee River. For planning purposes, the District is divided into four regions: Northern, Tampa Bay, Heartland, and Southern.

The District is a regional governmental authority (special district) involved in many aspects of water management. The District was created in 1961 by a special act of the Florida Legislature to serve as local sponsor of the Four Rivers Basin, Florida flood-control project designed by the U.S. Army Corps of Engineers. This law was later incorporated into Chapter 373, Florida Statutes (F.S.). Chapter 373, F.S., establishes funding and general administrative and operating procedures for all five of Florida's water management districts and mandates their overall responsibilities. Like the other water management districts, this District is independently governed by its Governing Board and works closely with the Executive Office of the Governor and the Department of Environmental Protection (DEP).

The districts' original focus on flood control was expanded to include water use regulation and permitting, water shortage and conservation planning, water resource and supply development, water research assistance, minimum flows and minimum water levels, structural and non-structural forms of flood control, aquatic plant control, hydrologic investigations, land acquisition and management, and public education. In 1982, the DEP further expanded the districts' duties by delegating public supply well construction and stormwater management permitting. These tasks represented the districts' first direct involvement in water quality aspects of resource management.

In 1992, the DEP delegated dredge and fill permitting activities, which in 1995 were combined with management and storage of surface water permitting activities, to form the Environmental Resource Permitting program. In 1997, the water management districts were given the additional requirement of creating a Five-Year Water Resource Development Work Program that describes the implementation strategy for the water resource development component of each approved regional water supply plan developed.

The District's operations are directed by a 13-member Governing Board. Appointed by the Governor and confirmed by the Senate, Governing Board members are unpaid volunteers representing diverse backgrounds and interests. Board members, who must live within the District, serve four-year terms. The Governing Board determines the District's overall policies, executes its statutory and regulatory responsibilities, administers contracts, and authorizes tax levies and budgets in accordance with the Truth in Millage statutory budgetary hearing process. The Governing Board appoints the District's Executive Director, subject to approval by the Governor and the Florida Senate, and appoints the District's Inspector General.

The District's primary funding source is ad valorem taxes, although revenues are also derived from state and federal appropriations, permit fees, interest earnings, and other sources. The taxing capabilities of the District are established by the Legislature within the limits set by the Florida Constitution.

## II. Introduction

### C. Mission and Guiding Principles of the District

The District assumes its responsibilities as authorized in Chapter 373, Florida Statutes, and other chapters of the Florida Statutes by directing a wide range of programs, initiatives, and actions. Its Governing Board has adopted the following formal Mission Statement and has made it an integral part of its overall budget philosophy and structure:

“The mission of the Southwest Florida Water Management District is to protect water resources, minimize flood risks, and ensure the public’s water needs are met.”

The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AOR), as well as strategic initiative goals implemented to meet the AOR goals:

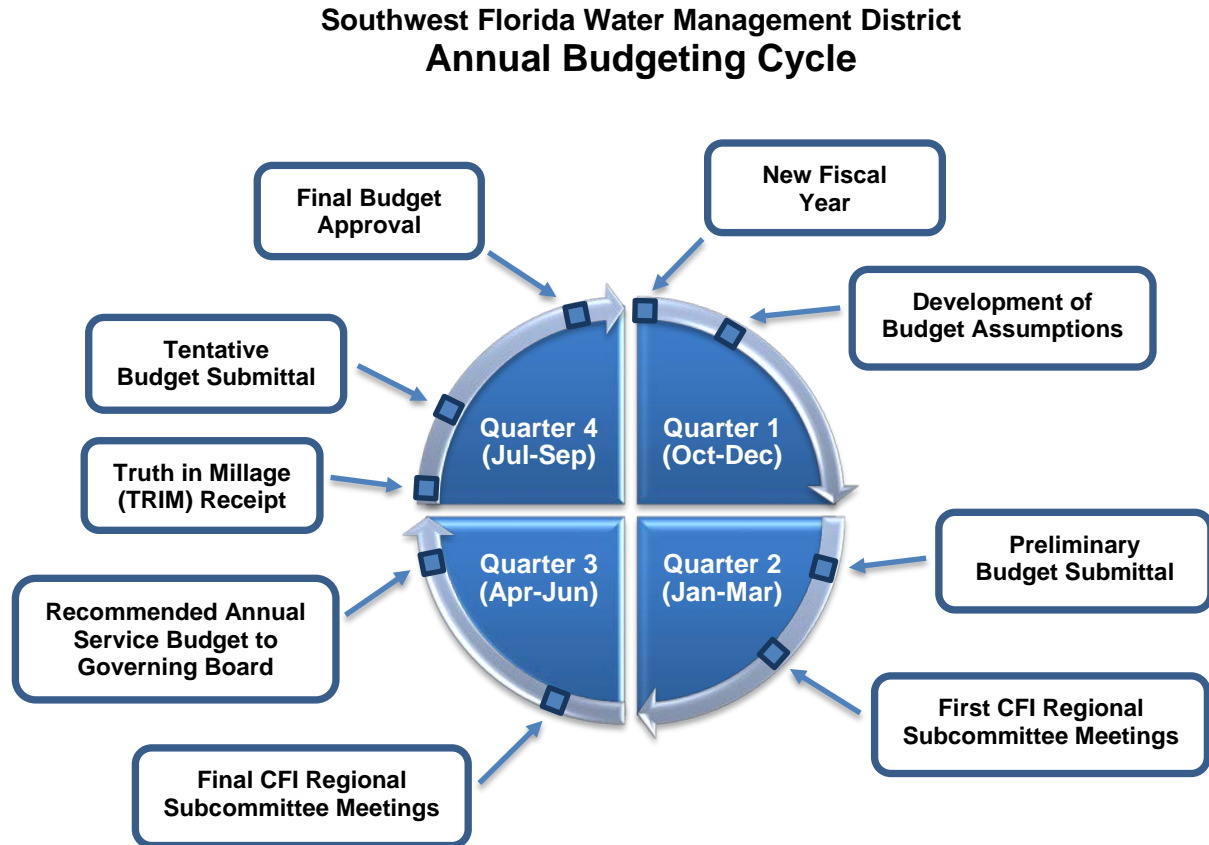
- **Water Supply** – Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
  - ***Regional Water Supply Planning:*** Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.
  - ***Alternative Water Supplies:*** Increase development of alternative sources of water to ensure groundwater and surface water sustainability.
  - ***Reclaimed Water:*** Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.
  - ***Conservation:*** Enhance efficiencies in all water-use sectors to ensure beneficial use.
- **Water Quality** – Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
  - ***Assessment and Planning:*** Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.
  - ***Maintenance and Improvement:*** Develop and implement programs, projects, and regulations to maintain and improve water quality.
- **Flood Protection and Floodplain Management** – Minimize flood damage to protect people, property, infrastructure, and investment.
  - ***Floodplain Management:*** Collect and analyze data to determine local and regional floodplain information and flood protection status and trends to support floodplain management decisions and initiatives.
  - ***Maintenance and Improvement:*** Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and conservation structures to minimize flood damage while preserving the water resource.
  - ***Emergency Flood Response:*** Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.
- **Natural Systems** – Preserve, protect, and restore natural systems to support their natural hydrologic and ecologic functions.
  - ***Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring:*** Establish and monitor MFLs, and where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.
  - ***Conservation and Restoration:*** Restoration and management of natural ecosystems for the benefit of water and water-related resources.

## II. Introduction

### D. Development of the District Budget

The District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees, and its subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Additionally, meeting schedules and budget information are available on the District's website at [www.WaterMatters.org](http://www.WaterMatters.org). Figure 2 shows the cyclical nature of this process.

Figure 2. Budget Process



On October 20, 2020, the Governing Board approved budget preparation assumptions to be used for development of the District's fiscal year (FY) 2021-22 Preliminary Budget. The Preliminary Budget was then finalized, and the draft report was prepared.

On December 15, 2020, the Governing Board approved the draft FY2021-22 Preliminary Budget for submission to the Legislature. The District then submitted the FY2021-22 Preliminary Budget to the Florida Legislature on January 15, 2021.

In February 2021, the District's four regional subcommittees of the Governing Board held their first ranking meetings to review the FY2021-22 Cooperative Funding Initiative (CFI) requests submitted by cooperators within each planning region. The purpose of these meetings was to allow the public an opportunity to provide input locally and for Board members to ask questions of the applicants and staff.

## **II. Introduction**

In April 2021, the four regional subcommittees held their final ranking meetings. Applicants were given the opportunity to address the subcommittees regarding their projects and rankings. At the conclusion of the meetings, the subcommittees finalized the project rankings and their funding recommendations for submittal to the full Governing Board on May 25, 2021.

On May 25, 2021, the Governing Board approved the final rankings and funding of CFI projects to be included in the FY2021-22 Recommended Annual Service Budget (RASB).

On June 22, 2021, the FY2021-22 RASB was presented to the Governing Board as part of the Finance/Outreach and Planning Committee agenda. This included an overview of the recommended budget by fund, revenues, and expenditures.

On July 1, 2021, the Certifications of Taxable Value for the District's 16 counties were received by the District.

On July 27, 2021, a budget update was provided to the Governing Board as part of the Finance/Outreach and Planning Committee agenda, including information regarding the results of the county Certifications of Taxable Value received in July. Following the update, the Governing Board adopted a proposed FY2021-22 millage rate and approved a draft Tentative Budget for submission.

The Standard Format Tentative Budget Submission report reflecting the District's proposed budget for FY2021-22 will be submitted by August 1, 2021 to the Executive Office of the Governor (EOG), the President of the Senate, the Speaker of the House, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over the water management districts, the Secretary of the Department of Environmental Protection, and each county commission within the District's boundaries for review and comment. The Tentative Budget report will address any thresholds established by subsection 373.536(5)(c), Florida Statutes (F.S.), or requested by the EOG or Legislative Budget Commission (LBC) pursuant to subsection 373.536(5)(b), F.S., that have been exceeded since the submittal of the Preliminary Budget on January 15, 2021.

Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for FY2021-22, as well as the rolled-back rate and the date, time, and location of the public hearings on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on Tuesday, September 14, 2021, at 5:01 p.m. at the Tampa Office located at 7601 Highway 301 North, Tampa, Florida. The second and final public hearing will take place on Tuesday, September 28, 2021, at 5:01 p.m. also at the Tampa Office. Written disapproval of any provision in the Tentative Budget by the EOG or LBC must be received by September 21, 2021 (at least five business days prior to the final budget adoption hearing).



## **II. Introduction**

### **E. Budget Guidelines**

The District developed its budget under guidelines previously established which include:

- Reviewing, on an ongoing basis, personnel, programs, and activities to ensure that each district is meeting its core mission areas without increasing costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances;
- Avoiding new debt; and
- Furthering the Governor's priorities and the Legislature's support of those priorities.

The District's specific guidelines established by the Governing Board and management staff include the following budget assumptions used to develop the fiscal year (FY) 2021-22 Tentative Budget.

#### **Revenues**

- Ad Valorem Revenues – based on a rolled-back millage rate of 0.2535; accounting for growth from new construction.
- Permit and License Fees – based on recent permit fees collected and permitting estimates for FY2021-22.
- Interest Earnings on Investments – based on an estimated 0.67 percent yield on investments and projected cash balances.
- Balance from Prior Years – based on the utilization of fund balances available per the District's Comprehensive Annual Financial Report fiscal year ended September 30, 2020 and funds generated from the sale of District lands or real estate interests in FY2020-21.
- Use of Reserves – only utilized to fund projects.
- Local Revenues – based on cooperators' share for projects, primarily funded through the District's Cooperative Funding Initiative, where the District is serving as the lead party.
- State Revenues – based on agreements with state agencies for ongoing initiatives, and prior year and 2021 appropriations applied to funding requests in the FY2021-22 Tentative Budget.
- Federal Revenues – based on known federal revenue sources.

#### **Expenditures**

- Workforce, Salaries, and Benefits:
  - Workforce – based on no proposed increases in Full-Time Equivalents (FTEs).
  - Salaries – based on no proposed pay increases.
  - Retirement – based on rates approved by 2021 Florida Legislature.
  - Self-Funded Medical Insurance – based on recent claims experience, a 10 percent inflation factor, and projected Administrative Services Only (ASO) and stop-loss insurance premiums.
  - Non-Medical Insurance – based on calendar year 2021 premiums and projected rate changes.
- Remaining recurring (Operating) expenditures (including operating expenses, operating capital outlay, and contracted services for operational support and maintenance) – continue to look for savings and efficiencies.

## II. Introduction

- Contracted Services for District Projects – based on priority project requests, separately justified for funding.
- Cooperative Funding Initiative – based on FY2021-22 funding requests from cooperators, after projects are evaluated by staff, and reviewed and ranked by regional subcommittees of the Governing Board.
- District Grants – based on priority project requests, separately justified for funding.
- Fixed Capital Outlay – based on priority project requests, separately justified for funding.

### **Budget Targets**

- Salaries and benefits not to exceed 50 percent of ad valorem revenue;
- Recurring (Operating) budget (including salaries and benefits) not to exceed 80 percent of ad valorem revenue; and
- Non-Recurring (Project) budget is equal to or exceeds 50 percent of total budget.

Pursuant to section 373.536(5)(c), Florida Statutes (F.S.), the Legislative Budget Commission (LBC) may reject Tentative Budget proposals based on the statutory thresholds described below. The thresholds in this Tentative Budget are presented below for informational purposes.

1. A single purchase of land in excess of \$10 million, except for land exchanges.
  - The District **does not** have any single purchase of land in excess of \$10 million specifically planned for acquisition in the FY2021-22 Tentative Budget. While some properties in the Florida Forever Work Plan could exceed this threshold, acquisition of each property is subject to the market conditions, timing, and negotiations.
2. Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
  - The District **does not** have a cumulative purchase of land in excess of \$50 million in the FY2021-22 Tentative Budget.
3. Any issuance of debt on or after July 1, 2012.
  - The District **does not** have any issuance of debt in the FY2021-22 Tentative Budget.
4. Any program expenditures as described in section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total annual budget.
  - The District's FY2021-22 Tentative Budget for the Outreach and Management and Administration programs **does not** exceed 15 percent of the total budget as illustrated below.
5. Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.
  - The District **does not** have any individual variances in excess of 25 percent from the Preliminary Budget.

Program	FY2021-22 Tentative Budget	Percent of Total Budget
5.0 Outreach	\$2,199,993	1.1%
6.0 Management & Administration	\$12,190,784	6.4%
<b>Total Budget (Programs 1.0 through 6.0)</b>	<b>\$191,224,447</b>	<b>100.0%</b>
<b>Programs 5.0 &amp; 6.0 Combined Total</b>	<b>\$14,390,777</b>	<b>7.5%</b>

## II. Introduction

### F. Budget Development Calendar and Milestones

<b>October 1</b>	District fiscal year (FY) begins
<b>October</b>	Preliminary Budget development begins
<b>October 2</b>	Applications for Cooperative Funding Initiative requests due
<b>October 20</b>	Governing Board approval of Preliminary Budget development process and assumptions
<b>December 14</b>	Draft Preliminary Budget provided to Department of Environmental Protection (DEP) for review
<b>December 15</b>	Governing Board approval of Preliminary Budget for submission to the Florida Legislature by January 15
<b>January 1</b>	Truth in Millage (TRIM) Certification of Compliance or Noncompliance with section 200.065, Florida Statutes (F.S.), due to the Department of Financial Services (373.503(6), F.S.)
<b>January 15</b>	Preliminary Budget due to the Florida Legislature (373.535(1)(a), F.S.)
<b>February</b>	Distribution of Budget Preparation Guidelines and staff training conducted
<b>February 3-11</b>	Preliminary review and rankings of Cooperative Funding requests by four regional subcommittees of Governing Board
<b>March 1</b>	Legislative Preliminary Budget comments due to the District (373.535(2)(b), F.S.)
<b>March 15</b>	District must provide written response to any legislative comments (373.535(2)(b), F.S.)
<b>March – May</b>	District continues evaluation and refinement of the budget
<b>April 7-15</b>	Final review and rankings of Cooperative Funding requests by four regional subcommittees of Governing Board
<b>May 25</b>	Governing Board approval of final ranking and funding of cooperative funding requests for inclusion in the Recommended Annual Service Budget
<b>June 1</b>	Property Appraisers provide estimates of taxable values to the District
<b>June 22</b>	Recommended Annual Service Budget delivered to the Governing Board (373.536(2), F.S.)
<b>July 1</b>	If no action taken by the Florida Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.)
<b>July 1</b>	Property Appraisers provide certificates of taxable values to the District – TRIM (193.023(1) & 200.065(1), F.S.)
<b>July 12</b>	Draft Tentative Budget due to DEP for review

## II. Introduction

<b>July 27</b>	Governing Board adopts the proposed millage rate and approves the August 1 submittal of the Tentative Budget
<b>August 1</b>	Tentative Budget due to the Florida Legislature (373.536(5)(d), F.S.)
<b>August 4</b>	TRIM - DR420 forms submitted to 16 county property appraisers (200.065(2)(b), F.S.)
<b>August (TBD)</b>	Tentative Budget presented to legislative staff
<b>September 5</b>	Comments on Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.)
<b>September 12</b>	Tentative Budget is posted on District's official website (373.536(5)(d), F.S.)
<b>September 14</b>	Public Hearing to adopt the tentative millage rate and budget (Tampa Office) (373.536(3), F.S.)
<b>September 21</b>	Written disapproval of any provision in Tentative Budget due from Executive Office of the Governor and Legislative Budget Commission (373.536(5)(c), F.S.)
<b>September 28</b>	Public hearing to adopt the final millage rate and budget (Tampa Office) (373.536(3), F.S.)
<b>September 30</b>	District fiscal year ends
<b>October 1</b>	District sends copies of resolutions adopting final millage rate and budget to counties served by the District (200.065(4), F.S.)
<b>October 8</b>	District submits Adopted Budget for current fiscal year to the Florida Legislature (373.536(6)(a)1., F.S.)
<b>October 28</b>	District submits TRIM certification package to Department of Revenue (200.068, F.S.)

### III. Budget Highlights

#### A. Current Year Accomplishments and Efficiencies

##### Accomplishment Highlights

Below are highlights of accomplishments this fiscal year-to-date and what is anticipated to occur during the remainder of the fiscal year (FY) 2020-21.

#### 1.0 Water Resource Planning and Monitoring

##### District Water Management Planning

- Completed minimum flow and minimum water levels (MFLs) evaluation/reevaluation and rulemaking for the Peace River (lower segment).
- Completed MFLs evaluation and conducted statement of estimated regulatory cost (SERC) analysis for the Shell Creek (lower segment) estuary.
- Completed MFLs evaluation/reevaluation and rulemaking for the following lakes:
  - Allen
  - Barbara
  - Bird
  - Brant
  - Clear
  - Crystal (Hillsborough County)
  - Cypress
  - Dosson
  - Ellen
  - Fairy
  - Halfmoon
  - Hancock (Pasco County)
  - Hanna
  - Harvey
  - Helen
  - Hobbs
  - Hunter
  - Jackson
  - Juanita
  - Lindsey
  - Merrywater
  - Mountain
  - Neff
  - Parker
  - Pasco (repealed)
  - Saddleback
  - Sapphire
  - Strawberry (North Crystal)
  - Sunset
  - Sunshine
  - Taylor
  - Virginia
  - Wimauma
- Completed MFLs evaluation/reevaluation and rulemaking for the following wetlands:
  - Cross Bar Q-25 (Stop #7) (repealed)
  - Cypress Bridge A (repealed)
- Completed MFLs lake topographic and bathymetric surveys for the following lakes:
  - Angelo
  - Anoka
  - Denton
  - North Lake Wales
  - Tulane
  - Verona
- Completed submerged aquatic vegetation mapping and change analysis for Gum Slough Spring to support MFLs reevaluation.
- Completed data collection to support MFLs development for three upper segments of the Withlacoochee River.
- Completed bathymetric survey to support MFLs development for the lower segment of the Withlacoochee River.
- Conducted peer review of East Central Florida Transient regional groundwater model for the Central Florida Water Initiative (CFWI) and completed final report.
- Completed update of the Charlotte Harbor Surface Water Improvement and Management (SWIM) Plan.
- Migrated models from Interconnected Channel and Pond Routing version 3 software to version 4 for the Double Hammock, Lower Coastal, Duck Lake, Port Richey, and New River watersheds in Pasco County and the Mulberry and Polk City watersheds in Polk County.
- Finalized the SERC for the CFWI rulemaking effort.

### **III. Budget Highlights**

- Completed the following Watershed Management Plans (WMPs):
  - East Lake update – Hillsborough County
  - Frost Proof – City of Frost Proof
  - Hillsborough River/Tampa Bypass Canal (TBC) update – Hillsborough County
  - Jumper Creek – Sumter County
  - Mill Creek – Manatee County
  - Pemberton/Baker Canal update – Hillsborough County
  - Silver Twin update – Hillsborough County
  - Treasure Island – City of Treasure Island
- Hosted virtual public outreach for the floodplain analysis of Mill Creek, Bowlees Creek, Pearce Drain/Gap Creek, Nichols Pond, and Haines City WMPs and for the updated evaluations of Cypress Creek and Sebring WMPs.
- Completed the District's 2020 Regional Water Supply Plan (RWSP) and 2020 CFWI RWSP. Both plans are prepared every five years.
- Completed preliminary design of Polk Regional Water Cooperative (PRWC) Peace Creek Integrated Water Supply Plan.
- Provided updates for use by local governments in updating their Water Supply Facilities Work Plans.

### **Research, Data Collection, Analysis and Monitoring**

- Prepared charter for an updated and more frequent Water Resources Data Collection Assessment to be implemented in FY2021-22.
- Completed statistical analysis of existing long-term Coastal Groundwater Quality Monitoring Network for guidance on reporting methods and optimization of the tools used for data visualization.
- Instrumented 14 monitoring wells associated with the CFWI to support project needs of the District.
- Implemented data query and reporting tools that allow retrieval of metadata attributes and data summaries to provide enhanced availability of hydrologic and water quality data to external users through the District's Environmental Data Portal (EDP).
- Developed new scripts and reports expanding data auditing to improve data quality and ensure completeness of hydrologic metadata available through the EDP.
- Developed, automated, and implemented a new quality control feature to identify and correct problems with rainfall data by comparing radar rainfall data to cumulative gauge data.
- Completed the installation of nine groundwater monitoring wells at sites in Polk County in accordance with the CFWI Data, Monitoring, and Investigations Team (DMIT) Hydrogeologic Annual Work Plan:
  - Four surficial aquifer wells
  - Two Upper Floridan aquifer wells
  - Two Lower Floridan I aquifer wells
  - One Lower Floridan II aquifer well
- Completed installation of seven surficial groundwater monitoring wells in Polk County ahead of schedule for the CFWI DMIT Hydrogeologic Annual Work Plan.
- Completed final reports entitled "Hydrogeology, Water Quality, and Well Construction at the ROMP 38 - Parrish Well Site in Manatee County, Florida" and "Hydrogeology, Water Quality, and Well Construction at the ROMP 27 - Scarborough Well Site in Sumter County, Florida".
- Developed standard hydrogeologic naming conventions and aquifer system interpretations in coordination with stakeholders from St. Johns River and South Florida water management districts to improve groundwater modeling results in the CFWI region.
- Implemented restructured model layering in conjunction with St. Johns River Water Management District to match existing aquifer system mapping for the middle confining units between the water management districts.
- Provided technical and data management support for the Piney Point Incident Response effort including regional hydrogeologic information, background of vulnerable water bodies including borrow pits, water level and water quality data, and nearby well construction information.



### **III. Budget Highlights**

- Implemented a new Suspect Wells Assessment Team to investigate and resolve technical issues related to suspect data or well construction, reported to or discovered by staff, as part of the Well Repair and Maintenance Program that includes 1,600 groundwater monitoring wells used in the District's various monitoring well networks.
- Completed the Geohydrologic Data Section Work Plan update for FY2022-2025 which identifies future exploratory coring, testing, and monitor well construction sites.
- Completed redesign of the Data Collection Bureau's intranet web pages to provide immediate access to data collection activities, reports, and databases from centralized locations as an internal resource.
- Completed updates to the Geohydrologic Data Map Viewer with direct links to additional information on the District's new database management software, including water level and water quality data, geophysical logging data, and station characteristics, as well as additional filtering capabilities and drawing tools.
- Completed bathymetric survey and conducted stakeholder meetings to support the third five-year assessment of the Lower Hillsborough River Recovery Strategy.
- Completed the biennial aerial seagrass mapping project covering over 3,800 square miles along the District's Springs Coast and Suncoast estuaries.
- Completed the biennial submerged aquatic vegetation mapping for the five first-magnitude spring systems.
- Completed Crystal River/Kings Bay shoreline mapping.
- Completed Northern Tampa Bay Recovery assessment.
- Completed Phase 1 of Southern Water Use Caution Area Most Impacted Area Saltwater Intrusion Model.
- Completed Phase 1 of Districtwide Regulation Model 3 and 4 steady state transient calibrations using current available data.
- Implemented a replacement Wetlands Assessment Program (WAP) module for management of biological/ecological data in the modernized Resource Data system.
- Completed wetland assessments and soil surveys for wetlands within the CFWI.
- Provided WAP training for 70 people and completed assessments for 148 wetlands.
- Completed assessment of the utility of existing and freely-available actual evapotranspiration products for the Florida Environment Study.
- Completed Five-Year Wetland Health Assessment in Northern Tampa Bay.
- Completed assessment of the Dover/Plant City Water Use Caution Area and Recovery Strategy and initiated implementation of recommendations.
- Completed Ridge Lakes Recovery Model for lakes Eagle and McLeod and initiated model for Lake Starr.
- Completed Districtwide 2020 Land Use Land Cover mapping project within 12 months after completion of the Districtwide orthophoto project, allowing for the most current data to be incorporated into various District modeling efforts including the flood mapping updates for the Watershed Management Program.
- Developed automated processes to apply quarterly updates for the District's navigation geographic information system without delay to ensure staff have the most current information when traveling.
- Completed the Evaluation of Water Use and Water Quality Effects of Amending Soils and Lawns with the University of Florida Institute of Food and Agricultural Sciences in the Northern Planning Region to gain a better understanding of lawn compost applications related to water quality and consumption variations.

### **III. Budget Highlights**

#### **2.0 Land Acquisition, Restoration and Public Works**

##### **Land Acquisition**

- Completed biennial assessment of lands for the purpose of identifying surplus holdings. Completed purchase of a conservation easement on Rocking Seven Ranch for approximately \$2.5 million.
- Completed sale of the following surplus properties:
  - Old Florida Plantation portion declared surplus for approximately \$12.6 million.
  - CC-1 for approximately \$2.6 million.
  - LP-1 for approximately \$1.5 million.
  - GUM-1 for approximately \$638,000.

##### **Water Source Development**

- Plugged 200 flowing and/or abandoned artesian wells through the Quality of Water Improvement Program.
- Received Governing Board approval for seven projects through the Facilitating Agricultural Resource Management Systems (FARMS) program and 48 mini-FARMS projects.
- Completed nine cooperatively-funded reclaimed water projects that will provide access to an additional 5.3 million gallons per day (mgd) of reclaimed water, resulting in 13.4 million gallons of storage and 3.4 mgd of water resource benefits.
- Continued the Water Incentives Supporting Efficiency program for its third year and achieved an additional estimated water consumption savings of 84,740 gallons per day.
- Performed four leak detection surveys with select utilities that have high water loss.
- Completed construction of one Lower Floridan Aquifer multizone monitoring well at the Lake Wales site.
- Completed two Floridan aquifer monitoring wells constant rate performance tests at the Lake Wales site.
- Completed preliminary design and third-party review of the 12.5 mgd PRWC Southeast Wellfield facility.
- Completed the PRWC Peace River/Land Use Transitions third-party review of project feasibility assessment.
- Completed preliminary design and third-party review of the 15 mgd PRWC West Polk Wellfield facility.
- Completed construction of diversion infrastructure, reevaluated water quality treatment train, and completed sodium bisulfite pilot testing at Flatford Swamp.
- Completed third-party review of Southern Hillsborough County Booster Pump Station with Tampa Bay Water (TBW).
- Completed Peace River Manasota Regional Water Supply Authority Regional Integrated Loop System Phase 3B.
- Developed new toilet rebate inspection requirements, which are expected to lower overhead costs associated with these projects beginning in FY2021-22.
- Completed the preliminary design and third-party review of the 60 million gallons per year Venice Reclaimed Water Aquifer Storage and Recovery project.
- Completed the preliminary design and third-party review of the 5 mgd Bradenton Aquifer Protection Recharge Well project.

##### **Surface Water Projects**

- Completed feasibility studies on the following water quality improvement and restoration projects:
  - City of Venice Stormwater Outfall Monitoring
  - Downs' Water Control Structure
  - Red Fish Hole Restoration
  - Saddle Creek Audubon Tract Restoration

### **III. Budget Highlights**

- Completed design, engineering, and permitting on the following water quality improvement and restoration projects:
  - Boyd Hill Nature Preserve Restoration
  - Cape Haze Ecosystem Restoration
  - Dona Bay Surface Water Storage Facility
  - Weedon Island Tidal Marsh
  - Weeki Wachee Springshed Nitrogen Removal Stormwater Retrofits
- Completed construction on the following water quality improvement and restoration projects:
  - Druid Road Stormwater Improvement Area
  - Hunter Springs Stormwater Modification
  - Lake Gwyn East Surface Water Restoration
  - Lake Hunter Best Management Practices (BMPs)
  - Lemon Bay Habitat Restoration
  - Palm River Restoration – Phase II East McKay Bay
  - Roosevelt Stormwater Retrofit
  - South Lake Conine Watershed Restoration
- Completed the Crescent Lake Feasibility Study for flood protection implementation.
- Completed construction on the following flood protection projects:
  - 43<sup>rd</sup> Street Outfall Stormwater Improvements
  - Beach Street Stormwater System Improvements
  - Dale Mabry Trunkline – Upper Peninsula Watershed Drainage Improvements
  - Forest Hills West
  - Town 'N Country/Hillsborough Avenue Regional Drainage Improvements
- Completed condition assessments of 82 completed restoration projects in and around the Tampa Bay watershed.
- Completed third-party review of the 30 percent design submittals for Cambridge Greens, Old Homosassa East, and Old Homosassa West septic to sewer projects in Citrus County.

### **3.0 Operation and Maintenance of Works and Lands**

#### **Land Management**

- Managed and maintained the natural resources on 265,000 acres of District conservation lands, 108,000 acres of District conservation easements, and another 80,000 acres through agreements with other entities.
- Conducted prescribed burns on over 25,000 acres of District conservation lands, promoting the health of the forest and wetland systems while reducing the threat of wildfires.
- Removed over 1,300 feral hogs from District conservation lands, dam embankments, and restoration projects to manage the feral hog population and minimize the impacts caused by this species.
- Provided hunting opportunities on lands not included in the wildlife management area for:
  - 12 feral hog hunts
  - Eight Florida Fish and Wildlife Conservation Commission youth hunts
  - Six Operation Outdoor Freedom hunts
  - Six American Disability Adventure hunts
- Conducted restoration on the imperiled sandhill natural community on Green Swamp West, Halpata, and Rainbow River tracts.
- Completed bridge inspections on conservation lands to comply with federal regulation inspection criteria.
- Conducted a pilot project to determine if a drone can efficiently and effectively locate Old World Climbing Fern infestations on District conservation lands.
- Evaluated and treated more than 47,000 acres for invasive plant species to protect and preserve native plant communities, fish and wildlife habitat, and natural ecosystem functions on District conservation lands.

### **III. Budget Highlights**

#### **Works**

- Completed Lower Hillsborough Flood Detention Area and Inglis Dam Emergency Action Plans.
- Completed cell controls and power updates at Lake Hancock.
- Completed removal of sirens at Medard Reservoir.
- Completed monitor well, piezometer, and toe-drain maintenance, including flushing and video monitoring, for Inglis Dam and Medard Reservoir.
- Completed the following projects on District-owned flood control and water conservation structures:
  - Channel A and G gate removal
  - Lake Pretty gate replacement
  - Medard downstream conveyance repairs
  - S-159 Upper and Middle spillway rehabilitation
  - S-353 spillway rehabilitation design
  - Gate 1 refurbishment at S-162 on the Tampa Bypass Canal

#### **Facilities**

##### ***Brooksville***

- Reconfigured interior walls for efficient use of office space for Structures Operations staff.

##### ***Tampa***

- Replaced audio/visual controls with updated technology in Governing Board room.
- Renovated Building 6 to provide a new conference room.

#### **Invasive Plant Control**

- Maintained acceptable levels of invasive and other noxious aquatic plant species on 12 lakes and reservoirs totaling 5,376 acres and 251 miles of rivers and canals to protect water quality, fish and wildlife habitat, navigation, recreation, and water conveyance capacity.
- Implemented new Computerized Maintenance Management System to increase efficiency within the Vegetation Management section by centralizing information, standardizing work orders, tracking project costs, and producing reports and metrics.

#### **Fleet Services**

- Designed and implemented an application for staff vehicle audits.

### **4.0 Regulation**

#### **Consumptive Use Permitting (CUP)**

- For the period of October 1, 2020 through May 15, 2021:
  - Issued 449 CUPs.
  - Opened 903 CUP-related compliance files and closed 756 CUP-related compliance files.
  - Granted/denied/resolved 12 petitions for variance from the District's year-round water conservation measures (non-drought lawn watering restrictions).
- Major CUPs issued October 1, 2020 through May 15, 2021 include:
  - Bay Laurel Center Public Water Supply System
  - City of Davenport
  - City of Zephyrhills
  - Gibson Place Utility
  - Master Pasco County

### **III. Budget Highlights**

#### **Water Well Construction Permitting (WCP) and Contractor Licensing**

- For the period of October 1, 2020 through May 15, 2021:
  - 4,713 WCPs issued by the District and 2,921 issued by delegated counties (Manatee, Sarasota and the portion of Marion within the District).
  - Conducted 81 well inspections.
  - Issued 8 new and 22 renewal water well contractor licenses.

#### **Environmental Resource and Surface Water Permitting (ERP)**

- For the period of October 1, 2020 through May 15, 2021:
  - Issued 1,288 ERPs and 56 Formal Determinations of Wetlands.
  - Responded to 276 requests for exemption.
  - Opened 2,031 ERP-related compliance files and closed 2,103 ERP-related compliance files.
  - Authorized 11 Agricultural Groundwater and Surface Water Management program exemptions to assist farmers in their agricultural activities.
  - Six Efficient Transportation Decision Making program screenings were reviewed to assist the Florida Department of Transportation in determining the potential impacts of transportation projects during the planning phase.
  - Conducted 576 pre-application meetings with applicants and their consultants to help improve the quality of ERP applications.
- Major ERPs issued October 1, 2020 through May 15, 2021 include:
  - Mitigation Banks
    - Big Bullfrog Creek Mitigation Bank
    - Crooked River Mitigation Bank - Phase 2
    - Missing Link Mitigation Bank
  - Individual and Conceptual Permits
    - IA Manatee Mass Grading
    - Lakeland Central Park - Phase 1
    - Pride – Lake & Sumter Preliminary Development Plan
    - VOSO – Phase 11A Stormwater Earthworks
    - Wellen Park Village J Mass Grading Improvements

#### **Regulatory Support**

- For the period of October 1, 2020 through May 15, 2021, completed 7,838 field inspections consisting of permit and non-permit related projects including citizen complaints, construction inspections, as-built inspections, self-certification inspections, water use permit inspections, and well construction inspections.
- Implemented a redesigned ERP review process to provide a more intuitive, user-friendly ePermitting system.

### **5.0 Outreach**

#### **Water Resource Education**

- Coordinated with the Department of Environmental Protection and Potable Reuse Commission to develop the first year of the Statewide Potable Reuse Outreach Program to educate targeted stakeholders and the public about the need for and safety of potable reuse in Florida.
- Developed and implemented the Weeki Wachee River Recreation Education campaign to educate targeted audiences about the recreational BMPs that will help protect the Weeki Wachee River and reduce ecological impacts.
- Implemented the second year of the Conservation Education Program to support the four selected utilities' efforts in educating residents to take specific actions that reduce per capita water use.

### **III. Budget Highlights**

#### **Public Information**

- Developed a comprehensive Districtwide Water Conservation Report using FY2019-20 data.
- Created branding and communications to educate District employees and the public about the District's 60th Anniversary, as well as its history and mission.

#### **6.0 Management and Administration**

##### **Administrative and Operations Support**

- Created a supplier brochure to inform business community about how to do business with the District.
- Scanned and validated 386 boxes of permitting records, focusing on production quality in order to destroy the paper copy records currently being stored.
- Validated 1,087,338 small format and 26,580 large format land acquisition image/metadata records scanned by a vendor prior to disposing of the paper record.
- Completed the migration of environmental resource permitting, water use permitting, well construction, and compliance tracking documents in relation to the modernization of the ePermitting system.
- Completed validation of and processed for destruction 626 boxes of ERP records previously scanned. This project started in 2018.
- Developed and implemented a process to validate previously scanned lab boxes.
- Upgraded existing network file share storage environment and system back-up repository for improved performance and resiliency capabilities for unstructured data.
- Migrated existing on-premises archive data to cloud repository for improved data resiliency and protection.
- Implemented Internal Border Gateway Protocol (iBGP) on internal network to enhance dynamic routing capabilities for resiliency.
- Completed a security assessment of the Microsoft Active Directory services to ensure the District is following best practices for authentication, identity management, least privileges, and access control to various technological resources through the District's technology environments.
- Updated existing Enterprise Continuity of Operations Plan and submitted to Florida Department of Emergency Management for approval.
- Implemented replacement Information Technology Service Desk software that is more user-friendly and provides greater functionality.
- Implemented new standard on reporting of leases as per Governmental Accounting Standard Number 87 one year prior to the requirement to facilitate the State of Florida's financial reporting.
- Implemented Business Amazon account for all District employees for improved tracking and recording of purchases.
- Changed the purchase order modification process to ensure all approvals per the District's signature authority are recorded within the financial system.
- Conducted successful disaster recovery exercise for the Supervisory Control and Data Acquisition (SCADA) & LoggerNet systems.
- Completed the following phases of the modernization of the ePermitting system:
  - ERP application submittals, reviews, and workflow.
  - ERP eCompliance submittals.
  - Time clocks.
- Developed a new data integration service for validating motor vehicle licensing data for risk management.
- Developed and implemented a new web interface for the annual Cooperative Funding Initiative submission process that provides improved reporting capabilities.
- Implemented Microsoft Power Platform to enable rapid deployment of applications, reduced overall turnaround time, and reduced staff resources required to fulfill requests for specific IT solutions.



### **III. Budget Highlights**

#### **Efficiency Highlights**

The District is continually undertaking numerous actions and initiatives throughout its programmatic areas to achieve cost savings while maintaining or expanding services. These efforts for FY2020-21 include cost reductions, revenue generation, and/or improved staff productivity as follows:

#### **1.0 Water Resource Planning and Monitoring**

##### **District Water Management Planning**

- Conducted Shell Creek SERC analysis in-house for an estimated cost savings of \$65,000.
- Conducted public outreach for the floodplain analysis and watershed evaluation phases of the Watershed Management Program virtually instead of in-person to reduce costs associated with printed materials, law enforcement, and staff travel time. The estimated savings per public outreach is \$350; for a total cost savings of \$1,750 for five virtual public outreaches.
- Completed upgrades to the mobile-based wetland assessment data collection procedure to incorporate feedback from consultants and automated photo labeling and uploads for an estimated annual time savings of 15 hours over manual labeling and uploads.
- Expanded and modified an electronic field data collection system for use in collecting CFWI wetland data. Estimated annual time savings is 50 hours and could increase as additional improvements are implemented.

##### **Research, Data Collection, Analysis and Monitoring**

- Provided functionality to allow other water management districts, the U.S. Army Corps of Engineers (USACE), Lake Atlas, TBW, and other entities and consultants to obtain groundwater and surface water level data from the District's data systems directly, without the need to develop and maintain custom data retrieval scripts and file transfer protocols. This will result in an estimated annual time savings of 36 hours to manage these regular data transfers.
- Developed a new daily hydrologic conditions report in a more supportable programming language, resulting in an annual time savings of approximately 48 hours.
- Completed power upgrades at all near real-time surface water and groundwater data collection sites, reducing the likelihood of equipment failure, data gaps, excess workorders and repairs, and maintenance costs over time. This will result in an estimated annual cost savings of \$4,500 in materials and time savings of 150 hours, as well as improve data availability during and following storm events.
- Consolidated the data source for all map viewers and dashboards to be the same. This will ensure more consistent data availability and eliminate errors for staff to troubleshoot when datalogger programs change, which will result in an estimated annual time savings of 24 hours.
- Developed and implemented new Station ID request system to capture all required information up front, streamline with the District's EDP, and provide workflow tracking. This will result in an estimated annual time savings of 32 hours.
- Implemented a fully automated fluoride instrument, providing a 50 percent reduction in bench time over the previous manual analytical process.
- Installed in-place pumps in-house at six water quality monitoring wells at an estimated cost savings of \$3,000 compared to hiring a contractor.

#### **3.0 Operation and Maintenance of Works and Lands**

##### **Land Management**

- Leveraged \$21,000 of Prescribed Fire Enhancement Program funds from the Florida Forest Service to conduct hazard fuel reduction on the Green Swamp Hampton tract.
- Realized \$250,000 in renewable resource-based revenues from District conservation lands.

### **III. Budget Highlights**

#### **Works**

- Upgraded SCADA software to the current version available from the vendor. The removal of custom code from the software will result in an estimated annual cost savings of \$15,600 in support and maintenance requirements.

#### **Facilities**

##### ***Brooksville***

- Replaced air handling units in Building 4 with newer high efficiency technology units for an estimated annual savings on energy consumption of 10 to 12 percent.
- Replaced the car wash equipment with the latest technology for an estimated annual savings on both energy and water consumption of five percent.

##### ***Sarasota***

- The following are expected to result in an estimated annual savings on energy consumption of 10 to 12 percent:
  - Installed a new insulated roofing system with reflective surface reducing heat gain.
  - Replaced eight roof top air conditioning units with higher efficiency units having a minimum Seasonal Energy Efficiency Ratio rating of 15.
  - Replaced all windows with insulated, impact rated, low emissivity glazing units that reduce heat transfer through glass.

### **6.0 Management and Administration**

#### **Administrative and Operations Support**

- Converted wide-area network to a new vendor, which will result in an estimated annual cost savings of \$68,570 along with increased network speed.
- Moved Oracle database support to third party, which will result in an estimated annual cost savings of \$180,000.
- Completed the conversion of 18 video teleconference rooms from technology that was nearing end of life to newer technology that simplifies the room usage and supports Microsoft Teams software. The cost of converting the conference rooms to newer technology provided a one-time savings of approximately \$100,000 compared to replacing it with similar technology.
- Created and implemented a new procedure of processing check request payments, which will reduce the number of steps in the process by 69 percent and the time to complete the task by 99 percent. This will result in an estimated annual time savings of 145 hours.
- Implemented the new Florida Administrative Code and Florida Administrative Register Rule 69I-73 on fixed assets, increasing the threshold on reporting fixed assets from \$1,000 to \$5,000. This will reduce the number of tracked assets by approximately 36 percent as well as the time spent on tracking future assets.
- Reduced the number of steps related to processing and retaining procurement card transactions by 65 percent, resulting in an estimated annual time savings of 201 hours.
- Updated Print Shop equipment with special trimmers and a wide-format scanner that will allow for many of the educational materials to be completed in-house.

### III. Budget Highlights

#### B. Goals, Objectives and Priorities

Chapter 373, Florida Statutes (F.S.) authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District has developed and the Governing Board has approved the 2021-2025 Strategic Plan, updated February 2021, which is available online at [www.WaterMatters.org](http://www.WaterMatters.org). The Strategic Plan reflects the District's commitment to meeting the four core mission areas outlined below.

Area of Responsibility (AOR)	Strategic Plan Goal
Water Supply	Ensure an adequate supply of water to provide for all existing and future reasonable and beneficial uses while protecting and maintaining water resources and related natural systems.
Water Quality	Protect and improve water quality to sustain the water resources, environment, economy, and quality of life.
Flood Protection and Floodplain Management	Minimize flood damage to protect people, property, infrastructure, and investment.
Natural Systems	Preserve, protect, and restore natural systems to support their natural hydrologic and ecologic functions.

The AOR allocations by Program are identified in *IV.C. Program Allocations by Area of Responsibility* along with associated activities.

#### **Water Supply**

**\$41,852,128**

**Regional Water Supply Planning** – Identify, communicate, and promote consensus on the strategies and resources necessary to meet future reasonable and beneficial water supply needs.

The District is providing cost-share funding for water supply planning in the Tentative Budget, as well as collaboration efforts with the St. Johns River and South Florida water management districts, Department of Environmental Protection (DEP), Department of Agriculture and Consumer Services, and public supply utilities within the Central Florida Water Initiative (CFWI) boundaries. The District included \$287,273 in the Tentative Budget to continue this effort, comparably benefitting water supply and natural systems. Data collection activities that aid in the evaluation of future water supply needs throughout the District, with a primary focus in the CFWI area, are provided with \$3.9 million in the budget for the Aquifer Exploration and Monitor Well Drilling program, which also includes real estate services and land survey costs for well site acquisition.

**Alternative Water Supplies (AWS)** – Increase development of alternative sources of water to ensure groundwater and surface water sustainability.

The District offers funding incentives for the development of AWS to reduce competition for limited supplies of fresh groundwater. Through its Cooperative Funding Initiative (CFI), the District leverages other local and regional funding by offering matching funds, generally up to 50 percent of the cost of AWS projects. The Tentative Budget consists of \$19.1 million for AWS, of which \$15.3 million in water supply benefits is for water source development including surface water reservoirs and treatment plants, regional interconnections, brackish groundwater, and aquifer recharge systems. Reclaimed

### III. Budget Highlights

water, an AWS, and conservation also help ensure groundwater and surface water sustainability and are covered separately below.

**Reclaimed Water** – Maximize beneficial use of reclaimed water to offset potable water supplies and restore water levels and natural systems.

Reclaimed water is wastewater that has received at least secondary treatment and disinfection and is used for a beneficial purpose such as irrigation, manufacturing processes, or power generation. By offsetting demand for groundwater and surface water, this AWS source reduces stress on environmental systems, provides economic benefits by delaying costly water system expansions, and reduces the need to discharge wastewater effluent to surface waters. The budget includes \$2.8 million for cooperatively-funded reclaimed water projects which will contribute toward the Governing Board priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040. These cooperative efforts include construction of a reclaimed water irrigation system to supply 1.57 million gallons per day (mgd) to approximately 2,400 residences and a golf course in the Southern Water Use Caution Area (SWUCA), and another two transmission mains that will supply a total of 1.1 mgd of reclaimed water for irrigation to approximately 1,865 residences and two golf courses in the CFWI area that will reduce groundwater reliance in the SWUCA as well.

**Conservation** – Enhance efficiencies in all water-use sectors to ensure beneficial use.

The District's water conservation program has many facets. Approximately \$1 million is included in the budget for cooperatively-funded or District-initiated water conservation projects and grants involving activities throughout the District. Much of the Tentative Budget for water resource education is directed at water conservation education programs or projects with a conservation component (\$374,559). The District also implements regulatory requirements and incentives to achieve water conservation through its Consumptive Use Permitting (CUP) program, representing \$1.8 million of the \$4.1 million in the budget.

**Facilitating Agricultural Resource Management Systems (FARMS)** – A cooperative public-private cost-share reimbursement program to implement agricultural best management practices (BMPs).

The FARMS program serves the entire District and focuses on Upper Floridan aquifer withdrawal savings and water quality, and natural systems improvements in targeted Water Use Caution Areas and priority watersheds by working with producers to implement BMPs to reduce groundwater use and nutrient loading in springsheds. FARMS projects include both reclaimed water and conservation components representing \$5.6 million of the \$7.1 million in the Tentative Budget. Since inception of the program in 2003, 199 projects are operational with actual groundwater offset totaling 26.1 mgd.

#### **Water Quality**

**\$22,589,750**

**Assessment and Planning** – Collect and analyze data to determine local and regional water quality status and trends to support resource management decisions and restoration initiatives.

The District collects and analyzes water quality data through several monitoring networks and program specific efforts. Major long-term water quality monitoring network efforts include coastal/inland groundwater (\$286,107), springs (\$193,745), rivers/streams and associated biological surveys (\$131,662), Upper Floridan aquifer/springs recharge basins (\$74,559), and lakes (\$36,171). While these monitoring networks support the improvement of water quality, they also provide similar benefits in protecting natural systems.

Data is also collected for the District's 12 Surface Water Improvement and Management (SWIM) priority water bodies. The District prepares plans for the protection and restoration of these SWIM water

### III. Budget Highlights

bodies (\$739,533) and provides support for the Coastal and Heartland, Sarasota Bay, and Tampa Bay estuary programs (\$486,346). Although these activities primarily provide a water quality benefit, there are natural systems components as well.

**Maintenance and Improvement** – Develop and implement programs, projects, and regulations to maintain and improve water quality.

The Tentative Budget includes \$3.5 million for cooperatively-funded and District-initiated stormwater water quality improvement projects, of which \$2.6 million is to the direct benefit of water quality. Some surface water restoration projects provide water quality benefits along with habitat improvement as described below in *Natural Systems* under “Conservation and Restoration”. Projects of this nature are implemented through the SWIM, CFI, and land management programs and account for \$282,995 in water quality benefits of the \$2.7 million in the Tentative Budget for surface water restoration.

There are over 200 documented springs within the District. Committed to the State’s initiative to protect the health of our unique springs resources, the District plans and implements projects to take an ecosystem-level approach to springs management with emphasis on its five first-magnitude spring systems: Rainbow, Crystal River/Kings Bay, Homosassa, Chassahowitzka, and Weeki Wachee. In the Tentative Budget is \$2.9 million in support of springs initiatives, of which \$751,796 is benefitting water quality. Efforts such as shoreline restoration, wetland treatment, beneficial reclaimed water reuse, and septic to sewer conversions (\$497,613) all serve to reduce pollutant loading into these aquatic systems.

The FARMS program targets agricultural water conservation and AWS use (see *Water Supply* above) but also provides water quality benefits (\$1.5 million of the \$7.1 million in the Tentative Budget) through improved surface water and groundwater management, particularly in targeted areas such as the Shell, Prairie, and Joshua Creek watersheds. One sector of the program focuses on rehabilitation (back-plugging) of wells to minimize the impact of highly mineralized groundwater (\$33,486). A related effort, the Quality of Water Improvement Program, provides cost-share reimbursement to landowners for the plugging of abandoned wells to reduce inter-aquifer exchange of poor water quality and potential surface water contamination (\$750,935). In addition, the District’s regulatory activities include water quality benefits to protect the region’s water resources (\$4.4 million).

#### **Flood Protection and Floodplain Management**

**\$43,293,281**

**Floodplain Management** – Collect and analyze data to determine local and regional floodplain information, and flood protection status and trends to support floodplain management decisions and initiatives.

The District’s Watershed Management Program is primarily a cooperative effort with local governments to develop a technical understanding of the hydrology of watersheds. The Tentative Budget includes \$8 million in cooperatively-funded and District-initiated projects supporting floodplain management for the modeling and planning phase of the program. Among other benefits, the watershed plans contribute to the development of stormwater models and floodplain information that local city and county governments can use to develop more accurate digital flood hazard maps in cooperation with the Federal Emergency Management Agency. Funding is also included in the budget for continuation of a project to capture orthoimagery concurrently with the Statewide/Peninsular Light Detection And Ranging (LiDAR) program (\$328,796). This effort provides high-quality data to be used in support of the District’s Watershed Management Program, as well as its Environmental Resource Permitting (ERP) program and minimum flow and minimum water level (MFL) determinations.

**Maintenance and Improvement** – Develop and implement programs, projects, and regulations to maintain and improve flood protection, and operate District flood control and water conservation structures to minimize flood damage while preserving the water resource.

### III. Budget Highlights

The implementation phase of the Watershed Management Program involves construction of preventive and remedial projects and BMPs to address potential and existing flooding problems. The Tentative Budget includes \$18.1 million for cooperatively-funded and District-initiated projects addressing flood protection BMPs. In addition, the District regulates surface water management and floodplain encroachment to minimize flooding impacts from land development through its ERP program, representing \$2.7 million of the \$8 million in the Tentative Budget.

The District maintains and operates 86 water control structures and 63 miles of canals to manage water levels and reduce the risk of flooding. All mission critical water control structures are instrumented for remote control to provide cost-efficient operation and improved response time during weather events. Some structures are also equipped with digital video monitoring systems for improved security, safety, and reliability of operations. The Tentative Budget includes \$10.3 million for the operation, maintenance, and improvement of these water management facilities to ensure optimal condition during a major weather event. Also included is \$2.1 million for the management, maintenance, and improvement of District canals, dam embankments, and culverts; as well as \$149,246 for the management of nuisance aquatic vegetation at these facilities and infrastructure, which can exacerbate flooding if not controlled.

**Emergency Flood Response** – Provide effective and efficient assistance to state and local governments and the public to minimize flood damage during and after major storm events, including operation of District flood control and water conservation structures.

Through its emergency flood response initiative, the District prepares for, responds to, recovers from, and mitigates the impacts of critical flooding incidents. To ensure adequate preparation, the District has developed an emergency operations program and maintains a Comprehensive Emergency Management Plan, which provides guidelines for pre-incident preparation, post-incident response and recovery, deployment, and annual exercises. The District's Emergency Operations Center (EOC) and Emergency Operations Organization are critical to incident response. The Tentative Budget includes \$192,940 for the support of the District's EOC. In the event of a disaster, or of an emergency arising to prevent or avert the same, the District's Governing Board is authorized under section 373.536(4)(d), F.S., to expend available funds not included in the budget for such purposes. The Governing Board would then notify the Executive Office of the Governor and the Legislative Budget Commission as soon as practical but within 30 days of the Governing Board's action.

#### **Natural Systems**

**\$71,298,504**

**Minimum Flows and Minimum Water Levels (MFLs) Establishment and Monitoring** – Establish and monitor MFLs, and, where necessary, develop and implement recovery/prevention strategies to recover water bodies and prevent significant harm.

The Tentative Budget includes \$2.8 million to support the establishment and evaluation of MFLs, including monitoring, mapping, research, hydrologic and biologic analysis, and peer review. Each year the District updates its priority list and schedule for MFLs and submits the list to the DEP for approval. Several of the District's established MFLs are not currently being met; and, in accordance with Section 373.042, F.S., the District has implemented recovery strategies to return these water bodies to an acceptable hydrologic condition. There is \$1.4 million in the budget for MFL recovery activities, which are also supported by conservation, AWS, indirect data collection, development of groundwater models, watershed management planning, and research. The District's CUP program contributes to MFL recovery with \$1.2 million of the \$4.1 million in the budget benefitting natural systems, by ensuring that authorized water withdrawals do not exceed the criteria established in Rules 40D-8 and 40D-80, Florida Administrative Code for water bodies with adopted MFLs.



### **III. Budget Highlights**

**Conservation and Restoration** – Restoration and management of natural ecosystems for the benefit of water and water-related resources.

The District develops information through various data collection efforts, including surface water flows and levels (\$3.4 million), seagrass and submerged aquatic vegetation mapping (\$635,310), and wetlands monitoring (\$202,473). While these efforts primarily assist in protecting natural systems, they also provide secondary benefits in other areas of responsibility. Aerial orthoimagery is managed as part of the District's geographic information system which includes a broad assemblage of other geographic data that are used for District purposes and made available to other government agencies and the public. The Tentative Budget includes \$1 million for the ongoing management of these spatial data.

The District manages over 453,000 acres of conservation lands for the statutorily-mandated purposes of protecting and restoring their natural condition and where appropriate, providing for compatible recreational uses for the public. Of this total acreage, more than 109,000 acres are easements. In the Tentative Budget, \$5.4 million is for the District's land management program. This includes activities such as prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control on these properties along with upland restoration where natural conditions have been impacted by historic uses. These restoration efforts maximize the conservation benefit of these upland ecosystems.

Surface water restoration benefiting natural systems is achieved primarily through the SWIM, springs initiative, CFI, and land management programs (\$2.3 million of the \$2.7 million in the Tentative Budget). Natural systems restoration also occurs through District mitigation and ongoing maintenance and monitoring for the Florida Department of Transportation (\$699,710) to offset the adverse wetland impacts of transportation projects. The ERP program ensures that the natural functions of wetlands are protected from the impacts of land development (\$2.7 million of the \$8 million in the Tentative Budget).

#### **Mission Support**

**\$12,190,784**

Mission Support, also known as Management and Administration, trains and equips District employees to achieve the District's strategic initiatives in a cost-efficient and effective manner. These strategies ensure District operations remain strategically aligned and fiscally responsible. Mission Support (\$9.1 million) includes Executive, General Counsel, Inspector General, Finance, Risk Management, Document Services, Procurement, Human Resources, and Information Technology. In addition, the District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Tentative Budget includes \$3.1 million for these commissions which are set by Florida Statutes and are non-negotiable.

### **III. Budget Highlights**

#### **C. Budget Summary**

##### **1. Overview**

##### **a. Budget Overview**

The fiscal year (FY) 2021-22 Tentative Budget demonstrates the District's commitment to protecting and restoring Florida's water resources while meeting Governing Board priorities, legislative directives, and the District's Five-Year Strategic Plan; and ensuring its core mission is achieved. The budget also furthers the Governor's priorities for Florida's environment and the Legislature's support of those priorities, including projects to restore springs, reduce pollution, and develop alternative water supplies (AWS). The FY2021-22 Tentative Budget is \$191,224,447, compared to \$199,694,869 for FY2020-21. This is a decrease of \$8,470,422 or 4.2 percent.

The Tentative Budget meets the following goals established by the District's Governing Board:

- Project expenditures equal to or exceeds 50 percent of budget – 56 percent achieved.
- Operating expenditures do not exceed 80 percent of ad valorem revenue – 70 percent achieved.
- Salaries and benefits do not exceed 50 percent of ad valorem revenue – 47 percent achieved.

The operating or recurring portion of the FY2021-22 budget is \$83,479,485, compared to \$80,066,892 for FY2020-21. This is an increase of \$3,412,593 or 4.3 percent. In the Tentative Budget, there are no proposed merit increases and no increase in Full-Time Equivalent (FTE) positions. Holding the operating expenditures at 70 percent of ad valorem revenue provides the District with the funding capacity to sustain a significant investment in Cooperative Funding Initiative (CFI) and other cooperative programs where the dollars are leveraged to maximize environmental benefits.

The projects or non-recurring portion of the FY2021-22 budget is \$107,744,962, compared to \$119,627,977 for FY2020-21. This is a decrease of \$11,883,015 or 9.9 percent. Interagency expenditures, comprised of CFI projects and District grants, account for \$56,639,277. This includes a total of \$2,242,300 in local and state revenue for projects where the District is serving as the lead party. The District's funds leveraged with its partners will result in a total regional investment of more than \$108 million in FY2021-22 for sustainable AWS development, water quality improvements, and other water resource management projects.

In addition, the District plans to outsource \$27,414,063 (14.3 percent of the total budget) in FY2021-22. This direct outsourcing combined with its CFI projects and District grants, which are substantially outsourced by the public and private partners, accounts for \$84,053,340 or 44 percent of the Tentative Budget.

The FY2021-22 Tentative Budget includes ad valorem revenue of \$118,796,620, an increase of \$2,839,256 from \$115,957,364 for FY2020-21. This is based on a rolled-back millage rate of 0.2535 accounting for the 2.70 percent increase from new unit construction based on the July 1 certifications of taxable property value by the 16 county property appraisers.

In accordance with 373.536(5), Florida Statutes, the District is submitting this FY2021-22 Tentative Budget for legislative review on August 1, 2021. The table on the following page provides a summary of the source and use of funds, fund balance, and workforce; and includes a comparison of the FY2020-21 Current Amended Budget to the FY2021-22 Tentative Budget.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE**

Fiscal Years 2020-21 and 2021-22

**TENTATIVE BUDGET - Fiscal Year 2021-22**

	Fiscal Year 2020-21 (Current Amended)	New Issues (Increases)	Reductions	Fiscal Year 2021-22 (Tentative Budget)
<b>SOURCE OF FUNDS</b>				
Beginning Fund Balance	\$437,565,523	\$32,375,000	(\$74,128,998)	\$395,811,525
District Revenues	122,383,955	3,014,183	(500,919)	124,897,219
Local Revenues	2,384,125	1,000,675	(1,231,000)	2,153,800
State Revenues	30,241,797	572,500	(26,355,925)	4,458,372
Federal Revenues	117,512	26,011	(7,358)	136,165
Unearned Revenue	17,114,753	0	(5,483,862)	11,630,891
<b>TOTAL SOURCE OF FUNDS</b>	<b>\$609,807,665</b>	<b>\$36,988,369</b>	<b>(\$107,708,062)</b>	<b>\$539,087,972</b>
<b>USE OF FUNDS</b>				
Salaries and Benefits	\$53,695,229	\$2,045,058	(\$466,045)	\$55,274,242
Other Personal Services	0	0	0	0
Contracted Services	25,663,633	3,010,695	(9,630,665)	19,043,663
Operating Expenses	15,278,581	1,743,440	(767,752)	16,254,269
Operating Capital Outlay	2,054,780	729,147	(641,331)	2,142,596
Fixed Capital Outlay	21,077,055	22,000,345	(1,207,000)	41,870,400
Interagency Expenditures (Cooperative Funding)	81,925,591	4,716,637	(30,002,951)	56,639,277
Debt	0	0	0	0
Reserves - Emergency Response	0	0	0	0
<b>TOTAL USE OF FUNDS</b>	<b>\$199,694,869</b>	<b>\$34,245,322</b>	<b>(\$42,715,744)</b>	<b>\$191,224,447</b>
<b>USE OF FUNDS FOR PRIOR YEAR ENCUMBRANCES</b>				
Salaries and Benefits	\$998,268	\$0	(\$998,268)	\$0
Other Personal Services	0	0	0	0
Contracted Services	2,385,097	20,097,555	0	22,482,652
Operating Expenses	1,622,470	0	(1,622,470)	0
Operating Capital Outlay	1,447,182	0	(1,447,182)	0
Fixed Capital Outlay	3,164,937	1,582,468	0	4,747,405
Interagency Expenditures (Cooperative Funding)	19,943,564	25,376,624	0	45,320,188
Debt	0	0	0	0
Reserves - Emergency Response	0	0	0	0
<b>TOTAL USE OF FUNDS FOR PRIOR YEAR ENCUMBRANCES</b>	<b>\$29,561,518</b>	<b>\$47,056,647</b>	<b>(\$4,067,920)</b>	<b>\$72,550,245</b>
<b>UNEARNED REVENUE</b>				
FDOT Mitigation	\$11,630,891	\$0	(\$693,017)	\$10,937,874
<b>TOTAL UNEARNED REVENUE</b>	<b>\$11,630,891</b>	<b>\$0</b>	<b>(\$693,017)</b>	<b>\$10,937,874</b>
<b>FUND BALANCE (ESTIMATED)</b>				
Nonspendable	\$1,417,855	\$0	\$0	\$1,417,855
Restricted	10,227,871	0	(7,613,252)	2,614,619
Committed	130,126,345	0	(7,840,936)	122,285,409
Assigned	193,454,755	0	(60,402,126)	133,052,629
Unassigned	28,209,699	0	(23,897,822)	4,311,877
<b>TOTAL FUND BALANCE</b>	<b>\$363,436,525</b>	<b>\$0</b>	<b>(\$99,754,136)</b>	<b>\$263,682,389</b>
<b>WORKFORCE</b>				
Authorized Position (Full-Time Equivalents/FTE)	574.00	3.37	(3.37)	574.00
Contingent Worker (Independent Contractors)	0.00	0.00	0.00	0.00
Other Personal Services (OPS)	0.00	0.00	0.00	0.00
Intern	0.00	0.00	0.00	0.00
Volunteer	0.00	0.00	0.00	0.00
<b>TOTAL WORKFORCE</b>	<b>574.00</b>	<b>3.37</b>	<b>(3.37)</b>	<b>574.00</b>

**Reserves:**

**Nonspendable:** Amounts required to be maintained intact as principal or an endowment.

**Restricted:** Amounts that can be spent only for specific purposes like grants or through enabling legislation.

**Committed:** Amounts that can be used only for specific purposes determined and set by the District Governing Board.

**Assigned:** Amounts intended to be used for specific contracts or purchase orders.

**Unassigned:** Available balances that may be used for a yet to be determined purpose in the General Fund only.

**III. Budget Highlights**

### III. Budget Highlights

#### b. Preliminary to Tentative Comparison

According to section 373.536(5), Florida Statutes, the Executive Office of the Governor may approve or disapprove, in whole or in part, the District's budget. Additionally, any individual variances in a District's Tentative Budget more than 25 percent from its Preliminary Budget may be rejected by the Legislative Budget Commission. Written disapproval of any provision in the Tentative Budget is to be provided to the District at least five business days before the District's final budget adoption hearing scheduled in September and must be excluded from the final budget.

The table below provides a comparison of the Tentative Budget to the Preliminary Budget by Program. The District has no Program variances that exceed the 25 percent threshold.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
PRELIMINARY AND TENTATIVE BUDGET COMPARISON**  
Fiscal Year 2021-22

Expenditures by Program	Fiscal Year 2021-22 (Preliminary Budget)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Preliminary -- Tentative)	% of Change (Preliminary -- Tentative)
1.0 Water Resource Planning and Monitoring	\$35,124,131	\$35,917,709	\$793,578	2%
2.0 Land Acquisition, Restoration and Public Works	96,936,156	92,493,617	(4,442,539)	-5%
3.0 Operation and Maintenance of Works and Lands	27,751,418	27,561,692	(189,726)	-1%
4.0 Regulation	20,784,301	20,860,652	76,351	0%
5.0 Outreach	2,218,430	2,199,993	(18,437)	-1%
6.0 Management and Administration	11,906,027	12,190,784	284,757	2%
<b>TOTAL</b>	<b>\$194,720,463</b>	<b>\$191,224,447</b>	<b>(\$3,496,016)</b>	<b>-2%</b>

### III. Budget Highlights

#### 2. Adequacy of Fiscal Resources

The District is committed to solving the region's water resource issues through cooperative programs, primarily its Cooperative Funding Initiative (CFI) which has been in place since 1988. These efforts have resulted in a combined investment (District, the State, and its cooperators) of over \$3.6 billion for the region's water resources. Projects are based on regional water supply plans and established funding thresholds for vital water quality, flood protection, and natural systems projects.

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for CFI and other critical projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility.

The District's financial modeling tool is used to assess the adequacy of its financial resources under various economic conditions and resource demands. The financial model considers all available resources and reserves, and future revenues and resource demands for projects. This includes major water supply and resource development projects consistent with the 2020 Regional Water Supply Plan, and for smaller local projects, typically conservation and reuse. The District believes these efforts provide a strong basis for the long-term funding plan.

Below are the primary assumptions which drive the long-term funding plan.

##### **Revenues:**

- **Millage Rate** – based on a rolled-back millage rate.
- **Ad Valorem** – based on the most recent results of the District's new construction ad valorem model.
- **Local** – based on historical trends for cooperators' share for projects, primarily funded through the District's CFI, where the District is serving as the lead party.
- **State** – based on agreements with state agencies for ongoing initiatives and estimated appropriations from recurring state programs.
- **Federal** – based on known federal revenue sources for recurring programs.
- **Fund Balance** (Balance from Prior Years/Use of Reserves) – only utilized to fund projects.

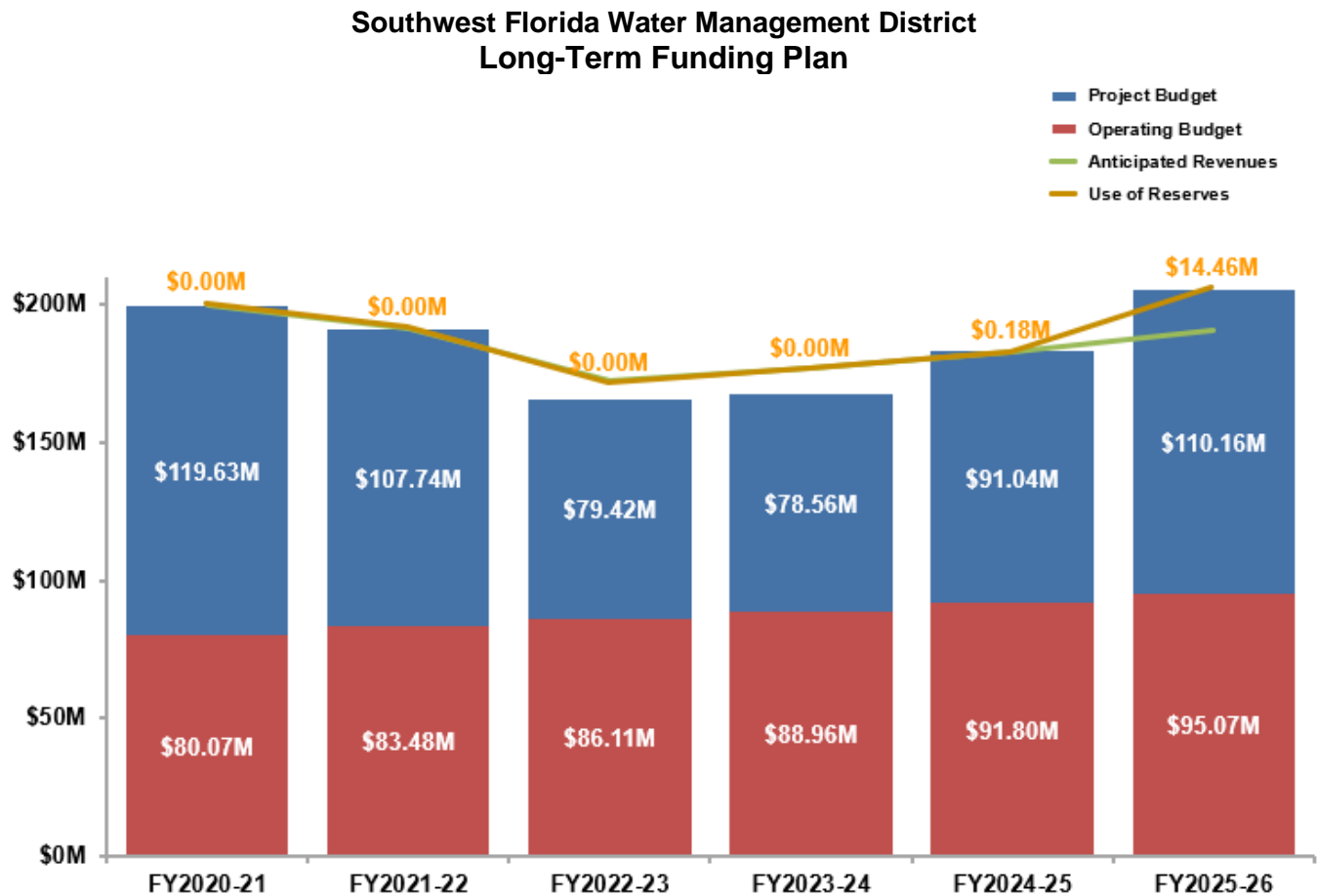
##### **Expenditures:**

- **Recurring (Operating) Budget** – includes salaries and benefits, operating expenses, contracted services for operational support and maintenance, and operating capital outlay.
  - Salaries and benefits not to exceed 50 percent of projected ad valorem revenue.
  - Operating budget (including salaries and benefits) not to exceed 80 percent of projected ad valorem revenue.
- **Non-Recurring (Project) Budget** – includes CFI projects, District grants and initiatives, and fixed capital outlay for land acquisition, capital improvements to District facilities and structures, and well construction. Starting in FY2022-23 funding represents:
  - Future requirements for current board-approved projects,
  - Projected requirements for anticipated large-scale projects, and
  - Estimated baseline funding for other future projects based on historical trends.

### III. Budget Highlights

Figure 3 displays the FY2020-21 Current Amended Budget, FY2021-22 Tentative Budget, and projected expenditures and revenues for FY2022-23 through FY2025-26. The red bar represents recurring or operating expenditures, and the blue bar represents non-recurring or project expenditures. The green line signifies anticipated revenues, with the orange line displaying the use of reserves. The associated dollar amount above the orange line represents the shortfall (use of reserves) in anticipated revenues required to balance the budget.

Figure 3. Long-Term Funding Plan



#### Conclusion:

The District has developed the FY2021-22 Tentative Budget to ensure the long-term sustainability of the region's water resources. Maintaining operational costs in-line with current ad valorem revenue levels (approximately 70 percent of ad valorem) has allowed the Governing Board the flexibility to continue the necessary annual investment in critical water resource management projects for the west-central Florida region. Even with the significant investment of \$107,744,962 for projects in the FY2021-22 Tentative Budget, the District believes its resources, supplemented with project reserves, will maintain a healthy investment in water resources over the next five years.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
PROJECTED UTILIZATION OF FUND BALANCE  
TENTATIVE BUDGET - Fiscal Year 2021-22**

			Five Year Utilization Schedule					
Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2021	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26	Remaining Balance
NONSPENDABLE								
WS/WQ/FP/NS	Deposits	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000
NS	Inventories	18,398	0	0	0	0	0	18,398
WS/WQ/FP/NS	Prepays	639,457	0	0	0	0	0	639,457
NONSPENDABLE SUBTOTAL		\$1,417,855	\$0	\$0	\$0	\$0	\$0	\$1,417,855
RESTRICTED								
WS/WQ/FP/NS	Alafia River Basin	\$308,397	\$308,397	\$0	\$0	\$0	\$0	\$0
WS/WQ/FP/NS	Hillsborough River Basin	2,293,914	2,293,914	0	0	0	0	0
WS/WQ/FP/NS	Coastal Rivers Basin	227,238	227,238	0	0	0	0	0
WS/WQ/FP/NS	Pinellas-Anclote River Basin	2,574,132	2,574,132	0	0	0	0	0
WS/WQ/FP/NS	Withlacoochee River Basin	486,288	486,288	0	0	0	0	0
WS/WQ/FP/NS	Peace River Basin	704,312	704,312	0	0	0	0	0
WS/WQ/FP/NS	Manasota Basin	1,018,971	1,018,971	0	0	0	0	0
NS	Land Program	2,614,619	0	2,614,619	0	0	0	0
RESTRICTED SUBTOTAL		\$10,227,871	\$7,613,252	\$2,614,619	\$0	\$0	\$0	\$0
COMMITTED								
WS	Long-Term Water Supply and Water Resource Development	\$50,000,000	\$0	\$0	\$0	\$0	\$0	\$50,000,000
WS/WQ/FP/NS	Economic Stabilization Fund	30,600,000	0	0	0	0	0	30,600,000
WS	Central Florida Water Resource Development	38,862,000	0	4,660,187	29,725,380	4,476,433	0	0
WS	Central Florida Water Initiative Encumbrances	7,840,936	7,840,936	0	0	0	0	0
WS/WQ/FP/NS	Self-Funded Medical	1,700,000	0	0	0	0	0	1,700,000
NS	Land Program	1,123,409	0	1,123,409	0	0	0	0
COMMITTED SUBTOTAL		\$130,126,345	\$7,840,936	\$5,783,596	\$29,725,380	\$4,476,433	\$0	\$82,300,000
ASSIGNED								
WS/WQ/FP/NS	Short-Term Projects. Types of projects to be funded include: alternative water; stormwater improvement (water quality and flood protection); restoration; and Facilitating Agricultural Resource Management Systems (FARMS) projects.	\$123,027,410	\$0	\$0	\$0	\$179,502	\$14,458,850	\$108,389,058
WS/WQ/FP/NS	Facilities Capital Improvement Projects	4,566,434	963,900	0	0	0	0	3,602,534
WS/WQ/FP/NS	Structures Capital Improvement Projects	4,975,805	0	0	0	0	0	4,975,805
WS/WQ/FP/NS	Workers' Compensation Long-Term Liability	390,000	0	0	0	0	0	390,000
WS/WQ/FP/NS	Self-Funded Medical	90,672	0	0	0	0	0	90,672
WS/WQ/FP/NS	General Fund/Facilities/Structures Encumbrances	59,438,226	59,438,226	0	0	0	0	0
NS	Land Program	966,208	0	966,208	0	0	0	0
ASSIGNED SUBTOTAL		\$193,454,755	\$60,402,126	\$966,208	\$0	\$179,502	\$14,458,850	\$117,448,069
UNASSIGNED								
WS/WQ/FP/NS	Carryover Balances from Prior Year Assigned to Fund Subsequent Year Budgets	\$28,209,699	\$23,897,822	\$4,311,877	\$0	\$0	\$0	\$0
UNASSIGNED SUBTOTAL		\$28,209,699	\$23,897,822	\$4,311,877	\$0	\$0	\$0	\$0
TOTAL		\$363,436,525	\$99,754,136	\$13,676,300	\$29,725,380	\$4,655,935	\$14,458,850	\$201,165,924
Remaining Fund Balance at Fiscal Year End			\$263,682,389	\$250,006,089	\$220,280,709	\$215,624,774	\$201,165,924	

WS = Water Supply  
WQ = Water Quality  
FP = Flood Protection  
NS = Natural Systems

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**USE OF FUND BALANCE**  
 Fiscal Year 2021-22  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

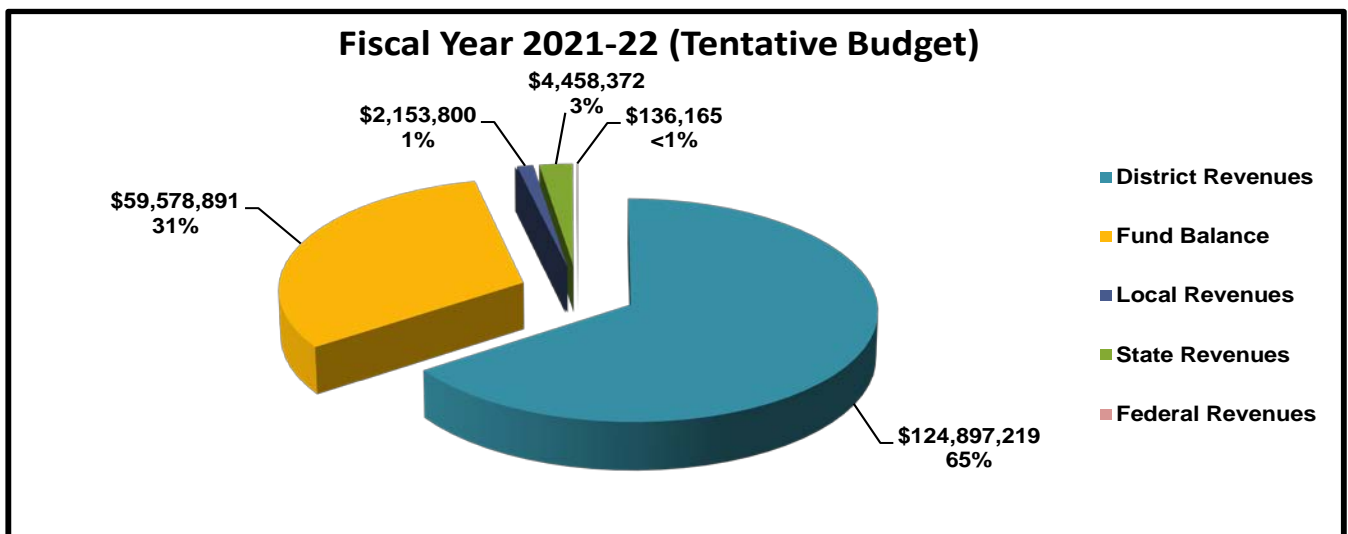
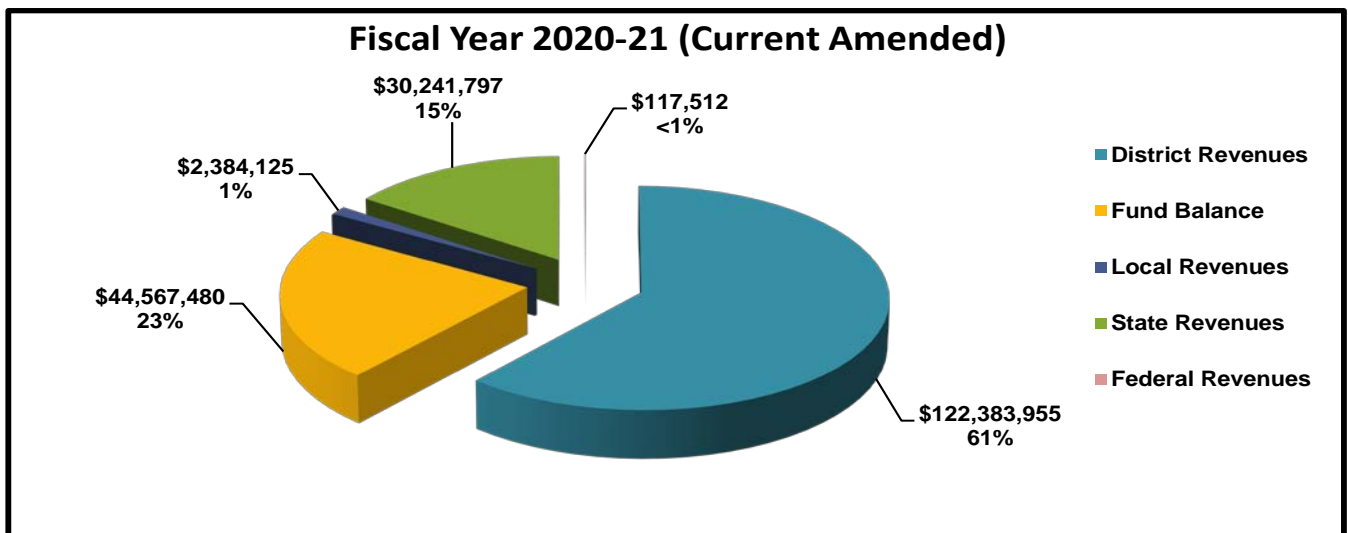
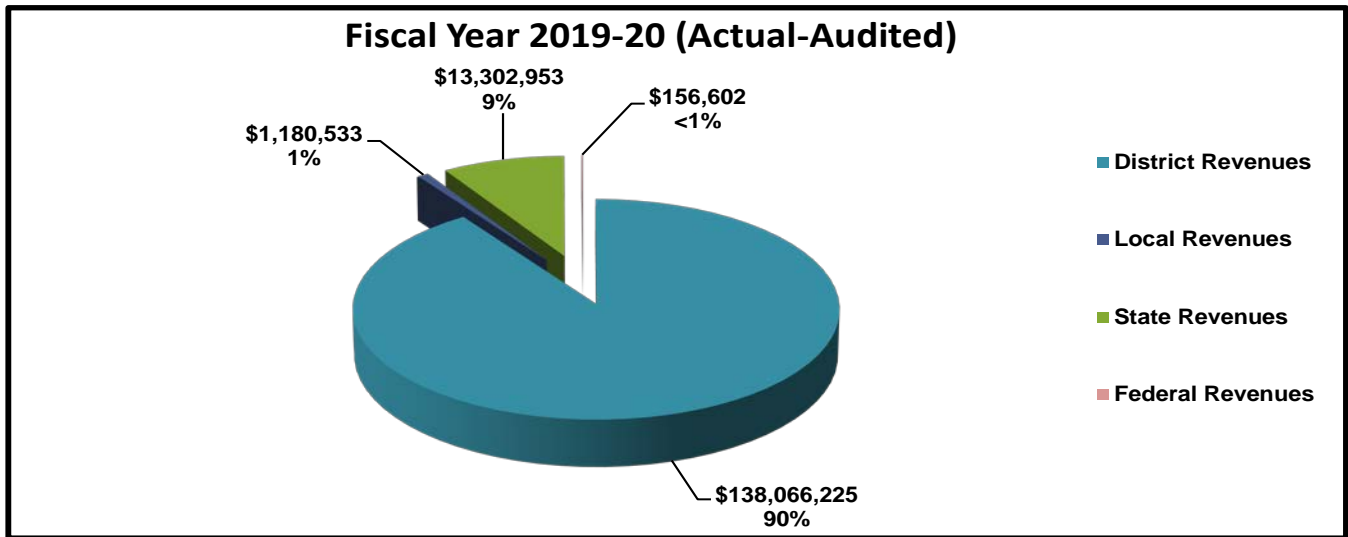
	Fiscal Year 2021-22 (Tentative Budget)	SOURCES OF FUND BALANCE						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resource Planning and Monitoring	\$35,917,709	\$0	\$2,677,075	\$0	\$0	\$0	\$0	\$2,677,075
2.0 Land Acquisition, Restoration and Public Works	92,493,617	0	56,901,816	0	0	0	0	56,901,816
3.0 Operation and Maintenance of Works and Lands	27,561,692	0	0	0	0	0	0	0
4.0 Regulation	20,860,652	0	0	0	0	0	0	0
5.0 Outreach	2,199,993	0	0	0	0	0	0	0
6.0 Management and Administration	12,190,784	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$191,224,447</b>	<b>\$0</b>	<b>\$59,578,891</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$59,578,891</b>

	USES OF FUND BALANCE									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resource Planning and Monitoring	\$0	\$0	\$0	\$0	\$0	\$0	\$2,677,075	\$0	\$0	\$2,677,075
2.0 Land Acquisition, Restoration and Public Works	0	0	0	0	0	33,338,900	23,562,916	0	0	56,901,816
3.0 Operation and Maintenance of Works and Lands	0	0	0	0	0	0	0	0	0	0
4.0 Regulation	0	0	0	0	0	0	0	0	0	0
5.0 Outreach	0	0	0	0	0	0	0	0	0	0
6.0 Management and Administration	0	0	0	0	0	0	0	0	0	0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$33,338,900	\$26,239,991	\$0	\$0	\$59,578,891



### III. Budget Highlights

#### 3. Source of Funds Three-Year Comparison



SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS**  
 Fiscal Years 2019-20 (Actual - Audited), 2020-21 (Current Amended), 2021-22 (Tentative)  
 TENTATIVE BUDGET - Fiscal Year 2021-22

SOURCE OF FUNDS	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
District Revenues	\$138,066,225	\$122,383,955	\$124,897,219	\$2,513,264	2%
Fund Balance	0	44,567,480	59,578,891	15,011,411	34%
Debt - Certificate of Participation (COPS)	0	0	0	0	
Local Revenues	1,180,533	2,384,125	2,153,800	(230,325)	-10%
State General Revenues	9,131,162	17,895,000	0	(17,895,000)	-100%
Ecosystem Management Trust Fund	87,269	0	0	0	
FDOT/Mitigation	342,415	906,831	589,556	(317,275)	-35%
Water Management Lands Trust Fund	0	0	0	0	
Land Acquisition Trust Fund (LATF)	2,786,481	9,965,857	2,351,707	(7,614,150)	-76%
Florida Forever	622,734	575,000	1,125,000	550,000	96%
Save Our Everglades Trust Fund	0	0	0	0	
Alligator Alley Tolls	0	0	0	0	
Other State Revenue	332,892	899,109	392,109	(507,000)	-56%
Federal Revenues	156,602	117,512	136,165	18,653	16%
Federal through State (FDEP)	0	0	0	0	
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$152,706,313</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4%</b>

DISTRICT REVENUES	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Ad Valorem	\$113,800,514	\$115,957,364	\$118,796,620	\$2,839,256	2%
Permit & License Fees	2,041,996	2,100,391	2,188,899	88,508	4%
Timber Sales	148,057	200,000	250,000	50,000	25%
Ag Privilege Tax	0	0	0	0	
Land Management	6,949,486	206,200	166,700	(39,500)	-19%
Investment Earnings (Loss)	14,114,612	3,750,000	3,300,000	(450,000)	-12%
Penalties & Fines	0	0	0	0	
Other Revenues	1,011,560	170,000	195,000	25,000	15%
<b>TOTAL</b>	<b>\$138,066,225</b>	<b>\$122,383,955</b>	<b>\$124,897,219</b>	<b>\$2,513,264</b>	<b>2%</b>

REVENUES BY SOURCE	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
District Revenues	\$138,066,225	\$122,383,955	\$124,897,219	\$2,513,264	2%
Fund Balance	0	44,567,480	59,578,891	15,011,411	34%
Debt	0	0	0	0	
Local Revenues	1,180,533	2,384,125	2,153,800	(230,325)	-10%
State Revenues	13,302,953	30,241,797	4,458,372	(25,783,425)	-85%
Federal Revenues	156,602	117,512	136,165	18,653	16%
<b>TOTAL</b>	<b>\$152,706,313</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4%</b>

### III. Budget Highlights

#### 4. Major Source of Funds Variances

This narrative describes major revenue variances between the Current Amended Budget for FY2020-21 and the Tentative Budget for FY2021-22 by revenue source.

***District Revenues: \$124,897,219 (+2%)***

Increase of \$2,513,264 based on:

- *Ad Valorem at the Rolled-back Rate +2.45%*  
Increase of \$2,839,256 resulting in growth of 2.70 percent from new construction and the Governing Board's direction to continue levying at the rolled-back rate which decreased from 0.2669 to 0.2535 mill for FY2021-22. The budgeted amount for FY2021-22 is \$118,796,620, which is 96 percent of the estimated proceeds based on the historical collection rate.
- *Permit & License Fees +4%*  
Increase of \$88,508 based on recent revenue collected and permitting estimates for FY2021-22.
- *Timber Sales +25%*  
Increase of \$50,000 based on recent timber management plan.
- *Land Management -19%*  
Decrease of \$39,500 in projected revenue generated by District conservation lands (e.g., cattle leases, hog hunts, cell tower leases).
- *Investment Earnings (Loss) -12%*  
Decrease of \$450,000 based on a 0.67 percent estimated yield on investments for FY2021-22 compared to 0.75 percent in FY2020-21.
- *Other Revenue +15%*  
Increase of \$25,000 due to the reimbursement of technology enhancements from the District's health insurance provider.

***Fund Balance: \$59,578,891 (+34%)***

Increase of \$15,011,411 based on funds recently generated from the sale of District land or real estate interests in FY2020-21, as well as project cancellations, projects completed under budget, and unanticipated revenues from FY2019-20.

***Debt: \$0 (No funds were budgeted for FY2020-21.)***

The District currently has no debt and does not propose incurring any new debt for FY2021-22.

***Local Revenues: \$2,153,800 (-10%)***

Decrease of \$230,325 based on cooperators' share for projects in FY2021-22, primarily funded through the District's Cooperative Funding Initiative, where the District is serving as the lead party.

***State Revenues: \$4,458,372 (-85%)***

Decrease of \$25,783,425 based on:

- *State General Revenues -100%*  
Decrease of \$17,895,000 based on:
  - \$12,200,000 reduction from the Department of Environmental Protection (DEP) for the specific state appropriation for the Water Supply and Water Resource Development Grant Program.
  - \$5,695,000 reduction from the DEP for the specific state appropriation for Springs Coast Water Quality Improvements.
- *Florida Department of Transportation (FDOT) Mitigation -35%*  
Decrease of \$317,275 based on maintenance and monitoring of completed projects in the program.

### III. Budget Highlights

- *Land Acquisition Trust Fund (LATF) -76%*

Decrease of \$7,614,150 based on:

- \$7,000,000 reduction for DEP Springs Initiative projects.
- \$614,150 reduction from prior year appropriations for land management activities.

- *Florida Forever – Prior Year Appropriations +96%*

Increase of \$550,000 based on the projected balance of prior year appropriations from the Florida Forever Trust Fund for potential Florida Forever land acquisitions in FY2021-22.

- *Other State Revenues -56%*

Decrease of \$507,000 based on:

- \$450,000 reduction from the Water Protection and Sustainability Program Trust Fund for alternative water supply projects.
- \$55,391 reduction from the Florida Fish and Wildlife Conservation Commission for the aquatic plant management program.
- \$24,109 reduction from the FDOT for the Efficient Transportation Decision Making (ETDM) program.
- \$22,500 increase from the DEP for the Highlands Hammock State Park/Little Charlie Bowlegs Watershed Management Plan cooperatively-funded project.

***Federal Revenues: \$136,165 (+16%)***

Increase of \$18,653 based on:

- \$26,011 increase from Federal Highway Administration through the FDOT for the ETDM program.
- \$7,358 reduction from the U.S. Department of Transportation through the FDOT for the FDOT Mitigation program.

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2019-20 (Actual-Audited)  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2019-20 (Actual-Audited)
District Revenues	\$27,152,121	\$61,384,020	\$15,753,002	\$19,966,680	\$2,019,986	\$11,790,416	\$138,066,225
Fund Balance	0	0	0	0	0	0	0
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	918,283	211,583	0	50,667	0	0	1,180,533
State General Revenues	638,550	8,388,112	0	0	104,500	0	9,131,162
Ecosystem Management Trust Fund	0	87,269	0	0	0	0	87,269
FDOT/Mitigation	0	342,415	0	0	0	0	342,415
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	200,641	2,585,840	0	0	0	2,786,481
Florida Forever	0	622,734	0	0	0	0	622,734
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	0	3,572	297,057	32,263	0	0	332,892
Federal Revenues	0	91,918	64,684	0	0	0	156,602
Federal through State (FDEP)	0	0	0	0	0	0	0
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$28,708,954</b>	<b>\$71,332,264</b>	<b>\$18,700,583</b>	<b>\$20,049,610</b>	<b>\$2,124,486</b>	<b>\$11,790,416</b>	<b>\$152,706,313</b>

**District Revenues include:**

Ad Valorem	\$113,800,514
Permit & License Fees	2,041,996
Timber Sales	148,057
Ag Privilege Tax	0
Land Management	6,949,486
Investment Earnings (Loss)	14,114,612
Penalties & Fines	0
Other Revenues	1,011,560

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2019-20 (Actual-Audited)
District Revenues	\$27,152,121	\$61,384,020	\$15,753,002	\$19,966,680	\$2,019,986	\$11,790,416	\$138,066,225
Fund Balance	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Local Revenues	918,283	211,583	0	50,667	0	0	1,180,533
State Revenues	638,550	9,644,743	2,882,897	32,263	104,500	0	13,302,953
Federal Revenues	0	91,918	64,684	0	0	0	156,602
<b>TOTAL</b>	<b>\$28,708,954</b>	<b>\$71,332,264</b>	<b>\$18,700,583</b>	<b>\$20,049,610</b>	<b>\$2,124,486</b>	<b>\$11,790,416</b>	<b>\$152,706,313</b>

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**SOURCE OF FUNDS BY PROGRAM**  
Fiscal Year 2020-21 (Current Amended)  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2020-21 (Current Amended)
District Revenues	\$29,376,377	\$40,384,774	\$18,379,770	\$20,361,527	\$2,283,817	\$11,597,690	\$122,383,955
Fund Balance	2,695,836	41,871,644	0	0	0	0	44,567,480
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	2,099,125	285,000	0	0	0	0	2,384,125
State General Revenues	0	17,895,000	0	0	0	0	17,895,000
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	906,831	0	0	0	0	906,831
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	7,180,000	2,785,857	0	0	0	9,965,857
Florida Forever	0	575,000	0	0	0	0	575,000
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	75,000	450,000	350,000	24,109	0	0	899,109
Federal Revenues	0	117,512	0	0	0	0	117,512
Federal through State (FDEP)	0	0	0	0	0	0	0
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$34,246,338</b>	<b>\$109,665,761</b>	<b>\$21,515,627</b>	<b>\$20,385,636</b>	<b>\$2,283,817</b>	<b>\$11,597,690</b>	<b>\$199,694,869</b>

**District Revenues include:**

Ad Valorem	\$115,957,364
Permit & License Fees	2,100,391
Timber Sales	200,000
Ag Privilege Tax	0
Land Management	206,200
Investment Earnings (Loss)	3,750,000
Penalties & Fines	0
Other Revenues	170,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2020-21 (Current Amended)
District Revenues	\$29,376,377	\$40,384,774	\$18,379,770	\$20,361,527	\$2,283,817	\$11,597,690	\$122,383,955
Fund Balance	2,695,836	41,871,644	0	0	0	0	44,567,480
Debt	0	0	0	0	0	0	0
Local Revenues	2,099,125	285,000	0	0	0	0	2,384,125
State Revenues	75,000	27,006,831	3,135,857	24,109	0	0	30,241,797
Federal Revenues	0	117,512	0	0	0	0	117,512
<b>TOTAL</b>	<b>\$34,246,338</b>	<b>\$109,665,761</b>	<b>\$21,515,627</b>	<b>\$20,385,636</b>	<b>\$2,283,817</b>	<b>\$11,597,690</b>	<b>\$199,694,869</b>

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**SOURCE OF FUNDS BY PROGRAM**  
Fiscal Year 2021-22 (Tentative Budget)  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

SOURCE OF FUNDS	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Tentative Budget)
District Revenues	\$30,989,334	\$33,767,091	\$24,915,376	\$20,834,641	\$2,199,993	\$12,190,784	\$124,897,219
Fund Balance	2,677,075	56,901,816	0	0	0	0	59,578,891
Debt - Certificate of Participation (COPS)	0	0	0	0	0	0	0
Local Revenues	2,153,800	0	0	0	0	0	2,153,800
State General Revenues	0	0	0	0	0	0	0
Ecosystem Management Trust Fund	0	0	0	0	0	0	0
FDOT/Mitigation	0	589,556	0	0	0	0	589,556
Water Management Lands Trust Fund	0	0	0	0	0	0	0
Land Acquisition Trust Fund (LATF)	0	0	2,351,707	0	0	0	2,351,707
Florida Forever	0	1,125,000	0	0	0	0	1,125,000
Save Our Everglades Trust Fund	0	0	0	0	0	0	0
Alligator Alley Tolls	0	0	0	0	0	0	0
Other State Revenue	97,500	0	294,609	0	0	0	392,109
Federal Revenues	0	110,154	0	26,011	0	0	136,165
Federal through State (FDEP)	0	0	0	0	0	0	0
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$35,917,709</b>	<b>\$92,493,617</b>	<b>\$27,561,692</b>	<b>\$20,860,652</b>	<b>\$2,199,993</b>	<b>\$12,190,784</b>	<b>\$191,224,447</b>

**District Revenues include:**

Ad Valorem	\$118,796,620
Permit & License Fees	2,188,899
Timber Sales	250,000
Ag Privilege Tax	0
Land Management	166,700
Investment Earnings (Loss)	3,300,000
Penalties & Fines	0
Other Revenues	195,000

REVENUES BY SOURCE	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Works and Lands	Regulation	Outreach	Management and Administration	Fiscal Year 2021-22 (Tentative Budget)
District Revenues	\$30,989,334	\$33,767,091	\$24,915,376	\$20,834,641	\$2,199,993	\$12,190,784	\$124,897,219
Fund Balance	2,677,075	56,901,816	0	0	0	0	59,578,891
Debt	0	0	0	0	0	0	0
Local Revenues	2,153,800	0	0	0	0	0	2,153,800
State Revenues	97,500	1,714,556	2,646,316	0	0	0	4,458,372
Federal Revenues	0	110,154	0	26,011	0	0	136,165
<b>TOTAL</b>	<b>\$35,917,709</b>	<b>\$92,493,617</b>	<b>\$27,561,692</b>	<b>\$20,860,652</b>	<b>\$2,199,993</b>	<b>\$12,190,784</b>	<b>\$191,224,447</b>

### III. Budget Highlights

#### 6. Proposed Millage Rate

The District continues to levy at the rolled-back millage rate. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate."

Section 200.065(1), F.S.

When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back millage rate for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida Statute begins with the certification of taxable values every July 1 so taxing authorities can determine the millage rates to levy ad valorem taxes.

The FY2021-22 Tentative Budget ad valorem tax revenue is based on a proposed rolled-back millage rate of 0.2535. The projected ad valorem revenue for FY2021-22 is \$118,796,620, which represents a 2.45 percent increase compared to the FY2020-21 Adopted Budget. The increase is solely due to additional tax revenues from new construction. Certified taxable values across the District resulted in a 7.86 percent increase, comprised of 2.70 percent from new construction and 5.16 percent from existing properties.

Estimated ad valorem tax revenue has historically been higher than actual collected tax revenue. Therefore, the FY2021-22 Tentative Budget of \$118,796,620 in ad valorem revenue represents 96 percent of the \$123,746,479 in estimated proceeds.

### **SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR AD VALOREM TAX COMPARISON**

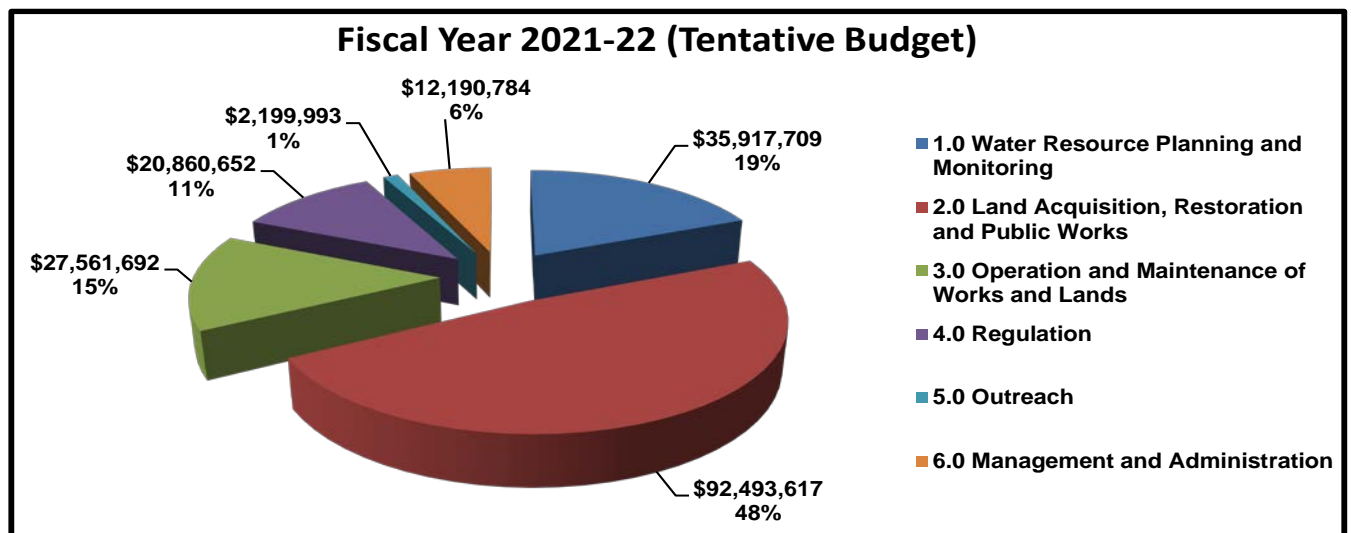
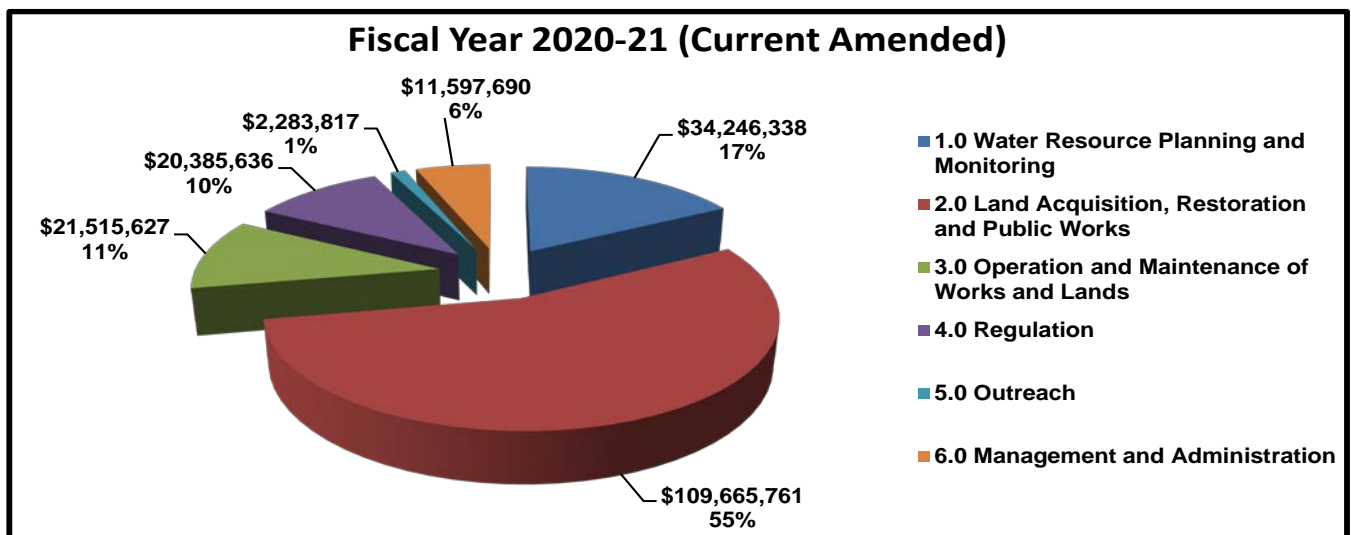
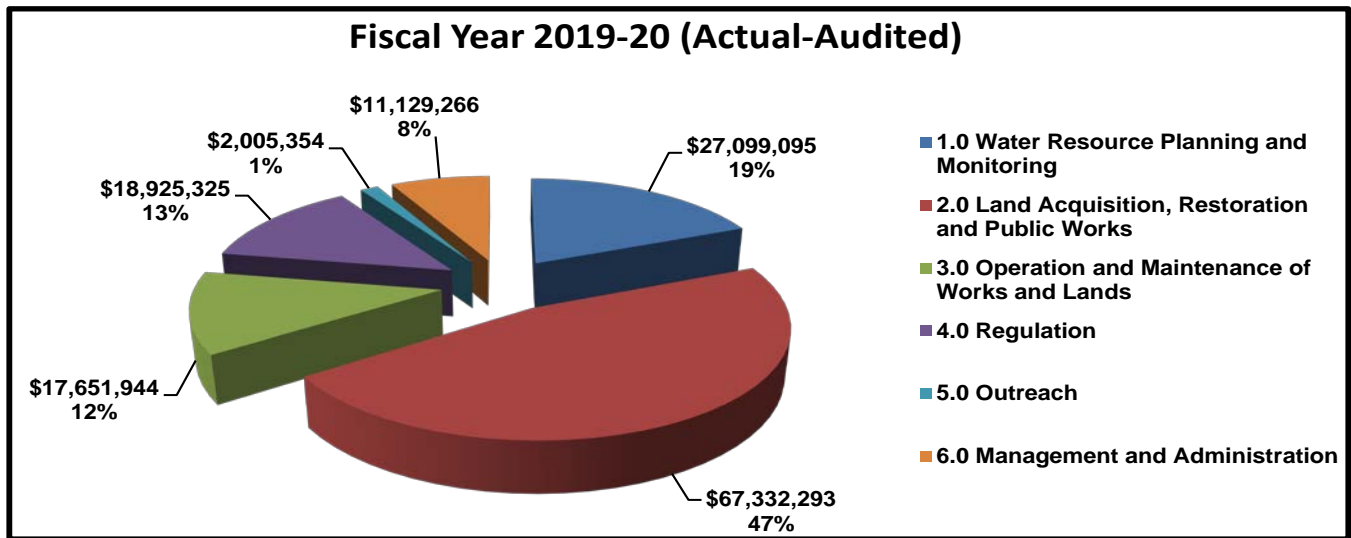
Fiscal Years 2019-20, 2020-21, and 2021-22  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

<b>DISTRICTWIDE</b>			
<b>Ad Valorem Tax Comparison</b>	<b>Fiscal Year 2019-20 (Actual-Audited)</b>	<b>Fiscal Year 2020-21 (Adopted Budget)</b>	<b>Fiscal Year 2021-22 (Tentative Budget)</b>
Ad Valorem Taxes	\$113,800,514	\$115,957,364	\$118,796,620
Millage Rate	0.2801	0.2669	0.2535
Rolled-back Rate	0.2801	0.2669	0.2535
Percent of Change of Rolled-back Rate	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$420,808,466,281	\$452,562,459,564	\$488,151,790,466
Net New Taxable Value	\$9,902,164,852	\$11,260,952,597	\$12,231,928,620
Adjusted Taxable Value	\$410,906,301,429	\$441,301,506,967	\$475,919,861,846



### III. Budget Highlights

#### 7. Use of Funds by Program Three-Year Comparison



### III. Budget Highlights

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**  
Fiscal Years 2019-20 (Actual - Audited), 2020-21 (Current Amended), 2021-22 (Tentative)  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
<b>1.0 Water Resource Planning and Monitoring</b>	<b>\$27,099,095</b>	<b>\$34,246,338</b>	<b>\$35,917,709</b>	<b>\$1,671,371</b>	<b>4.9%</b>
1.1 - District Water Management Planning	8,163,275	13,957,293	14,538,666	581,373	4.2%
1.1.1 Water Supply Planning	841,602	696,934	748,259	51,325	7.4%
1.1.2 Minimum Flows and Minimum Water Levels	1,823,961	2,476,789	2,789,770	312,981	12.6%
1.1.3 Other Water Resources Planning	5,497,712	10,783,570	11,000,637	217,067	2.0%
1.2 - Research, Data Collection, Analysis and Monitoring	15,069,059	16,201,220	16,996,403	795,183	4.9%
1.3 - Technical Assistance	935,307	1,095,930	1,217,198	121,268	11.1%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology & Information Services	2,931,454	2,991,895	3,165,442	173,547	5.8%
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$67,332,293</b>	<b>\$109,665,761</b>	<b>\$92,493,617</b>	<b>(\$17,172,144)</b>	<b>-15.7%</b>
2.1 - Land Acquisition	953,447	18,056,363	33,933,013	15,876,650	87.9%
2.2 - Water Source Development	33,552,527	46,392,119	30,248,925	(16,143,194)	-34.8%
2.2.1 Water Resource Development Projects	5,588,620	12,690,790	9,699,128	(2,991,662)	-23.6%
2.2.2 Water Supply Development Assistance	27,301,065	32,978,109	19,798,862	(13,179,247)	-40.0%
2.2.3 Other Water Source Development Activities	662,842	723,220	750,935	27,715	3.8%
2.3 - Surface Water Projects	29,825,189	43,390,152	26,372,401	(17,017,751)	-39.2%
2.4 - Other Cooperative Projects	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	2,181,796	980,900	967,315	(13,585)	-1.4%
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology & Information Services	819,334	846,227	971,963	125,736	14.9%
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>\$17,651,944</b>	<b>\$21,515,627</b>	<b>\$27,561,692</b>	<b>\$6,046,065</b>	<b>28.1%</b>
3.1 - Land Management	4,498,872	5,020,227	5,379,849	359,622	7.2%
3.2 - Works	5,079,238	8,332,335	13,064,234	4,731,899	56.8%
3.3 - Facilities	3,349,343	3,207,987	3,479,810	271,823	8.5%
3.4 - Invasive Plant Control	529,358	430,912	557,531	126,619	29.4%
3.5 - Other Operation and Maintenance Activities	438,963	142,242	192,940	50,698	35.6%
3.6 - Fleet Services	2,194,002	2,776,273	3,116,995	340,722	12.3%
3.7 - Technology & Information Services	1,562,168	1,605,651	1,770,333	164,682	10.3%
<b>4.0 Regulation</b>	<b>\$18,925,325</b>	<b>\$20,385,636</b>	<b>\$20,860,652</b>	<b>\$475,016</b>	<b>2.3%</b>
4.1 - Consumptive Use Permitting	3,320,646	3,893,593	4,086,985	193,392	5.0%
4.2 - Water Well Construction Permitting and Contractor Licensing	693,836	882,545	901,260	18,715	2.1%
4.3 - Environmental Resource and Surface Water Permitting	6,758,795	8,195,779	8,043,356	(152,423)	-1.9%
4.4 - Other Regulatory and Enforcement Activities	3,555,831	2,704,768	2,699,979	(4,789)	-0.2%
4.5 - Technology & Information Services	4,596,217	4,708,951	5,129,072	420,121	8.9%
<b>5.0 Outreach</b>	<b>\$2,005,354</b>	<b>\$2,283,817</b>	<b>\$2,199,993</b>	<b>(\$83,824)</b>	<b>-3.7%</b>
5.1 - Water Resource Education	753,989	801,438	810,669	9,231	1.2%
5.2 - Public Information	992,393	1,165,595	1,065,212	(100,383)	-8.6%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	31,443	95,339	96,362	1,023	1.1%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology & Information Services	227,529	221,445	227,750	6,305	2.8%
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$133,014,011</i>	<i>\$188,097,179</i>	<i>\$179,033,663</i>	<i>(\$9,063,516)</i>	<i>-4.8%</i>
<b>6.0 Management and Administration</b>	<b>\$11,129,266</b>	<b>\$11,597,690</b>	<b>\$12,190,784</b>	<b>\$593,094</b>	<b>5.1%</b>
6.1 - Administrative and Operations Support	8,309,086	8,522,690	9,075,784	553,094	6.5%
6.1.1 - Executive Direction	1,179,026	1,183,987	1,199,081	15,094	1.3%
6.1.2 - General Counsel / Legal	461,712	675,778	680,776	4,998	0.7%
6.1.3 - Inspector General	166,068	207,683	213,487	5,804	2.8%
6.1.4 - Administrative Support	3,973,565	3,575,363	3,746,579	171,216	4.8%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	465,150	640,302	870,015	229,713	35.9%
6.1.7 - Human Resources	1,153,794	1,210,921	1,244,563	33,642	2.8%
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology & Information Services	909,771	1,028,656	1,121,283	92,627	9.0%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,820,180	3,075,000	3,115,000	40,000	1.3%
<b>TOTAL</b>	<b>\$144,143,277</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4.2%</b>

### III. Budget Highlights

#### 8. Major Use of Funds Variances

The table below illustrates major variances between the Current Amended Budget for FY2020-21 and the Tentative Budget for FY2021-22, highlighting significant variances at the program level. Each of these variances are explained below the table.

Expenditures by Program	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
1.0 Water Resource Planning and Monitoring	\$27,099,095	\$34,246,338	\$35,917,709	\$1,671,371	4.9%
2.0 Land Acquisition, Restoration and Public Works	67,332,293	109,665,761	92,493,617	(17,172,144)	-15.7%
3.0 Operation and Maintenance of Works and Lands	17,651,944	21,515,627	27,561,692	6,046,065	28.1%
4.0 Regulation	18,925,325	20,385,636	20,860,652	475,016	2.3%
5.0 Outreach	2,005,354	2,283,817	2,199,993	(83,824)	-3.7%
6.0 Management and Administration	11,129,266	11,597,690	12,190,784	593,094	5.1%
<b>Totals</b>	<b>\$144,143,277</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4.2%</b>

#### **Program 1.0 - Water Resource Planning and Monitoring**

The program's FY2021-22 Tentative Budget is \$35,917,709, which is a \$1,671,371 (or 4.9 percent) increase from the Amended Budget for FY2020-21 of \$34,246,338. The increase is primarily due to increases in fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$800,345) and contracted services to conduct various studies and assessments (\$425,000), technical support for the evaluation and establishment of Minimum Flows and Minimum Water Levels (\$410,800), and planning efforts for the restoration and protection of the District's 12 priority water bodies (\$150,000). Also, increases in salaries and benefits are for adjustments in compensation (\$268,637).

These increases are primarily offset by a reduction in contracted services to collect data in support of surface water flows and levels (\$469,207).

#### **Program 2.0 - Land Acquisition, Restoration and Public Works**

The program's FY2021-22 Tentative Budget is \$92,493,617, which is a \$17,172,144 (or 15.7 percent) decrease from the Amended Budget for FY2020-21 of \$109,665,761. The decrease is primarily due to a reduction in interagency expenditures based on requests for cooperative projects that would improve the water quality of springs (\$14,325,953), develop brackish groundwater (\$6,926,335), and apply the use of reclaimed water (\$4,722,925). Also, a reduction in contracted services is for District-initiated restoration efforts (\$4,365,000) and feasibility and pilot testing in support of aquifer storage and recovery (\$3,181,869).

These reductions are primarily offset by an increase in fixed capital outlay for targeted Florida Forever land acquisitions (\$16,000,000).

#### **Program 3.0 - Operation and Maintenance of Works and Lands**

The program's FY2021-22 Tentative Budget is \$27,561,692, which is a \$6,046,065 (or 28.1 percent) increase from the Amended Budget for FY2020-21 of \$21,515,627. The increase is primarily due to increases in fixed capital outlay for the refurbishment of the Wysong Water Conservation Structure (\$4,000,000), contracted services for operation, maintenance, and repair of District water control structures (\$829,837), operating expenses for maintenance and repair of buildings and structures (\$405,000); and operating capital outlay for the Capital Field Equipment Fund (\$277,000). Also, increases in salaries and benefits are for self-funded medical insurance (\$150,282), adjustments in compensation (\$119,553), and the reallocation of staff resources (\$92,810).

These increases are primarily offset by a reduction in contracted services for management and maintenance of conservation lands (\$237,500).

### **III. Budget Highlights**

#### **Program 4.0 - Regulation**

The program's FY2021-22 Tentative Budget is \$20,860,652, which is a \$475,016 (or 2.3 percent) increase from the Amended Budget for FY2020-21 of \$20,385,636. The increase is primarily due to increases in contracted services for the modernization of the District's ePermitting system (\$335,000) and Districtwide regulation model steady state & transient calibrations (\$120,000); and salaries and benefits for adjustments in compensation (\$217,445) and retirement (\$100,185).

These increases are primarily offset by reductions in contracted services for Agricultural Ground and Surface Water Management program with the United States Department of Agriculture – Natural Resources Conservation Service (\$244,375) and operating capital outlay for vehicle replacements (\$112,375).

#### **Program 5.0 - Outreach**

The program's FY2021-22 Tentative Budget is \$2,199,993, which is an \$83,824 (or 3.7 percent) decrease from the Amended Budget for FY2020-21 of \$2,283,817. The decrease is primarily due to reductions in salaries and benefits for the reallocation of staff resources (\$97,919) and operating capital outlay for vehicle replacements (\$38,729).

These reductions are primarily offset by an increase in salaries and benefits for adjustments in compensation (\$49,272).

#### **Program 6.0 - Management and Administration**

The program's FY2021-22 Tentative Budget is \$12,190,784, which is a \$593,094 (or 5.1 percent) increase from the Amended Budget for FY2020-21 of \$11,597,690. The increase is primarily due to increases in salaries and benefits for adjustments in compensation (\$257,131), the reallocation of staff resources (\$128,791), and retirement (\$70,429); contracted services for the development of standard technical specifications for bids and contracts (\$60,000); and operating expenses for micro/digital imaging services (\$40,000), tax collector commissions (\$35,000), and non-capital equipment (\$32,450).

These increases are primarily offset by a reduction in operating capital outlay for information technology equipment (\$61,600).

## **IV. Program Allocations**

### **A. Program and Activity Definitions, Descriptions and Budget**

This section provides the fiscal year (FY) 2021-22 Tentative Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resource Planning and Monitoring; Land Acquisition, Restoration and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and Management and Administration.

The following information is provided for ALL PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUBACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUBACTIVITY:

- Activity (or Subactivity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### ALL PROGRAMS

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
1.0 Water Resource Planning and Monitoring	\$26,072,716	\$25,898,281	\$27,099,095	\$34,246,338	\$35,917,709	\$1,671,371	4.9%
2.0 Land Acquisition, Restoration and Public Works	51,338,690	60,678,760	67,332,293	109,665,761	92,493,617	(17,172,144)	-15.7%
3.0 Operation and Maintenance of Works and Lands	16,795,893	18,876,534	17,651,944	21,515,627	27,561,692	6,046,065	28.1%
4.0 Regulation	17,269,542	19,712,249	18,925,325	20,385,636	20,860,652	475,016	2.3%
5.0 Outreach	1,972,424	2,216,624	2,005,354	2,283,817	2,199,993	(83,824)	-3.7%
6.0 Management and Administration	10,623,513	10,941,323	11,129,266	11,597,690	12,190,784	593,094	5.1%
<b>TOTAL</b>	<b>\$124,072,778</b>	<b>\$138,323,771</b>	<b>\$144,143,277</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4.2%</b>

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$46,750,347	\$49,351,738	\$49,607,358	\$53,695,229	\$55,274,242	\$1,579,013	2.9%
Other Personal Services	29,790	22,406	0	0	0	0	0
Contracted Services	15,762,263	19,986,656	16,509,816	25,663,633	19,043,663	(6,619,970)	-25.8%
Operating Expenses	13,294,390	14,324,031	13,605,859	15,278,581	16,254,269	975,688	6.4%
Operating Capital Outlay	1,892,317	3,187,467	1,979,378	2,054,780	2,142,596	87,816	4.3%
Fixed Capital Outlay	1,010,328	1,241,936	4,362,706	21,077,055	41,870,400	20,793,345	98.7%
Interagency Expenditures (Cooperative Funding)	45,333,343	50,209,537	58,078,160	81,925,591	56,639,277	(25,286,314)	-30.9%
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$124,072,778</b>	<b>\$138,323,771</b>	<b>\$144,143,277</b>	<b>\$199,694,869</b>	<b>\$191,224,447</b>	<b>(\$8,470,422)</b>	<b>-4.2%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$54,984,859	\$0	\$0	\$0	\$253,218	\$36,165	\$55,274,242
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	17,134,472	0	0	9,000	1,800,191	100,000	19,043,663
Operating Expenses	15,071,806	0	0	0	1,182,463	0	16,254,269
Operating Capital Outlay	2,142,596	0	0	0	0	0	2,142,596
Fixed Capital Outlay	7,406,500	33,338,900	0	0	1,125,000	0	41,870,400
Interagency Expenditures (Cooperative Funding)	28,156,986	26,239,991	0	2,144,800	97,500	0	56,639,277
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$124,897,219</b>	<b>\$59,578,891</b>	<b>\$0</b>	<b>\$2,153,800</b>	<b>\$4,458,372</b>	<b>\$136,165</b>	<b>\$191,224,447</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rates (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	574.00	\$37,197,564	\$55,274,242	\$0	\$55,274,242
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	9,808,378	9,235,285	19,043,663
Operating Expenses			16,254,269	0	16,254,269
Operating Capital Outlay			2,142,596	0	2,142,596
Fixed Capital Outlay			0	41,870,400	41,870,400
Interagency Expenditures (Cooperative Funding)			0	56,639,277	56,639,277
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$83,479,485</b>	<b>\$107,744,962</b>	<b>\$191,224,447</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	574.00	574.00	574.00	574.00	574.00	-	0.0%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Intern	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
<b>TOTAL WORKFORCE</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>0.00</b>	<b>0.0%</b>

**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
REDUCTIONS - NEW ISSUES SUMMARY  
Fiscal Year 2021-22  
TENTATIVE BUDGET - Fiscal Year 2021-22**

	1.0 Water Resource Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Works and Lands	4.0 Regulation	5.0 Outreach	6.0 Management and Administration	TOTAL
<b>Reductions</b>							
Salaries and Benefits	\$198,938	\$69,504	\$16,600	\$28,534	\$116,384	\$36,085	\$466,045
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	730,971	8,275,719	258,100	314,225	11,250	40,400	9,630,665
Operating Expenses	60,833	41,905	378,109	148,103	6,612	132,190	767,752
Operating Capital Outlay	110,130	92,306	129,317	157,108	42,500	109,970	641,331
Fixed Capital Outlay	0	507,000	700,000	0	0	0	1,207,000
Interagency Expenditures (Cooperative Funding)	278,154	29,724,797	0	0	0	0	30,002,951
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	<b>\$1,379,026</b>	<b>\$38,711,231</b>	<b>\$1,482,126</b>	<b>\$647,970</b>	<b>\$176,746</b>	<b>\$318,645</b>	<b>\$42,715,744</b>
<b>New Issues</b>							
Salaries and Benefits	\$445,380	\$257,006	\$406,372	\$396,811	\$63,469	\$476,020	\$2,045,058
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,193,782	45,957	1,035,476	575,397	3,528	156,555	3,010,695
Operating Expenses	222,327	260,505	884,093	137,435	25,093	213,987	1,743,440
Operating Capital Outlay	153,563	3,982	492,250	13,343	832	65,177	729,147
Fixed Capital Outlay	800,345	16,490,000	4,710,000	0	0	0	22,000,345
Interagency Expenditures (Cooperative Funding)	235,000	4,481,637	0	0	0	0	4,716,637
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	<b>\$3,050,397</b>	<b>\$21,539,087</b>	<b>\$7,528,191</b>	<b>\$1,122,986</b>	<b>\$92,922</b>	<b>\$911,739</b>	<b>\$34,245,322</b>
<b>Net Change</b>							
Salaries and Benefits	\$246,442	\$187,502	\$389,772	\$368,277	(\$52,915)	\$439,935	\$1,579,013
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	462,811	(8,229,762)	777,376	261,172	(7,722)	116,155	(6,619,970)
Operating Expenses	161,494	218,600	505,984	(10,668)	18,481	81,797	975,688
Operating Capital Outlay	43,433	(88,324)	362,933	(143,765)	(41,668)	(44,793)	87,816
Fixed Capital Outlay	800,345	15,983,000	4,010,000	0	0	0	20,793,345
Interagency Expenditures (Cooperative Funding)	(43,154)	(25,243,160)	0	0	0	0	(25,286,314)
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	<b>\$1,671,371</b>	<b>(\$17,172,144)</b>	<b>\$6,046,065</b>	<b>\$475,016</b>	<b>(\$83,824)</b>	<b>\$593,094</b>	<b>(\$8,470,422)</b>

## IV. Program Allocations

### 1.0 Water Resource Planning and Monitoring

This program includes all water management planning including water supply planning, development of minimum flows and minimum water levels (MFLs), and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

#### District Description

This program encompasses a broad scope of programs critical to the core mission, including water supply planning, MFLs, data collection, research and studies, watershed and water body planning, floodplain mapping, and technical assistance to local governments. Planning activities include strategic planning for the District; five-year updates to the Regional Water Supply Plan; watershed management planning; diagnostic, protection and restoration plans for specific water bodies; and planning and technical assistance to water management partners, including entities such as local governments, regional water supply authorities and national estuary programs. While ensuring necessary data is available to support the scientific work critical to the core mission, the District continually performs a comprehensive review of all data collection efforts to eliminate duplication, ensure data quality, better align data efforts with District priorities, and control costs. As an example, orthoimagery data is being collected on a three-year cycle rather than annually.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.0 Water Resource Planning and Monitoring

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$12,281,809	\$12,724,141	\$13,245,827	\$14,471,245	\$14,717,687	\$246,442	1.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,757,092	5,580,607	6,606,563	8,124,217	8,587,028	462,811	5.7%
Operating Expenses	2,027,019	2,321,136	2,090,112	2,406,325	2,567,819	161,494	6.7%
Operating Capital Outlay	283,046	545,994	486,917	388,391	431,824	43,433	11.2%
Fixed Capital Outlay	616,578	479,079	1,552,566	1,706,155	2,506,500	800,345	46.9%
Interagency Expenditures (Cooperative Funding)	5,107,172	4,247,324	3,117,110	7,150,005	7,106,851	(43,154)	-0.6%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$26,072,716</b>	<b>\$25,898,281</b>	<b>\$27,099,095</b>	<b>\$34,246,338</b>	<b>\$35,917,709</b>	<b>\$1,671,371</b>	<b>4.9%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$14,717,687	\$0	\$0	\$0	\$0	\$0	\$14,717,687
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	8,578,028	0	0	9,000	0	0	8,587,028
Operating Expenses	2,567,819	0	0	0	0	0	2,567,819
Operating Capital Outlay	431,824	0	0	0	0	0	431,824
Fixed Capital Outlay	2,506,500	0	0	0	0	0	2,506,500
Interagency Expenditures (Cooperative Funding)	2,187,476	2,677,075	0	2,144,800	97,500	0	7,106,851
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$30,989,334</b>	<b>\$2,677,075</b>	<b>\$0</b>	<b>\$2,153,800</b>	<b>\$97,500</b>	<b>\$0</b>	<b>\$35,917,709</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	147.81	\$10,035,307	\$14,717,687	\$0	\$14,717,687
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	5,034,055	3,552,973	8,587,028
Operating Expenses			2,567,819	0	2,567,819
Operating Capital Outlay			431,824	0	431,824
Fixed Capital Outlay			0	2,506,500	2,506,500
Interagency Expenditures (Cooperative Funding)			0	7,106,851	7,106,851
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$22,751,385</b>	<b>\$13,166,324</b>	<b>\$35,917,709</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	151.62	148.86	151.69	149.10	147.81	(1.29)	-0.9%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>151.62</b>	<b>148.86</b>	<b>151.69</b>	<b>149.10</b>	<b>147.81</b>	<b>(1.29)</b>	<b>-0.9%</b>



## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

#### 1.0 Water Resource Planning and Monitoring

Fiscal Year 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

Fiscal Year 2020-21 (Current Amended)		149.10	\$34,246,338	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			1.29	198,938
1	Reallocation of Staff Resources	187,626	1.29	
2	Overtime	10,006	0.00	
3	Non-Medical Insurance Premiums	1,306	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				730,971
4	Research, Data Collection, Analysis & Monitoring	469,207		Due to a reduction in Surface Water Flows & Levels Data.
5	Research, Data Collection, Analysis & Monitoring	135,887		Due to a reduction in Ground Water Levels Data.
6	Research, Data Collection, Analysis & Monitoring	62,800		Due to a reduction in Water Quality Data.
7	Water Supply Planning	25,000		Due to a reduction in Central Florida Water Initiative Planning.
8	Research, Data Collection, Analysis & Monitoring	15,000		Due to a reduction in Mapping & Survey Control.
9	Technology & Information Services	13,000		Due to a reduction in Enterprise Asset Management System.
10	Research, Data Collection, Analysis & Monitoring	5,077		Due to a reduction in Institute of Food & Agricultural Sciences Research.
11	Minimum Flows and Minimum Water Levels	5,000		Due to a reduction in MFLs Establishment/Evaluation.
Operating Expenses				60,833
12	Research, Data Collection, Analysis & Monitoring	13,174		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
13	Other Water Resources Planning	8,782		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
14	Other Water Resources Planning	5,451		Due to a reduction in Tuition Reimbursement.
15	Other Water Resources Planning	5,135		Due to a reduction in Travel for Staff Duties.
16	Technical Assistance	3,910		Due to a reduction in Travel for Staff Duties.
17	Research, Data Collection, Analysis & Monitoring	3,627		Due to a reduction in Uniform Program.
18	Minimum Flows and Minimum Water Levels	3,500		Due to a reduction in Parts and Supplies.
19	Research, Data Collection, Analysis & Monitoring	3,160		Due to a reduction in Parts and Supplies.
20	Technical Assistance	2,210		Due to a reduction in Tuition Reimbursement.
21	Technical Assistance	2,195		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
22	Minimum Flows and Minimum Water Levels	2,189		Due to a reduction in Travel for Staff Duties.
23	Technology & Information Services	1,853		Due to a reduction in Telephone and Communications.
24	Other Water Resources Planning	1,660		Due to a reduction in Professional Licenses.
25	Other Water Resources Planning	500		Due to a reduction in Non-Capital Equipment.
26	Technical Assistance	500		Due to a reduction in Education Support.
27	Technical Assistance	500		Due to a reduction in Travel for Offsite Training.
28	Other Water Resources Planning	400		Due to a reduction in Public Meetings.
29	Other Water Resources Planning	395		Due to a reduction in Office Supplies.
30	Technology & Information Services	254		Due to a reduction in Travel for Offsite Training.
31	Research, Data Collection, Analysis & Monitoring	250		Due to a reduction in Printing and Reproduction.
32	Technical Assistance	250		Due to a reduction in Books, Subscriptions, and Data.
33	Research, Data Collection, Analysis & Monitoring	210		Due to a reduction in Books, Subscriptions, and Data.
34	Research, Data Collection, Analysis & Monitoring	175		Due to a reduction in Memberships and Dues.
35	Water Supply Planning	150		Due to a reduction in Advertising and Public Notices.
36	Technology & Information Services	139		Due to a reduction in Parts and Supplies.
37	Research, Data Collection, Analysis & Monitoring	125		Due to a reduction in Advertising and Public Notices.
38	Technology & Information Services	87		Due to a reduction in Travel for Staff Duties.
39	Other Water Resources Planning	25		Due to a reduction in Travel for Offsite Training.
40	Technology & Information Services	16		Due to a reduction in Office Supplies.
41	Technology & Information Services	11		Due to a reduction in Books, Subscriptions, and Data.

## IV. Program Allocations

Operating Capital Outlay			110,130	
42	Research, Data Collection, Analysis & Monitoring	53,415		Due to a reduction in Vehicles.
43	Technology & Information Services	29,979		Due to a reduction in Unstructured Data Storage Equipment Lease (reclass of maintenance to Operating Expenses).
44	Research, Data Collection, Analysis & Monitoring	18,600		Due to a reduction in Office Equipment.
45	Technology & Information Services	7,959		Due to a reduction in Network Infrastructure Equipment Lease (reclass of maintenance to Operating Expenses).
46	Technology & Information Services	177		Due to a reduction in Enterprise Server Replacements.
Fixed Capital Outlay			-	
Interagency Expenditures (Cooperative Funding)			278,154	
47	Other Water Resources Planning	248,154		Due to a reduction in Cooperative Funding Initiative for Watershed Management Planning.
48	Research, Data Collection, Analysis & Monitoring	30,000		Due to a reduction in Cooperative Funding Initiative for Studies & Assessments.
Debt			-	
Reserves			-	
<b>TOTAL REDUCTIONS</b>		<b>1.29</b>	<b>\$1,379,026</b>	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	445,380	
1	Adjustments in Compensation	268,637	0.00		
2	Retirement	101,024	0.00		
3	Self-Funded Medical Insurance	55,144	0.00		
4	Employer Paid FICA Taxes	20,575	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				1,193,782	
5	Research, Data Collection, Analysis & Monitoring	425,000			Due to an increase in Studies & Assessments.
6	Minimum Flows and Minimum Water Levels	410,800			Due to an increase in MFLs Technical Support.
7	Other Water Resources Planning	150,000			Due to an increase in Water Body Protection & Restoration Planning.
8	Technology & Information Services	50,000			Due to an increase in Statewide Model Management System.
9	Research, Data Collection, Analysis & Monitoring	48,000			Due to an increase in Biologic Data.
10	Other Water Resources Planning	37,500			Due to an increase in Watershed Management Planning.
11	Research, Data Collection, Analysis & Monitoring	24,037			Due to an increase in Geologic Data.
12	Technology & Information Services	17,787			Due to an increase in Financial Systems Upgrades.
13	Technology & Information Services	12,705			Due to an increase in Information Technology Service Desk Software Replacement.
14	Research, Data Collection, Analysis & Monitoring	9,000			Due to an increase in Data Support.
15	Technology & Information Services	8,653			Due to an increase in Technology Support Services.
16	Research, Data Collection, Analysis & Monitoring	300			Due to an increase in Meteorologic Data.
Operating Expenses				222,327	
17	Technology & Information Services	49,098			Due to an increase in Non-Capital Equipment.
18	Technology & Information Services	47,114			Due to an increase in Maintenance and Repair of Equipment.
19	Research, Data Collection, Analysis & Monitoring	33,100			Due to an increase in Non-Capital Equipment.
20	Technology & Information Services	26,536			Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
21	Technology & Information Services	18,494			Due to an increase in Software Licensing and Maintenance.
22	Research, Data Collection, Analysis & Monitoring	13,400			Due to an increase in Rental of Equipment.
23	Research, Data Collection, Analysis & Monitoring	9,500			Due to an increase in Maintenance and Repair of Equipment.
24	Research, Data Collection, Analysis & Monitoring	8,566			Due to an increase in Travel for Staff Duties.
25	Research, Data Collection, Analysis & Monitoring	7,000			Due to an increase in Maintenance and Repair of Buildings & Structures.
26	Research, Data Collection, Analysis & Monitoring	3,108			Due to an increase in Tuition Reimbursement.
27	Minimum Flows and Minimum Water Levels	2,200			Due to an increase in Advertising and Public Notices.
28	Research, Data Collection, Analysis & Monitoring	1,105			Due to an increase in Travel for Offsite Training.
29	Research, Data Collection, Analysis & Monitoring	1,065			Due to an increase in Professional Licenses.
30	Research, Data Collection, Analysis & Monitoring	960			Due to an increase in Telephone and Communications.
31	Technology & Information Services	425			Due to an increase in Tuition Reimbursement.
32	Water Supply Planning	336			Due to an increase in Travel for Staff Duties.
33	Water Supply Planning	200			Due to an increase in Parts and Supplies.
34	Technology & Information Services	70			Due to an increase in Memberships and Dues.
35	Other Water Resources Planning	50			Due to an increase in Memberships and Dues.

## IV. Program Allocations

Operating Capital Outlay			153,563	
36	Technical Assistance	58,000		Due to an increase in Vehicles.
37	Research, Data Collection, Analysis & Monitoring	45,989		Due to an increase in Field Equipment.
38	Technology & Information Services	40,000		Due to an increase in Field Equipment.
39	Technology & Information Services	9,574		Due to an increase in Virtual Server Attached Storage Equipment Lease.
Fixed Capital Outlay			800,345	
40	Research, Data Collection, Analysis & Monitoring	800,345		Due to an increase in Aquifer Exploration and Monitor Well Drilling Program Well Construction.
Interagency Expenditures (Cooperative Funding)			235,000	
41	Other Water Resources Planning	160,000		Due to an increase in Cooperative Funding Initiative for Water Body Protection & Restoration Planning.
42	Water Supply Planning	75,000		Due to an increase in Cooperative Funding Initiative for Water Supply Planning.
Debt			-	
Reserves			-	
<b>TOTAL NEW ISSUES</b>		<b>0.00</b>	<b>3,050,397</b>	
<b>1.0 Water Resource Planning and Monitoring</b>				
<b>Total Workforce and Tentative Budget for FY2021-22</b>		<b>147.81</b>	<b>\$35,917,709</b>	

### Changes and Trends

In recent years, the District has increased its overall emphasis in the areas of watershed management planning, water body protection/restoration planning, and MFLs initiatives. Data collection is being expanded where needed, such as increasing the number of monitor wells constructed in the Northern and Heartland regions of the District to support strategic priorities; depicted by the increases in fixed capital outlay.

The District's Watershed Management Program remains the cornerstone of its preventative flood protection efforts. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning, as well as District-initiated Watershed Management Planning. This is evident by the steady increase in contracted services and interagency expenditures over the past several years.

### Budget Variances

Overall, the program increased by 4.9 percent or \$1,671,371.

#### ***The increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$268,637), retirement (\$101,024), self-funded medical insurance (\$55,144), and employer paid FICA taxes (\$20,575).
- Contracted services for Studies & Assessments (\$425,000), MFLs Technical Support (\$410,800), Water Body Protection & Restoration Planning (\$150,000), a statewide model management system (\$50,000), Biologic Data (\$48,000), and Watershed Management Planning (\$37,500).
- Operating expenses for non-capital equipment (\$81,698), maintenance and repair of equipment (\$56,614), and software licensing and maintenance (\$18,494).
- Operating capital outlay for field equipment (\$85,989), a virtual server attached storage equipment lease (\$9,574), and vehicles (\$4,585).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$800,345).
- Interagency expenditures for Water Body Protection & Restoration Planning (\$160,000) and Water Supply Planning (\$75,000) cooperative funding projects.

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$187,626), overtime (\$10,006), and non-medical insurance premiums (\$1,306).
- Contracted services for Surface Water Flows & Levels Data (\$469,207), Ground Water Levels Data (\$135,887), Water Quality Data (\$62,800), and Central Florida Water Initiative planning (\$25,000).

#### IV. Program Allocations

- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$29,979) and a network infrastructure equipment lease (\$7,959) to *Operating Expenses* and office equipment (\$18,600).
- Interagency expenditures for Watershed Management Planning (\$248,154) and Study & Assessment (\$30,000) cooperative funding projects.

#### Major Budget Items

- Salaries and Benefits (\$14,717,687 – 147.81 FTEs)
  - 1.1.1 *Water Supply Planning* (5.27 FTEs)
  - 1.1.2 *Minimum Flows and Minimum Water Levels* (11.74 FTEs)
  - 1.1.3 *Other Water Resources Planning* (23.32 FTEs)
  - 1.2 *Research, Data Collection, Analysis and Monitoring* (84.86 FTEs)
  - 1.3 *Technical Assistance* (10.35 FTEs)
  - 1.5 *Technology and Information Services* (12.27 FTEs)
- Contracted Services
  - Surface Water Flows & Levels Data (\$2,794,467)
  - MFLs Technical Support (\$1,069,500)
  - Watershed Management Planning (\$800,000)
  - Studies & Assessments (\$700,000)
  - Biologic Data (\$648,000)
  - Water Body Protection & Restoration Planning (\$520,000)
  - Institute of Food and Agricultural Sciences Research (\$426,923)
  - Ground Water Levels Data (\$367,250)
  - MFLs Establishment and Evaluation (\$350,000)
  - Geologic Data (\$211,050)
  - Mapping & Survey Control (\$172,350)
  - Water Quality Data (\$144,663)
  - Water Supply Planning (\$129,000)
- Operating Expenses
  - Software Licensing and Maintenance (\$1,230,700)
  - Non-Capital Equipment (\$342,783)
  - Parts and Supplies (\$227,211)
  - Maintenance and Repair of Equipment (\$218,695)
  - Travel for Staff Duties (\$123,286)
  - Telephone and Communications (\$122,808)
  - Laboratory Supplies (\$63,000)
  - Travel for Offsite Training (\$59,786)
  - Rental of Equipment (\$29,300)
  - Maintenance and Repair of Buildings & Structures (\$25,000)
- Operating Capital Outlay
  - Vehicles (\$169,000)
  - Field Equipment (\$147,765)
  - Office Equipment (\$37,000)
  - Virtual Server Attached Storage Equipment Lease (\$35,574)
  - Network Infrastructure Equipment Lease (\$28,441)
  - Enterprise Server Replacements (\$7,623)
  - Unstructured Data Storage Equipment Lease (\$6,421)
- Fixed Capital Outlay
  - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,506,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Watershed Management Planning (\$6,391,346)
  - Water Body Protection & Restoration Planning (\$625,505)

## IV. Program Allocations

**1.1 District Water Management Planning** – Local and regional water management and water supply planning, minimum flows and minimum water levels (MFLs), and other long-term water resource planning efforts. District Water Management Plans, developed pursuant to Section 373.036, Florida Statutes, are districtwide planning documents which encompass other levels of water management planning.

### District Description

This activity includes preparation of the District's Regional Water Supply Plan; the determination and establishment of MFLs; development of Water Resource Assessment projects; development and maintenance of the District's Strategic Plan, Watershed Management Program and Surface Water Improvement and Management plans; and provides support for the national estuary programs, economic analyses, and other state, regional, and local water resource planning and coordination efforts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 1.1 District Water Management Planning

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$3,629,547	\$3,759,013	\$3,801,614	\$4,456,141	\$4,507,769	\$51,628	1.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,256,164	893,560	1,172,525	2,300,200	2,868,500	568,300	24.7%
Operating Expenses	74,023	68,941	48,113	95,947	70,546	(25,401)	-26.5%
Operating Capital Outlay	4,749	4,749	48,012	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	4,019,236	3,665,747	3,093,011	7,105,005	7,091,851	(13,154)	-0.2%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$8,983,719</b>	<b>\$8,392,010</b>	<b>\$8,163,275</b>	<b>\$13,957,293</b>	<b>\$14,538,666</b>	<b>\$581,373</b>	<b>4.2%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$9,634,291	\$2,662,075	\$0	\$2,144,800	\$97,500	\$0	\$14,538,666

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$4,507,769	\$0	\$4,507,769
Other Personal Services	0	0	0
Contracted Services	2,048,500	820,000	2,868,500
Operating Expenses	70,546	0	70,546
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	7,091,851	7,091,851
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$6,626,815</b>	<b>\$7,911,851</b>	<b>\$14,538,666</b>

### Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning, as well as District-initiated Watershed Management Planning. This is evident by the significant increase in contracted services and interagency expenditures over the past several years, and these levels continue to increase starting in FY2020-21.

### Budget Variances

**The 4.2 percent increase is primarily due to increases in:**

- Salaries and benefits for adjustments in compensation (\$87,471), retirement (\$40,760), and employer paid FICA taxes (\$6,706).
- Contracted services for MFLs Technical Support (\$410,800), Water Body Protection & Restoration Planning (\$150,000), and Watershed Management Planning (\$37,500).
- Interagency expenditures for Water Body Protection & Restoration Planning (\$160,000) and Water Supply Planning (\$75,000) cooperative funding projects.

#### IV. Program Allocations

***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$82,408).
- Contracted services for the Central Florida Water Initiative planning (\$25,000).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$8,782), travel for staff duties (\$6,988), tuition reimbursement (\$5,451), and parts and supplies (\$3,300).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$248,154).

**Major Budget Items**

- Salaries and Benefits (\$4,507,769)
- Contracted Services
  - MFLs Technical Support (\$1,069,500)
  - Watershed Management Planning (\$800,000)
  - Water Body Protection & Restoration Planning (\$520,000)
  - MFLs Establishment and Evaluation (\$350,000)
  - Utility Population Estimation Model and Demographic Analysis (\$129,000)
- Operating Expenses
  - Travel for Staff Duties (\$18,488)
  - Travel for Offsite Training (\$11,120)
  - Advertising and Public Notices (\$9,300)
  - Books, Subscriptions, and Data (\$8,345)
  - Tuition Reimbursement (\$7,413)
  - Telephone and Communications (\$4,320)
  - Memberships and Dues (\$4,265)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Watershed Management Planning (\$6,391,346)
  - Water Body Protection & Restoration Planning (\$625,505)
  - Water Supply Planning (\$75,000)

## IV. Program Allocations

**1.1.1 Water Supply Planning** – Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, Florida Statutes (F.S.), and regional water supply plans developed pursuant to Section 373.709, F.S.

### District Description

The District is required by Section 373.709, F.S., to prepare a Districtwide Regional Water Supply Plan (RWSP) for areas where existing sources of water supply may not be adequate to meet demands over a 20-year planning horizon. This plan must be updated every five years. The last update, approved by the District's Governing Board in November 2020, addresses water supply needs and sources through 2040. The RWSP for the Central Florida Water Initiative (CFWI), which only affects Polk County, its municipalities, and a small portion of Lake County within this District, was also approved by the Governing Board in November 2020.

This subactivity also includes the Districtwide Water Supply Assessment, water conservation/alternative sources planning and research, cooperative water supply planning efforts with local governments and water supply authorities, and demographic analyses to support water supply planning.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22 1.1.1 Water Supply Planning

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$518,486	\$594,282	\$336,846	\$527,038	\$527,977	\$939	0.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	177,665	226,629	178,116	154,000	129,000	(25,000)	-16.2%
Operating Expenses	16,580	12,747	10,700	15,896	16,282	386	2.4%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	246,209	480,956	315,940	0	75,000	75,000	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$958,940</b>	<b>\$1,314,614</b>	<b>\$841,602</b>	<b>\$696,934</b>	<b>\$748,259</b>	<b>\$51,325</b>	<b>7.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$710,463	\$37,796	\$0	\$0	\$0	\$0	\$748,259

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$527,977	\$0	\$527,977
Other Personal Services	0	0	0
Contracted Services	129,000	0	129,000
Operating Expenses	16,282	0	16,282
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	75,000	75,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$673,259</b>	<b>\$75,000</b>	<b>\$748,259</b>

### Changes and Trends

In FY2017-18, staff resources (salaries and benefits) began to increase to implement the recommendations of the RWSP for the CFWI, including development of water conservation programs, prevention and recovery projects, and consistent rules and regulations. In 2018, a new CFWI workgroup was formed, dedicated to developing regional water supply project options. Part of this effort involved the creation of a new list of potential projects which were included in the most recent update of the CFWI RWSP which was approved in November 2020 along with the Districtwide RWSP. The majority of the contracted technical assistance, as well as staff resources dedicated to these updates were completed in FY2018-19, which is reflected by the reduction in salaries and benefits and contracted services for FY2019-20.

## IV. Program Allocations

The District also assists other entities, primarily water supply authorities and local governments, with water supply planning and cost-share funding. Recent examples reflecting the majority of interagency expenditures over the past several years include the continuation of updates for the Peace River Manasota Regional Water Supply Authority's Integrated Regional Water Supply Master Plan, Withlacoochee Regional Water Supply Authority's Water Supply Plan, and the Polk Regional Water Cooperative's Peace Creek Integrated Water Supply Plan. Information derived from such plans is integral to the development of the District's RWSP update.

### Budget Variances

#### ***The 7.4 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$10,581), retirement (\$3,947), and employer paid FICA taxes (\$814).
- Interagency expenditures for Water Supply Planning cooperative funding projects (\$75,000).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$12,947) and self-funded medical insurance (\$1,381).
- Contracted services for Central Florida Water Initiative planning (\$25,000).

### Major Budget Items

- Salaries and Benefits (\$527,977)
- Contracted Services
  - Utility Population Estimation Model and Demographic Analysis (\$129,000)
- Operating Expenses
  - Travel for Staff Duties (\$7,632)
  - Books, Subscriptions, and Data (\$7,150)
  - Miscellaneous Permits & Fees (\$1,300)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Water Supply Planning (\$75,000)



## IV. Program Allocations

**1.1.2 Minimum Flows and Minimum Water Levels** – The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district Governing Board.

### District Description

This subactivity includes the determination and establishment of minimum flows and minimum water levels (MFLs) for streams, estuaries, lakes, aquifers, wetlands, and springs (including independent scientific peer review) in order to avoid significant harm to water resources or ecology of the area. Also included is the ongoing development of Water Resource Assessment projects and other hydrologic investigations for the Northern Tampa Bay and Southern Water Use caution areas and the District's Northern region. The District's Governing Board updates and approves the MFLs Priority List and Schedule after receiving public comment. The Department of Environmental Protection subsequently reviews and approves the Priority List and Schedule.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.1.2 Minimum Flows and Minimum Water Levels

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$987,571	\$1,003,341	\$1,264,626	\$1,447,333	\$1,358,003	(\$89,330)	-6.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	418,310	310,393	552,230	1,013,700	1,419,500	405,800	40.0%
Operating Expenses	16,682	9,394	7,105	15,756	12,267	(3,489)	-22.1%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,422,563</b>	<b>\$1,323,128</b>	<b>\$1,823,961</b>	<b>\$2,476,789</b>	<b>\$2,789,770</b>	<b>\$312,981</b>	<b>12.6%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$2,789,770	\$0	\$0	\$0	\$0	\$0	\$2,789,770

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,358,003	\$0	\$1,358,003
Other Personal Services	0	0	0
Contracted Services	1,419,500	0	1,419,500
Operating Expenses	12,267	0	12,267
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$2,789,770</b>	<b>\$0</b>	<b>\$2,789,770</b>

### Changes and Trends

The majority of funding in this subactivity is driven by the number of MFL evaluations and re-evaluations in a fiscal year based on the District's prioritized schedule, including staff resources, travel expenses, and public notifications for workshops and proposed rule revisions. In FY2019-20, MFL re-evaluations began for three segments of the upper Peace River, as well as selected lakes in the Tampa Bay Planning Region. This required increased technical support for each of these MFLs as evidenced by the significant increase within contracted services in that fiscal year. Also, the Southern Water Use Caution Area (SWUCA) Recovery Assessment is set to be completed in FY2024-25. Therefore, many SWUCA lakes are planned for re-evaluation prior to the completion of the assessment as is evident in FY2021-22 contracted services and operating expenses.

## IV. Program Allocations

### Budget Variances

#### ***The 12.6 percent increase is due to increases in:***

- Salaries and benefits for adjustments in compensation (\$24,314), retirement (\$17,504), self-funded medical insurance (\$8,747), employer paid FICA taxes (\$1,860), and non-medical insurance premiums (\$447).
- Contracted services for MFLs Technical Support (\$410,800).
- Operating expenses for advertising and public notices (\$2,200).

#### ***The increases are offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$142,202).
- Contracted services for MFLs Establishment and Evaluation (\$5,000).
- Operating expenses for parts and supplies (\$3,500) and travel for staff duties (\$2,189).

### Major Budget Items

- Salaries and Benefits (\$1,358,003)
- Contracted Services
  - MFLs Technical Support (\$1,069,500)
  - MFLs Establishment and Evaluation (\$350,000)
- Operating Expenses
  - Advertising and Public Notices (\$9,300)
  - Travel for Staff Duties (\$2,667)

## IV. Program Allocations

**1.1.3 Other Water Resources Planning** – District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, Surface Water Improvement and Management (SWIM) planning, and feasibility studies.

### District Description

This subactivity includes the development and maintenance of the District's Strategic Plan which provides the framework for the water management activities of the District, including more specific or programmatic planning activities.

Another key planning effort and a Strategic Plan strategy is the District's Watershed Management Program (WMP), which is implemented in partnership with local governments and integrates the District's watershed-based approaches to flood protection, water quality improvement, and natural systems protection. The WMP includes five elements: (1) Topographic Information, (2) Watershed Evaluation, (3) Watershed Management Plan, (4) Implementation of Best Management Practices (BMPs), and (5) Maintenance of Watershed Parameters and Models. The first three elements, along with the model maintenance component, are budgeted in this subactivity. Once watershed plans are developed, implementation of BMPs may follow, and District funding assistance for this purpose is budgeted under *2.3 Surface Water Projects*.

The District also actively plans for the restoration and protection of 12 priority water bodies consistent with the SWIM Act. Plans for each water body are in place and are updated periodically to ensure that they reflect current water quality and natural system conditions, trends, and needs. The District also provides financial support for, and works closely with, the national estuary programs associated with Tampa Bay, Sarasota Bay, and Charlotte Harbor, each of which is a SWIM priority water body.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 1.1.3 Other Water Resources Planning

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$2,123,490	\$2,161,390	\$2,200,142	\$2,481,770	\$2,621,789	\$140,019	5.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	660,189	356,538	442,179	1,132,500	1,320,000	187,500	16.6%
Operating Expenses	40,761	46,800	30,308	64,295	41,997	(22,298)	-34.7%
Operating Capital Outlay	4,749	4,749	48,012	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	3,773,027	3,184,791	2,777,071	7,105,005	7,016,851	(88,154)	-1.2%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$6,602,216</b>	<b>\$5,754,268</b>	<b>\$5,497,712</b>	<b>\$10,783,570</b>	<b>\$11,000,637</b>	<b>\$217,067</b>	<b>2.0%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$6,134,058	\$2,624,279	\$0	\$2,144,800	\$97,500	\$0	\$11,000,637

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,621,789	\$0	\$2,621,789
Other Personal Services	0	0	0
Contracted Services	500,000	820,000	1,320,000
Operating Expenses	41,997	0	41,997
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	7,016,851	7,016,851
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,163,786</b>	<b>\$7,836,851</b>	<b>\$11,000,637</b>

## IV. Program Allocations

### Changes and Trends

Continuous updating of watershed management plans is essential for making reliable information available to local and regional decision-makers and helps streamline the land development regulation permitting process. Due to major storm events in recent years and related flooding events, there has been an increase in cooperative funding applications for Watershed Management Planning, as well as District-initiated Watershed Management Planning. This is evident by the significant increase in contracted services and interagency expenditures for both FY2020-21 and FY2021-22. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource planning efforts.

### Budget Variances

#### ***The 2 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$72,741), adjustments in compensation (\$52,576), retirement (\$19,309), and employer paid FICA taxes (\$4,032).
- Contracted services for Water Body Protection & Restoration Planning (\$150,000) and Watershed Management Planning (\$37,500).
- Interagency expenditures for Water Body Protection & Restoration Planning cooperative funding projects (\$160,000).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$7,958).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$8,782), tuition reimbursement (\$5,451), travel for staff duties (\$5,135), and professional licenses (\$1,660).
- Interagency expenditures for Watershed Management Planning cooperative funding projects (\$248,154).

### Major Budget Items

- Salaries and Benefits (\$2,621,789)
- Contracted Services
  - Watershed Management Planning (\$800,000)
  - Water Body Protection & Restoration Planning (\$520,000)
- Operating Expenses
  - Travel for Offsite Training (\$11,120)
  - Travel for Staff Duties (\$8,189)
  - Tuition Reimbursement (\$7,413)
  - Telephone and Communications (\$4,320)
  - Memberships and Dues (\$4,265)
  - Office Supplies (\$3,250)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Watershed Management Planning (\$6,391,346)
  - Water Body Protection & Restoration Planning (\$625,505)

## IV. Program Allocations

**1.2 Research, Data Collection, Analysis and Monitoring** – Activities that support district water management planning, restoration and preservation efforts including water quality monitoring, data collection and evaluation, and research.

### District Description

This activity consists of District-managed and outsourced data collection, data analysis, and basic research. The District's water management mission necessitates a science-intensive approach to decision making, which requires reliable data of many types. The District monitors and collects a great deal of water resource data and obtains additional data from various sources including the U.S. Geological Survey.

Basic data such as aquifer levels, lake levels, stream and spring flows, rainfall, water quality, land survey, and biological information are used to characterize water resources and are essential for the modeling and analysis that support core and strategic priorities. The Regional Observation and Monitor-well Program (ROMP) provides the technical characterization of the District's groundwater resources, constructs long-term groundwater level and quality monitoring sites, and performs detailed hydrogeologic investigations in support of Water Resource Assessment projects and other water resource management efforts. Geographic data includes topography, land use/land cover, aerial orthoimagery, and other data layers that are combined for analyses that support critical projects and regulatory processes using the District's geographic information systems.

The District has automated much of its data collection, particularly rainfall and ground and surface water levels, through the implementation of the LoggerNet data acquisition system. The LoggerNet system not only provides efficient data collection, but also allows data to be made available through the ePermitting system portal and map viewers on the District's website. In addition, installation and maintenance of real-time data collection equipment on the first-magnitude springs and riverine systems allows the District to better understand the level of effort required to restore these unique systems.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$6,618,288	\$6,615,111	\$7,147,669	\$7,599,192	\$7,774,607	\$175,415	2.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	4,362,922	4,329,981	5,339,764	5,755,637	5,574,003	(181,634)	-3.2%
Operating Expenses	583,564	617,099	708,386	813,445	870,528	57,083	7.0%
Operating Capital Outlay	106,181	224,794	296,575	281,791	255,765	(26,026)	-9.2%
Fixed Capital Outlay	616,578	479,079	1,552,566	1,706,155	2,506,500	800,345	46.9%
Interagency Expenditures (Cooperative Funding)	1,087,936	581,577	24,099	45,000	15,000	(30,000)	-66.7%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$13,375,469</b>	<b>\$12,847,641</b>	<b>\$15,069,059</b>	<b>\$16,201,220</b>	<b>\$16,996,403</b>	<b>\$795,183</b>	<b>4.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$16,972,403	\$15,000	\$0	\$9,000	\$0	\$0	\$16,996,403

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$7,774,607	\$0	\$7,774,607
Other Personal Services	0	0	0
Contracted Services	2,841,030	2,732,973	5,574,003
Operating Expenses	870,528	0	870,528
Operating Capital Outlay	255,765	0	255,765
Fixed Capital Outlay	0	2,506,500	2,506,500
Interagency Expenditures (Cooperative Funding)	0	15,000	15,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$11,741,930</b>	<b>\$5,254,473</b>	<b>\$16,996,403</b>

## IV. Program Allocations

### Changes and Trends

In-house and statewide coordinated efforts have increased for data collection and production of secondary data, such as aquifer potentiometric surface maps. Light Detection And Ranging (LiDAR) technologies will be utilized to collect topographic and hydrographic data for Surface Water Improvement and Management, minimum flows and minimum water levels (MFLs), and Watershed Management Program projects to produce more detailed elevation datasets than previously possible at a significant cost savings over traditional survey methods. The District had cooperatively funded two LiDAR projects with Hillsborough and Pasco counties which was the main contributor for the significant level of funding within interagency expenditures for FY2017-18 and FY2018-19.

Funding for well construction has significantly increased within fixed capital outlay starting in FY2019-20 as the District continues to install monitor wells and perform aquifer testing through its ROMP to support the District's West-Central Florida Water Restoration Action Plan, MFLs establishment, saltwater intrusion monitoring, and other water management studies. Current areas of focus for the program include the Northern and Heartland regions of the District to support strategic priorities, such as the Springs Initiative and the Central Florida Water Initiative. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support data collection efforts.

Efforts to advance the understanding of the region's water resources through District-initiated projects such as model development of surface water flows and levels on the Withlacoochee River, Peace River, and Prairie Creek and an Underground Injection Control Study that will study the fate of microorganisms in the Floridan aquifer have contributed to a higher level of funding in contracted services since FY2019-20.

### Budget Variances

#### ***The 4.9 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$105,108), self-funded medical insurance (\$54,073), retirement (\$40,628), and employer paid FICA taxes (\$8,054).
- Contracted services for Studies and Assessments (\$425,000), Biologic Data (\$48,000), and Geologic Data (\$24,037).
- Operating expenses for non-capital equipment (\$33,100), rental of equipment (\$13,400), maintenance and repair of equipment (\$9,500), travel for staff duties (\$8,566), maintenance and repair of buildings and structures (\$7,000), and tuition reimbursement (\$3,108).
- Operating capital outlay for field equipment (\$45,989).
- Fixed capital outlay for well construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$800,345).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$21,694) and overtime (\$10,000),
- Contracted services for Surface Water Flows & Levels Data (\$469,207), Ground Water Levels Data (\$135,887), Water Quality Data (\$62,800), and Mapping & Survey Control (\$15,000).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$13,174), uniform program (\$3,627), and parts and supplies (\$3,160).
- Operating capital outlay for vehicles (\$53,415) and office equipment (\$18,600).
- Interagency expenditures for Study & Assessment cooperative funding projects (\$30,000).

## IV. Program Allocations

### Major Budget Items

- Salaries and Benefits (\$7,774,607)
- Contracted Services
  - Surface Water Flows & Levels Data (\$2,794,467)
  - Studies & Assessments (\$700,000)
  - Biologic Data (\$648,000)
  - Institute of Food and Agricultural Sciences Research (\$426,923)
  - Ground Water Levels Data (\$367,250)
  - Geologic Data (\$211,050)
  - Mapping & Survey Control (\$172,350)
  - Water Quality Data (\$144,663)
  - Meteorologic Data (\$95,300)
- Operating Expenses
  - Parts and Supplies (\$219,740)
  - Non-Capital Equipment (\$186,100)
  - Maintenance and Repair of Equipment (\$138,100)
  - Travel for Staff Duties (\$92,875)
  - Laboratory Supplies (\$63,000)
  - Telephone and Communications (\$33,920)
  - Travel for Offsite Training (\$30,740)
  - Rental of Equipment (\$29,300)
  - Maintenance and Repair of Buildings and Structures (\$25,000)
- Operating Capital Outlay
  - Vehicles (\$111,000)
  - Field Equipment (\$107,765)
  - Office Equipment (\$37,000)
- Fixed Capital Outlay
  - Well Construction associated with the Aquifer Exploration and Monitor Well Drilling program (\$2,506,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Studies & Assessments (\$15,000)

## IV. Program Allocations

**1.3 Technical Assistance** – Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, Development of Regional Impact (DRI) siting, and Coastal Zone Management efforts.

### District Description

This activity involves efforts to provide sound technical and policy information on water resources to state agencies, regional planning councils, local governments, and others; and to enhance the District's role in growth management. This includes review and comment on local government comprehensive plans, District input to DRI design and siting, and the review of other large-scale projects. Government and Community Affairs staff serve a broader communication function by providing the exchange of information, materials, and assistance directly to the various governments, citizen groups, and other customers throughout the District. Staff are assigned to planning regions (Heartland, Northern, Southern, and Tampa Bay) and coordinate activities with designated state and regional agencies, local governments, civic groups, and other organizations and associations. The District also monitors state and federal legislative activity to ensure that new or changed directives are efficiently incorporated into District programs and operations.

The District continues to build and maintain its relationships with its 98 local governments, water supply authorities, and other key target audiences. One effort in this regard is the District Utility Services program. The goal of this program is to strengthen communication between the District and water supply utilities and improve water use efficiency.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.3 Technical Assistance

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$909,342	\$884,991	\$910,363	\$1,054,031	\$1,126,864	\$72,833	6.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,463	7,119	2,581	0	0	0	
Operating Expenses	40,280	25,794	21,176	41,899	32,334	(9,565)	-22.8%
Operating Capital Outlay	1,187	1,187	1,187	0	58,000	58,000	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$956,272</b>	<b>\$919,091</b>	<b>\$935,307</b>	<b>\$1,095,930</b>	<b>\$1,217,198</b>	<b>\$121,268</b>	<b>11.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,217,198	\$0	\$0	\$0	\$0	\$0	\$1,217,198

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,126,864	\$0	\$1,126,864
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	32,334	0	32,334
Operating Capital Outlay	58,000	0	58,000
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,217,198</b>	<b>\$0</b>	<b>\$1,217,198</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed, salaries and benefits have fluctuated over the past several years within this activity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of this activity as represented in FY2021-22. Beginning with FY2020-21, costs associated with outreach in support of this activity have declined and are in operating expenses instead of contracted services.



## IV. Program Allocations

### Budget Variances

***The 11.1 percent increase is primarily due increases in:***

- Salaries and benefits for adjustments in compensation (\$55,256), retirement (\$12,050), employer paid FICA taxes (\$4,226), and self-funded medical insurance (\$2,702).
- Operating capital outlay for vehicles (\$58,000).

***The increase is primarily offset by a reduction in:***

- Operating expenses for travel for staff duties (\$3,910), tuition reimbursement (\$2,210), and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$2,195).

### Major Budget Items

- Salaries and Benefits (\$1,126,864)
- Operating Expenses
  - Travel for Staff Duties (\$10,970)
  - Travel for Offsite Training (\$7,000)
  - Telephone and Communications (\$4,800)
  - Memberships and Dues (\$3,246)
  - Books, Subscriptions, and Data (\$2,475)
  - Education Support (\$2,000)
- Operating Capital Outlay
  - Vehicles (\$58,000)

## IV. Program Allocations

### 1.4 Other Water Resources Planning and Monitoring Activities – Water resources planning and monitoring activities not otherwise categorized above.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.4 Other Water Resources Planning and Monitoring Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

**1.5 Technology and Information Services** – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the *1.0 Water Resource Planning and Monitoring* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 1.5 Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,124,632	\$1,465,026	\$1,386,181	\$1,361,881	\$1,308,447	(\$53,434)	-3.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	132,543	349,947	91,693	68,380	144,525	76,145	111.4%
Operating Expenses	1,329,152	1,609,302	1,312,437	1,455,034	1,594,411	139,377	9.6%
Operating Capital Outlay	170,929	315,264	141,143	106,600	118,059	11,459	10.7%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$2,757,256</b>	<b>\$3,739,539</b>	<b>\$2,931,454</b>	<b>\$2,991,895</b>	<b>\$3,165,442</b>	<b>\$173,547</b>	<b>5.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	<b>TOTAL</b>
Fiscal Year 2021-22	\$3,165,442	\$0	\$0	\$0	\$0	\$0	\$3,165,442

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	<b>TOTAL</b>
Salaries and Benefits	\$1,308,447	\$0	\$1,308,447
Other Personal Services	0	0	0
Contracted Services	144,525	0	144,525
Operating Expenses	1,594,411	0	1,594,411
Operating Capital Outlay	118,059	0	118,059
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,165,442</b>	<b>\$0</b>	<b>\$3,165,442</b>

### Changes and Trends

The modernization of the District's resource data system was initiated in FY2018-19 which was the primary contributor for the significant increases in staff resources (salaries and benefits), contracted services, operating expenses, and operating capital outlay that fiscal year. The cost of software and cloud services supporting this program has also increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 as there is an increase in outside assistance for the statewide model management system, an information technology service desk software replacement, technology support, and financial systems upgrades.

## IV. Program Allocations

### Budget Variances

#### ***The 5.8 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$20,802), retirement (\$7,586), and employer paid FICA taxes (\$1,589).
- Contracted services for a statewide model management system (\$50,000), financial systems upgrades (\$17,787), an information technology service desk software replacement (\$12,705), and technology support services (\$8,653).
- Operating expenses for non-capital equipment (\$49,098), maintenance and repair of equipment (\$47,114), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$26,536), and software licensing and maintenance (\$18,494).
- Operating capital outlay for field equipment (\$40,000) and a virtual server attached storage equipment lease (\$9,574).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$82,025) and self-funded medical insurance (\$1,038).
- Contracted services for an enterprise asset management system (\$13,000).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$29,979) and a network infrastructure equipment lease (\$7,959) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$1,308,447)
- Contracted Services
  - Technology Support Services (\$64,033)
  - Statewide Model Management System (\$50,000)
  - Financial Systems Upgrades (\$17,787)
  - Information Technology Service Desk Software Replacement (\$12,705)
- Operating Expenses
  - Software Licensing and Maintenance (\$1,230,700)
  - Non-Capital Equipment (\$156,683)
  - Maintenance and Repair of Equipment (\$79,995)
  - Telephone and Communications (\$79,768)
  - Travel for Offsite Training (\$10,926)
- Operating Capital Outlay
  - Field Equipment (\$40,000)
  - Virtual Server Attached Storage Equipment Lease (\$35,574)
  - Network Infrastructure Equipment Lease (\$28,441)
  - Enterprise Server Replacements (\$7,623)
  - Unstructured Data Storage Equipment Lease (\$6,421)

## IV. Program Allocations

### 2.0 Land Acquisition, Restoration and Public Works

This program includes the development and construction of all capital projects (except for those contained in *Programs 1.0 and 3.0*) including water resource development projects, water supply development assistance, water control projects, support and administrative facilities construction, cooperative projects, land acquisition, and the restoration of lands and water bodies.

#### District Description

This program is the largest within the District's overall budget and includes funding for capital projects such as water supply development, water resource development, stormwater management, both the implementation of storage and conveyance Best Management Practices (BMPs) and water quality improvements, and natural system restoration. Lands are acquired for flood protection, water storage, water management, conservation, and protection of water resources, aquifer recharge, and preservation of wetlands, streams, lakes, and springs. Water resource development efforts include projects aimed at recovery of water flows and levels that are below established minimums, aquifer storage and recovery projects, and the Facilitating Agricultural Resource Management Systems (FARMS) program which increases water use efficiency and improves water quality in partnership with the agricultural community.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$4,973,321	\$5,073,642	\$5,015,542	\$5,810,393	\$5,997,895	\$187,502	3.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,870,647	8,887,169	4,696,175	10,232,445	2,002,683	(8,229,762)	-80.4%
Operating Expenses	463,811	509,921	474,927	782,494	1,001,094	218,600	27.9%
Operating Capital Outlay	103,010	160,410	116,901	119,443	31,119	(88,324)	-73.9%
Fixed Capital Outlay	343,293	657,635	2,626,742	18,480,900	34,463,900	15,983,000	86.5%
Interagency Expenditures (Cooperative Funding)	39,584,608	45,389,983	54,402,006	74,240,086	48,996,926	(25,243,160)	-34.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$51,338,690</b>	<b>\$60,678,760</b>	<b>\$67,332,293</b>	<b>\$109,665,761</b>	<b>\$92,493,617</b>	<b>(\$17,172,144)</b>	<b>-15.7%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$5,903,285	\$0	\$0	\$0	\$84,456	\$10,154	\$5,997,895
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,401,683	0	0	0	501,000	100,000	2,002,683
Operating Expenses	996,994	0	0	0	4,100	0	1,001,094
Operating Capital Outlay	31,119	0	0	0	0	0	31,119
Fixed Capital Outlay	0	33,338,900	0	0	1,125,000	0	34,463,900
Interagency Expenditures (Cooperative Funding)	25,434,010	23,562,916	0	0	0	0	48,996,926
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$33,767,091</b>	<b>\$56,901,816</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,714,556</b>	<b>\$110,154</b>	<b>\$92,493,617</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	57.67	\$4,130,562	\$5,997,895	\$0	\$5,997,895
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	71,683	1,931,000	2,002,683
Operating Expenses			1,001,094	0	1,001,094
Operating Capital Outlay			31,119	0	31,119
Fixed Capital Outlay			0	34,463,900	34,463,900
Interagency Expenditures (Cooperative Funding)			0	48,996,926	48,996,926
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$7,101,791</b>	<b>\$85,391,826</b>	<b>\$92,493,617</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	58.79	59.12	56.35	58.61	57.67	(0.94)	-1.6%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>58.79</b>	<b>59.12</b>	<b>56.35</b>	<b>58.61</b>	<b>57.67</b>	<b>(0.94)</b>	<b>-1.6%</b>

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

#### 2.0 Land Acquisition, Restoration and Public Works

Fiscal Year 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

Fiscal Year 2020-21 (Current Amended)		58.61	\$109,665,761	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.94	69,504
1	Reallocation of Staff Resources	40,810	0.94	
2	Self-Funded Medical Insurance	26,946	0.00	
3	Non-Medical Insurance Premiums	1,747	0.00	
4	Overtime	1	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				8,275,719
5	Surface Water Projects	4,365,000		
6	Water Resource Development Projects	3,181,869		
7	Surface Water Projects	350,000		
8	Water Resource Development Projects	307,250		
9	Land Acquisition	27,500		
10	Water Resource Development Projects	25,000		
11	Surface Water Projects	14,000		
12	Technology & Information Services	5,100		
Operating Expenses				41,905
13	Land Acquisition	20,000		
14	Water Supply Development Assistance	4,636		
15	Surface Water Projects	4,392		
16	Water Supply Development Assistance	2,662		
17	Surface Water Projects	2,215		
18	Surface Water Projects	1,736		
19	Water Supply Development Assistance	1,098		
20	Land Acquisition	960		
21	Water Supply Development Assistance	960		
22	Water Resource Development Projects	942		
23	Surface Water Projects	400		
24	Surface Water Projects	400		
25	Water Resource Development Projects	400		
26	Technology & Information Services	220		
27	Land Acquisition	200		
28	Land Acquisition	200		
29	Water Resource Development Projects	150		
30	Water Resource Development Projects	104		
31	Surface Water Projects	80		
32	Surface Water Projects	66		
33	Technology & Information Services	30		
34	Technology & Information Services	28		
35	Technology & Information Services	17		
36	Water Resource Development Projects	5		
37	Technology & Information Services	2		
38	Technology & Information Services	2		
Operating Capital Outlay				92,306
39	Surface Water Projects	38,894		
40	Water Resource Development Projects	38,729		
41	Technology & Information Services	11,720		
42	Technology & Information Services	2,942		
43	Technology & Information Services	21		

## IV. Program Allocations

<b>Fixed Capital Outlay</b>			<b>507,000</b>	
44	Facilities Construction and Major Renovations	357,000		Due to a reduction in Districtwide Building Automation and Access Control Systems.
45	Facilities Construction and Major Renovations	150,000		Due to a reduction in Brooksville Building 4 Breakroom Repurposing.
<b>Interagency Expenditures (Cooperative Funding)</b>			<b>29,724,797</b>	
46	Surface Water Projects	14,325,953		Due to a reduction in Cooperative Funding Initiative for Springs - Water Quality.
47	Water Supply Development Assistance	6,926,335		Due to a reduction in Cooperative Funding Initiative for Brackish Groundwater Development.
48	Water Supply Development Assistance	4,722,925		Due to a reduction in Cooperative Funding Initiative for Reclaimed Water.
49	Water Supply Development Assistance	2,006,129		Due to a reduction in Cooperative Funding Initiative for Conservation Rebates and Retrofits.
50	Water Supply Development Assistance	1,083,500		Due to a reduction in Cooperative Funding Initiative for Aquifer Recharge/Storage & Recovery Construction.
51	Water Supply Development Assistance	469,293		Due to a reduction in Cooperative Funding Initiative for Regional Potable Water Interconnects.
52	Water Resource Development Projects	140,662		Due to a reduction in Cooperative Funding Initiative for Aquifer Storage & Recovery Feasibility and Pilot Testing.
53	Water Supply Development Assistance	50,000		Due to a reduction in District Grants for Conservation Rebates and Retrofits.
<b>Debt</b>			<b>-</b>	
		-		
<b>Reserves</b>			<b>-</b>	
		-		
<b>TOTAL REDUCTIONS</b>		<b>0.94</b>	<b>\$38,711,231</b>	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>			<b>0.00</b>	<b>257,006</b>	
1	Adjustments in Compensation	185,794	0.00		
2	Retirement	57,016	0.00		
3	Employer Paid FICA Taxes	14,196	0.00		
<b>Other Personal Services</b>			<b>0.00</b>	<b>-</b>	
		-	0.00		
<b>Contracted Services</b>				<b>45,957</b>	
4	Other Water Source Development Activities	25,000			Due to an increase in Quality of Water Improvement Program Support.
5	Technology & Information Services	7,091			Due to an increase in Financial Systems Upgrades.
6	Technology & Information Services	5,065			Due to an increase in Information Technology Service Desk Software Replacement.
7	Water Supply Development Assistance	5,000			Due to an increase in Water Supply Development Assistance Support.
8	Technology & Information Services	3,801			Due to an increase in Technology Support Services.
<b>Operating Expenses</b>				<b>260,505</b>	
9	Water Resource Development Projects	166,000			Due to an increase in Utilities.
10	Technology & Information Services	40,942			Due to an increase in Non-Capital Equipment.
11	Technology & Information Services	18,855			Due to an increase in Maintenance and Repair of Equipment.
12	Technology & Information Services	14,829			Due to an increase in Software Licensing and Maintenance.
13	Technology & Information Services	10,595			Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
14	Water Supply Development Assistance	3,486			Due to an increase in Tuition Reimbursement.
15	Water Resource Development Projects	1,232			Due to an increase in Tuition Reimbursement.
16	Land Acquisition	1,000			Due to an increase in Travel for Offsite Training.
17	Water Supply Development Assistance	1,000			Due to an increase in Education Support.
18	Surface Water Projects	523			Due to an increase in Memberships and Dues.
19	Other Water Source Development Activities	500			Due to an increase in Parts and Supplies.
20	Surface Water Projects	350			Due to an increase in Advertising and Public Notices.
21	Water Supply Development Assistance	250			Due to an increase in Professional Licenses.
22	Land Acquisition	240			Due to an increase in Books, Subscriptions, and Data.
23	Water Supply Development Assistance	212			Due to an increase in Memberships and Dues.
24	Technology & Information Services	172			Due to an increase in Tuition Reimbursement.
25	Land Acquisition	140			Due to an increase in Professional Licenses.
26	Water Supply Development Assistance	100			Due to an increase in Parts and Supplies.
27	Land Acquisition	50			Due to an increase in Memberships and Dues.
28	Technology & Information Services	29			Due to an increase in Memberships and Dues.
<b>Operating Capital Outlay</b>				<b>3,982</b>	
29	Technology & Information Services	3,982			Due to an increase in Virtual Server Attached Storage Equipment Lease.
<b>Fixed Capital Outlay</b>				<b>16,490,000</b>	
30	Land Acquisition	16,000,000			Due to an increase in Potential Florida Forever Land Acquisition.
31	Facilities Construction and Major Renovations	255,000			Due to an increase in Districtwide Roof, HVAC, and Parking Lot Renovations.
32	Facilities Construction and Major Renovations	235,000			Due to an increase in Districtwide Window Replacements.

## IV. Program Allocations

Interagency Expenditures (Cooperative Funding)			4,481,637	
33	Water Supply Development Assistance	2,000,000		Due to an increase in Cooperative Funding Initiative for Surface Water Reservoirs & Treatment Plants.
34	Surface Water Projects	1,657,150		Due to an increase in Cooperative Funding Initiative for Stormwater Improvements - Water Quality.
35	Surface Water Projects	398,522		Due to an increase in Cooperative Funding Initiative for Restoration Initiatives.
36	Water Resource Development Projects	313,780		Due to an increase in Cooperative Funding Initiative for Minimum Flows and Minimum Water Levels Recovery.
37	Water Resource Development Projects	90,000		Due to an increase in District Grants for Facilitating Agricultural Resource Management Systems Program.
38	Surface Water Projects	22,185		Due to an increase in Cooperative Funding Initiative for Stormwater Improvements - Implementation of Storage & Conveyance BMPs.
Debt			-	
Reserves			-	
<b>TOTAL NEW ISSUES</b>		<b>0.00</b>	<b>\$21,539,087</b>	
<b>2.0 Land Acquisition, Restoration and Public Works</b>				
<b>Total Workforce and Tentative Budget for FY2021-22</b>		<b>57.67</b>	<b>\$92,493,617</b>	

### Changes and Trends

Funding within this program is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year, while fluctuations in contracted services are typically due to timing of ongoing District-initiated projects for activities such as minimum flows and minimum water levels (MFLs) recovery and water body restoration. Actual expenditures within fixed capital outlay will vary from year to year as a result of the timing in acquiring targeted properties. Funding for potential land acquisitions is included in the most recent Florida Forever Work Plan.

### Budget Variances

Overall, the program decreased by 15.7 percent or \$17,172,144.

#### ***The decrease is primarily due to reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$40,810), self-funded medical insurance (\$26,946), and non-medical insurance premiums (\$1,747).
- Contracted services for Restoration Initiatives (\$4,365,000), Aquifer Storage & Recovery Feasibility and Pilot Testing (\$3,181,869), FDOT Mitigation (\$350,000), and MFLs Recovery (\$307,250).
- Operating expenses for micro/digital imaging services (\$20,000), travel for offsite training (\$5,881), and travel for staff duties (\$5,368).
- Operating capital outlay for vehicles (\$77,623) and the reclassification of maintenance for an unstructured data storage equipment lease (\$11,720) and a network infrastructure equipment lease (\$2,942) to *Operating Expenses*.
- Fixed capital outlay for the replacement and upgrade of Districtwide building automation and access control systems (\$357,000) and Brooksville Building 4 breakroom repurposing (\$150,000).
- Interagency expenditures for Springs – Water Quality (\$14,325,953), Brackish Groundwater Development (\$6,926,335), Reclaimed Water (\$4,722,925), Conservation Rebate and Retrofit (\$2,006,129), and Aquifer Recharge/Storage & Recovery Construction (\$1,083,500) cooperative funding projects.

#### ***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$185,794), retirement (\$57,016), and employer paid FICA taxes (\$14,196).
- Operating expenses for utilities (\$166,000), non-capital equipment (\$40,742), software licensing and maintenance (\$14,829), maintenance and repair of equipment (\$18,855), and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$5,105).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$16,000,000), Districtwide roof, HVAC, and parking lot renovations (\$255,000), and Districtwide window replacements (\$235,000).



#### IV. Program Allocations

- Interagency expenditures for Surface Water Reservoir and Treatment Plant (\$2,000,000) and Stormwater Improvements – Water Quality (\$1,657,150) cooperative funding projects.

##### Major Budget Items

- Salaries and Benefits (\$5,997,895 – 57.67 FTEs)
  - 2.1 *Land Acquisition* (3.18 FTEs)
  - 2.2.1 *Water Resource Development Projects* (12.11 FTEs)
  - 2.2.2 *Water Supply Development Assistance* (16.71 FTEs)
  - 2.2.3 *Other Water Source Development Activities* (1.42 FTEs)
  - 2.3 *Surface Water Projects* (19.59 FTEs)
  - 2.5 *Facilities Construction and Major Renovations* (0.03 FTEs)
  - 2.7 *Technology and Information Services* (4.63 FTEs)
- Contracted Services
  - Restoration Initiatives (\$820,000)
  - FDOT Mitigation (\$601,000)
  - MFLs Recovery (\$235,000)
  - Stormwater Improvements – Water Quality (\$100,000)
- Operating Expenses
  - Software Licensing and Maintenance (\$267,021)
  - Maintenance and Repair of Buildings and Structures (\$240,000)
  - Utilities (\$198,000)
  - Non-Capital Equipment (\$69,597)
  - Telephone and Communications (\$40,576)
  - Maintenance and Repair of Equipment (\$31,494)
  - Travel for Offsite Training (\$27,555)
  - Parts and Supplies (\$26,890)
  - Rental of Equipment (\$20,000)
  - Travel for Staff Duties (\$17,762)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$14,182)
  - Network Infrastructure Equipment Lease (\$11,338)
  - Enterprise Server Replacements (\$3,039)
  - Unstructured Data Storage Equipment Lease (\$2,560)
- Fixed Capital Outlay
  - Potential Florida Forever Land Acquisitions (\$33,500,000)
  - Districtwide Roof, HVAC, and Parking Lot Renovations (\$728,900)
  - Districtwide Window Replacements (\$235,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$17,832,544)
  - FARMS Program (\$6,270,000)
  - Regional Potable Water Interconnects (\$5,746,707)
  - Polk Partnership (\$5,000,000)
  - Surface Water Reservoirs & Treatment Plants (\$3,625,000)
  - Stormwater Improvements – Water Quality (\$3,159,915)
  - Reclaimed Water (\$2,708,750)
  - Restoration Initiatives (\$1,323,790)
  - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$1,100,000)
  - Conservation Rebates and Retrofits (\$812,393)
  - Abandoned Well Plugging Reimbursement Program (\$620,000)
  - Springs – Water Quality (\$424,047)

#### **IV. Program Allocations**

Of the Major Budget Items listed above within program *2.0 Land Acquisition, Restoration and Public Works*, \$36,298,926 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable activity or subactivity within this program.

## IV. Program Allocations

**2.1 Land Acquisition** – The acquisition of land and facilities for the protection and management of water resources. This activity does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

### District Description

This activity includes District acquisition of lands for flood protection; water storage; management, conservation, and protection of water resources; aquifer recharge; and preservation of wetlands, streams, and lakes. The District's acquisition program is a continuing activity that serves as an important complement to local and state acquisition programs in conserving environmentally valuable lands. The District currently owns or has an interest in more than 453,000 acres. In addition to purchasing land, acquiring "less-than-fee simple" interests is another tool for protecting natural systems. Of the more than 453,000 acres, more than 109,000 acres have been protected using less-than-fee simple acquisition techniques such as conservation easements.

The District conducts a biennial Surplus Lands Assessment providing a thorough review of its land holdings to ensure they support its areas of responsibility (AORs) of water supply, flood protection and floodplain management, water quality, and natural systems; thereby, ensuring the diligent and efficient stewardship of both land and financial resources for the citizens of Florida. Conducted in a transparent public decision-making process, this review identifies lands that no longer meet the original acquisition purpose and current water management benefits within the four AORs.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.1 - Land Acquisition

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$368,024	\$332,362	\$243,616	\$396,498	\$320,578	(\$75,920)	-19.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	57,890	36,188	24,925	121,000	93,500	(27,500)	-22.7%
Operating Expenses	8,643	10,392	34,591	38,865	18,935	(19,930)	-51.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	65,966	193,428	650,315	17,500,000	33,500,000	16,000,000	91.4%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$500,523</b>	<b>\$572,370</b>	<b>\$953,447</b>	<b>\$18,056,363</b>	<b>\$33,933,013</b>	<b>\$15,876,650</b>	<b>87.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$433,013	\$32,375,000	\$0	\$0	\$1,125,000	\$0	\$33,933,013

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$320,578	\$0	\$320,578
Other Personal Services	0	0	0
Contracted Services	23,500	70,000	93,500
Operating Expenses	18,935	0	18,935
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	33,500,000	33,500,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$363,013</b>	<b>\$33,570,000</b>	<b>\$33,933,013</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed over the past several years, salaries and benefits have fluctuated from year to year. There are multiple contributing factors, such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Actual expenditures within fixed capital outlay will vary from year to year as a result of timing in acquiring targeted properties. Recent funding for potential land acquisitions are included in the most recent Florida Forever Work Plan. Depending on lands identified in the biennial Surplus Lands Assessment, operating expenses and contracted services to assist with performing due diligence associated with the disposition of surplus lands can also vary from year to year.

## IV. Program Allocations

### Budget Variances

***The 87.9 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$11,663) and retirement (\$2,849).
- Fixed capital outlay for potential Florida Forever land acquisitions (\$16,000,000).

***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$78,444) and self-funded medical insurance (\$12,565).
- Contracted services for real estate services support (\$27,500).
- Operating expenses for micro/digital imaging services (\$20,000).

### Major Budget Items

- Salaries and Benefits (\$320,578)
- Contracted Services
  - Surplus Lands Assessment Program (\$70,000)
  - Real Estate Services Support (\$23,500)
- Operating Expenses
  - Travel for Offsite Training (\$5,500)
  - Advertising and Public Notices (\$4,200)
  - Miscellaneous Permits and Fees (\$3,000)
  - Memberships and Dues (\$2,875)
  - Professional Licenses (\$1,020)
- Fixed Capital Outlay
  - Potential Florida Forever Land Acquisitions (\$33,500,000)

## IV. Program Allocations

**2.2 Water Source Development** – Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

### District Description

This activity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices as part of the Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District's Five-Year Water Resource Development Work Program.

Water Supply Development Assistance represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources.

To complement the efforts in this activity, the Quality of Water Improvement Program (QWIP) is a cost-share reimbursement program available to landowners identifying the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.2 - Water Source Development

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,278,136	\$2,519,369	\$2,616,807	\$2,902,741	\$3,115,636	\$212,895	7.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,372,362	3,692,626	2,826,771	3,834,619	350,500	(3,484,119)	-90.9%
Operating Expenses	108,756	99,679	85,858	364,336	526,159	161,823	44.4%
Operating Capital Outlay	594	7,577	47,948	38,729	0	(38,729)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	21,586,827	22,320,920	27,975,143	39,251,694	26,256,630	(12,995,064)	-33.1%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$26,346,675</b>	<b>\$28,640,171</b>	<b>\$33,552,527</b>	<b>\$46,392,119</b>	<b>\$30,248,925</b>	<b>(\$16,143,194)</b>	<b>-34.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$18,181,070	\$12,067,855	\$0	\$0	\$0	\$0	\$30,248,925

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,115,636	\$0	\$3,115,636
Other Personal Services	0	0	0
Contracted Services	10,500	340,000	350,500
Operating Expenses	526,159	0	526,159
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	26,256,630	26,256,630
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,652,295</b>	<b>\$26,596,630</b>	<b>\$30,248,925</b>

### Changes and Trends

Funding within this activity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year. Investments in reclaimed water projects throughout the District, which range from feasibility studies to reclaimed water main extensions, will advance the Governing Board's priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040. Funding continues to be allocated to the Polk Partnership for the development of 30 million gallons per day (mgd) of alternative water supplies and its management and operation. Fluctuations in contracted services are typically due to timing of ongoing District-initiated projects primarily for MFLs recovery.

## IV. Program Allocations

### Budget Variances

***The 34.8 percent decrease is primarily due to reductions in:***

- Contracted services for Aquifer Storage & Recovery Feasibility and Pilot Testing (\$3,181,869) and MFLs Recovery (\$307,250).
- Operating capital outlay for vehicles (\$38,729).
- Interagency expenditures for Brackish Groundwater Development (\$6,926,335), Reclaimed Water (\$4,722,925), Conservation Rebate and Retrofit (\$2,006,129), and Aquifer Recharge/Storage & Recovery Construction (\$1,083,500) cooperative funding projects.

***The reductions are primarily offset by increases in:***

- Salaries and benefits for the reallocation of staff resources (\$90,546), adjustments in compensation (\$87,130), retirement (\$19,962), self-funded medical insurance (\$8,772), and employer paid FICA taxes (\$6,658).
- Operating expenses for utilities (\$166,000).
- Interagency expenditures for Surface Water Reservoir & Treatment Plant cooperative funding projects (\$2,000,000).

### Major Budget Items

- Salaries and Benefits (\$3,115,636)
- Contracted Services
  - MFLs Recovery (\$235,000)
  - Water Supply Development Assistance Support (\$90,500)
  - QWIP Support (\$25,000)
- Operating Expenses
  - Maintenance and Repair of Buildings and Structures (\$240,000)
  - Utilities (\$198,000)
  - Rental of Equipment (\$20,000)
  - Parts and Supplies (\$12,900)
  - Tuition Reimbursement (\$12,170)
  - Travel for Staff Duties (\$10,802)
  - Travel for Offsite Training (\$10,699)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - FARMS Program (\$6,270,000)
  - Regional Potable Water Interconnects (\$5,746,707)
  - Polk Partnership (\$5,000,000)
  - Surface Water Reservoirs & Treatment Plants (\$3,625,000)
  - Reclaimed Water (\$2,708,750)
  - Aquifer Storage & Recovery Feasibility and Pilot Testing (\$1,100,000)
  - Conservation Rebates and Retrofits (\$812,393)
  - Abandoned Well Plugging Reimbursement Program (\$620,000)

Of the Major Budget Items listed above within activity 2.2 *Water Source Development*, \$14,056,630 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable subactivity within this activity.

## IV. Program Allocations

**2.2.1 Water Resource Development Projects** – Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in Section 373.019(26), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

### District Description

This subactivity includes an array of projects designed to enhance water supply options. Examples include minimum flows and minimum water levels (MFLs) recovery, aquifer storage and recovery, research to support water supply and resource development, and agricultural Best Management Practices (BMPs) as part of the District's Facilitating Agricultural Resource Management Systems (FARMS) program. These projects are developed collaboratively with local governments, private businesses and industry groups, and interested citizens; and monitored through the District's Five-Year Water Resource Development Work Program.

Several priorities and objectives that support this subactivity within the Strategic Plan include:

1) implement Tampa Bay region MFLs recovery strategies, 2) recover minimum flows for Tampa Bay's rivers, lakes, wetlands, and other water bodies, 3) recover minimum levels at seven Polk County lakes and nine Highland County lakes by 2025, 4) increase use of reuse for recharge and MFLs compliance, and 5) achieve 40 million gallons per day (mgd) offsets in the Southern Water Use Caution Area (SWUCA) through agricultural reductions via the FARMS program.

The FARMS program is an agricultural BMPs cost-share reimbursement program that provides an incentive to the agricultural community to implement agricultural BMPs that provide resource benefits, including water quality improvement, reduced Upper Floridan aquifer withdrawals, and/or conservation, restoration, or augmentation of the area's water resources and ecology. This program is an important component of the SWUCA and Dover/Plant City Water Use Caution Area recovery strategies and is intended to assist in the implementation of the District's Regional Water Supply Plan.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.2.1 Water Resource Development Projects

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$862,916	\$974,489	\$990,612	\$1,158,161	\$1,290,598	\$132,437	11.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,345,027	3,663,145	2,793,171	3,749,119	235,000	(3,514,119)	-93.7%
Operating Expenses	87,561	62,217	62,818	324,119	489,750	165,631	51.1%
Operating Capital Outlay	0	0	47,355	38,729	0	(38,729)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	2,794,587	3,056,129	1,694,664	7,420,662	7,683,780	263,118	3.5%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$6,090,091</b>	<b>\$7,755,980</b>	<b>\$5,588,620</b>	<b>\$12,690,790</b>	<b>\$9,699,128</b>	<b>(\$2,991,662)</b>	<b>-23.6%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$9,018,806	\$680,322	\$0	\$0	\$0	\$0	\$9,699,128

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,290,598	\$0	\$1,290,598
Other Personal Services	0	0	0
Contracted Services	0	235,000	235,000
Operating Expenses	489,750	0	489,750
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	7,683,780	7,683,780
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,780,348</b>	<b>\$7,918,780</b>	<b>\$9,699,128</b>

## IV. Program Allocations

### Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program and is the primary reason for fluctuations in interagency expenditures from year to year. Fluctuations in contracted services are typically due to timing of ongoing District-initiated projects primarily for MFLs recovery. For example, the increase in FY2018-19 is primarily related to the progression of Aquifer Recharge for Salt Water Intrusion Minimum Aquifer Level Recovery at Flatford Swamp to slow down saltwater intrusion inland and help recover impacted hydroperiods. Completion of funding for this effort is the primary cause for the reduction in FY2021-22. The significant increase in operating expenses starting in FY2020-21 is related to the management and maintenance of the pump station at Lake Hancock. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support water resource development initiatives.

### Budget Variances

***The 23.6 percent decrease is primarily due to reductions in:***

- Contracted services for Aquifer Storage & Recovery Feasibility and Pilot Testing (\$3,181,869), MFLs Recovery (\$307,250), and FARMS program support (\$25,000).
- Operating capital outlay for vehicles (\$38,729).
- Interagency expenditures for Aquifer Storage & Recovery Feasibility and Pilot Testing cooperative funding projects (\$140,662).

***The reductions are primarily offset by increases in:***

- Salaries and benefits for the reallocation of staff resources (\$71,377), adjustments in compensation (\$45,265), retirement (\$10,264), employer paid FICA taxes (\$3,460), and self-funded medical insurance (\$1,917).
- Operating expenses for utilities (\$166,000).
- Interagency expenditures for MFLs Recovery cooperative funding projects (\$313,780) and FARMS program (\$90,000).

### Major Budget Items

***The following table lists projects totaling \$1,413,780 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.***

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Aquifer Storage & Recovery Feasibility and Pilot Testing	\$0	\$0	\$1,100,000	\$1,100,000
Reclaimed Water Aquifer Storage & Recovery (Venice, City of)	\$0	\$0	\$1,100,000	\$1,100,000
Minimum Flows and Minimum Water Levels Recovery	\$0	\$0	\$313,780	\$313,780
Aquifer Recharge and MFL Recovery (Haines City, City of)	\$0	\$0	\$253,500	\$253,500
Hillsborough River MFL "PURE" (Tampa, City of)	\$0	\$0	\$60,280	\$60,280

***The remaining major budget items not included in the table above.***

- Salaries and Benefits (\$1,290,598)
- Contracted Services
  - MFLs Recovery (\$235,000)
- Operating Expenses
  - Maintenance and Repair of Buildings and Structures (\$240,000)
  - Utilities (\$198,000)
  - Rental of Equipment (\$20,000)
  - Parts and Supplies (\$10,100)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - FARMS Program (\$6,270,000)



## **IV. Program Allocations**

**2.2.2 Water Supply Development Assistance** – Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Section 373.019(26), Florida Statutes.

### **District Description**

This subactivity primarily represents District financial aid for regional or local water supply development projects. These include projects undertaken in cooperation with regional water supply authorities, local governments, and others for reuse, conservation, and other options that serve as alternatives to stressed groundwater supply sources. As it became apparent that historic groundwater withdrawals in the Northern Tampa Bay and the Southern water use caution areas had caused negative impacts to wetlands, lakes, streams, and aquifers, the District recognized the need to develop alternative water sources to ensure recovery of these resources and to meet growing demands for water supply. The District's funding assistance programs were developed to reduce competition for limited groundwater supplies, and to provide an incentive for water conservation, use of reclaimed water, and the development of costly alternative water sources such as surface water and desalination of seawater. These programs continue to be a critical part of the District's Long-Term Funding Plan, which is designed to ensure that water supply needs in the District can be met through the 20-year planning horizon of the 2020 Regional Water Supply Plan.

An emphasis has been placed on expanding the use of reclaimed water in northern and inland counties where per capita water use rates are higher and demand reduction is needed. In more populous counties with established reclaimed water systems, a major focus is on building storage and interconnects to increase utilization and efficiency. Investments in reclaimed water projects throughout the District, which range from feasibility studies to reclaimed water main extensions, will advance the Governing Board's priority for the District to achieve its goal of 75 percent reuse of available wastewater by 2040.

Consistent with state policy, as expressed in the Water Protection and Sustainability Program, funding preference for alternative water projects is given to those involving the development of multi-jurisdictional water supply systems. These alternative water projects offer economies of scale, opportunities for conjunctive use of multiple water sources, and enhanced system reliability and sustainability. In practice, this approach has resulted in most of the funding for potable water supply being allocated to projects developed by regional water supply authorities.

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.2.2 Water Supply Development Assistance

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,321,970	\$1,435,410	\$1,541,208	\$1,642,860	\$1,721,103	\$78,243	4.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	7,735	6,281	10,000	85,500	90,500	5,000	5.8%
Operating Expenses	21,116	37,402	21,285	38,717	34,409	(4,308)	-11.1%
Operating Capital Outlay	594	7,577	593	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	18,312,554	18,710,201	25,727,979	31,211,032	17,952,850	(13,258,182)	-42.5%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$19,663,969</b>	<b>\$20,196,871</b>	<b>\$27,301,065</b>	<b>\$32,978,109</b>	<b>\$19,798,862</b>	<b>(\$13,179,247)</b>	<b>-40.0%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$8,411,329	\$11,387,533	\$0	\$0	\$0	\$0	\$19,798,862

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,721,103	\$0	\$1,721,103
Other Personal Services	0	0	0
Contracted Services	10,500	80,000	90,500
Operating Expenses	34,409	0	34,409
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	17,952,850	17,952,850
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,766,012</b>	<b>\$18,032,850</b>	<b>\$19,798,862</b>

### Changes and Trends

Funding for interagency expenditures within this subactivity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative (CFI) program. Funding continues to be allocated to the Polk Partnership for the development of 30 million gallons per day (mgd) of alternative water supplies and its management and operation. The significant increase in FY2020-21 within interagency expenditures is primarily due to new state appropriations awarded to the District to further this major initiative. In addition, the District continues to partner on brackish groundwater, aquifer storage and recovery systems, and cost-effective water conservation projects. Beginning in FY2020-21, increased emphasis to develop cost effectiveness metrics that are utilized when evaluating CFI projects has resulted in an increase in contracted services.

### Budget Variances

#### ***The 40 percent decrease is primarily due to reductions in:***

- Salaries and benefits for self-funded medical insurance (\$3,668).
- Operating expenses for travel for offsite training (\$4,636), travel for staff duties (\$2,662), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$1,098).
- Interagency expenditures for Brackish Groundwater Development (\$6,926,335), Reclaimed Water (\$4,722,925), Conservation Rebate and Retrofit (\$2,006,129), Aquifer Recharge/Storage & Recovery Construction (\$1,083,500), and Regional Potable Water Interconnect (\$469,293) cooperative funding projects.

#### ***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$39,830), the reallocation of staff resources (\$30,522), retirement (\$9,011), and employer paid FICA taxes (\$3,043).
- Contracted services for Water Supply Development Assistance support (\$5,000).
- Operating expenses for tuition reimbursement (\$3,486) and education support (\$1,000).
- Interagency expenditures for Surface Water Reservoir and Treatment Plant cooperative funding projects (\$2,000,000).

## IV. Program Allocations

### Major Budget Items

**The following table lists projects totaling \$12,642,850 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.**

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Regional Potable Water Interconnects	\$0	\$0	\$5,596,707	\$5,596,707
Southern Hillsborough County Transmission Expansion (Tampa Bay Water)	\$0	\$0	\$4,459,207	\$4,459,207
Regional Acq of Project Prairie Pumping/Storage Facilities (Peace River Manasota Regional WSA)	\$0	\$0	\$637,500	\$637,500
Southern Hillsborough County Booster Pump Station (Tampa Bay Water)	\$0	\$0	\$500,000	\$500,000
Surface Water Reservoirs & Treatment Plants	\$0	\$0	\$3,625,000	\$3,625,000
Peace River Reservoir No. 3 (Peace River Manasota Regional WSA)	\$0	\$0	\$3,625,000	\$3,625,000
Reclaimed Water	\$0	\$0	\$2,708,750	\$2,708,750
Taylor Road Area Transmission (Braden River Utilities)	\$0	\$0	\$1,050,000	\$1,050,000
Zephyrhills to Pasco County Reclaimed Water Interconnect (Zephyrhills, City of)	\$0	\$0	\$880,000	\$880,000
Preserve at Lake Ashton Reclaimed Water Transmission (Winter Haven, City of)	\$0	\$0	\$500,000	\$500,000
Reclaimed Water Feasibility Study (Fort Meade, City of)	\$0	\$0	\$168,750	\$168,750
NERUSA Southeast Reuse Loop (Polk County)	\$0	\$0	\$110,000	\$110,000
Conservation Rebates and Retrofits	\$0	\$0	\$712,393	\$712,393
Water Distribution Ridgewood/Lamplighter Area Looping (North Port, City of)	\$0	\$0	\$173,950	\$173,950
Water Conservation Program (Bay Laurel CCDD)	\$0	\$0	\$164,750	\$164,750
AMI Metering Analytics (Pinellas County)	\$0	\$0	\$139,414	\$139,414
Demand Management Implementation (Polk Regional Water Cooperative)	\$0	\$0	\$102,679	\$102,679
Sensible Sprinkling Program, Phase 10 (St. Petersburg, City of)	\$0	\$0	\$50,000	\$50,000
Water Conservation Program (Citrus County)	\$0	\$0	\$46,600	\$46,600
Florida Water Star Builder Reimbursement Program (Polk County)	\$0	\$0	\$20,000	\$20,000
Water Conservation Program, Phase III (Tarpon Springs, City of)	\$0	\$0	\$15,000	\$15,000

**The remaining major budget items not included in the table above.**

- Salaries and Benefits (\$1,721,103)
- Contracted Services
  - Water Supply Development Assistance Support (\$90,500)
- Operating Expenses
  - Tuition Reimbursement (\$10,593)
  - Travel for Offsite Training (\$7,099)
  - Travel for Staff Duties (\$5,640)
  - Memberships and Dues (\$4,892)
  - Telephone and Communications (\$1,920)
  - Office Supplies (\$1,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Polk Partnership (\$5,000,000)
  - Regional Potable Water Interconnects (\$150,000)
  - Conservation Rebates and Retrofits (\$100,000)

## IV. Program Allocations

**2.2.3 Other Water Source Development Activities** – Water resource development activities and water supply development activities not otherwise categorized above.

### District Description

This subactivity represents the Quality of Water Improvement Program (QWIP) which identifies the location of all known abandoned artesian wells within the District and ensures corrective action is taken to properly abandon the wells. Historically, the QWIP has proven to be a cost-effective method to prevent waste and contamination of the District's potable water resources, both ground and surface waters, through the plugging of free-flowing, abandoned, and/or deteriorated artesian wells. The program provides funding to landowners to properly plug abandoned or unused wells on their property. Landowners are reimbursed for the cost to plug their well up to a maximum of \$6,000 per well and \$18,000 per year.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22 2.2.3 Other Water Source Development Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$93,250	\$109,470	\$84,987	\$101,720	\$103,935	\$2,215	2.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	19,600	23,200	23,600	0	25,000	25,000	
Operating Expenses	79	60	1,755	1,500	2,000	500	33.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	479,686	554,590	552,500	620,000	620,000	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$592,615</b>	<b>\$687,320</b>	<b>\$662,842</b>	<b>\$723,220</b>	<b>\$750,935</b>	<b>\$27,715</b>	<b>3.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$750,935	\$0	\$0	\$0	\$0	\$0	\$750,935

### OPERATING AND NON-OPERATING Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$103,935	\$0	\$103,935
Other Personal Services	0	0	0
Contracted Services	0	25,000	25,000
Operating Expenses	2,000	0	2,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	620,000	620,000
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$105,935</b>	<b>\$645,000</b>	<b>\$750,935</b>

### Changes and Trends

Since its inception in 1974, the program has ensured the plugging of more than 7,000 wells and its continued success is proven with the steady increase in interagency expenditures.

### Budget Variances

**The 3.8 percent increase is primarily due to increases in:**

- Salaries and benefits for self-funded medical insurance (\$10,523), adjustments in compensation (\$2,035), and retirement (\$686).
- Contracted services for QWIP support (\$25,000).

**The increases are primarily offset by a reduction in:**

- Salaries and benefits for the reallocation of staff resources (\$11,354).

#### **IV. Program Allocations**

##### **Major Budget Items**

- Salaries and Benefits (\$103,935)
- Contracted Services
  - QWIP Support (\$25,000)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Abandoned Well Plugging Reimbursement Program (\$620,000)

## IV. Program Allocations

**2.3 Surface Water Projects** – Those projects that restore or protect surface water quality, flood protection or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

### **District Description**

Surface water management includes the design and implementation of physical improvements to correct flood problems and degraded surface waters of regional and statewide significance (lakes, rivers, bays, and estuaries), typically in conjunction with local governments and others. This is accomplished through implementation of Best Management Practices (BMPs) as part of the District's Watershed Management Program or through the District's Surface Water Improvement and Management (SWIM) program.

While the District prefers to focus its flood protection efforts on prevention (see activity *1.1.3 Other Water Resources Planning*), flooding problems do arise in areas developed prior to implementation of the District's surface water regulations. Implementation of BMPs involves the construction of improvements that are identified and prioritized in the development of watershed plans. These projects primarily focus on remediating flood problems and mitigating future damage; however, they often include enhancements to water quality and natural systems as well.

The SWIM program has been highly effective in completing restoration projects to protect, enhance and restore SWIM priority water bodies. These projects include stormwater improvement for water quality and hydrologic and habitat restoration projects for natural systems, although some projects provide both benefits. In addition, the District implements projects to conserve and restore the ecological balance of its five first-magnitude spring groups. Examples of these projects include bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. SWIM began as a state program, and state funding amounts and sources have varied through the years with more recent focus of funding appropriated for Springs Initiatives through the Department of Environmental Protection (DEP).

Also included in this activity is the Florida Department of Transportation (FDOT) Mitigation program. In accordance with Section 373.4137, Florida Statutes, the FDOT provides an annual Districtwide inventory of proposed road construction projects and their anticipated wetland impacts. Mitigation to offset the adverse wetland impacts of transportation projects is carried out by the water management districts and the DEP, in consultation with other federal, state, and local agencies to comply with regulatory requirements. The District receives funding from FDOT for these mitigation projects which include habitat enhancement, restoration, acquisition of public lands, and credits purchased from private mitigation banks.

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 2.3 - Surface Water Projects

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,857,045	\$1,732,623	\$1,688,420	\$2,067,204	\$2,073,859	\$6,655	0.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	3,363,128	4,941,566	1,639,347	6,250,000	1,521,000	(4,729,000)	-75.7%
Operating Expenses	47,303	25,462	46,779	45,662	37,246	(8,416)	-18.4%
Operating Capital Outlay	19,401	37,585	23,780	38,894	0	(38,894)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	17,997,781	23,069,063	26,426,863	34,988,392	22,740,296	(12,248,096)	-35.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$23,284,658</b>	<b>\$29,806,299</b>	<b>\$29,825,189</b>	<b>\$43,390,152</b>	<b>\$26,372,401</b>	<b>(\$17,017,751)</b>	<b>-39.2%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$14,177,630	\$11,495,061	\$0	\$0	\$589,556	\$110,154	\$26,372,401

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,073,859	\$0	\$2,073,859
Other Personal Services	0	0	0
Contracted Services	0	1,521,000	1,521,000
Operating Expenses	37,246	0	37,246
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	22,740,296	22,740,296
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$2,111,105</b>	<b>\$24,261,296</b>	<b>\$26,372,401</b>

### Changes and Trends

Funding for interagency expenditures within this activity is typically driven by new funding requests submitted through the District's Cooperative Funding Initiative program. The significant increase in FY2020-21 is primarily due to funding for two septic to sewer projects in Citrus and Hernando counties. Fluctuations in contracted services are typically due to timing of ongoing District-initiated surface water restoration projects and the level of maintenance required for completed FDOT mitigation construction projects. A joint effort between the District and the state to restore the natural ecological balance of the Weeki Wachee River through bank stabilization, sediment removal, and channel restoration is the majority of the increase in contracted services for FY2020-21. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support surface water initiatives.

### Budget Variances

#### ***The 39.2 percent decrease is primarily due to reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$89,595) and self-funded medical insurance (\$22,782).
- Contracted services for Restoration Initiatives (\$4,365,000) and FDOT Mitigation (\$350,000).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$4,392), travel for offsite training (\$2,215), and travel for staff duties (\$1,736).
- Operating capital outlay for vehicles (\$38,894).
- Interagency expenditures for Springs – Water Quality cooperative funding projects (\$14,325,953).

#### ***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$81,489), retirement (\$32,106), and employer paid FICA taxes (\$6,226).
- Interagency expenditures for Stormwater Improvement – Water Quality (\$1,657,150) and Restoration Initiative (\$398,522) cooperative funding projects.

## IV. Program Allocations

### Major Budget Items

**The following table lists projects totaling \$22,242,296 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.**

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Stormwater Improvements - Implementation of Storage & Conveyance BMPs	\$0	\$0	\$17,314,544	\$17,314,544
Southeast Seminole Heights Flood Relief (Tampa, City of)	\$0	\$0	\$7,500,000	\$7,500,000
Lower Peninsula Stormwater Improvements Southeast Region (Tampa, City of)	\$0	\$0	\$6,000,000	\$6,000,000
7th Street North, 50th Avenue North Vicinity Storm Drainage Improvements (St. Petersburg, City of)	\$0	\$0	\$1,500,000	\$1,500,000
Griffin Park Flood Abatement (Pasco County)	\$0	\$0	\$705,000	\$705,000
John Henry Celebration Park Stormwater Improvements (Williston, Town of)	\$0	\$0	\$422,250	\$422,250
Village of the Arts South Drainage Improvements from 13th Ave. W. to 17th Ave. W. (Bradenton, City of)	\$0	\$0	\$297,441	\$297,441
Lafitte Drive BMPs (Pasco County)	\$0	\$0	\$250,000	\$250,000
Magnolia Valley Storage and Wetland Enhancement (Pasco County)	\$0	\$0	\$250,000	\$250,000
Bowlees Creek Pennsylvania Avenue Flow Diversion System (Manatee County)	\$0	\$0	\$250,000	\$250,000
Bowlees Creek Flood Mitigation (Manatee County)	\$0	\$0	\$139,853	\$139,853
Stormwater Improvements - Water Quality	\$0	\$0	\$3,029,915	\$3,029,915
Created Wetlands System (Sarasota, City of)	\$0	\$0	\$1,511,535	\$1,511,535
Starkey M10 Stormwater Facility Quality Improvements (Pinellas County)	\$0	\$0	\$324,000	\$324,000
Central Holmes Beach BMPs - Phases F, G, and H (Holmes Beach, City of)	\$0	\$0	\$256,250	\$256,250
Anna Maria BMPs, Phase L (Anna Maria, City of)	\$0	\$0	\$254,380	\$254,380
Lake Hancock Natural Systems Enhancements (Polk County)	\$0	\$0	\$210,000	\$210,000
Lake June-in-Winter Catfish Creek BMPs (Highlands County)	\$0	\$0	\$116,250	\$116,250
Wall Street BMPs (Frostproof, City of)	\$0	\$0	\$112,500	\$112,500
Park Avenue Streetscape Improvements (Lake Wales, City of)	\$0	\$0	\$110,000	\$110,000
Stormwater Retrofits, Phase II (Redington Bch)	\$0	\$0	\$75,000	\$75,000
Philippe Bay Stormwater Quality Upgrades (Philippe Bay Neighborhood Association)	\$0	\$0	\$60,000	\$60,000
Restoration Initiatives	\$500,000	\$0	\$973,790	\$1,473,790
Hunters Cove Sediment Removal	\$500,000	\$0	\$0	\$500,000
Roosevelt Creek Channel 5 Improvements (Pinellas County)	\$0	\$0	\$350,000	\$350,000
Pasture Reserve (Lake County)	\$0	\$0	\$300,000	\$300,000
Philippi Creek Stream Restoration (Sarasota County)	\$0	\$0	\$200,000	\$200,000
Weedon Island Tidal Marsh (Pinellas County)	\$0	\$0	\$123,790	\$123,790
Springs - Water Quality	\$0	\$0	\$424,047	\$424,047
Rainbow Springs 5th Replat Stormwater Retrofit (Marion County)	\$0	\$0	\$424,047	\$424,047

**The remaining major budget items not included in the table above.**

- Salaries and Benefits (\$2,073,859)
- Contracted Services
  - FDOT Mitigation (\$601,000)
  - Restoration Initiatives (\$320,000)
  - Stormwater Improvements – Water Quality (\$100,000)
- Operating Expenses
  - Parts and Supplies (\$11,610)
  - Travel for Offsite Training (\$7,000)
  - Travel for Staff Duties (\$5,830)
  - Telephone and Communications (\$3,120)
  - Office Supplies (\$1,810)
  - Memberships and Dues (\$1,776)
  - Advertising and Public Notices (\$1,700)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Stormwater Improvements – Implementation of Storage & Conveyance BMPs (\$518,000)
  - Restoration Initiatives (\$350,000)
  - Stormwater Improvements – Water Quality (\$130,000)



## IV. Program Allocations

**2.4 Other Cooperative Projects** – Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.4 - Other Cooperative Projects

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

**2.5 Facilities Construction and Major Renovations** – The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans; and specifications for the construction of planned replacement, improvement, or repair to the district's administrative and field station facilities.

### District Description

This activity primarily includes capital improvement projects which involve design, construction, modification, and renovation of all District support facilities. These projects focus on renovations or modifications required to maintain or enhance the functionality, efficiency, and energy conservation characteristics of existing facilities at all District locations.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$46,775	\$5,596	\$862	\$0	\$3,415	\$3,415	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	43,551	177,800	188,000	0	0	0	
Operating Expenses	0	0	16,507	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	277,327	464,207	1,976,427	980,900	963,900	(17,000)	-1.7%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$367,653</b>	<b>\$647,603</b>	<b>\$2,181,796</b>	<b>\$980,900</b>	<b>\$967,315</b>	<b>(\$13,585)</b>	<b>-1.4%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,415	\$963,900	\$0	\$0	\$0	\$0	\$967,315

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,415	\$0	\$3,415
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	963,900	963,900
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,415</b>	<b>\$963,900</b>	<b>\$967,315</b>

### Changes and Trends

Staff resources (salaries and benefits) have fluctuated over the past several years within this activity depending on staff's direct involvement in planned projects. Activities requiring contracted services in prior years include the removal or demolition of existing facilities in FY2018-19 and realtor commissions association with the sale of the Sarasota Office that was sold on November 1, 2019. The significant increase in fixed capital outlay for FY2019-20 is related to the acquisition and associated renovations of the replacement Sarasota Office.

### Budget Variances

#### **The 1.4 percent decrease is due to a reduction in:**

- Fixed capital outlay for the replacement and upgrade of Districtwide building automation and access control systems (\$357,000) and Brooksville Building 4 breakroom repurposing (\$150,000).

#### **The reduction is offset by increases in:**

- Salaries and benefits due to the reallocation of staff resources (\$3,415).
- Fixed capital outlay for Districtwide roof, HVAC, and parking lot renovations (\$255,000) and Districtwide window replacements (\$235,000).

## **IV. Program Allocations**

### **Major Budget Items**

- Fixed Capital Outlay
  - Districtwide Roof, HVAC, and Parking Lot Renovations (\$728,900)
  - Districtwide Window Replacements (\$235,000)

## IV. Program Allocations

**2.6 Other Acquisition and Restoration Activities** – Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

**2.7 Technology and Information Services** – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the *2.0 Land Acquisition, Restoration and Public Works* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 2.7 - Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$423,341	\$483,692	\$465,837	\$443,950	\$484,407	\$40,457	9.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	33,716	38,989	17,132	26,826	37,683	10,857	40.5%
Operating Expenses	299,109	374,388	291,192	333,631	418,754	85,123	25.5%
Operating Capital Outlay	83,015	115,248	45,173	41,820	31,119	(10,701)	-25.6%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$839,181</b>	<b>\$1,012,317</b>	<b>\$819,334</b>	<b>\$846,227</b>	<b>\$971,963</b>	<b>\$125,736</b>	<b>14.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$971,963	\$0	\$0	\$0	\$0	\$0	\$971,963

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$484,407	\$0	\$484,407
Other Personal Services	0	0	0
Contracted Services	37,683	0	37,683
Operating Expenses	418,754	0	418,754
Operating Capital Outlay	31,119	0	31,119
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$971,963</b>	<b>\$0</b>	<b>\$971,963</b>

### Changes and Trends

The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 as there is an increase in outside assistance for an information technology service desk software replacement, technology support, and financial systems upgrades. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. This was exemplified in FY2018-19 when a significant investment was made in various IT equipment.

## IV. Program Allocations

### Budget Variances

#### ***The 14.9 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$33,268), adjustments in compensation (\$5,512), and retirement (\$2,099).
- Contracted services for financial systems upgrades (\$7,091), an information technology service desk software replacement (\$5,065), and technology support services (\$3,801).
- Operating expenses for non-capital equipment (\$40,942), maintenance and repair of equipment (\$18,855), software licensing and maintenance (\$14,829), and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$10,595).
- Operating capital outlay for a virtual server attached storage equipment lease (\$3,982).

#### ***The increases are primarily offset by reductions in:***

- Contracted services for an enterprise asset management system (\$5,100).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$11,720) and a network infrastructure equipment lease (\$2,942) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$484,407)
- Contracted Services
  - Technology Support Services (\$25,527)
  - Financial Systems Upgrades (\$7,091)
  - Information Technology Service Desk Software Replacement (\$5,065)
- Operating Expenses
  - Software Licensing and Maintenance (\$267,021)
  - Non-Capital Equipment (\$69,597)
  - Telephone and Communications (\$31,800)
  - Maintenance and Repair of Equipment (\$31,494)
  - Printing and Reproduction (\$10,810)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$14,182)
  - Network Infrastructure Equipment Lease (\$11,338)
  - Enterprise Server Replacements (\$3,039)
  - Unstructured Data Storage Equipment Lease (\$2,560)

## IV. Program Allocations

### 3.0 Operation and Maintenance of Works and Lands

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

#### District Description

This program includes the protection and management of more than 453,000 acres of District lands; operation and maintenance of 86 water control and conservation structures and related facilities; maintenance of over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts; maintenance of District buildings, vehicles, and field equipment; aquatic plant control; and emergency operations.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.0 Operation and Maintenance of Works and Lands

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$7,673,108	\$8,272,095	\$8,437,942	\$8,952,885	\$9,342,657	\$389,772	4.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	2,618,532	3,052,134	2,904,670	5,003,600	5,780,976	777,376	15.5%
Operating Expenses	5,399,487	5,619,671	5,449,328	5,668,372	6,174,356	505,984	8.9%
Operating Capital Outlay	1,054,309	1,827,412	676,606	1,000,770	1,363,703	362,933	36.3%
Fixed Capital Outlay	50,457	105,222	183,398	890,000	4,900,000	4,010,000	450.6%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$16,795,893</b>	<b>\$18,876,534</b>	<b>\$17,651,944</b>	<b>\$21,515,627</b>	<b>\$27,561,692</b>	<b>\$6,046,065</b>	<b>28.1%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$9,173,895	\$0	\$0	\$0	\$168,762	\$0	\$9,342,657
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	4,481,785	0	0	0	1,299,191	0	5,780,976
Operating Expenses	4,995,993	0	0	0	1,178,363	0	6,174,356
Operating Capital Outlay	1,363,703	0	0	0	0	0	1,363,703
Fixed Capital Outlay	4,900,000	0	0	0	0	0	4,900,000
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$24,915,376</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,646,316</b>	<b>\$0</b>	<b>\$27,561,692</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	110.86	\$6,118,161	\$9,342,657	\$0	\$9,342,657
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	2,382,476	3,398,500	5,780,976
Operating Expenses			6,174,356	0	6,174,356
Operating Capital Outlay			1,363,703	0	1,363,703
Fixed Capital Outlay			0	4,900,000	4,900,000
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$19,263,192</b>	<b>\$8,298,500</b>	<b>\$27,561,692</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	110.90	110.31	111.47	110.36	110.86	0.50	0.5%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>110.90</b>	<b>110.31</b>	<b>111.47</b>	<b>110.36</b>	<b>110.86</b>	<b>0.50</b>	<b>0.5%</b>

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES 3.0 Operation and Maintenance of Works and Lands Fiscal Year 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22

Fiscal Year 2020-21 (Current Amended)				110.36	\$21,515,627	
Reductions						
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative
Salaries and Benefits			0.00		16,600	
1	Overtime	16,600	0.00			
Other Personal Services			0.00		-	
		-	0.00			
Contracted Services					258,100	
2	Land Management	237,500				Due to a reduction in Management and Maintenance of Conservation Lands.
3	Technology & Information Services	9,600				Due to a reduction in Enterprise Asset Management System.
4	Invasive Plant Control	5,000				Due to a reduction in FWC Aquatic Plant Management Program.
5	Other Operation and Maintenance Activities	3,000				Due to a reduction in Two-way Radio Communications System.
6	Other Operation and Maintenance Activities	2,000				Due to a reduction in Emergency Preparedness/Response Training Exercises.
7	Facilities	1,000				Due to a reduction in Security Services.
Operating Expenses					378,109	
8	Works	92,349				Due to a reduction in Fire Dozer Lease.
9	Facilities	77,013				Due to a reduction in Property Insurance.
10	Works	38,000				Due to a reduction in Excavator Lease (reclass to Operating Capital Outlay).
11	Fleet Services	37,100				Due to a reduction in Vehicle Insurance.
12	Land Management	20,000				Due to a reduction in Micro/Digital Imaging Services.
13	Works	15,239				Due to a reduction in Telephone and Communications.
14	Other Operation and Maintenance Activities	12,634				Due to a reduction in Non-Capital Equipment.
15	Facilities	10,000				Due to a reduction in Parts and Supplies.
16	Invasive Plant Control	9,000				Due to a reduction in Non-Capital Equipment.
17	Works	8,782				Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
18	Technology & Information Services	5,695				Due to a reduction in Non-Capital Equipment.
19	Land Management	5,593				Due to a reduction in Property Insurance.
20	Facilities	5,488				Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
21	Works	5,050				Due to a reduction in Chemical Supplies.
22	Works	4,480				Due to a reduction in Taxes.
23	Works	4,000				Due to a reduction in Office Supplies.
24	Facilities	3,500				Due to a reduction in Travel for Staff Duties.
25	Other Operation and Maintenance Activities	3,090				Due to a reduction in Telephone and Communications.
26	Land Management	2,500				Due to a reduction in Printing and Reproduction.
27	Invasive Plant Control	2,122				Due to a reduction in Tuition Reimbursement.
28	Fleet Services	2,118				Due to a reduction in Uniform Program.
29	Works	2,000				Due to a reduction in Safety Supplies.
30	Works	1,640				Due to a reduction in Travel for Staff Duties.
31	Facilities	1,500				Due to a reduction in Books, Subscriptions, and Data.
32	Facilities	1,467				Due to a reduction in Uniform Program.
33	Facilities	1,300				Due to a reduction in Taxes.
34	Fleet Services	1,284				Due to a reduction in Non-Capital Equipment.
35	Facilities	900				Due to a reduction in Advertising and Public Notices.
36	Fleet Services	900				Due to a reduction in Professional Licenses.
37	Works	800				Due to a reduction in District Land Maintenance Materials.
38	Works	775				Due to a reduction in Travel for Offsite Training.
39	Invasive Plant Control	581				Due to a reduction in Telephone and Communications.
40	Works	540				Due to a reduction in Professional Licenses.
41	Facilities	447				Due to a reduction in Professional Licenses.
42	Facilities	175				Due to a reduction in Memberships and Dues.
43	Technology & Information Services	47				Due to a reduction in Travel for Staff Duties.



## IV. Program Allocations

Operating Capital Outlay			129,317	
44	Works	93,180		Due to a reduction in Vehicles.
45	Technology & Information Services	22,021		Due to a reduction in Unstructured Data Storage Equipment Lease (reclass of maintenance to Operating Expenses).
46	Works	8,000		Due to a reduction in Field Equipment.
47	Technology & Information Services	5,356		Due to a reduction in Network Infrastructure Equipment Lease (reclass of maintenance to Operating Expenses).
48	Works	760		Due to a reduction in Heavy Equipment Transport Truck Leases.
Fixed Capital Outlay			700,000	
49	Works	400,000		Due to a reduction in Lake Pretty Water Conservation Structure Gate Replacements.
50	Works	300,000		Due to a reduction in Nettles Water Conservation Structure Construction.
Interagency Expenditures (Cooperative Funding)			-	
		-		
Debt			-	
		-		
Reserves			-	
		-		
<b>TOTAL REDUCTIONS</b>		<b>0.00</b>	<b>\$1,482,126</b>	

New Issues					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.50	406,372	
1	Self-Funded Medical Insurance	150,282	0.00		
2	Adjustments in Compensation	119,553	0.00		
3	Reallocation of Staff Resources	92,810	0.50		
4	Retirement	32,387	0.00		
5	Employer Paid FICA Taxes	9,151	0.00		
6	Non-Medical Insurance Premiums	2,189	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				1,035,476	
7	Works	829,837			Due to an increase in Operation, Maintenance, and Repair of Structures.
8	Land Management	75,000			Due to an increase in Land Management Projects on Conservation Lands.
9	Other Operation and Maintenance Activities	50,000			Due to an increase in Continuity of Operations Plan Updates.
10	Land Management	50,000			Due to an increase in Restoration Projects on Conservation Lands.
11	Technology & Information Services	13,461			Due to an increase in Financial Systems Upgrades.
12	Technology & Information Services	9,615			Due to an increase in Information Technology Service Desk Software Replacement.
13	Technology & Information Services	7,563			Due to an increase in Technology Support Services.
Operating Expenses				884,093	
14	Works	305,000			Due to an increase in Maintenance and Repair of Buildings & Structures.
15	Facilities	250,000			Due to an increase in Non-Capital Equipment.
16	Facilities	50,000			Due to an increase in Janitorial Services.
17	Facilities	50,000			Due to an increase in Maintenance and Repair of Buildings & Structures.
18	Land Management	50,000			Due to an increase in Maintenance and Repair of Buildings & Structures.
19	Technology & Information Services	35,814			Due to an increase in Maintenance and Repair of Equipment.
20	Technology & Information Services	30,778			Due to an increase in Software Licensing and Maintenance.
21	Technology & Information Services	20,095			Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
22	Land Management	11,700			Due to an increase in Rental of Equipment.
23	Fleet Services	10,000			Due to an increase in Tires and Tubes.
24	Works	10,000			Due to an increase in Abstracts and Title Fees - Non-Land Acquisition.
25	Land Management	9,250			Due to an increase in Non-Capital Equipment.
26	Land Management	7,775			Due to an increase in Travel for Offsite Training.
27	Land Management	7,465			Due to an increase in Parts and Supplies.
28	Works	4,885			Due to an increase in Parts and Supplies.
29	Land Management	4,000			Due to an increase in Office Supplies.
30	Works	3,324			Due to an increase in Uniform Program.
31	Other Operation and Maintenance Activities	3,000			Due to an increase in Travel for Offsite Training.
32	Works	3,000			Due to an increase in Non-Capital Equipment.
33	Land Management	2,511			Due to an increase in Telephone and Communications.
34	Works	2,500			Due to an increase in Rental of Equipment.
35	Land Management	2,431			Due to an increase in Tuition Reimbursement.

## IV. Program Allocations

36	Facilities	2,267			Due to an increase in Tuition Reimbursement.
37	Fleet Services	1,400			Due to an increase in Travel for Offsite Training.
38	Other Operation and Maintenance Activities	1,368			Due to an increase in Two-way Radio Tower Leases.
39	Facilities	1,225			Due to an increase in Telephone and Communications.
40	Facilities	1,100			Due to an increase in Travel for Offsite Training.
41	Works	701			Due to an increase in Tuition Reimbursement.
42	Land Management	640			Due to an increase in Professional Licenses.
43	Land Management	550			Due to an increase in Taxes.
44	Technology & Information Services	329			Due to an increase in Tuition Reimbursement.
45	Invasive Plant Control	300			Due to an increase in Safety Supplies.
46	Fleet Services	168			Due to an increase in Books, Subscriptions, and Data.
47	Land Management	134			Due to an increase in Travel for Staff Duties.
48	Land Management	110			Due to an increase in Memberships and Dues.
49	Land Management	100			Due to an increase in Books, Subscriptions, and Data.
50	Technology & Information Services	95			Due to an increase in Telephone and Communications.
51	Technology & Information Services	57			Due to an increase in Memberships and Dues.
52	Technology & Information Services	13			Due to an increase in Travel for Offsite Training.
53	Technology & Information Services	7			Due to an increase in Parts and Supplies.
54	Technology & Information Services	1			Due to an increase in Office Supplies.
Operating Capital Outlay				492,250	
55	Fleet Services	277,000			Due to an increase in Capital Field Equipment Fund.
56	Invasive Plant Control	79,010			Due to an increase in Vehicles.
57	Fleet Services	55,318			Due to an increase in Vehicles.
58	Works	37,591			Due to an increase in Excavator Lease (reclass from Operating Expenses).
59	Fleet Services	28,900			Due to an increase in Shop Equipment.
60	Technology & Information Services	7,722			Due to an increase in Virtual Server Attached Storage Equipment Lease.
61	Land Management	6,700			Due to an increase in Vehicles.
62	Technology & Information Services	9			Due to an increase in Enterprise Server Replacements.
Fixed Capital Outlay				4,710,000	
63	Works	4,000,000			Due to an increase in Wysong Water Conservation Structure Refurbishment.
64	Works	610,000			Due to an increase in Structure Gate System Drum and Cable Conversions.
65	Works	100,000			Due to an increase in Tsala Apopka Golf Course Water Conservation Structure Gate Modification.
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>		<b>0.50</b>		<b>\$7,528,191</b>	
<b>3.0 Operation and Maintenance of Works and Lands</b>					
<b>Total Workforce and Tentative Budget for FY2021-22</b>		<b>110.86</b>		<b>\$27,561,692</b>	

### Changes and Trends

Since FY2015-16, the District has received state appropriations from the Land Acquisition Trust Fund for land management activities. This has allowed the District to increase its efforts in areas such as the removal of invasive plant species, road maintenance, and the replacement of fencing for the protection and restoration of these conservation lands as reflected within contracted services.

Most of the District's structures were built between 25 and 40 years ago and require increasing maintenance and repairs within contracted services, as well as refurbishments and replacements within fixed capital outlay. In FY2021-22, there is a significant increase within fixed capital outlay for the second year of funding to refurbish the Wysong water conservation structure on the Withlacoochee River in Citrus County.

Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the various activities within this program such as management and maintenance of District conservation lands, structures, canals, dam embankments, and secondary drainage culverts.

## IV. Program Allocations

### Budget Variances

Overall, the program increased by 28.1 percent or \$6,046,065.

#### ***The increase is primarily due to increases in:***

- Salaries and benefits for self-funded medical insurance (\$150,282), adjustments in compensation (\$119,553), the reallocation of staff resources (\$92,810), retirement (\$32,387), and employer paid FICA taxes (\$9,151).
- Contracted services for operation, maintenance, and repair of structures (\$829,837), land management projects on conservation lands (\$75,000), restoration projects on conservation lands (\$50,000), continuity of operations plan (COOP) updates (\$50,000), and financial systems upgrades (\$13,461).
- Operating expenses for maintenance and repair of buildings and structures (\$405,000), non-capital equipment (\$233,637), janitorial services (\$50,000), maintenance and repair of equipment (\$35,814), software licensing and maintenance (\$30,778), rental of equipment (\$14,200), and travel for offsite training (\$12,513).
- Operating capital outlay for the Capital Field Equipment Fund (\$277,000), vehicles (\$47,848), the reclassification of an excavator lease from *Operating Expenses* (\$37,591), and shop equipment (\$28,900).
- Fixed capital outlay for Wysong Water Conservation Structure refurbishment (\$4,000,000), structure gate drum and cable conversions (\$610,000), and Tsala Apopka Golf Course Water Conservation Structure gate modification (\$100,000).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for overtime (\$16,600).
- Contracted services for management and maintenance of conservation lands (\$237,500).
- Operating expenses for property and vehicle insurance (\$119,706), lease of fire dozers (\$92,349), the reclassification of an excavator lease to *Operating Capital Outlay* (\$38,000), micro/digital imaging services (\$20,000), and telephone and communications (\$15,079).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$22,021) and a network infrastructure equipment lease (\$5,356) to *Operating Expenses*.
- Fixed capital outlay for Lake Pretty Water Conservation Structure gate replacements (\$400,000) and Nettles Water Conservation Structure construction (\$300,000).

### Major Budget Items

- Salaries and Benefits (\$9,342,657 – 110.86 FTEs)
  - 3.1 *Land Management* (36.94 FTEs)
  - 3.2 *Works* (37.51 FTEs)
  - 3.3 *Facilities* (13.45 FTEs)
  - 3.4 *Invasive Plant Control* (5.12 FTEs)
  - 3.5 *Emergency Operations* (0.3 FTEs)
  - 3.6 *Fleet Services* (9 FTEs)
  - 3.7 *Technology and Information Services* (8.54 FTEs)
- Contracted Services
  - Operation, Maintenance, and Repair of Structures (\$3,357,500)
  - Management and Maintenance of Conservation Lands (\$1,373,191)
  - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$468,000)
  - Land Management Projects on Conservation Lands (\$270,000)
  - Restoration Projects on Conservation Lands (\$83,500)

#### IV. Program Allocations

- Operating Expenses
  - Maintenance and Repair of Buildings and Structures (\$1,007,400)
  - Parts and Supplies (\$758,809)
  - Property and Vehicle Insurance (\$723,148)
  - Utilities (\$577,300)
  - Fuels and Lubricants (\$562,500)
  - Software Licensing and Maintenance (\$521,814)
  - Non-Capital Equipment (\$403,215)
  - Janitorial Services (\$300,000)
  - Maintenance and Repair of Equipment (\$203,855)
  - Rental of Equipment (\$170,530)
  - Telephone and Communications (\$166,143)
  - Land Maintenance Materials (\$136,500)
  - Payment in Lieu of Taxes (\$134,000)
  - Tires and Tubes (\$105,000)
  - Chemical Supplies (\$78,850)
- Operating Capital Outlay
  - Capital Field Equipment Fund (\$700,000)
  - Vehicles (\$432,398)
  - Heavy Equipment Transport Truck Leases (\$97,240)
  - Excavator Lease (\$37,591)
  - Shop Equipment (\$28,900)
  - Virtual Server Attached Storage Equipment Lease (\$26,922)
  - Network Infrastructure Equipment Lease (\$21,524)
  - Unstructured Data Storage Equipment Lease (\$4,859)
- Fixed Capital Outlay
  - Wysong Water Conservation Structure Refurbishment (\$4,000,000)
  - Structure Gate System Drum and Cable Conversion (\$800,000)
  - Tsala Apopka Golf Course Water Conservation Structure Gate Modification (\$100,000)

Of the Major Budget Items listed above within program 3.0 *Operation and Maintenance of Works, and Lands*, \$6,145,000 is for projects that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C. A list identifying each of these projects is provided in the applicable activity within this program.

## IV. Program Allocations

**3.1 Land Management** – Maintenance, custodial, and restoration efforts for lands acquired through federal, state, and locally sponsored land acquisition programs.

### District Description

Activities undertaken must meet the statutory charge to manage lands in such a way as to ensure a balance between public access, general public recreational purposes, restoration, and protection of their natural state and condition.

Management of District lands includes prescribed burning, fencing, exotic plant control, road maintenance, and feral hog control. In addition to these activities, the District conducts restoration projects for lands where natural conditions have been impacted by historic uses. Such restoration projects ensure that the water management benefits for which properties were acquired are fully realized.

The District has an active program to make lands available to the public for recreation and a variety of other compatible uses. Projects include development of recreational trails and facilities, coordination and development of land use management and plans, monitoring of land uses, and District land security.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22 3.1 - Land Management

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,955,536	\$2,107,787	\$2,182,755	\$2,657,731	\$3,054,580	\$396,849	14.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,504,228	1,254,054	1,720,052	1,839,191	1,726,691	(112,500)	-6.1%
Operating Expenses	524,291	428,822	459,364	467,505	536,078	68,573	14.7%
Operating Capital Outlay	232,568	695,679	80,322	55,800	62,500	6,700	12.0%
Fixed Capital Outlay	0	0	56,379	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$4,216,623</b>	<b>\$4,486,342</b>	<b>\$4,498,872</b>	<b>\$5,020,227</b>	<b>\$5,379,849</b>	<b>\$359,622</b>	<b>7.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,028,142	\$0	\$0	\$0	\$2,351,707	\$0	\$5,379,849

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,054,580	\$0	\$3,054,580
Other Personal Services	0	0	0
Contracted Services	1,373,191	353,500	1,726,691
Operating Expenses	536,078	0	536,078
Operating Capital Outlay	62,500	0	62,500
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$5,026,349</b>	<b>\$353,500</b>	<b>\$5,379,849</b>

### Changes and Trends

Staff resources (salaries and benefits) have increased over the past couple of years as several major restoration projects on conservation lands have been completed and moved into the management and maintenance phase. Contracted services have increased over the past few years primarily due to the removal of invasive plant species, road maintenance, and the replacement of fencing. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the management of District lands. In FY2019-20, expenditures within fixed capital outlay are for the replacement of an existing bridge at Devil's Creek built by District staff nearly 30 years ago which was deteriorating.

## IV. Program Allocations

Since FY2015-16, the District has received state appropriations from the Land Acquisition Trust Fund for land management activities. All other land management activities will be funded from ad valorem revenue and other revenue generated from silviculture, cattle grazing leases, and other activities on District lands. The District continues to explore increasing its revenue generation through the expansion of existing practices, as well as potentially new or innovative ideas that could help support land management while maintaining the integrity of its public lands.

### Budget Variances

#### ***The 7.2 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$280,048), adjustments in compensation (\$65,985), self-funded medical insurance (\$35,717), retirement (\$20,345), employer paid FICA taxes (\$5,049), and non-medical insurance premiums (\$1,305).
- Contracted services for land management projects on conservation lands (\$75,000) and restoration projects on conservation lands (\$50,000).
- Operating expenses for maintenance and repair of buildings and structures (\$50,000), rental of equipment (\$11,700), non-capital equipment (\$9,250), travel for offsite training (\$7,775), parts and supplies (\$7,465), and office supplies (\$4,000).
- Operating capital outlay for vehicles (\$6,700).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for overtime (\$11,600).
- Contracted services for management and maintenance of conservation lands (\$237,500).
- Operating expenses for micro/digital imaging services (\$20,000), property insurance (\$5,593), and printing and reproduction (\$2,500).

### Major Budget Items

- Salaries and Benefits (\$3,054,580)
- Contracted Services
  - Management and Maintenance of Conservation Lands (\$1,373,191)
  - Land Management Projects on Conservation Lands (\$270,000)
  - Restoration Projects on Conservation Lands (\$83,500)
- Operating Expenses
  - Payments in Lieu of Taxes (\$134,000)
  - Rental of Equipment (\$88,980)
  - Parts and Supplies (\$61,965)
  - Maintenance and Repair of Buildings & Structures (\$54,000)
  - Land Maintenance Materials (\$41,500)
  - Property Insurance (\$35,625)
  - Non-Capital Equipment (\$18,500)
  - Telephone and Communications (\$17,626)
  - Chemical Supplies (\$17,000)
  - Travel for Offsite Training (\$13,770)
  - Travel for Staff Duties (\$12,200)
  - Safety Supplies (\$10,150)
- Operating Capital Outlay
  - Vehicles (\$54,000)
  - Field Equipment (\$8,500)

## IV. Program Allocations

**3.2 Works** – The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

### District Description

The District currently operates and maintains 86 water control and conservation structures, salinity barriers, and flood control structures. These facilities include nine major flood control structures constructed as components of the U.S. Army Corps of Engineers (USACE) Levee Inspection Rehabilitation program. A comprehensive structural/operational inspection program of water control structures, both above and below water, is required to identify deficiencies related to human safety (both the District's workforce and the public), operational viability, and structural integrity. The District also has over 63 miles of canals, 7 miles of dam embankments, and over 170 secondary drainage culverts for which it is responsible to maintain. Typical maintenance activities include mowing, fence repair, erosion control, and the repair or replacement of deteriorated culverts. District-funded invasive plant control on District canals is conducted to maintain the designed conveyance capacity of these flood control systems as directed by the USACE Operations and Maintenance Manual.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.2 - Works

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$2,713,099	\$3,017,614	\$2,892,734	\$3,278,899	\$3,079,555	(\$199,344)	-6.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	766,043	1,577,356	1,106,498	2,995,663	3,825,500	829,837	27.7%
Operating Expenses	925,291	679,257	546,233	861,905	1,017,660	155,755	18.1%
Operating Capital Outlay	445,383	799,813	406,754	305,868	241,519	(64,349)	-21.0%
Fixed Capital Outlay	40,813	105,222	127,019	890,000	4,900,000	4,010,000	450.6%
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$4,890,629</b>	<b>\$6,179,262</b>	<b>\$5,079,238</b>	<b>\$8,332,335</b>	<b>\$13,064,234</b>	<b>\$4,731,899</b>	<b>56.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$12,914,234	\$0	\$0	\$0	\$150,000	\$0	\$13,064,234

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,079,555	\$0	\$3,079,555
Other Personal Services	0	0	0
Contracted Services	780,500	3,045,000	3,825,500
Operating Expenses	1,017,660	0	1,017,660
Operating Capital Outlay	241,519	0	241,519
Fixed Capital Outlay	0	4,900,000	4,900,000
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$5,119,234</b>	<b>\$7,945,000</b>	<b>\$13,064,234</b>

### Changes and Trends

The frequency and technical level of structure inspections are increasing due to aging infrastructure. The findings from these inspections drive preventative maintenance activities and capital improvements. These maintenance activities along with structural repairs are the main contributors for the significant increases in salaries and benefits, contracted services, and operating expenses over the past few years. A major refurbishment to the Wysong water conservation structure on the Withlacoochee River in Citrus County is the reason for the significant increase in fixed capital outlay for FY2021-22. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the management and maintenance of District structures, canals, dam embankments, and secondary drainage culverts.

## IV. Program Allocations

### Budget Variances

***The 56.8 percent increase is primarily due to increases in:***

- Salaries and benefits for self-funded medical insurance (\$62,652), adjustments in compensation (\$37,287), retirement (\$3,733), employer paid FICA taxes (\$2,851), and non-medical insurance premiums (\$1,120).
- Contracted services for operation, maintenance, and repair of structures (\$829,837).
- Operating expenses for maintenance and repair of buildings and structures (\$305,000) and abstracts and title fees for non-land acquisition (\$10,000).
- Operating capital outlay for the reclassification of an excavator lease from *Operating Expenses* (\$37,591).
- Fixed capital outlay for Wysong Water Conservation Structure refurbishment (\$4,000,000), structure gate system drum and cable conversions (\$610,000), and Tsala Apopka Golf Course Water Conservation Structure gate modification (\$100,000).

***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$301,987) and overtime (\$5,000).
- Operating expenses for the lease of fire dozers (\$92,349), the reclassification of an excavator lease to *Operating Capital Outlay* (\$38,000), telephone and communications (\$15,239), and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$8,782).
- Operating capital outlay for vehicles (\$93,180) and field equipment (\$8,000).
- Fixed capital outlay for Lake Pretty Water Conservation Structure gate replacements (\$400,000) and Nettles Water Conservation Structure construction (\$300,000).

### Major Budget Items

***The following table lists projects totaling \$6,145,000 in the Tentative Budget that provide direct water quality or water supply benefits and/or contain a construction component, as identified in Appendix C.***

Project Category / Project Title (Cooperators)	Contracted Services	Fixed Capital Outlay	Interagency Expenditures	Total Budget
Structure Operation & Maintenance	\$2,045,000	\$4,100,000	\$0	\$6,145,000
Wysong Water Conservation Structure Refurbishment	\$0	\$4,000,000	\$0	\$4,000,000
Medard Dam Toe Drain Replacements	\$645,000	\$0	\$0	\$645,000
Medard Reservoir Water Conservation Structure Rehabilitation	\$500,000	\$0	\$0	\$500,000
S-160 Flood Control Structure Rehabilitation	\$350,000	\$0	\$0	\$350,000
S-551 Flood Control Structure Rehabilitation	\$350,000	\$0	\$0	\$350,000
Bryant Slough Water Conservation Structure Rehabilitation	\$200,000	\$0	\$0	\$200,000
Tsala Apopka Golf Course Water Conservation Structure Gate Modification	\$0	\$100,000	\$0	\$100,000

***The remaining major budget items not included in the table above.***

- Salaries and Benefits (\$3,079,555)
- Contracted Services
  - Operation, Maintenance, and Repair of Structures (\$1,312,500)
  - Management and Maintenance of Canals, Dam Embankments, and Culverts (\$468,000)
- Operating Expenses
  - Maintenance and Repair of Buildings and Structures (\$543,400)
  - Parts and Supplies (\$143,825)
  - Land Maintenance Materials (\$95,000)
  - Rental of Equipment (\$71,550)
  - Chemical Supplies (\$41,850)
  - Telephone and Communications (\$28,470)
  - Utilities (\$20,000)
  - Travel for Offsite Training (\$10,687)
  - Abstracts and Title Fees for Non-Land Acquisition (\$10,000)



#### **IV. Program Allocations**

- Operating Capital Outlay
  - Vehicles (\$106,688)
  - Heavy Equipment Transport Truck Leases (\$97,240)
  - Excavator Lease (\$37,591)
- Fixed Capital Outlay
  - Structure Gate System Drum and Cable Conversion (\$800,000)

## IV. Program Allocations

**3.3 Facilities** – The operation and maintenance of district support and administrative facilities.

### District Description

This activity includes maintenance and operation of all District support facilities, including preventive and corrective maintenance of buildings, grounds, equipment, and utilities. Preventive maintenance and planned replacement of key facilities components is helping the District to counter the impact of aging facilities and equipment. Standardization of maintenance procedures, equipment, and supplies, combined with identifying outsourcing opportunities where cost-effective, are being applied wherever possible to efficiently assign staff. In addition, a facilities condition assessment is utilized annually to further target resource allocation requirements to better maintain the District's infrastructure.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY  
Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.3 - Facilities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$955,193	\$1,001,613	\$1,026,032	\$1,086,278	\$1,106,299	\$20,021	1.8%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	181,343	70,235	3,735	23,750	22,750	(1,000)	-4.2%
Operating Expenses	1,725,668	2,238,929	2,316,608	2,097,959	2,350,761	252,802	12.0%
Operating Capital Outlay	47,431	33,761	2,968	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$2,909,635</b>	<b>\$3,344,538</b>	<b>\$3,349,343</b>	<b>\$3,207,987</b>	<b>\$3,479,810</b>	<b>\$271,823</b>	<b>8.5%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,479,810	\$0	\$0	\$0	\$0	\$0	\$3,479,810

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$1,106,299	\$0	\$1,106,299
Other Personal Services	0	0	0
Contracted Services	22,750	0	22,750
Operating Expenses	2,350,761	0	2,350,761
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,479,810</b>	<b>\$0</b>	<b>\$3,479,810</b>

### Changes and Trends

Even though wall partitions and office/storage furniture are not structural components of facilities, extensive repairs and obsolete parts necessitate their replacement causing fluctuations within operating expenses in the past several years. Additionally, costs associated with maintaining facilities, such as janitorial services, began experiencing rate increases in FY2019-20. The significant reduction in contracted services starting in FY2019-20 is due to the discontinuation of security services at District facilities as the District moved to enhanced security systems.

### Budget Variances

**The 8.5 percent increase is primarily due to increases in:**

- Salaries and benefits for self-funded medical insurance (\$34,596).
- Operating expenses for non-capital equipment (\$250,000), janitorial services (\$50,000), and maintenance and repair of buildings and structures (\$50,000).

#### IV. Program Allocations

***The increases are primarily offset by reductions in:***

- Salaries and benefits for adjustments in compensation (\$9,912), the reallocation of staff resources (\$2,750), and retirement (\$1,132).
- Contracted services for security services (\$1,000).
- Operating expenses for property insurance (\$77,013), parts and supplies (\$10,000), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$5,488), and travel for staff duties (\$3,500).

**Major Budget Items**

- Salaries and Benefits (\$1,106,299)
- Contracted Services
  - Architectural and Engineering Support (\$15,000)
- Operating Expenses
  - Utilities (\$550,000)
  - Property Insurance (\$500,523)
  - Maintenance and Repair of Buildings and Structures (\$410,000)
  - Non-Capital Equipment (\$300,000)
  - Janitorial Services (\$300,000)
  - Parts and Supplies (\$195,000)
  - Lease of Buildings (\$32,574)
  - Taxes (\$15,500)

## IV. Program Allocations

**3.4 Invasive Plant Control** – The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

### District Description

This activity includes management of invasive, exotic plant species on lakes and rivers. Most of this work is accomplished with funding from the Florida Fish & Wildlife Conservation Commission (FWC). Each year, the District develops a work plan/budget that anticipates aquatic plant control needs for the next fiscal year. The FWC reviews the plan and allocates appropriate funding to the District to complete the work, subject to availability of funds in the state budget. Some counties also work with the District to address supplemental aquatic plant control needs. The District performs the control work and is typically reimbursed by the counties for costs not covered by the state. Aquatic plant control on District-owned flood control projects is not included here, as it is reflected in 3.2 Works. Terrestrial invasive plant control on District-owned lands is also not included here but is reflected in 3.1 Land Management.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.4 - Invasive Plant Control

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$495,379	\$504,927	\$427,249	\$333,089	\$397,101	\$64,012	19.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	44,666	36,222	10,475	45,000	40,000	(5,000)	-11.1%
Operating Expenses	60,025	61,627	33,949	52,823	41,420	(11,403)	-21.6%
Operating Capital Outlay	33,548	6,849	57,685	0	79,010	79,010	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$633,618</b>	<b>\$609,625</b>	<b>\$529,358</b>	<b>\$430,912</b>	<b>\$557,531</b>	<b>\$126,619</b>	<b>29.4%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$412,922	\$0	\$0	\$0	\$144,609	\$0	\$557,531

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$397,101	\$0	\$397,101
Other Personal Services	0	0	0
Contracted Services	40,000	0	40,000
Operating Expenses	41,420	0	41,420
Operating Capital Outlay	79,010	0	79,010
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$557,531</b>	<b>\$0</b>	<b>\$557,531</b>

### Changes and Trends

Actual costs for this activity may vary from year to year depending on climatic and hydrologic conditions and other environmental factors. A new service level beginning with FY2020-21 is visible in the reductions in salaries and benefits and operating expenses due to a decrease in the number of waterbodies managed for the FWC in the northern portion of the District as the FWC continues to manage those waterbodies for invasive plants with private contractors instead. Operating capital outlay expenditures can fluctuate based upon the need for vehicles and equipment to support invasive plant control activities.

### Budget Variances

**The 29.4 percent increase is primarily due to increases in:**

- Salaries and benefits for the reallocation of staff resources (\$46,435), self-funded medical insurance (\$9,064), adjustments in compensation (\$6,923), and retirement (\$1,033).
- Operating capital outlay for vehicles (\$79,010).

#### **IV. Program Allocations**

***The increases are primarily offset by reductions in:***

- Contracted services for the FWC Aquatic Plant Management program (\$5,000).
- Operating expenses for non-capital equipment (\$9,000) and tuition reimbursement (\$2,122).

#### **Major Budget Items**

- Salaries and Benefits (\$397,101)
- Contracted Services
  - Vegetation Management (\$25,000)
  - FWC Aquatic Plant Management Program (\$15,000)
- Operating Expenses
  - Chemical Supplies (\$20,000)
  - Travel for Offsite Training (\$7,500)
  - Parts and Supplies (\$3,500)
  - Travel for Staff Duties (\$3,200)
  - Telephone and Communications (\$2,594)
  - Tuition Reimbursement (\$1,506)
  - Safety Supplies (\$1,500)

## IV. Program Allocations

**3.5 Other Operation and Maintenance Activities** – Operations and maintenance activities not categorized above, such as right-of-way management, and other general maintenance activities.

### District Description

This activity includes the District's Emergency Operations Center (EOC) and its Districtwide coordination. The purpose of the EOC is to coordinate emergency activities throughout the District as required. The District's Comprehensive Emergency Management Plan (CEMP) provides guidance to staff on procedures, organization, and responsibilities of an "all hazards" approach to emergency planning. The CEMP is consistent with the National Incident Management System (NIMS) and Incident Command System (ICS) framework and criteria and applicable Strategic Plan emergency flood response strategies. NIMS/ICS may be used to manage all types of situations at the District that require action planning, information coordination, and unified management. In conjunction with the CEMP, the District develops and updates Continuity of Operations Plans (COOP). These plans, should an unforeseen event of any nature occur, will assist the District to relocate offices and re-establish its essential operations. It also conducts an annual emergency exercise prior to the start of hurricane season, typically in conjunction with the state's Division of Emergency Management.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.5 - Other Operation and Maintenance Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$93,976	\$39,866	\$282,909	\$18,314	\$35,368	\$17,054	93.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	56,820	38,587	30,326	49,500	94,500	45,000	90.9%
Operating Expenses	53,004	50,660	111,298	74,428	63,072	(11,356)	-15.3%
Operating Capital Outlay	0	0	14,430	0	0	0	
Fixed Capital Outlay	9,644	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$213,444</b>	<b>\$129,113</b>	<b>\$438,963</b>	<b>\$142,242</b>	<b>\$192,940</b>	<b>\$50,698</b>	<b>35.6%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$192,940	\$0	\$0	\$0	\$0	\$0	\$192,940

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$35,368	\$0	\$35,368
Other Personal Services	0	0	0
Contracted Services	94,500	0	94,500
Operating Expenses	63,072	0	63,072
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$192,940</b>	<b>\$0</b>	<b>\$192,940</b>

### Changes and Trends

This activity includes recurring items such as updates to the District's COOP, which are planned for FY2021-22, as well as conducting tabletop exercises for emergency preparedness. Unforeseen circumstances requiring emergency management activities often contribute to fluctuations in expenditures across all categories within this activity. As an example, the coronavirus pandemic significantly impacted salaries and benefits for business continuity and mitigation planning, as well as operating expenses for pandemic related equipment, materials, and supplies in FY2019-20.

### Budget Variances

**The 35.6 percent increase is primarily due to increases in:**

- Salaries and benefits for the reallocation of staff resources (\$16,444).
- Contracted services for COOP updates (\$50,000).
- Operating expenses for travel for offsite training (\$3,000) and two-way radio tower leases (\$1,368).

#### **IV. Program Allocations**

***The increases are offset by reductions in:***

- Contracted services for two-way radio communications system (\$3,000) and emergency preparedness/response training exercises (\$2,000).
- Operating expenses for non-capital equipment (\$12,634) and telephone and communications (\$3,090).

**Major Budget Items**

- Salaries and Benefits (\$35,368)
- Contracted Services
  - COOP updates (\$50,000)
  - Two-way Radio Communications System (\$26,500)
  - Emergency Preparedness/Response Training Exercises (\$18,000)
- Operating Expenses
  - Two-way Radio Tower Leases (\$46,968)
  - Non-Capital Equipment (\$7,500)
  - Travel for Offsite Training (\$6,000)

## IV. Program Allocations

**3.6 Fleet Services** – This activity includes fleet services support to all district programs and projects.

### District Description

This activity provides for the acquisition of pool vehicles and management and maintenance of all District-owned automotive vehicles, heavy and light equipment, boats, small engines, and related District equipment. This includes all operational costs including vehicle insurance. The District's approach to meeting vehicle/equipment needs includes fitting specific user requirements while using ergonomic principles to enhance efficiency and user accommodations, evaluating resale in terms of timing to maximize value to the District, and continuing to review assigned vehicles versus central pool shared-usage vehicle deployment. The replacement of vehicles must meet the minimum criteria approved by the state.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.6 - Fleet Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$663,048	\$698,648	\$728,833	\$751,163	\$760,501	\$9,338	1.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	2,250	0	0	0	0	
Operating Expenses	1,511,529	1,442,234	1,399,045	1,464,728	1,434,894	(29,834)	-2.0%
Operating Capital Outlay	164,424	95,139	66,124	560,382	921,600	361,218	64.5%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$2,339,001</b>	<b>\$2,238,271</b>	<b>\$2,194,002</b>	<b>\$2,776,273</b>	<b>\$3,116,995</b>	<b>\$340,722</b>	<b>12.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,116,995	\$0	\$0	\$0	\$0	\$0	\$3,116,995

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$760,501	\$0	\$760,501
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	1,434,894	0	1,434,894
Operating Capital Outlay	921,600	0	921,600
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,116,995</b>	<b>\$0</b>	<b>\$3,116,995</b>

### Changes and Trends

Expenditures within operating capital outlay can vary from year to year as vehicles and equipment are replaced on an as-needed basis. The District's maintenance practices allow for many vehicles to remain in service longer than its minimum replacement standards which are approved by the state. Efficient use of technology and continuous training of staff has kept operating expenses, exclusive from the cost of fuel, from increasing significantly over the past few years.

### Budget Variances

***The 12.3 percent increase is primarily due to increases in:***

- Salaries and benefits for self-funded medical insurance (\$8,932), adjustments in compensation (\$6,330), and retirement (\$4,030).
- Operating expenses for tires and tubes (\$10,000) and travel for offsite training (\$1,400).
- Operating capital outlay for the Capital Field Equipment Fund (\$277,000), vehicles (\$55,318), and shop equipment (\$28,900).

***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$10,353).
- Operating expenses for vehicle insurance (\$37,100), uniform program (\$2,118), and non-capital equipment (\$1,284).



## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$760,501)
- Operating Expenses
  - Fuels and Lubricants (\$562,500)
  - Parts and Supplies (\$350,000)
  - Vehicle Insurance (\$187,000)
  - Maintenance and Repair of Vehicles/Equipment (\$137,000)
  - Tires and Tubes (\$105,000)
  - Telephone and Communications (\$49,976)
  - Non-Capital Equipment (\$15,000)
- Operating Capital Outlay
  - Capital Field Equipment Fund (\$700,000)
  - Vehicles (\$192,700)
  - Shop Equipment (\$28,900)

## IV. Program Allocations

**3.7 Technology and Information Services** – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the *3.0 Operation and Maintenance of Works and Lands* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 3.7 - Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$796,877	\$901,640	\$897,430	\$827,411	\$909,253	\$81,842	9.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	65,432	73,430	33,584	50,496	71,535	21,039	41.7%
Operating Expenses	599,679	718,142	582,831	649,024	730,471	81,447	12.5%
Operating Capital Outlay	130,955	196,171	48,323	78,720	59,074	(19,646)	-25.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,592,943</b>	<b>\$1,889,383</b>	<b>\$1,562,168</b>	<b>\$1,605,651</b>	<b>\$1,770,333</b>	<b>\$164,682</b>	<b>10.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,770,333	\$0	\$0	\$0	\$0	\$0	\$1,770,333

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$909,253	\$0	\$909,253
Other Personal Services	0	0	0
Contracted Services	71,535	0	71,535
Operating Expenses	730,471	0	730,471
Operating Capital Outlay	59,074	0	59,074
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,770,333</b>	<b>\$0</b>	<b>\$1,770,333</b>

### Changes and Trends

Variances in staff resources (salaries and benefits) within this activity typically are a result of reallocating those resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 as there is an increase in outside assistance for an information technology service desk software replacement, technology support, and financial systems upgrades. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. This was exemplified in FY2018-19 when a significant investment was made in the replacement of Districtwide server and network equipment.

## IV. Program Allocations

### Budget Variances

#### ***The 10.3 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$64,973), adjustments in compensation (\$12,529), and retirement (\$4,254).
- Contracted services for financial systems upgrades (\$13,461), an information technology service desk software replacement (\$9,615), and technology support services (\$7,563).
- Operating expenses for maintenance and repair of equipment (\$35,814), software licensing and maintenance (\$30,778), and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$20,095).
- Operating capital outlay for virtual server attached storage equipment lease (\$7,722).

#### ***The increases are primarily offset by reductions in:***

- Contracted services for an enterprise asset management system (\$9,600).
- Operating expenses for non-capital equipment (\$5,695).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$22,021) and a network infrastructure equipment lease (\$5,356) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$909,253)
- Contracted Services
  - Technology Support Services (\$32,883)
  - Financial Systems Upgrades (\$13,461)
  - Information Technology Service Desk Software Replacement (\$9,615)
- Operating Expenses
  - Software Licensing and Maintenance (\$521,814)
  - Telephone and Communications (\$60,368)
  - Maintenance and Repair of Equipment (\$59,605)
  - Non-Capital Equipment (\$52,915)
  - Printing and Reproduction (\$20,521)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$26,922)
  - Network Infrastructure Equipment Lease (\$21,524)
  - Enterprise Server Replacements (\$5,769)
  - Unstructured Data Storage Equipment Lease (\$4,859)

## IV. Program Allocations

### 4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

#### District Description

This program includes all permitting functions of the District, including water use permitting, water well construction permitting, water well contractor licensing, and environmental resource permitting. These activities are designed to ensure that water and related natural resources in the District are protected and conserved. Also included are permit compliance and enforcement activities, administration of water shortage rules, and other activities necessary to support the District's regulatory responsibilities.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22 4.0 Regulation

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$14,675,080	\$15,738,209	\$15,648,796	\$17,018,195	\$17,386,472	\$368,277	2.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	856,407	1,776,713	1,736,580	1,447,997	1,709,169	261,172	18.0%
Operating Expenses	1,289,012	1,658,161	1,349,229	1,595,499	1,584,831	(10,668)	-0.7%
Operating Capital Outlay	303,956	459,965	190,720	323,945	180,180	(143,765)	-44.4%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	145,087	79,201	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$17,269,542</b>	<b>\$19,172,249</b>	<b>\$18,925,325</b>	<b>\$20,385,636</b>	<b>\$20,860,652</b>	<b>\$475,016</b>	<b>2.3%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$17,360,461	\$0	\$0	\$0	\$0	\$26,011	\$17,386,472
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,709,169	0	0	0	0	0	1,709,169
Operating Expenses	1,584,831	0	0	0	0	0	1,584,831
Operating Capital Outlay	180,180	0	0	0	0	0	180,180
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$20,834,641</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,011</b>	<b>\$20,860,652</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	184.17	\$11,844,749	\$17,386,472	\$0	\$17,386,472
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	1,445,684	263,485	1,709,169
Operating Expenses			1,584,831	0	1,584,831
Operating Capital Outlay			180,180	0	180,180
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$20,597,167</b>	<b>\$263,485</b>	<b>\$20,860,652</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	181.51	184.29	183.53	182.75	184.17	1.42	0.8%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>181.51</b>	<b>184.29</b>	<b>183.53</b>	<b>182.75</b>	<b>184.17</b>	<b>1.42</b>	<b>0.8%</b>

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2021-22

TENTATIVE BUDGET - Fiscal Year 2021-22

Fiscal Year 2020-21 (Current Amended)		182.75	\$20,385,636	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	28,534
1	Self-Funded Medical Insurance	25,621	0.00	
2	Non-Medical Insurance Premiums	2,913	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				314,225
3	Environmental Resource & Surface Water Permitting	244,375		
4	Consumptive Use Permitting	50,000		
5	Technology & Information Services	15,850		
6	Consumptive Use Permitting	4,000		
Operating Expenses				148,103
7	Technology & Information Services	63,722		
8	Technology & Information Services	46,093		
9	Other Regulatory and Enforcement Activities	31,834		
10	Environmental Resource & Surface Water Permitting	3,141		
11	Environmental Resource & Surface Water Permitting	1,590		
12	Other Regulatory and Enforcement Activities	1,000		
13	Consumptive Use Permitting	533		
14	Consumptive Use Permitting	125		
15	Technology & Information Services	65		
Operating Capital Outlay				157,108
16	Other Regulatory and Enforcement Activities	112,375		
17	Technology & Information Services	36,271		
18	Technology & Information Services	8,462		
Fixed Capital Outlay				-
		-		
Interagency Expenditures (Cooperative Funding)				-
		-		
Debt				-
		-		
Reserves				-
		-		
TOTAL REDUCTIONS			0.00	\$647,970

## IV. Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>			<b>1.42</b>	<b>396,811</b>	
1	Adjustments in Compensation	217,445	0.00		
2	Retirement	100,185	0.00		
3	Reallocation of Staff Resources	62,532	1.42		
4	Employer Paid FICA Taxes	16,645	0.00		
5	Overtime	4	0.00		
<b>Other Personal Services</b>			<b>0.00</b>	<b>-</b>	
		-	0.00		
<b>Contracted Services</b>				<b>575,397</b>	
6	Technology & Information Services	335,000			Due to an increase in ePermitting System Modernization.
7	Consumptive Use Permitting	120,000			Due to an increase in Districtwide Regulation Model Steady State & Transient Calibrations.
8	Consumptive Use Permitting	30,000			Due to an increase in Consumptive Use Modeling Software Support.
9	Consumptive Use Permitting	24,041			Due to an increase in Dover/Plant City Automatic Meter Reading Operation and Maintenance.
10	Technology & Information Services	22,463			Due to an increase in Financial Systems Upgrades.
11	Technology & Information Services	16,045			Due to an increase in Information Technology Service Desk Software Replacement.
12	Technology & Information Services	13,348			Due to an increase in Technology Support Services.
13	Other Regulatory and Enforcement Activities	11,500			Due to an increase in Florida Sterling Assessment.
14	Consumptive Use Permitting	3,000			Due to an increase in Outsourced Flow Meter Audits.
<b>Operating Expenses</b>				<b>137,435</b>	
15	Technology & Information Services	59,332			Due to an increase in Maintenance and Repair of Equipment.
16	Technology & Information Services	33,539			Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
17	Other Regulatory and Enforcement Activities	10,722			Due to an increase in Travel for Offsite Training.
18	Other Regulatory and Enforcement Activities	9,500			Due to an increase in Miscellaneous Permits and Fees.
19	Other Regulatory and Enforcement Activities	7,664			Due to an increase in Tuition Reimbursement.
20	Other Regulatory and Enforcement Activities	7,000			Due to an increase in Merchant Convenience Fees for ePermitting.
21	Environmental Resource & Surface Water Permitting	3,695			Due to an increase in Travel for Offsite Training.
22	Consumptive Use Permitting	1,381			Due to an increase in Travel for Offsite Training.
23	Consumptive Use Permitting	1,350			Due to an increase in Professional Licenses.
24	Technology & Information Services	1,224			Due to an increase in Telephone and Communications.
25	Technology & Information Services	557			Due to an increase in Tuition Reimbursement.
26	Environmental Resource & Surface Water Permitting	355			Due to an increase in Uniform Program.
27	Other Regulatory and Enforcement Activities	345			Due to an increase in Uniform Program.
28	Other Regulatory and Enforcement Activities	244			Due to an increase in Memberships and Dues.
29	Technology & Information Services	168			Due to an increase in Travel for Offsite Training.
30	Other Regulatory and Enforcement Activities	150			Due to an increase in Professional Licenses.
31	Technology & Information Services	99			Due to an increase in Memberships and Dues.
32	Technology & Information Services	92			Due to an increase in Parts and Supplies.
33	Technology & Information Services	10			Due to an increase in Office Supplies.
34	Technology & Information Services	8			Due to an increase in Books, Subscriptions, and Data.
<b>Operating Capital Outlay</b>				<b>13,343</b>	
35	Technology & Information Services	13,226			Due to an increase in Virtual Server Attached Storage Equipment Lease.
36	Technology & Information Services	117			Due to an increase in Enterprise Server Replacements.
<b>Fixed Capital Outlay</b>				<b>-</b>	
		-			
<b>Interagency Expenditures (Cooperative Funding)</b>				<b>-</b>	
		-			
<b>Debt</b>				<b>-</b>	
		-			
<b>Reserves</b>				<b>-</b>	
		-			
<b>TOTAL NEW ISSUES</b>			<b>1.42</b>	<b>\$1,122,986</b>	
<b>4.0 Regulation</b>					
<b>Total Workforce and Tentative Budget for FY2021-22</b>			<b>184.17</b>	<b>\$20,860,652</b>	

## IV. Program Allocations

### Changes and Trends

In recent years, the increasing volume of environmental resource permit applications has been a significant contributor in additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community.

In FY2018-19, the District started funding the replacement of the current ePermitting system, which is nearing end of life, to enable the District to continue its commitment to streamlining regulatory processes and improving responsiveness to the regulated public. This implementation effort is reflected by increases in staff resources (salaries and benefits), contracted services, and operating expenses in FY2018-19 and will continue to be the focus over the next few years.

While multiple factors can influence variances in expenditures for salaries and benefits in any given year, gradual increases for adjustments in compensation and self-funded medical insurance are the primary contributors over the last several years.

### Budget Variances

Overall, the program increased by 2.3 percent or \$475,016.

#### ***The increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$217,445), retirement (\$100,185), the reallocation of staff resources (\$62,532), and employer paid FICA taxes (\$16,645).
- Contracted services for the ePermitting system modernization (\$335,000), Districtwide regulation model steady state & transient calibrations (\$120,000), consumptive use modeling software support (\$30,000), Dover/Plant City Automatic Meter Reading operation and maintenance (\$24,041), financial systems upgrades (\$22,463), an information technology service desk software replacement (\$16,045), technology support services (\$13,348), and Florida Sterling assessment (\$11,500).
- Operating expenses for maintenance and repair of equipment (\$59,332), travel for offsite training (\$15,966), miscellaneous permits and fees (\$9,500), merchant convenience fees for ePermitting (\$7,000), and tuition reimbursement (\$4,547).
- Operating capital outlay for a virtual server attached storage equipment lease (\$13,226).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$25,621).
- Contracted services for Agricultural Ground and Surface Water Management United States Department of Agriculture – Natural Resources Conservation Service Experts in Agricultural Permitting (\$244,375), mobile irrigation labs (\$50,000), and an enterprise asset management system replacement (\$15,850).
- Operating expenses for non-capital equipment (\$63,722) and software licensing and maintenance (\$46,093).
- Operating capital outlay for vehicles (\$112,375) and the reclassification of maintenance for an unstructured data storage equipment lease (\$36,271) and a network infrastructure equipment lease (\$8,462) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$17,386,472 – 184.17 FTEs)
  - 4.1 *Consumptive Use Permitting* (35.12 FTEs)
  - 4.2 *Water Well Construction Permitting and Contractor Licensing* (10.8 FTEs)
  - 4.3 *Environmental Resource and Surface Water Permitting* (86.51 FTEs)
  - 4.4 *Other Regulatory and Enforcement Activities* (25.64 FTEs)
  - 4.5 *Technology and Information Services* (26.1 FTEs)

#### **IV. Program Allocations**

- Contracted Services
  - ePermitting System Modernization (\$900,000)
  - Dover/Plant City Automatic Meter Reading Operation & Maintenance (\$224,807)
  - Districtwide Regulation Model Steady State & Transient Calibrations (\$150,000)
  - Dover/Plant City Automatic Meter Reading Installations & Upgrades (\$113,485)
  - Consumptive Use Modeling Software Support (\$90,000)
  - Technology Support Services (\$80,869)
  - Mobile Irrigation Labs (\$50,000)
  - Legal Support of Regulatory Activities (\$35,000)
  - Financial Systems Upgrades (\$22,463)
  - IT Service Desk Software Replacement (\$16,045)
  - Florida Sterling Assessment (\$11,500)
- Operating Expenses
  - Software Licensing and Maintenance (\$993,495)
  - Telephone and Communications (\$127,203)
  - Maintenance and Repair of Equipment (\$100,130)
  - Travel for Offsite Training (\$82,590)
  - Non-Capital Equipment (\$47,625)
  - Printing and Reproduction (\$34,242)
  - Merchant Convenience Fees for ePermitting (\$32,000)
  - Recording and Court Costs (\$27,480)
  - Travel for Staff Duties (\$23,505)
  - Tuition Reimbursement (\$21,562)
- Operating Capital Outlay
  - Vehicles (\$81,600)
  - Virtual Server Attached Storage Equipment Lease (\$44,926)
  - Network Infrastructure Equipment Lease (\$35,918)
  - Enterprise Server Replacements (\$9,627)
  - Unstructured Data Storage Equipment Lease (\$8,109)



## IV. Program Allocations

**4.1 Consumptive Use Permitting** – The review, issuance, renewal, and enforcement of water use permits.

### District Description

This regulatory program effectively manages and protects water resources used for reasonable and beneficial purposes that are in the public interest and do not interfere with existing legal water users. The District implements regulatory incentives for higher water use efficiencies, use of alternative sources, and/or efficient use of reclaimed water to offset potable sources. Utilization of mobile irrigation lab services assists landowners in identifying and evaluating opportunities to reduce water usage. The District collaborates with stakeholders and the St. Johns River and South Florida water management districts to address water management issues in the central Florida area. The coordinated efforts of the three districts ensures consistency and predictability for water users in the Central Florida Water Initiative planning region, which includes all or parts of five counties within the three districts.

Rule changes that went into effect in 2011 requires the installation of automated meter reading (AMR) equipment on agricultural wells in the Dover/Plant City Water Use Caution Area to address minimum flows and minimum water levels recovery. This effort is critical for providing timely data during freeze events when groundwater pumping for frost protection in the area can generate severe short-term impacts. Although the reimbursement of this equipment has been phased out, the District continues to fund AMR equipment installations for new permittees, or existing permittees currently without AMR equipment requesting new withdrawals. In addition, the operation and maintenance of this equipment such as repairs is the District's responsibility by rule.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 4.1 - Consumptive Use Permitting

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,942,079	\$2,890,571	\$2,974,670	\$3,347,726	\$3,416,004	\$68,278	2.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	467,752	841,625	324,970	520,251	643,292	123,041	23.7%
Operating Expenses	21,955	24,093	21,006	25,616	27,689	2,073	8.1%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	145,087	79,201	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$3,576,873</b>	<b>\$3,835,490</b>	<b>\$3,320,646</b>	<b>\$3,893,593</b>	<b>\$4,086,985</b>	<b>\$193,392</b>	<b>5.0%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$4,086,985	\$0	\$0	\$0	\$0	\$0	\$4,086,985

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$3,416,004	\$0	\$3,416,004
Other Personal Services	0	0	0
Contracted Services	379,807	263,485	643,292
Operating Expenses	27,689	0	27,689
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,823,500</b>	<b>\$263,485</b>	<b>\$4,086,985</b>

### Changes and Trends

In FY2018-19, funding within interagency expenditures for meter reimbursements associated with the Dover/Plant City Water Use Caution Area AMR program was completed. However, contracted services continue to be funded for additional equipment installations and the operation and maintenance of equipment.

## IV. Program Allocations

### Budget Variances

#### ***The 5 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$61,840), retirement (\$32,103), employer paid FICA taxes (\$4,727), and self-funded medical insurance (\$2,645).
- Contracted services for Districtwide regulation model steady state & transient calibrations (\$120,000), consumptive use modeling software support (\$30,000), and Dover/Plant City Automatic Meter Reading operation and maintenance (\$24,041).
- Operating expenses for travel for offsite training (\$1,381) and professional licenses (\$1,350).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$32,706).
- Contracted services for mobile irrigation labs (\$50,000).

### Major Budget Items

- Salaries and Benefits (\$3,416,004)
- Contracted Services
  - Dover/Plant City Automatic Meter Reading Operation & Maintenance (\$224,807)
  - Districtwide Regulation Model Steady State & Transient Calibrations (\$150,000)
  - Dover/Plant City Automatic Meter Reading Installations & Upgrades (\$113,485)
  - Consumptive Use Modeling Software Support (\$90,000)
  - Mobile Irrigation Labs (\$50,000)
  - Consumptive Use Permitting Program Support (\$12,000)
- Operating Expenses
  - Travel for Offsite Training (\$9,281)
  - Tuition Reimbursement (\$6,727)
  - Memberships and Dues (\$3,454)
  - Telephone and Communications (\$3,400)
  - Professional Licenses (\$3,250)

## IV. Program Allocations

**4.2 Water Well Construction Permitting and Contractor Licensing** – The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

### District Description

This regulatory program effectively manages and protects water resources through proper siting, construction, repair, modification, and abandonment of wells throughout the District. Most applications for new well construction permits are submitted online through the District's ePermitting system. The District has formally delegated water well regulation oversight (well permitting/compliance) to Marion, Manatee, and Sarasota counties. Each of these counties also use the District's ePermitting system for the construction, repair, modification, and abandonment of water wells without duplicative efforts from the District.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$636,013	\$699,277	\$692,684	\$879,470	\$898,185	\$18,715	2.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	1,200	1,488	0	0	0	0	
Operating Expenses	3,021	2,430	1,152	3,075	3,075	0	0.0%
Operating Capital Outlay	5,763	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$645,997</b>	<b>\$703,195</b>	<b>\$693,836</b>	<b>\$882,545</b>	<b>\$901,260</b>	<b>\$18,715</b>	<b>2.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$901,260	\$0	\$0	\$0	\$0	\$0	\$901,260

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$898,185	\$0	\$898,185
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,075	0	3,075
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$901,260</b>	<b>\$0</b>	<b>\$901,260</b>

### Changes and Trends

In recent years, a gradual increase in well permitting applications coupled with an anticipated increase in well inspections has been a primary contributor in requiring additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community.

### Budget Variances

**The 2.1 percent increase is due to an increase in:**

- Salaries and benefits for adjustments in compensation (\$14,499), retirement (\$5,257), and employer paid FICA taxes (\$1,111).

**The increase is offset by a reduction in:**

- Salaries and benefits for self-funded medical insurance (\$2,311).

### Major Budget Items

- Salaries and Benefits (\$898,185)

## IV. Program Allocations

**4.3 Environmental Resource and Surface Water Permitting** – The review, issuance, and enforcement of environmental resource and surface water permits.

### District Description

This regulatory program manages and protects surface waters, showing that projects are consistent with the goals and policies of the state, and that construction/alteration and operation of a surface water management system will not be harmful to waters of the state. In order to be responsive to the regulated public, new applications are monitored to identify projects that can be handled through an expedited review process. These applications are straightforward, with minimal or no environmental issues, and are typically issued in a matter of days.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY  
Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

TENTATIVE BUDGET - Fiscal Year 2021-22

#### 4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$6,338,941	\$6,886,971	\$6,722,527	\$7,885,076	\$7,977,709	\$92,633	1.2%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	247,870	321,075	2,273	244,375	0	(244,375)	-100.0%
Operating Expenses	64,827	61,643	33,995	66,328	65,647	(681)	-1.0%
Operating Capital Outlay	33,309	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$6,684,947</b>	<b>\$7,269,689</b>	<b>\$6,758,795</b>	<b>\$8,195,779</b>	<b>\$8,043,356</b>	<b>(\$152,423)</b>	<b>-1.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$8,017,345	\$0	\$0	\$0	\$0	\$26,011	\$8,043,356

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$7,977,709	\$0	\$7,977,709
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	65,647	0	65,647
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$8,043,356</b>	<b>\$0</b>	<b>\$8,043,356</b>

### Changes and Trends

In recent years, the increasing volume of environmental resource permit applications has been the primary contributor in requiring additional staff resources (salaries and benefits) to maintain the same level of service the District provides to the permitting community. Factors that contributed to the significant reduction in contracted services for both FY2019-20 and FY2021-22 are related to changes in assistance provided by the United States Department of Agriculture – Natural Resources Conservation Service (USDA-NRCS) in supporting agricultural permitting. The program is being evaluated for potential enhancements in future years.

### Budget Variances

**The 1.9 percent decrease is due to reductions in:**

- Salaries and benefits for self-funded medical insurance (\$53,090), and non-medical insurance premiums (\$2,180).
- Contracted services for Agricultural Ground and Surface Water Management USDA-NRCS Experts in Agricultural Permitting (\$244,375).

**The reductions are primarily offset by an increase in:**

- Salaries and benefits for adjustments in compensation (\$61,052), retirement (\$43,412), the reallocation of staff resources (\$38,764), and employer paid FICA taxes (\$4,675).

## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$7,977,709)
- Operating Expenses
  - Travel for Offsite Training (\$24,120)
  - Recording and Court Costs (\$23,000)
  - Travel for Staff Duties (\$6,000)
  - Memberships and Dues (\$4,882)
  - Telephone and Communications (\$3,840)
  - Professional Licenses (\$3,305)

## IV. Program Allocations

**4.4 Other Regulatory and Enforcement Activities** – Regulatory and enforcement activities not otherwise categorized above.

### District Description

This activity consists of other regulatory activities not associated with any specific permit such as defending new and proposed rules, field services and litigation as a direct result of permit non-compliance, and the development or revision of rules in response to new legislation. In addition, it includes management and administration of online permitting, regulatory public records, and document imaging activities.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$3,100,723	\$3,144,119	\$3,211,458	\$2,291,840	\$2,385,135	\$93,295	4.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	30,056	51,268	89,839	35,000	46,500	11,500	32.9%
Operating Expenses	123,332	103,089	126,258	183,953	186,744	2,791	1.5%
Operating Capital Outlay	82,639	151,580	128,276	193,975	81,600	(112,375)	-57.9%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$3,336,750</b>	<b>\$3,450,056</b>	<b>\$3,555,831</b>	<b>\$2,704,768</b>	<b>\$2,699,979</b>	<b>(\$4,789)</b>	<b>-0.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$2,699,979	\$0	\$0	\$0	\$0	\$0	\$2,699,979

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,385,135	\$0	\$2,385,135
Other Personal Services	0	0	0
Contracted Services	46,500	0	46,500
Operating Expenses	186,744	0	186,744
Operating Capital Outlay	81,600	0	81,600
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$2,699,979</b>	<b>\$0</b>	<b>\$2,699,979</b>

### Changes and Trends

The District's ePermitting system is nearing end of life and staff has identified its replacement using a cloud-based solution. Funding for the system replacement commenced in late FY2018-19 and is planned over multiple years under *4.5 Technology and Information Services*. Accordingly, staff resources (salaries and benefits) have been reallocated in recent years to support this system replacement endeavor. Contracted services can vary from year to year for legal services to defend new and proposed rules, litigate permit non-compliance, and develop or revise rules in response to new legislation. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support regulatory enforcement activities.

### Budget Variances

**The 0.2 percent decrease is primarily due to reductions in:**

- Salaries and benefits for self-funded medical insurance (\$1,854).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$31,834).
- Operating capital outlay for vehicles (\$112,375).

#### **IV. Program Allocations**

***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$54,270), the reallocation of staff resources (\$24,112), retirement (\$12,858), and employer paid FICA taxes (\$4,153).
- Contracted services for Florida Sterling assessment (\$11,500).
- Operating expenses for travel for offsite training (\$10,722), miscellaneous permits and fees (\$9,500), tuition reimbursement (\$7,664), and merchant convenience fees for ePermitting (\$7,000).

**Major Budget Items**

- Salaries and Benefits (\$2,385,135)
- Contracted Services
  - Legal Support of Regulatory Activities (\$35,000)
  - Florida Sterling Assessment (\$11,500)
- Operating Expenses
  - Travel for Offsite Training (\$34,390)
  - Merchant Convenience Fees for ePermitting (\$32,000)
  - Telephone and Communications (\$19,200)
  - Books, Subscriptions, and Data (\$19,123)
  - Micro/Digital Imaging Services (\$18,000)
  - Travel for Staff Duties (\$13,775)
  - Tuition Reimbursement (\$13,762)
  - Miscellaneous Permits and Fees (\$9,500)
- Operating Capital Outlay
  - Vehicles (\$81,600)

## IV. Program Allocations

**4.5 Technology and Information Services** – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the 4.0 Regulation program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 4.5 - Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,657,324	\$2,117,271	\$2,047,457	\$2,614,083	\$2,709,439	\$95,356	3.6%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	109,529	561,257	1,319,498	648,371	1,019,377	371,006	57.2%
Operating Expenses	1,075,877	1,466,906	1,166,818	1,316,527	1,301,676	(14,851)	-1.1%
Operating Capital Outlay	182,245	308,385	62,444	129,970	98,580	(31,390)	-24.2%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$3,024,975</b>	<b>\$4,453,819</b>	<b>\$4,596,217</b>	<b>\$4,708,951</b>	<b>\$5,129,072</b>	<b>\$420,121</b>	<b>8.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$5,129,072	\$0	\$0	\$0	\$0	\$0	\$5,129,072

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,709,439	\$0	\$2,709,439
Other Personal Services	0	0	0
Contracted Services	1,019,377	0	1,019,377
Operating Expenses	1,301,676	0	1,301,676
Operating Capital Outlay	98,580	0	98,580
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$5,129,072</b>	<b>\$0</b>	<b>\$5,129,072</b>

### Changes and Trends

The primary focus continues to be support for the District's ePermitting system which is nearing its end of life. In FY2018-19, the District started funding the replacement of its ePermitting system utilizing a modern business process management platform which is reflected by increases in staff resources (salaries and benefits), contracted services, and operating expenses. The overall goal of the project is to ensure that information systems are compatible with rule and business process changes and enhance the public's online permitting experience by increasing the overall ease of use of this system. The cost of software and cloud services supporting this program has also increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. It is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. This was exemplified in FY2018-19 when a significant investment was made in the replacement of Districtwide server and network equipment.



## IV. Program Allocations

### Budget Variances

#### ***The 8.9 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$32,363), self-funded medical insurance (\$28,989), adjustments in compensation (\$25,784), and retirement (\$6,555).
- Contracted services for the ePermitting system modernization (\$335,000), financial systems upgrades (\$22,463), an information technology service desk software replacement (\$16,045), and technology support services (\$13,348).
- Operating expenses for maintenance and repair of equipment (\$59,332) and printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$33,539).
- Operating capital outlay for a virtual server attached storage equipment lease (\$13,226).

#### ***The increases are primarily offset by reductions in:***

- Contracted services for an enterprise asset management system (\$15,850).
- Operating expenses for non-capital equipment (\$63,722) and software licensing and maintenance (\$46,093).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$36,271) and a network infrastructure equipment lease (\$8,462) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$2,709,439)
- Contracted Services
  - ePermitting System Modernization (\$900,000)
  - Technology Support Services (\$80,869)
  - Financial Systems Upgrades (\$22,463)
  - Information Technology Service Desk Software Replacement (\$16,045)
- Operating Expenses
  - Software Licensing and Maintenance (\$993,495)
  - Telephone and Communications (\$100,738)
  - Maintenance and Repair of Equipment (\$100,130)
  - Non-Capital Equipment (\$47,625)
  - Printing and Reproduction (\$34,242)
  - Travel for Offsite Training (\$13,799)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$44,926)
  - Network Infrastructure Equipment Lease (\$35,918)
  - Enterprise Server Replacements (\$9,627)
  - Unstructured Data Storage Equipment Lease (\$8,109)

## IV. Program Allocations

### 5.0 Outreach

This program includes all environmental education activities such as water conservation campaigns and water resources education, public information activities, all lobbying activities relating to local, regional, state and federal governmental affairs, and all public relations activities including related public service announcements and advertising in the media.

#### District Description

This program includes public and youth education, public information, and legislative liaison functions. The District provides materials and offers educational opportunities in an effort to increase public awareness of fundamental water resource programs and resource stewardship. These efforts promote behaviors that conserve water and decrease pollution of watersheds and water bodies. Public information activities ensure the timely and accurate distribution of information regarding District actions and water-related issues to the media, the public, and various levels of government. The District's legislative program provides staff coverage of each session of the Florida Legislature and its committees, off-season coordination of legislative activities, and interaction with delegation members. Additionally, staff coordinates with the other districts and the Department of Environmental Protection to monitor federal legislative activities and identify funding opportunities for critical needs.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22 5.0 Outreach

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$1,150,231	\$1,355,177	\$1,146,522	\$1,302,360	\$1,249,445	(\$52,915)	-4.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	143,764	112,810	102,862	181,402	173,680	(7,722)	-4.3%
Operating Expenses	171,107	234,533	181,033	215,576	234,057	18,481	8.6%
Operating Capital Outlay	10,846	21,075	15,893	48,979	7,311	(41,668)	-85.1%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	496,476	493,029	559,044	535,500	535,500	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,972,424</b>	<b>\$2,216,624</b>	<b>\$2,005,354</b>	<b>\$2,283,817</b>	<b>\$2,199,993</b>	<b>(\$83,824)</b>	<b>-3.7%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$1,249,445	\$0	\$0	\$0	\$0	\$0	\$1,249,445
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	173,680	0	0	0	0	0	173,680
Operating Expenses	234,057	0	0	0	0	0	234,057
Operating Capital Outlay	7,311	0	0	0	0	0	7,311
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	535,500	0	0	0	0	0	535,500
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$2,199,993</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,199,993</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	13.46	\$855,580	\$1,249,445	\$0	\$1,249,445
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	84,353	89,327	173,680
Operating Expenses			234,057	0	234,057
Operating Capital Outlay			7,311	0	7,311
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	535,500	535,500
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$1,575,166</b>	<b>\$624,827</b>	<b>\$2,199,993</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	13.22	15.27	14.73	14.60	13.46	(1.14)	-7.8%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>13.22</b>	<b>15.27</b>	<b>14.73</b>	<b>14.60</b>	<b>13.46</b>	<b>(1.14)</b>	<b>-7.8%</b>

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2021-22

TENTATIVE BUDGET - Fiscal Year 2021-22

Fiscal Year 2020-21 (Current Amended)		14.60	\$2,283,817	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			1.14	116,384
1	Reallocation of Staff Resources	97,919	1.14	
2	Self-Funded Medical Insurance	17,804	0.00	
3	Non-Medical Insurance Premiums	660	0.00	
4	Overtime	1	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				11,250
5	Public Information	10,000		
6	Technology & Information Services	1,250		
Operating Expenses				6,612
7	Public Information	2,250		
8	Public Information	1,700		
9	Lobbying/Legislative Affairs/Cabinet Affairs	1,000		
10	Water Resource Education	500		
11	Technology & Information Services	376		
12	Public Information	290		
13	Public Information	250		
14	Public Information	150		
15	Technology & Information Services	52		
16	Technology & Information Services	28		
17	Technology & Information Services	11		
18	Technology & Information Services	3		
19	Technology & Information Services	2		
Operating Capital Outlay				42,500
20	Public Information	38,729		
21	Technology & Information Services	2,899		
22	Technology & Information Services	836		
23	Technology & Information Services	36		
Fixed Capital Outlay				-
		-		
Interagency Expenditures (Cooperative Funding)				-
		-		
Debt				-
		-		
Reserves				-
		-		
TOTAL REDUCTIONS			1.14	\$176,746

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	63,469
1	Adjustments in Compensation	49,272	0.00	
2	Retirement	10,433	0.00	
3	Employer Paid FICA Taxes	3,764	0.00	
Other Personal Services			0.00	-
		-	0.00	
Contracted Services				3,528
4	Technology & Information Services	1,666		
5	Technology & Information Services	1,190		
6	Technology & Information Services	672		

## IV. Program Allocations

Operating Expenses			25,093	
7	Technology & Information Services	12,725		Due to an increase in Non-Capital Equipment.
8	Technology & Information Services	4,280		Due to an increase in Maintenance and Repair of Equipment.
9	Public Information	2,684		Due to an increase in Tuition Reimbursement.
10	Technology & Information Services	2,482		Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
11	Technology & Information Services	1,937		Due to an increase in Software Licensing and Maintenance.
12	Public Information	500		Due to an increase in Travel for Offsite Training.
13	Public Information	310		Due to an increase in Professional Licenses.
14	Public Information	130		Due to an increase in Memberships and Dues.
15	Technology & Information Services	39		Due to an increase in Tuition Reimbursement.
16	Technology & Information Services	6		Due to an increase in Memberships and Dues.
Operating Capital Outlay			832	
17	Technology & Information Services	832		Due to an increase in Virtual Server Attached Storage Equipment Lease.
Fixed Capital Outlay			-	
		-		
Interagency Expenditures (Cooperative Funding)			-	
		-		
Debt			-	
		-		
Reserves			-	
		-		
<b>TOTAL NEW ISSUES</b>		<b>0.00</b>	<b>\$92,922</b>	
<b>5.0 Outreach</b>				
<b>Total Workforce and Tentative Budget for FY2021-22</b>		<b>13.46</b>	<b>\$2,199,993</b>	

### Changes and Trends

Although the District's strategic focus for this activity has not changed, salaries and benefits have fluctuated since FY2017-18. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes and adjustments in compensation for both current staff and new hires. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available, as well as increased materials and supplies costs to support education outreach activities.

### Budget Variances

Overall, the program decreased by 3.7 percent or \$83,824.

#### ***The decrease is primarily due to reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$97,919) and self-funded medical insurance (\$17,804).
- Contracted services for education program evaluation and research (\$10,000).
- Operating expenses for travel for staff duties (\$3,261).
- Operating capital outlay for vehicles (\$38,729).

#### ***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$49,272), retirement (\$10,433), and employer paid FICA taxes (\$3,764).
- Contracted services for financial systems upgrades (\$1,666) and an information technology service desk software replacement (\$1,190).
- Operating expenses for non-capital equipment (\$12,475), maintenance and repair of equipment (\$4,280), tuition reimbursement (\$2,723), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$2,482), and software licensing and maintenance (\$1,937).

## IV. Program Allocations

### Major Budget Items

- Salaries and Benefits (\$1,249,445 – 13.46 FTEs)
  - 5.1 *Water Resource Education* (1.83 FTEs)
  - 5.2 *Public Information* (10.38 FTEs)
  - 5.4 *Lobbying/Legislative Affairs/Cabinet Affairs* (0.4 FTEs)
  - 5.6 *Technology and Information Services* (0.85 FTEs)
- Contracted Services
  - Education Program Evaluation and Research (\$50,000)
  - Springs Protection Outreach Program (\$30,000)
  - Conservation Education Program (\$30,000)
  - Federal Legislative Liaison Services (\$20,000)
  - Youth Water Resources Education Program (\$18,525)
  - Florida Water Star<sup>SM</sup> Builder Conservation Education Program (\$7,302)
  - Technology Support Services (\$5,997)
  - ADA Compliance of District Website (\$5,500)
- Operating Expenses
  - Software Licensing and Maintenance (\$77,204)
  - Education Support (\$30,500)
  - Printing and Reproduction (\$26,540)
  - Non-Capital Equipment (\$22,744)
  - Books, Subscriptions, and Data (\$16,365)
  - Travel for Staff Duties (\$12,339)
  - Telephone and Communications (\$10,372)
  - Rental of Buildings and Properties (\$10,000)
  - Travel for Offsite Training (\$8,423)
  - Maintenance and Repair of Equipment (\$7,473)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$3,332)
  - Network Infrastructure Equipment Lease (\$2,664)
  - Enterprise Server Replacements (\$714)
  - Unstructured Data Storage Equipment Lease (\$601)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Youth Water Resources Education Program (\$530,000)
  - Public Water Resources Education Program (\$5,500)

## IV. Program Allocations

**5.1 Water Resource Education** – Water management district activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

### District Description

The District's goal is to provide all residents, local governments, visitors, and organized interest groups within the 16-county area with information about its current activities and future plans. In doing so, this increases the public's awareness of, connection to, dependence on, and participation in the protection of Florida's water resources.

Public education provides materials and programs to specific and general public audiences on water resources education information, District programs, and stewardship. One of the District's most successful core programs, the Florida Water Star<sup>SM</sup> program, is a water conservation certification program for new and existing homes and commercial developments that meet or exceed certain water efficiency criteria. Under this program, nearly 2,300 properties have been certified by the District, including new and existing homes and commercial developments.

Youth education provides comprehensive water resources education to students in grades K-12, reaching more than 115,000 students and teachers in its region with cost-effective programs that help instill resource stewardship values in the next generation.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 5.1 - Water Resource Education

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$105,944	\$96,405	\$114,323	\$141,056	\$150,787	\$9,731	6.9%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	71,288	66,301	58,385	89,327	89,327	0	0.0%
Operating Expenses	35,036	47,324	22,237	35,555	35,055	(500)	-1.4%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	496,476	493,029	559,044	535,500	535,500	0	0.0%
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$708,744</b>	<b>\$703,059</b>	<b>\$753,989</b>	<b>\$801,438</b>	<b>\$810,669</b>	<b>\$9,231</b>	<b>1.2%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$810,669	\$0	\$0	\$0	\$0	\$0	\$810,669

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$150,787	\$0	\$150,787
Other Personal Services	0	0	0
Contracted Services	0	89,327	89,327
Operating Expenses	35,055	0	35,055
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	535,500	535,500
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$185,842</b>	<b>\$624,827</b>	<b>\$810,669</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed, there has been a steady increase in salaries and benefits since FY2017-18. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes and adjustments in compensation for both current staff and new hires. Materials and supplies to support education outreach activities have also increased in recent years which is reflected within operating expenses starting in FY2020-21. In addition, an increase in contracted services starting in FY2020-21 is for planned springs protection, water conservation, and youth education outreach efforts.

## IV. Program Allocations

### Budget Variances

***The 1.2 percent increase is primarily due to an increase in:***

- Salaries and benefits for the reallocation of staff resources (\$4,810), adjustments in compensation (\$3,857), and retirement (\$1,037).

### Major Budget Items

- Salaries and Benefits (\$150,787)
- Contracted Services
  - Springs Protection Outreach Program (\$30,000)
  - Conservation Education Program (\$30,000)
  - Youth Water Resources Education Program (\$18,525)
  - Florida Water Star<sup>SM</sup> Builder Conservation Education Program (\$7,302)
  - Public Water Resources Education Program (\$3,500)
- Operating Expenses
  - Education Support (\$30,500)
  - Travel for Staff Duties (\$3,500)
- Interagency Expenditures (Cooperative Funding and District Grants)
  - Youth Water Resources Education Program (\$530,000)
  - Public Water Resources Education Program (\$5,500)

## IV. Program Allocations

**5.2 Public Information** – All public notices regarding water management district decision-making and governing board and advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

### District Description

The function of public information is to ensure the timely and accurate distribution of District actions and water-related issues to the media, in particular to the public and various levels of government. This activity includes a broad range of functions that support the District's mission such as communication support for the Governing Board and staff through media relations, visual communications, the District website, and social media. Its website, social media sites, and email marketing efforts have reached more than three million people annually. Additionally, the District outsources annual surveys that provide information about its residents' knowledge, behaviors, and attitudes regarding water resources.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 5.2 - Public Information

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$946,132	\$1,063,468	\$890,401	\$1,002,514	\$951,876	(\$50,638)	-5.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	59,580	31,557	34,500	60,000	50,000	(10,000)	-16.7%
Operating Expenses	62,145	75,018	64,743	64,352	63,336	(1,016)	-1.6%
Operating Capital Outlay	1,070	0	2,749	38,729	0	(38,729)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,068,927</b>	<b>\$1,170,043</b>	<b>\$992,393</b>	<b>\$1,165,595</b>	<b>\$1,065,212</b>	<b>(\$100,383)</b>	<b>-8.6%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,065,212	\$0	\$0	\$0	\$0	\$0	\$1,065,212

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$951,876	\$0	\$951,876
Other Personal Services	0	0	0
Contracted Services	50,000	0	50,000
Operating Expenses	63,336	0	63,336
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,065,212</b>	<b>\$0</b>	<b>\$1,065,212</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed over the past several years, salaries and benefits have fluctuated from year to year. There are multiple factors that contributed such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires.

Communications staff support a wide range of District projects through strategic communications planning, media relations, research, or special efforts. Costs associated with these special efforts can vary for year to year within contracted services and operating expenses. Operating capital outlay expenditures fluctuate based upon the need for vehicles and equipment to support the public information function. This is apparent by the scheduled replacement of a vehicle for FY2020-21.



## IV. Program Allocations

### Budget Variances

#### ***The 8.6 percent decrease is primarily due to reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$86,765) and self-funded medical insurance (\$17,346).
- Contracted services for education program evaluation and research (\$10,000).
- Operating expenses for travel for staff duties (\$2,250) and printing and reproduction (\$1,700).
- Operating capital outlay for vehicles (\$38,729).

#### ***The reductions are primarily offset by increases in:***

- Salaries and benefits for adjustments in compensation (\$42,402) and retirement (\$8,496).
- Operating expenses for tuition reimbursement (\$2,684).

### Major Budget Items

- Salaries and Benefits (\$951,876)
- Contracted Services
  - Education Program Evaluation and Research (\$50,000)
- Operating Expenses
  - Printing and Reproduction (\$24,000)
  - Books, Subscriptions, and Data (\$10,322)
  - Travel for Offsite Training (\$7,400)
  - Travel for Staff Duties (\$4,750)
  - Non-Capital Equipment (\$3,656)
  - Telephone and Communications (\$2,900)
  - Tuition Reimbursement (\$2,684)

## IV. Program Allocations

**5.3 Public Relations** – Water management district activities, advertising and publications with the purpose of swaying public opinion about the district or a water management issue, countering criticisms of the district, or engendering positive feelings toward the district.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 5.3 - Public Relations

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

**5.4 Lobbying/Legislative Affairs/Cabinet Affairs** – Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature (See Section 11.045, Florida Statutes). For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

### District Description

This activity encompasses the District's legislative program and reflects the District's close coordination with other water management districts, the Department of Environmental Protection, and elected officials in Tallahassee to ensure clear communication of policy directives and other critical information. Coordination promotes consistency in the state's water management programs, and through a jointly-funded liaison in Washington, D.C., Florida's interests are represented at the federal level. In conjunction with the District's executive office and Governing Board members, staff also coordinates with federal agencies to seek out grant programs which may be applicable to District activities and those of its local partners.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$2,696	\$68,511	\$21,523	\$54,339	\$56,362	\$2,023	3.7%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	5,225	5,225	0	20,000	20,000	0	0.0%
Operating Expenses	1,177	10,386	9,920	21,000	20,000	(1,000)	-4.8%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$9,098</b>	<b>\$84,122</b>	<b>\$31,443</b>	<b>\$95,339</b>	<b>\$96,362</b>	<b>\$1,023</b>	<b>1.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$96,362	\$0	\$0	\$0	\$0	\$0	\$96,362

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$56,362	\$0	\$56,362
Other Personal Services	0	0	0
Contracted Services	20,000	0	20,000
Operating Expenses	20,000	0	20,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$96,362</b>	<b>\$0</b>	<b>\$96,362</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed, funding has been inconsistent in the past several years. With less than one full-time equivalent supporting this activity, budget estimates as well as actual expenditures are sensitive to changes such as position vacancies, benefit election changes and adjustments in compensation. In addition, a recent increase in housing accommodations during legislative session is reflected in operating expenses effective in FY2020-21.

### Budget Variances

**The 1.1 percent increase is primarily due to an increase in:**

- Salaries and benefits for adjustments in compensation (\$1,410) and retirement (\$403).

**The increase is offset by a reduction in:**

- Operating expenses for travel for staff duties (\$1,000).

## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$56,362)
- Contracted Services
  - Federal Legislative Liaison Services (\$20,000)
- Operating Expenses
  - Rental of Buildings and Properties (\$10,000)
  - Books, Subscriptions, and Data (\$6,000)
  - Travel for Staff Duties (\$4,000)

## IV. Program Allocations

### 5.5 Other Outreach Activities – Outreach activities not otherwise categorized above.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 5.5 - Other Outreach Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b> Fiscal Year 2021-22	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

##### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 5.5 - Other Outreach Activities

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b> Fiscal Year 2021-22	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

##### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

**5.6 Technology & Information Services** – This activity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the 5.0 Outreach program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 5.6 - Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$95,459	\$126,793	\$120,275	\$104,451	\$90,420	(\$14,031)	-13.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	7,671	9,727	9,977	12,075	14,353	2,278	18.9%
Operating Expenses	72,749	101,805	84,133	94,669	115,666	20,997	22.2%
Operating Capital Outlay	9,776	21,075	13,144	10,250	7,311	(2,939)	-28.7%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$185,655</b>	<b>\$259,400</b>	<b>\$227,529</b>	<b>\$221,445</b>	<b>\$227,750</b>	<b>\$6,305</b>	<b>2.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$227,750	\$0	\$0	\$0	\$0	\$0	\$227,750

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$90,420	\$0	\$90,420
Other Personal Services	0	0	0
Contracted Services	14,353	0	14,353
Operating Expenses	115,666	0	115,666
Operating Capital Outlay	7,311	0	7,311
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$227,750</b>	<b>\$0</b>	<b>\$227,750</b>

### Changes and Trends

Variances in staff resources (salaries and benefits) within this activity typically are a result of reallocating resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 as there is an increase in outside assistance for an information technology service desk software replacement, technology support, and financial systems upgrades. It is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. This was exemplified in FY2018-19 when a significant investment was made in the replacement of Districtwide server and network equipment.

## IV. Program Allocations

### Budget Variances

#### ***The 2.8 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$1,604).
- Contracted services for financial systems upgrades (\$1,666), an information technology service desk software replacement (\$1,190), and technology support services (\$672).
- Operating expenses for non-capital equipment (\$12,725), maintenance and repair of equipment (\$4,280), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$2,482), and software licensing and maintenance (\$1,937).
- Operating capital outlay for a virtual server attached storage equipment lease (\$832).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$15,965).
- Contracted services for an enterprise asset management system (\$1,250).
- Operating capital outlay for the reclassification of maintenance for an unstructured data storage equipment lease (\$2,899) and a network infrastructure equipment lease (\$836) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$90,420)
- Contracted Services
  - Technology Support Services (\$5,997)
  - ADA Compliance of District Website (\$5,500)
  - Financial Systems Upgrades (\$1,666)
  - Information Technology Service Desk Software Replacement (\$1,190)
- Operating Expenses
  - Software Licensing and Maintenance (\$77,204)
  - Non-Capital Equipment (\$19,088)
  - Maintenance and Repair of Equipment (\$7,473)
  - Telephone and Communications (\$7,472)
  - Printing and Reproduction (\$2,540)
  - Travel for Offsite Training (\$1,023)
- Operating Capital Outlay
  - Virtual Server Attached Storage Equipment Lease (\$3,332)
  - Network Infrastructure Equipment Lease (\$2,664)
  - Enterprise Server Replacements (\$714)
  - Unstructured Data Storage Equipment Lease (\$601)

## IV. Program Allocations

### 6.0 Management and Administration

This program includes all governing board and executive support; management information systems; and general counsel, ombudsman, human resources, finance, audit, risk management, procurement, and administrative services.

#### District Description

This program encompasses the business functions necessary to operate the District, including executive direction, legal services, internal audit services, finance, procurement, human resources, risk management, property appraiser and tax collector commissions, and other administrative support.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 6.0 Management and Administration

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$5,996,798	\$6,188,474	\$6,112,729	\$6,140,151	\$6,580,086	\$439,935	7.2%
Other Personal Services	29,790	22,406	0	0	0	0	
Contracted Services	515,821	577,223	462,966	673,972	790,127	116,155	17.2%
Operating Expenses	3,943,954	3,980,609	4,061,230	4,610,315	4,692,112	81,797	1.8%
Operating Capital Outlay	137,150	172,611	492,341	173,252	128,459	(44,793)	-25.9%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$10,623,513</b>	<b>\$10,941,323</b>	<b>\$11,129,266</b>	<b>\$11,597,690</b>	<b>\$12,190,784</b>	<b>\$593,094</b>	<b>5.1%</b>

#### SOURCE OF FUNDS

Fiscal Year 2021-22

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$6,580,086	\$0	\$0	\$0	\$0	\$0	\$6,580,086
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	790,127	0	0	0	0	0	790,127
Operating Expenses	4,692,112	0	0	0	0	0	4,692,112
Operating Capital Outlay	128,459	0	0	0	0	0	128,459
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$12,190,784</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,190,784</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	60.03	\$4,213,205	\$6,580,086	\$0	\$6,580,086
Other Personal Services	0.00	0	0	0	0
Contracted Services	0.00	0	790,127	0	790,127
Operating Expenses			4,692,112	0	4,692,112
Operating Capital Outlay			128,459	0	128,459
Fixed Capital Outlay			0	0	0
Interagency Expenditures (Cooperative Funding)			0	0	0
Debt			0	0	0
Reserves - Emergency Response			0	0	0
<b>TOTAL</b>			<b>\$12,190,784</b>	<b>\$0</b>	<b>\$12,190,784</b>

#### WORKFORCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2020-21 to 2021-22	
	2017-18	2018-19	2019-20	2020-21	2021-22	Difference	% Change
Authorized Positions	57.96	56.15	56.23	58.58	60.03	1.45	2.5%
Contingent Worker	0.00	0.00	0.00	0.00	0.00	0.00	
Other Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	
Intern	0.00	0.00	0.00	0.00	0.00	0.00	
Volunteer	0.00	0.00	0.00	0.00	0.00	0.00	
<b>TOTAL WORKFORCE</b>	<b>57.96</b>	<b>56.15</b>	<b>56.23</b>	<b>58.58</b>	<b>60.03</b>	<b>1.45</b>	<b>2.5%</b>



**SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**REDUCTIONS - NEW ISSUES**  
**6.0 Management and Administration**  
 Fiscal Year 2021-22  
**TENTATIVE BUDGET - Fiscal Year 2021-22**

Fiscal Year 2020-21 (Current Amended)				58.58	\$11,597,690	
Reductions						
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative	
Salaries and Benefits			0.00	36,085		
1	Self-Funded Medical Insurance	26,476	0.00			
2	Self-Funded Medical Fees	7,840	0.00			
3	Overtime	996	0.00			
4	Non-Medical Insurance Premiums	773	0.00			
Other Personal Services			0.00	-		
		-	0.00			
Contracted Services				40,400		
5	Administrative Support	35,200		Due to a reduction in ADA Compliance of District Governing Board Meeting Materials (reclass to Executive Direction).		
6	Technology & Information Services	5,200	Due to a reduction in Enterprise Asset Management System.			
Operating Expenses				132,190		
7	Administrative Support	49,200		Due to a reduction in Printing and Reproduction (reclass of Print Shop Equipment Lease to Operating Capital Outlay).		
8	Administrative Support	14,272		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).		
9	Administrative Support	11,832		Due to a reduction in Maintenance and Repair of Equipment.		
10	Administrative Support	8,750		Due to a reduction in Liability Insurance.		
11	General Counsel/Legal	5,488		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).		
12	Administrative Support	5,000		Due to a reduction in Safety Supplies.		
13	Executive Direction	4,392		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).		
14	Procurement/Contract Administration	4,391		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).		
15	Human Resources	3,293		Due to a reduction in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).		
16	Administrative Support	3,000		Due to a reduction in Fees Associated with Financial Activities.		
17	Human Resources	2,801		Due to a reduction in Travel for Staff Duties.		
18	Human Resources	2,800		Due to a reduction in Education Support.		
19	Administrative Support	2,500		Due to a reduction in Materials for Districtwide Safety Training.		
20	Administrative Support	2,349		Due to a reduction in Tuition Reimbursement.		
21	Executive Direction	2,244		Due to a reduction in Tuition Reimbursement.		
22	Administrative Support	2,002		Due to a reduction in Non-Capital Equipment.		
23	Administrative Support	2,000		Due to a reduction in Janitorial Services.		
24	Human Resources	1,000		Due to a reduction in Non-Capital Equipment.		
25	Administrative Support	650		Due to a reduction in Travel for Staff Duties.		
26	Human Resources	500		Due to a reduction in Books, Subscriptions, and Data.		
27	Administrative Support	480		Due to a reduction in Telephone and Communications.		
28	Human Resources	480		Due to a reduction in Telephone and Communications.		
29	Procurement/Contract Administration	480		Due to a reduction in Telephone and Communications.		
30	Procurement/Contract Administration	412		Due to a reduction in Tuition Reimbursement.		
31	Procurement/Contract Administration	400		Due to a reduction in Professional Licenses.		
32	Executive Direction	385		Due to a reduction in Professional Licenses.		
33	Executive Direction	300		Due to a reduction in Travel for Offsite Training.		
34	Administrative Support	299		Due to a reduction in Professional Licenses.		
35	Executive Direction	250		Due to a reduction in Travel for Staff Duties.		
36	Administrative Support	228		Due to a reduction in Memberships and Dues.		
37	Technology & Information Services	12		Due to a reduction in Travel for Staff Duties.		

## IV. Program Allocations

Operating Capital Outlay			109,970	
38	Technology & Information Services	61,600		Due to a reduction in Information Technology Equipment.
39	Executive Direction	34,012		Due to a reduction in Vehicles.
40	Technology & Information Services	11,841		Due to a reduction in Unstructured Data Storage Equipment Lease (reclass of maintenance to Operating Expenses).
41	Technology & Information Services	2,517		Due to a reduction in Network Infrastructure Equipment Lease (reclass of maintenance to Operating Expenses).
Fixed Capital Outlay			-	
Interagency Expenditures (Cooperative Funding)			-	
Debt			-	
Reserves			-	
<b>TOTAL REDUCTIONS</b>		<b>0.00</b>	<b>\$318,645</b>	

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.45	476,020	
1	Adjustments in Compensation	257,131	0.00		
2	Reallocation of Staff Resources	128,791	1.45		
3	Retirement	70,429	0.00		
4	Employer Paid FICA Taxes	19,669	0.00		
Other Personal Services			0.00	-	
Contracted Services				156,555	
5	Procurement/Contract Administration	60,000			Due to an increase in Development of Standard Technical Specifications for Bids and Contracts.
6	Executive Direction	35,200			Due to an increase in ADA Compliance of District Governing Board Meeting Materials (reclass from Administrative Support).
7	Administrative Support	23,000			Due to an increase in Financial Investment Advisory Services.
8	Executive Direction	13,980			Due to an increase in Independent Annual Financial Audit.
9	Technology & Information Services	7,532			Due to an increase in Financial Systems Upgrades.
10	Technology & Information Services	5,380			Due to an increase in Information Technology Service Desk Software Replacement.
11	Administrative Support	5,000			Due to an increase in Professional Financial Reporting Assistance.
12	Technology & Information Services	3,963			Due to an increase in Technology Support Services.
13	Administrative Support	1,500			Due to an increase in Automated External Defibrillator Inspections.
14	Administrative Support	1,000			Due to an increase in Districtwide Safety Training.
Operating Expenses				213,987	
15	Administrative Support	40,000			Due to an increase in Micro/Digital Imaging Services.
16	Other (Tax Collector/Property Appraiser Fees)	35,000			Due to an increase in Tax Collector Commissions.
17	Technology & Information Services	35,452			Due to an increase in Non-Capital Equipment.
18	Technology & Information Services	22,950			Due to an increase in Maintenance and Repair of Equipment.
19	Technology & Information Services	11,267			Due to an increase in Printing and Reproduction (change in reporting of Districtwide MFD Printer Lease to Technology & Information Services for 1.0 through 6.0).
20	Technology & Information Services	10,740			Due to an increase in Software Licensing and Maintenance.
21	Administrative Support	8,000			Due to an increase in Parts and Supplies.
22	Procurement/Contract Administration	7,344			Due to an increase in Travel for Offsite Training.
23	Human Resources	5,177			Due to an increase in Tuition Reimbursement.
24	Other (Tax Collector/Property Appraiser Fees)	5,000			Due to an increase in Property Appraiser Commissions.
25	Human Resources	4,515			Due to an increase in Employee Awards and Activities.
26	Administrative Support	4,000			Due to an increase in Postage and Courier Services.
27	Procurement/Contract Administration	3,500			Due to an increase in Books, Subscriptions, and Data.
28	Administrative Support	3,188			Due to an increase in Uniform Program.
29	Procurement/Contract Administration	3,000			Due to an increase in Advertising and Public Notices.
30	Procurement/Contract Administration	2,500			Due to an increase in Office Supplies.
31	Human Resources	2,200			Due to an increase in Travel for Offsite Training.
32	Procurement/Contract Administration	1,500			Due to an increase in Education Support.
33	Administrative Support	1,425			Due to an increase in Travel for Offsite Training.
34	Procurement/Contract Administration	1,200			Due to an increase in Safety Supplies.
35	Technology & Information Services	1,130			Due to an increase in Telephone and Communications.

## IV. Program Allocations

36	General Counsel/Legal	1,118			Due to an increase in Travel for Offsite Training.
37	Human Resources	695			Due to an increase in Professional Licenses.
38	General Counsel/Legal	650			Due to an increase in Books, Subscriptions, and Data.
39	Human Resources	460			Due to an increase in Memberships and Dues.
40	Inspector General	365			Due to an increase in Memberships and Dues.
41	Inspector General	325			Due to an increase in Books, Subscriptions, and Data.
42	Administrative Support	300			Due to an increase in Advertising and Public Notices.
43	Administrative Support	294			Due to an increase in Books, Subscriptions, and Data.
44	Procurement/Contract Administration	210			Due to an increase in Memberships and Dues.
45	Technology & Information Services	190			Due to an increase in Tuition Reimbursement.
46	Technology & Information Services	155			Due to an increase in Travel for Offsite Training.
47	Technology & Information Services	85			Due to an increase in Parts and Supplies.
48	Technology & Information Services	35			Due to an increase in Memberships and Dues.
49	Technology & Information Services	10			Due to an increase in Office Supplies.
50	Technology & Information Services	7			Due to an increase in Books, Subscriptions, and Data.
Operating Capital Outlay				65,177	
51	Administrative Support	60,405			Due to an increase in Print Shop Equipment Lease (reclass from Operating Expenses).
52	Technology & Information Services	4,664			Due to an increase in Virtual Server Attached Storage Equipment Lease.
53	Technology & Information Services	108			Due to an increase in Enterprise Server Replacements.
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL NEW ISSUES</b>		<b>1.45</b>		<b>911,739</b>	
<b>6.0 Management and Administration</b>					
<b>Total Workforce and Tentative Budget for FY2021-22</b>		<b>60.03</b>		<b>12,190,784</b>	

### Changes and Trends

The District has significantly streamlined supporting functions over the past several years within the program by increasing efficiency and lowering operating costs, while achieving its core mission and improving customer service. The District will continue to pursue efficiency gains to ensure the fiscal sustainability of the organization and enable the funding of projects needed to secure future water supplies, provide flood protection, and protect and restore water resources and related natural systems. Operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of administrative activities, as well as specialized audio/visual equipment for the production of Governing Board and other public meetings.

### Budget Variances

Overall, the program increased by 5.1 percent or \$593,094.

#### *The increase is primarily due to increases in:*

- Salaries and benefits for adjustments in compensation (\$257,131), the reallocation of staff resources (\$128,791), retirement (\$70,429), and employer paid FICA taxes (\$19,669).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000), financial investment advisory services (\$23,000), an independent annual financial audit (\$13,980), financial systems upgrades (\$7,532), an information technology service desk software replacement (\$5,380), and professional financial reporting assistance (\$5,000).
- Operating expenses for micro/digital imaging services (\$40,000), tax collector commissions (\$35,000), non-capital equipment (\$32,450), travel for offsite training (\$11,942), maintenance and repair of equipment (\$11,118), software licensing and maintenance (\$10,740), and parts and supplies (\$8,085).
- Operating capital outlay for the reclassification of a lease for print shop equipment from *Operating Expenses* (\$60,405).

## IV. Program Allocations

### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$26,476) and self-funded medical fees (\$7,840).
- Contracted services for an enterprise asset management system (\$5,200).
- Operating expenses for printing and reproduction due to the reclassification of a lease for print shop equipment to *Operating Capital Outlay* (\$49,200) and a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$20,569).
- Operating capital outlay for information technology equipment (\$61,600), vehicles (\$34,012) and the reclassification of maintenance for an unstructured data storage equipment lease (\$11,841) and a network infrastructure equipment lease (\$2,517) to *Operating Expenses*.

### **Major Budget Items**

- Salaries and Benefits (\$6,580,086 – 60.03 FTEs)
  - 6.1.1 *Executive Direction* (6.72 FTEs)
  - 6.1.2 *General Counsel/Legal* (4.50 FTEs)
  - 6.1.3 *Inspector General* (1.00 FTEs)
  - 6.1.4 *Administrative Support* (25.98 FTEs)
  - 6.1.6 *Procurement/Contract Administration* (8.25 FTEs)
  - 6.1.7 *Human Resources* (8.87 FTEs)
  - 6.1.9 *Technology and Information Services* (4.71 FTEs)
- Contracted Services
  - Financial Investment Advisory Services (\$130,000)
  - Professional Outside Legal Services (\$100,000)
  - Independent Annual Financial Audit (\$100,000)
  - Employee Wellness Activities (\$95,000)
  - Districtwide Professional Development Training (\$77,000)
  - Standard Technical Specifications Development for Bids and Contracts (\$60,000)
  - Expert Legal Consulting (\$45,000)
  - Technology Support Services (\$37,015)
  - ADA Compliance of District Governing Board Meeting Materials (\$35,200)
  - Outside Audit Assistance (\$30,000)
  - Districtwide Safety Training (\$23,000)
  - Professional Financial Reporting Assistance (\$22,500)
- Operating Expenses
  - Tax Collector Commissions (\$1,735,000)
  - Property Appraiser Commissions (\$1,355,000)
  - Software Licensing and Maintenance (\$255,568)
  - Non-Capital Equipment (\$148,802)
  - Postage and Courier Services (\$142,000)
  - Printing and Reproduction (\$121,482)
  - Liability Insurance (\$114,250)
  - Travel for Offsite Training (\$90,947)
  - Maintenance and Repair of Equipment (\$87,405)
  - Advertising and Public Notices (\$74,100)
  - Safety Supplies (\$71,200)
  - Parts and Supplies (\$70,076)
  - Employee Wellness Activities (\$70,000)
  - Fees Associated with Financial Activities (\$44,000)
  - Micro/Digital Imaging Services (\$40,000)
  - Telephone and Communications (\$38,758)
  - Travel for Staff Duties (\$37,224)
  - Uniform Program (\$34,500)
  - Materials for Districtwide Professional Development Training (\$25,000)

#### **IV. Program Allocations**

- Employee Awards and Activities (\$22,515)
- Memberships and Dues (\$21,749)
- Operating Capital Outlay
  - Print Shop Equipment Lease (\$60,405)
  - Information Technology Equipment (\$35,000)
  - Virtual Server Attached Storage Equipment Lease (\$15,064)
  - Network Infrastructure Equipment Lease (\$12,043)
  - Enterprise Server Replacements (\$3,228)
  - Unstructured Data Storage Equipment Lease (\$2,719)

## IV. Program Allocations

**6.1 Administrative and Operations Support** – Executive management, executive support, governing board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, and budget.

### District Description

This activity supports the overall District and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost effective technical, business, and human services with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making, and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective, and organized fashion.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1 - Administrative and Operations Support

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$5,996,798	\$6,188,474	\$6,112,729	\$6,140,151	\$6,580,086	\$439,935	7.2%
Other Personal Services	29,790	22,406	0	0	0	0	
Contracted Services	515,821	577,223	462,966	673,972	790,127	116,155	17.2%
Operating Expenses	1,113,526	1,177,794	1,241,050	1,535,315	1,577,112	41,797	2.7%
Operating Capital Outlay	137,150	172,611	492,341	173,252	128,459	(44,793)	-25.9%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$7,793,085</b>	<b>\$8,138,508</b>	<b>\$8,309,086</b>	<b>\$8,522,690</b>	<b>\$9,075,784</b>	<b>\$553,094</b>	<b>6.5%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$9,075,784	\$0	\$0	\$0	\$0	\$0	\$9,075,784

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$6,580,086	\$0	\$6,580,086
Other Personal Services	0	0	0
Contracted Services	790,127	0	790,127
Operating Expenses	1,577,112	0	1,577,112
Operating Capital Outlay	128,459	0	128,459
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$9,075,784</b>	<b>\$0</b>	<b>\$9,075,784</b>

### Changes and Trends

Although expenditures have steadily increased over the past few years, the District continues to pursue efficiency gains to ensure the fiscal sustainability of the organization and enable the funding of projects needed to secure future water supplies, provide flood protection, and protect and restore water resources and related natural systems. The District uses other personal services as needed to supplement staffing requirements as long term leave situations are encountered as shown in FY2017-18 and FY2018-19. A new capital lease for print shop equipment began in FY2019-20 where the total expense of the lease agreement was recorded in the initial year as seen in operating capital outlay. This was to offset revenue recognized which is a requirement of a Governmental Accounting Standard.

## IV. Program Allocations

### Budget Variances

#### ***The 6.5 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$257,131), the reallocation of staff resources (\$128,791), retirement (\$70,429), and employer paid FICA taxes (\$19,669).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000), financial investment advisory services (\$23,000), an independent annual financial audit (\$13,980), financial systems upgrades (\$7,532), an information technology service desk software replacement (\$5,380), professional financial reporting assistance (\$5,000), and technology support services (\$3,963).
- Operating expenses for micro/digital imaging services (\$40,000), non-capital equipment (\$32,450), travel for offsite training (\$11,942), maintenance and repair of equipment (\$11,118), software licensing and maintenance (\$10,740), and parts and supplies (\$8,085).
- Operating capital outlay for the reclassification of a lease for print shop equipment from *Operating Expenses* (\$60,405).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$25,426) and self-funded medical fees (\$7,840).
- Contracted services for an enterprise asset management system (\$5,200).
- Operating expenses for printing and reproduction due to the reclassification of a lease for print shop equipment to *Operating Capital Outlay* (\$49,200) and a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$20,569).
- Operating capital outlay for information technology equipment (\$61,600), vehicles (\$34,012), and the reclassification of maintenance for an unstructured data storage equipment lease (\$11,841) and a network infrastructure equipment lease (\$2,517) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$6,580,086)
- Contracted Services
  - Financial Investment Advisory Services (\$130,000)
  - Professional Outside Legal Services (\$100,000)
  - Independent Annual Financial Audit (\$100,000)
  - Employee Wellness Activities (\$95,000)
  - Districtwide Professional Development Training (\$77,000)
  - Standard Technical Specifications Development for Bids and Contracts (\$60,000)
  - Expert Legal Consulting (\$45,000)
  - Technology Support Services (\$37,015)
  - ADA Compliance of District Governing Board Meeting Materials (\$35,200)
  - Outside Audit Assistance (\$30,000)
  - Districtwide Safety Training (\$23,000)
  - Professional Financial Reporting Assistance (\$22,500)
- Operating Expenses
  - Software Licensing and Maintenance (\$255,568)
  - Non-Capital Equipment (\$148,802)
  - Printing and Reproduction (\$121,482)
  - Postage and Courier Services (\$117,000)
  - Liability Insurance (\$114,250)
  - Travel for Offsite Training (\$90,947)
  - Maintenance and Repair of Equipment (\$87,405)
  - Advertising and Public Notices (\$74,100)
  - Safety Supplies (\$71,200)
  - Parts and Supplies (\$70,076)

#### **IV. Program Allocations**

- Employee Wellness Activities (\$70,000)
- Fees Associated with Financial Activities (\$44,000)
- Micro/Digital Imaging Services (\$40,000)
- Telephone and Communications (\$38,758)
- Travel for Staff Duties (\$37,224)
- Uniform Program (\$34,500)
- Materials for Districtwide Professional Development Training (\$25,000)
- Employee Awards and Activities (\$22,515)
- Memberships and Dues (\$21,749)
- Operating Capital Outlay
  - Print Shop Equipment Lease (\$60,405)
  - Information Technology Equipment (\$35,000)
  - Virtual Server Attached Storage Equipment Lease (\$15,064)
  - Network Infrastructure Equipment Lease (\$12,043)
  - Enterprise Server Replacements (\$3,228)
  - Unstructured Data Storage Equipment Lease (\$2,719)



## IV. Program Allocations

**6.1.1 Executive Direction** – This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection (DEP), the Florida Legislature, and the Executive Office of the Governor (EOG).

### District Description

This subactivity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the EOG.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 6.1.1 - Executive Direction

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$876,630	\$972,903	\$998,324	\$964,850	\$972,347	\$7,497	0.8%
Other Personal Services	5,977	10,856	0	0	0	0	
Contracted Services	90,438	90,400	86,020	86,020	135,200	49,180	57.2%
Operating Expenses	81,091	79,505	92,307	99,105	91,534	(7,571)	-7.6%
Operating Capital Outlay	2,375	2,375	2,375	34,012	0	(34,012)	-100.0%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,056,511</b>	<b>\$1,156,039</b>	<b>\$1,179,026</b>	<b>\$1,183,987</b>	<b>\$1,199,081</b>	<b>\$15,094</b>	<b>1.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,199,081	\$0	\$0	\$0	\$0	\$0	\$1,199,081

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$972,347	\$0	\$972,347
Other Personal Services	0	0	0
Contracted Services	135,200	0	135,200
Operating Expenses	91,534	0	91,534
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,199,081</b>	<b>\$0</b>	<b>\$1,199,081</b>

### Changes and Trends

Overall, this subactivity represents a continued level of service as in prior years; however, operating capital outlay expenditures can fluctuate based upon the need for vehicles in support of administrative activities as represented in FY2020-21.

### Budget Variances

#### ***The 1.3 percent increase is primarily due to increases in:***

- Salaries and benefits for self-funded medical insurance (\$13,975), retirement (\$10,074), and adjustments in compensation (\$7,167).
- Contracted services for ADA compliance of District Governing Board meeting materials due to reclassification from 6.1.4 *Administrative Support* (\$35,200) and an independent annual financial audit (\$13,980).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for the reallocation of staff resources (\$23,883).
- Operating expenses for printing and reproduction due a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$4,392) and tuition reimbursement (\$2,244).
- Operating capital outlay for vehicles (\$34,012).

#### **IV. Program Allocations**

##### **Major Budget Items**

- Salaries and Benefits (\$972,347)
- Contracted Services
  - Independent Annual Financial Audit (\$100,000)
  - ADA Compliance of District Governing Board Meeting Materials (\$35,200)
- Operating Expenses
  - Advertising and Public Notices (\$30,000)
  - Travel for Staff Duties (\$22,810)
  - Travel for Offsite Training (\$14,625)
  - Travel for Board Members (\$7,000)
  - Travel for Offsite Board Member Training (\$5,000)
  - Memberships and Dues (\$4,850)

## IV. Program Allocations

**6.1.2 General Counsel/Legal** – The Office of the General Counsel provides professional legal advice, representation, research, preventative law and counsel to the District's Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

### District Description

The Office of the General Counsel provides professional legal advice, representation, research, preventative law, and counsel to the District's Governing Board, Executive Team, and its component units on matters relating to contracts, personnel, and preventative law.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.2 - General Counsel / Legal

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$435,052	\$520,379	\$405,166	\$505,171	\$513,889	\$8,718	1.7%
Other Personal Services	0	11,550	0	0	0	0	
Contracted Services	22,038	22,970	15,521	145,000	145,000	0	0.0%
Operating Expenses	38,504	78,907	38,057	25,607	21,887	(3,720)	-14.5%
Operating Capital Outlay	2,968	2,968	2,968	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$498,562</b>	<b>\$636,774</b>	<b>\$461,712</b>	<b>\$675,778</b>	<b>\$680,776</b>	<b>\$4,998</b>	<b>0.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$680,776	\$0	\$0	\$0	\$0	\$0	\$680,776

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$513,889	\$0	\$513,889
Other Personal Services	0	0	0
Contracted Services	145,000	0	145,000
Operating Expenses	21,887	0	21,887
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$680,776</b>	<b>\$0</b>	<b>\$680,776</b>

### Changes and Trends

The level of support provided by the General Counsel for this subactivity varies with the allocation of staff resources required each year for the support of regulatory activities, establishment and evaluation of minimum flows and minimum water levels, and other program-specific efforts. In addition, operating expenses were higher in FY2018-19 primarily due to above-normal recording and court costs incurred by depositions. Professional outside legal advice is contingent upon current litigation which is reflected within contracted services.

### Budget Variances

#### ***The 0.7 percent increase is due to increases in:***

- Salaries and benefits for adjustments in compensation (\$42,992), retirement (\$7,134), and employer paid FICA taxes (\$3,289).
- Operating expenses for travel for offsite training (\$1,118) and books, subscriptions, and data (\$650).

#### ***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$44,687).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$5,488).

## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$513,889)
- Contracted Services
  - Professional Outside Legal Services (\$100,000)
  - Expert Legal Consulting (\$45,000)
- Operating Expenses
  - Books, Subscriptions, and Data (\$10,947)
  - Travel for Offsite Training (\$5,220)
  - Memberships and Dues (\$2,360)
  - Travel for Staff Duties (\$1,520)

## IV. Program Allocations

**6.1.3 Inspector General** – The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness and efficiency, and prevent and detect fraud and abuse in the district.

### District Description

The Office of Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness, and efficiency, and prevent and detect fraud and abuse in the District.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.3 - Inspector General

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$245,574	\$151,090	\$162,955	\$170,008	\$175,122	\$5,114	3.0%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	51,100	0	0	30,000	30,000	0	0.0%
Operating Expenses	1,769	6,454	3,113	7,675	8,365	690	9.0%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$298,443</b>	<b>\$157,544</b>	<b>\$166,068</b>	<b>\$207,683</b>	<b>\$213,487</b>	<b>\$5,804</b>	<b>2.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$213,487	\$0	\$0	\$0	\$0	\$0	\$213,487

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$175,122	\$0	\$175,122
Other Personal Services	0	0	0
Contracted Services	30,000	0	30,000
Operating Expenses	8,365	0	8,365
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$213,487</b>	<b>\$0</b>	<b>\$213,487</b>

### Changes and Trends

Although the District's strategic focus for this activity has not changed, salaries and benefits have fluctuated over the past several years within this subactivity. There are multiple factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. Also, contracted services for outside assistance and operating expenses such as travel for staff duties can vary from year to year depending on the complexity of the Governing Board-approved audit plan.

### Budget Variances

**The 2.8 percent increase is primarily due to increases in:**

- Salaries and benefits for adjustments in compensation (\$4,830) and retirement (\$3,008).
- Operating expenses for memberships and dues (\$365) and books, subscriptions, and data (\$325).

**The increases are primarily offset by a reduction in:**

- Salaries and benefits for the reallocation of staff resources (\$3,619).

## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$175,122)
- Contracted Services
  - Outside Audit Assistance (\$30,000)
- Operating Expenses
  - Travel for Offsite Training (\$3,500)
  - Travel for Staff Duties (\$2,590)
  - Memberships and Dues (\$1,065)

## IV. Program Allocations

**6.1.4 Administrative Support** – This subactivity includes finance, budget, accounting, risk management, and document services which provides districtwide print and mail services, records management, and imaging services.

### District Description

This subactivity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, records management, and imaging services.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

##### 6.1.4 - Administrative Support

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$2,553,949	\$2,680,693	\$2,847,795	\$2,644,073	\$2,804,939	\$160,866	6.1%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	185,056	197,213	160,111	190,700	186,000	(4,700)	-2.5%
Operating Expenses	568,230	565,527	569,502	740,590	695,235	(45,355)	-6.1%
Operating Capital Outlay	69,824	77,012	396,157	0	60,405	60,405	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$3,377,059</b>	<b>\$3,520,445</b>	<b>\$3,973,565</b>	<b>\$3,575,363</b>	<b>\$3,746,579</b>	<b>\$171,216</b>	<b>4.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,746,579	\$0	\$0	\$0	\$0	\$0	\$3,746,579

### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$2,804,939	\$0	\$2,804,939
Other Personal Services	0	0	0
Contracted Services	186,000	0	186,000
Operating Expenses	695,235	0	695,235
Operating Capital Outlay	60,405	0	60,405
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,746,579</b>	<b>\$0</b>	<b>\$3,746,579</b>

### Changes and Trends

This subactivity represents a continued level of service as in prior years. However, a new capital lease for print shop equipment began in FY2019-20 where the total expense of the lease agreement was recorded in the initial year as seen in operating capital outlay. This was to offset revenue recognized which is a requirement of a Governmental Accounting Standard.

### Budget Variances

***The 4.8 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$102,954), retirement (\$31,409), self-funded medical insurance (\$12,665), employer paid FICA taxes (\$7,877), and the reallocation of staff resources (\$7,515).
- Contracted services for financial investment advisory services (\$23,000) and professional financial reporting assistance (\$5,000).
- Operating expenses for micro/digital imaging (\$40,000), parts and supplies (\$8,000), postage and courier services (\$4,000), and uniform program (\$3,188).
- Operating capital outlay for the reclassification of a lease for print shop equipment from *Operating Expenses* (\$60,405).

#### IV. Program Allocations

***The increases are primarily offset by reductions in:***

- Contracted services for ADA compliance of District Governing Board meeting materials due to reclassification to *6.1.1 Executive Direction* (\$35,200).
- Operating expenses for printing and reproduction due to the reclassification of a lease for print shop equipment to *Operating Capital Outlay* (\$49,200) and a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$14,272), maintenance and repair of equipment (\$11,832), liability insurance (\$8,750), safety supplies (\$5,000), fees associated with financial activities (\$3,000), materials for Districtwide safety training (\$2,500), tuition reimbursement (\$2,349), non-capital equipment (\$2,002), and janitorial services (\$2,000).

**Major Budget Items**

- Salaries and Benefits (\$2,804,939)
- Contracted Services
  - Financial Investment Advisory Services (\$130,000)
  - Districtwide Safety Training (\$23,000)
  - Professional Financial Reporting Assistance (\$22,500)
- Operating Expenses
  - Liability Insurance (\$114,250)
  - Postage and Courier Services (\$117,000)
  - Printing and Reproduction (\$106,000)
  - Safety Supplies (\$70,000)
  - Parts and Supplies (\$67,547)
  - Fees Associated with Financial Activities (\$44,000)
  - Micro/Digital Imaging Services (\$40,000)
  - Maintenance and Repair of Equipment (\$39,768)
  - Uniform Program (\$34,500)
  - Travel for Offsite Training (\$27,775)
- Operating Capital Outlay
  - Print Shop Equipment Lease (\$60,405)



## IV. Program Allocations

**6.1.5 Fleet Services** – This subactivity includes fleet services support to all District programs and projects.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.5 - Fleet Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The water management districts, Department of Environmental Protection and the Executive Office of the Governor agreed that beginning in FY2012-13, this subactivity would be moved to activity 3.6 Fleet Services.

## IV. Program Allocations

**6.1.6 Procurement/Contract Administration** – This subactivity supports all procurement activities to purchase goods and services.

### District Description

This subactivity supports all procurement activities to purchase goods and services, which includes the development of contracts; issuance of purchase orders; requests for proposals, bids, and quotes; and administration of purchasing cards, all in accordance with federal laws, Florida Statutes, Florida Administrative Code, Governing Board policies, and District procedures and guidelines.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.6 - Procurement / Contract Administration

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$466,742	\$536,764	\$455,568	\$615,453	\$771,595	\$156,142	25.4%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	6,158	31,269	0	0	60,000	60,000	
Operating Expenses	6,928	9,536	9,582	24,849	38,420	13,571	54.6%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$479,828</b>	<b>\$577,569</b>	<b>\$465,150</b>	<b>\$640,302</b>	<b>\$870,015</b>	<b>\$229,713</b>	<b>35.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$870,015	\$0	\$0	\$0	\$0	\$0	\$870,015

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$771,595	\$0	\$771,595
Other Personal Services	0	0	0
Contracted Services	60,000	0	60,000
Operating Expenses	38,420	0	38,420
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$870,015</b>	<b>\$0</b>	<b>\$870,015</b>

### Changes and Trends

Due to the increasing volume of work within procurement, additional staff resources (salaries and benefits) have been reallocated to the function to maintain the same level of service for District internal staff. Also, there are other factors that contribute to budget estimates as well as actual expenditures such as position vacancies, benefit election changes, and adjustments in compensation for both current staff and new hires. There was a significant increase within contracted services in FY2018-19 as the District hired an outside consultant to evaluate, analyze, and provide recommendations to enhance and streamline the District's procurement process. In FY2021-22, funding will be provided for the development of standardized documents involved with the administration of construction contracts. In addition, an emphasis on continuous improvement through the increase in funding for training within operating expenses began in FY2020-21.

### Budget Variances

***The 35.9 percent increase is primarily due to increases in:***

- Salaries and benefits for adjustments in compensation (\$81,406), the reallocation of staff resources (\$66,753), retirement (\$11,276), and employer paid FICA taxes (\$6,225).
- Contracted services for development of standard technical specifications for bids and contracts (\$60,000).
- Operating expenses for travel for offsite training (\$7,344), books, subscriptions, and data (\$3,500), advertising and public notices (\$3,000), office supplies (\$2,500), and education support (\$1,500).

#### IV. Program Allocations

***The increases are primarily offset by reductions in:***

- Salaries and benefits for self-funded medical insurance (\$9,568).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$4,391).

**Major Budget Items**

- Salaries and Benefits (\$771,595)
- Contracted Services
  - Standard Technical Specifications Development for Bids and Contracts (\$60,000)
- Operating Expenses
  - Travel for Offsite Training (\$18,250)
  - Books, Subscriptions and Data (\$3,500)
  - Memberships and Dues (\$3,300)
  - Advertising and Public Notices (\$3,000)
  - Office Supplies (\$2,500)
  - Education Support (\$2,500)
  - Professional Licenses (\$1,800)
  - Travel for Staff Duties (\$1,500)
  - Safety Supplies (\$1,200)

## IV. Program Allocations

**6.1.7 Human Resources** – This subactivity provides human resources support for the district.

### District Description

This subactivity provides confidential support, advice and information to all District employees, supervisors, and Executive staff regarding human resource guidelines, procedures, principles, and best practices in human capital management.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.7 - Human Resources

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$819,944	\$866,433	\$789,582	\$811,474	\$842,943	\$31,469	3.9%
Other Personal Services	23,813	0	0	0	0	0	
Contracted Services	116,315	196,749	182,028	184,000	184,000	0	0.0%
Operating Expenses	95,367	111,735	180,403	215,447	217,620	2,173	1.0%
Operating Capital Outlay	1,781	1,781	1,781	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,057,220</b>	<b>\$1,176,698</b>	<b>\$1,153,794</b>	<b>\$1,210,921</b>	<b>\$1,244,563</b>	<b>\$33,642</b>	<b>2.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,244,563	\$0	\$0	\$0	\$0	\$0	\$1,244,563

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$842,943	\$0	\$842,943
Other Personal Services	0	0	0
Contracted Services	184,000	0	184,000
Operating Expenses	217,620	0	217,620
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,244,563</b>	<b>\$0</b>	<b>\$1,244,563</b>

### Changes and Trends

The District's goal is to balance the needs of appropriate resources (e.g., staff, equipment) with the current state of the economy and its commitment to excellence. Over the past few years, a greater emphasis within this subactivity has been placed upon employee recruitment, retention, and Districtwide training activities. In addition, the District is encouraging healthy lifestyle choices such as diet and exercise for its staff to promote a more positive workplace by offering educational wellness classes, as well as other wellness services contributing to the increase in contracted services starting in FY2018-19 and operating expenses starting in FY2019-20. These costs are fully reimbursable by the District's Administrative Services Only (ASO) health care provider.

### Budget Variances

**The 2.8 percent increase is primarily due to increases in:**

- Salaries and benefits for the reallocation of staff resources (\$20,924), adjustments in compensation (\$11,197), retirement (\$5,256), and self-funded medical insurance (\$1,226).
- Operating expenses for tuition reimbursement (\$5,177), employee awards and activities (\$4,515), and travel for offsite training (\$2,200).

**The increases are primarily offset by reductions in:**

- Salaries and benefits for self-funded medical fees (\$7,840).
- Operating expenses for printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$3,293), travel for staff duties (\$2,801), education support (\$2,800), and non-capital equipment (\$1,000).

## **IV. Program Allocations**

### **Major Budget Items**

- Salaries and Benefits (\$842,943)
- Contracted Services
  - Employee Wellness Activities (\$95,000)
  - Districtwide Professional Development Training (\$77,000)
- Operating Expenses
  - Employee Wellness Activities (\$70,000)
  - Advertising and Public Notices (\$30,000)
  - Materials for Districtwide Professional Development Training (\$25,000)
  - Employee Awards and Activities (\$22,515)
  - Travel for Offsite Training (\$16,950)
  - Tuition Reimbursement (\$8,730)
  - Education Support (\$8,000)
  - Employee Moving Expense Reimbursement (\$7,500)
  - Travel for Staff Duties (\$7,000)
  - Promotional Materials for Career Fairs (\$5,000)
  - Memberships and Dues (\$4,385)
  - Printing and Reproduction (\$4,000)

## IV. Program Allocations

**6.1.8 Communications** – This subactivity includes telecommunications for the district.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.8 - Communications

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b> Fiscal Year 2021-22	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	<b>TOTAL</b>
	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	<b>TOTAL</b>
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

A change was made in the FY2012-13 budget to allocate all IT costs formerly assigned to 6.1.8 *Communications* and 6.2 *Computer/Computer Support* to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named 6.1.9 *Technology & Information Services*, which is reported under this Activity (6.1) for reporting the allocation to program 6.0.

## IV. Program Allocations

**6.1.9 Technology and Information Services** – This subactivity includes computer hardware and software, data lines, computer support and maintenance, Information Technology (IT) consulting services, data centers, network operations, web support and updates, desktop support, application development associated with this program, and related activities.

### District Description

This activity represents an allocation of Technology and Information Services in support of the *6.0 Management and Administration* program. IT leadership enables District employees to accomplish their assigned tasks in support of the District's mission and other statutory requirements by identifying and evaluating the appropriate technology to provide relevant and timely information on implementing and maintaining systems to improve business value. IT initiatives for this program will focus on the long-term sustainability of key business support systems. This includes refreshing aging server, network, and desktop computing equipment; upgrades to operating, database, and off-the-shelf software systems; implementation of cloud-based systems where appropriate; and continued development and testing of business continuity strategies for major information systems. Server and desktop replacements are done in compliance with the schedule jointly established by the Department of Environmental Protection and the five water management districts.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.1.9 - Technology and Information Services

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$598,907	\$460,212	\$453,339	\$429,122	\$499,251	\$70,129	16.3%
Other Personal Services	0	0	0	0	0	0	
Contracted Services	44,716	38,622	19,286	38,252	49,927	11,675	30.5%
Operating Expenses	321,637	326,130	348,086	422,042	504,051	82,009	19.4%
Operating Capital Outlay	60,202	88,475	89,060	139,240	68,054	(71,186)	-51.1%
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$1,025,462</b>	<b>\$913,439</b>	<b>\$909,771</b>	<b>\$1,028,656</b>	<b>\$1,121,283</b>	<b>\$92,627</b>	<b>9.0%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$1,121,283	\$0	\$0	\$0	\$0	\$0	\$1,121,283

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$499,251	\$0	\$499,251
Other Personal Services	0	0	0
Contracted Services	49,927	0	49,927
Operating Expenses	504,051	0	504,051
Operating Capital Outlay	68,054	0	68,054
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$1,121,283</b>	<b>\$0</b>	<b>\$1,121,283</b>

### Changes and Trends

Variances in staff resources (salaries and benefits) within this subactivity typically are a result of reallocating resources from or to other IT program-specific areas. The cost of software and cloud services supporting this program has increased operating expenses significantly over the past several years as more processes become automated and new technologies become available. Contracted services tend to vary from year to year based on the implementation of new or replacement systems, as well as upgrades and enhancements. This is apparent for FY2021-22 as there is an increase in outside assistance for an information technology service desk software replacement, technology support, and financial systems upgrades. Also, it is common for the District to experience year to year fluctuations in operating capital outlay expenditures supporting IT infrastructure. This was exemplified in FY2020-21 with the replacement of audio/visual equipment for a District Governing Board room.

## IV. Program Allocations

### Budget Variances

#### ***The 9 percent increase is primarily due to increases in:***

- Salaries and benefits for the reallocation of staff resources (\$61,101), adjustments in compensation (\$6,585), and retirement (\$2,272).
- Contracted services for financial systems upgrades (\$7,532), an information technology service desk software replacement (\$5,380), and technology support services (\$3,963).
- Operating expenses for non-capital equipment (\$35,452), maintenance and repair of equipment (\$22,950), printing and reproduction due to a change made to allocate the lease of Districtwide multifunction device printers to *Technology & Information Services* for programs 1.0 through 6.0 (1.5, 2.7, 3.7, 4.5, 5.6, 6.1.9) for reporting by program allocation (\$11,267), and software licensing and maintenance (\$10,740).
- Operating capital outlay for a virtual server attached storage equipment lease (\$4,664).

#### ***The increases are primarily offset by reductions in:***

- Contracted services for an enterprise asset management system (\$5,200).
- Operating capital outlay for information technology equipment (\$61,600), and the reclassification of maintenance for an unstructured data storage equipment lease (\$11,841) and a network infrastructure equipment lease (\$2,517) to *Operating Expenses*.

### Major Budget Items

- Salaries and Benefits (\$499,251)
- Contracted Services
  - Technology Support Services (\$37,015)
  - Financial Systems Upgrades (\$7,532)
  - Information Technology Service Desk Software Replacement (\$5,380)
- Operating Expenses
  - Software Licensing and Maintenance (\$255,568)
  - Non-Capital Equipment (\$147,052)
  - Maintenance and Repair of Equipment (\$47,637)
  - Telephone and Communications (\$33,778)
  - Printing and Reproduction (\$11,482)
  - Travel for Offsite Training (\$4,627)
- Operating Capital Outlay
  - Information Technology Equipment (\$35,000)
  - Virtual Server Attached Storage Equipment Lease (\$15,064)
  - Network Infrastructure Equipment Lease (\$12,043)
  - Enterprise Server Replacements (\$3,228)
  - Unstructured Data Storage Equipment Lease (\$2,719)



## IV. Program Allocations

**6.2 Computer/Computer Support** – Computer hardware and software, computer support and maintenance, and computer reserves/sinking fund.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.2 - Computer/Computer Support

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

A change was made in the FY2012-13 budget to allocate all IT costs formerly assigned to 6.1.8 Communications and 6.2 Computer/Computer Support to each separate Program to conform to terminology and methodology in the State budget, which reflects the associated share of IT costs allocated across the six programs. A new activity named *Technology & Information Services* was created for programs 1.0 through 5.0 (1.5, 2.7, 3.7, 4.5, 5.6) for reporting by program allocation. A new subactivity was created for program 6.0 named 6.1.9 *Technology & Information Services* for reporting the allocation to program 6.0.

## IV. Program Allocations

**6.3 Reserves** – This activity is included in the district's General Fund Deficiencies Reserve.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.3 - Reserves

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	0	0	0	0	0	0	
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$0	\$0	\$0	\$0	\$0	\$0	\$0

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	0	0	0
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The District has not allocated funds to this activity for the past five years.

## IV. Program Allocations

### 6.4 Other (Tax Collector/Property Appraiser Fees) – Tax collector/property appraiser fees.

#### District Description

The District pays commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services rendered. The Property Appraiser commissions are calculated by applying the proportion of District ad valorem taxes versus total levied by each county for the preceding fiscal year against each county Property Appraiser's budget. The Tax Collector commissions are calculated as three percent of the amount of ad valorem property taxes collected and remitted on assessed valuation up to \$50 million and two percent on the balance. The District has no control over these expenditures, as commissions are set by Florida Statutes and are non-negotiable.

#### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

##### TENTATIVE BUDGET - Fiscal Year 2021-22

#### 6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	
Other Personal Services	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	
Operating Expenses	2,830,428	2,802,815	2,820,180	3,075,000	3,115,000	40,000	1.3%
Operating Capital Outlay	0	0	0	0	0	0	
Fixed Capital Outlay	0	0	0	0	0	0	
Interagency Expenditures (Cooperative Funding)	0	0	0	0	0	0	
Debt	0	0	0	0	0	0	
Reserves - Emergency Response	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$2,830,428</b>	<b>\$2,802,815</b>	<b>\$2,820,180</b>	<b>\$3,075,000</b>	<b>\$3,115,000</b>	<b>\$40,000</b>	<b>1.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2021-22	\$3,115,000	\$0	\$0	\$0	\$0	\$0	\$3,115,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2021-22

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$0	\$0	\$0
Other Personal Services	0	0	0
Contracted Services	0	0	0
Operating Expenses	3,115,000	0	3,115,000
Operating Capital Outlay	0	0	0
Fixed Capital Outlay	0	0	0
Interagency Expenditures (Cooperative Funding)	0	0	0
Debt	0	0	0
Reserves - Emergency Response	0	0	0
<b>TOTAL</b>	<b>\$3,115,000</b>	<b>\$0</b>	<b>\$3,115,000</b>

#### Changes and Trends

While actual expenditures for commissions associated with the collection of ad valorem taxes have been steady in recent years, increases in FY2020-21 and FY2021-22 are due to rising property values and new construction within the region.

#### Budget Variances

**The 1.3 percent increase is due to an increase in:**

- Operating expenses for tax collector commissions (\$35,000) and property appraiser commissions (\$5,000).

#### Major Budget Items

- Operating Expenses
  - Tax Collector Commissions (\$1,735,000)
  - Property Appraiser Commissions (\$1,355,000)
  - Postage and Courier Services (\$25,000)

## IV. Program Allocations

### B. District Specific Programs

#### 1. District Springs Program

This program includes projects designed to take an ecosystem-level approach to springs management by improving water quality and clarity and restoring natural habitats. The District is home to five Outstanding Florida Springs. In total, there are over 200 documented springs and the rivers, bays, and estuaries that are fed by them have experienced ecological changes caused by both natural variability and human activities. The District has developed Surface Water Improvement and Management (SWIM) plans for its five first-magnitude spring groups: Rainbow River, Kings Bay/Crystal River, Homosassa River, Chassahowitzka River, and Weeki Wachee River. Through state and local partnerships, the District is implementing projects identified in the SWIM plans to conserve and restore the ecological balance of these spring systems. Examples of these projects include establishing minimum flows and minimum water levels, bank stabilization, wetland treatment, shoreline restoration, increasing water reuse, and septic to sewer conversions. Over the past five years, the District has been able to continue its commitment to these projects with funds from the Legislature. Since the dedication of Springs restoration, state funding has also been made available directly to local cooperators within the District's region. Even though those funds are not reflected in the District's budget or the chart below, the District works closely with the cooperators to provide the same level of technical expertise.

The FY2021-22 Tentative Budget includes \$2,914,715 for the Springs Program. The chart below illustrates the success of this program, accelerated by state appropriations from the Legislature.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY SOURCE

Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22

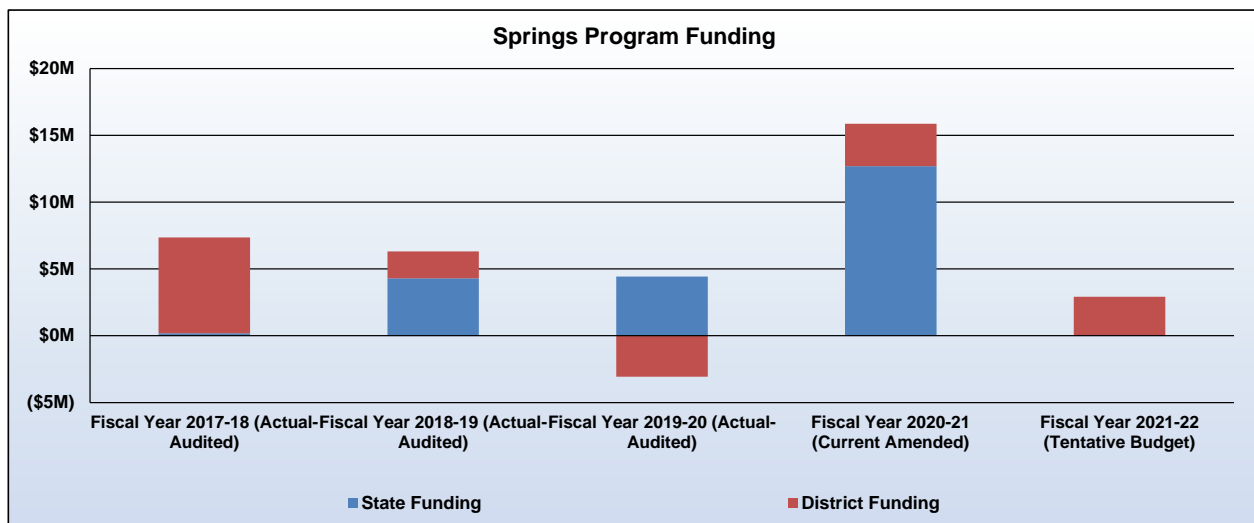
#### TENTATIVE BUDGET - Fiscal Year 2021-22

#### District Springs Program

Funding Source	Fiscal Year 2017-18 (Actual-Audited)	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Current Amended)	Fiscal Year 2021-22 (Tentative Budget)
State Funding	\$184,433	\$4,304,940	\$4,424,226	\$12,695,000	\$0
District Funding	7,176,842	2,007,878	(3,071,086)	3,165,077	2,914,715
<b>TOTAL</b>	<b>\$7,361,275</b>	<b>\$6,312,818</b>	<b>\$1,353,140</b>	<b>\$15,860,077</b>	<b>\$2,914,715</b>

(1)

(2)



(1) Subject to change if state funding is awarded to the District prior to the adoption of the final budget.

(2) The FY2019-20 Actual-Audited District Funding is negative due to the timing of State Funding received for reimbursement of expenditures paid out in prior fiscal years.

## IV. Program Allocations

### C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2, Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. **These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.** Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2019-20 (Actual-Audited), 2020-21 (Current Amended), and 2021-22 (Tentative Budget).

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2019-20 (Actual-Audited)

#### TENTATIVE BUDGET - Fiscal Year 2021-22

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2019-20 (Actual-Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resource Planning and Monitoring</b>	<b>\$27,099,095</b>	<b>\$7,060,688</b>	<b>\$4,630,463</b>	<b>\$6,575,976</b>	<b>\$8,831,968</b>
1.1 - District Water Management Planning	8,163,275	X	X	X	X
1.1.1 Water Supply Planning	841,602	X			X
1.1.2 Minimum Flows and Minimum Water Levels	1,823,961	X			X
1.1.3 Other Water Resources Planning	5,497,712	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	15,069,059	X	X	X	X
1.3 - Technical Assistance	935,307	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,931,454	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$67,332,293</b>	<b>\$31,554,251</b>	<b>\$9,601,442</b>	<b>\$19,559,769</b>	<b>\$6,616,831</b>
2.1 - Land Acquisition	953,447	X		X	X
2.2 - Water Source Development	33,552,527	X	X	X	X
2.2.1 Water Resource Development Projects	5,588,620	X	X		X
2.2.2 Water Supply Development Assistance	27,301,065	X	X	X	X
2.2.3 Other Water Source Development Activities	662,842		X		
2.3 - Surface Water Projects	29,825,189	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	2,181,796	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	819,334	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>\$17,651,944</b>	<b>\$2,019,953</b>	<b>\$1,985,041</b>	<b>\$5,851,691</b>	<b>\$7,795,259</b>
3.1 - Land Management	4,498,872	X			X
3.2 - Works	5,079,238	X	X	X	X
3.3 - Facilities	3,349,343	X	X	X	X
3.4 - Invasive Plant Control	529,358		X	X	X
3.5 - Other Operation and Maintenance Activities	438,963	X	X	X	X
3.6 - Fleet Services	2,194,002	X	X	X	X
3.7 - Technology & Information Services	1,562,168	X	X	X	X
<b>4.0 Regulation</b>	<b>\$18,925,325</b>	<b>\$3,694,202</b>	<b>\$5,679,919</b>	<b>\$4,269,547</b>	<b>\$5,281,657</b>
4.1 - Consumptive Use Permitting	3,320,646	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	693,836	X	X		
4.3 - Environmental Resource and Surface Water Permitting	6,758,795		X	X	X
4.4 - Other Regulatory and Enforcement Activities	3,555,831	X	X	X	X
4.5 - Technology & Information Services	4,596,217	X	X	X	X
<b>5.0 Outreach</b>	<b>\$2,005,354</b>	<b>\$722,855</b>	<b>\$479,352</b>	<b>\$361,959</b>	<b>\$441,188</b>
5.1 - Water Resource Education	753,989	X	X	X	X
5.2 - Public Information	992,393	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	31,443	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	227,529	X	X	X	X
<b>SUBTOTAL - Major Programs (excluding Management and Administration)</b>	<b>\$133,014,011</b>	<b>\$45,051,949</b>	<b>\$22,376,217</b>	<b>\$36,618,942</b>	<b>\$28,966,903</b>
<b>6.0 Management and Administration</b>	<b>\$11,129,266</b>				
6.1 - Administrative and Operations Support	8,309,086				
6.1.1 - Executive Direction	1,179,026				
6.1.2 - General Counsel / Legal	461,712				
6.1.3 - Inspector General	166,068				
6.1.4 - Administrative Support	3,973,565				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	465,150				
6.1.7 - Human Resources	1,153,794				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	909,771				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,820,180				
<b>TOTAL</b>	<b>\$144,143,277</b>				

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2020-21 (Current Amended)

#### TENTATIVE BUDGET - Fiscal Year 2021-22

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2020-21 (Current Amended)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resource Planning and Monitoring</b>	<b>\$34,246,338</b>	<b>\$7,654,943</b>	<b>\$5,457,249</b>	<b>\$10,959,770</b>	<b>\$10,174,376</b>
1.1 - District Water Management Planning	13,957,293	X	X	X	X
1.1.1 Water Supply Planning	696,934	X			X
1.1.2 Minimum Flows and Minimum Water Levels	2,476,789	X			X
1.1.3 Other Water Resources Planning	10,783,570	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	16,201,220	X	X	X	X
1.3 - Technical Assistance	1,095,930	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,991,895	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$109,665,761</b>	<b>\$43,109,466</b>	<b>\$20,649,439</b>	<b>\$18,203,972</b>	<b>\$27,702,884</b>
2.1 - Land Acquisition	18,056,363	X		X	X
2.2 - Water Source Development	46,392,119	X	X	X	X
2.2.1 Water Resource Development Projects	12,690,790	X	X		X
2.2.2 Water Supply Development Assistance	32,978,109	X	X	X	X
2.2.3 Other Water Source Development Activities	723,220		X		
2.3 - Surface Water Projects	43,390,152	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	980,900	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	846,227	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>\$21,515,627</b>	<b>\$2,109,717</b>	<b>\$2,007,787</b>	<b>\$8,076,702</b>	<b>\$9,321,421</b>
3.1 - Land Management	5,020,227				X
3.2 - Works	8,332,335	X	X	X	X
3.3 - Facilities	3,207,987	X	X	X	X
3.4 - Invasive Plant Control	430,912		X	X	X
3.5 - Other Operation and Maintenance Activities	142,242			X	
3.6 - Fleet Services	2,776,273	X	X	X	X
3.7 - Technology & Information Services	1,605,651	X	X	X	X
<b>4.0 Regulation</b>	<b>\$20,385,636</b>	<b>\$3,877,069</b>	<b>\$6,242,218</b>	<b>\$4,559,037</b>	<b>\$5,707,312</b>
4.1 - Consumptive Use Permitting	3,893,593	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	882,545	X	X		
4.3 - Environmental Resource and Surface Water Permitting	8,195,779		X	X	X
4.4 - Other Regulatory and Enforcement Activities	2,704,768	X	X	X	X
4.5 - Technology & Information Services	4,708,951	X	X	X	X
<b>5.0 Outreach</b>	<b>\$2,283,817</b>	<b>\$736,881</b>	<b>\$582,706</b>	<b>\$430,978</b>	<b>\$533,252</b>
5.1 - Water Resource Education	801,438	X	X	X	X
5.2 - Public Information	1,165,595	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	95,339	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	221,445	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$188,097,179</i>	<b>\$57,488,076</b>	<b>\$34,939,399</b>	<b>\$42,230,459</b>	<b>\$53,439,245</b>
<b>6.0 Management and Administration</b>	<b>\$11,597,690</b>				
6.1 - Administrative and Operations Support	8,522,690				
6.1.1 - Executive Direction	1,183,987				
6.1.2 - General Counsel / Legal	675,778				
6.1.3 - Inspector General	207,683				
6.1.4 - Administrative Support	3,575,363				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	640,302				
6.1.7 - Human Resources	1,210,921				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,028,656				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,075,000				
<b>TOTAL</b>	<b>\$199,694,869</b>				

## IV. Program Allocations

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2021-22 (Tentative Budget)

#### TENTATIVE BUDGET - Fiscal Year 2021-22

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Tentative Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resource Planning and Monitoring</b>	<b>\$35,917,709</b>	<b>\$8,164,294</b>	<b>\$5,766,956</b>	<b>\$10,963,706</b>	<b>\$11,022,753</b>
1.1 - District Water Management Planning	14,538,666	X	X	X	X
1.1.1 Water Supply Planning	748,259	X			X
1.1.2 Minimum Flows and Minimum Water Levels	2,789,770	X			X
1.1.3 Other Water Resources Planning	11,000,637	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	16,996,403	X	X	X	X
1.3 - Technical Assistance	1,217,198	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,165,442	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$92,493,617</b>	<b>\$26,496,020</b>	<b>\$7,689,568</b>	<b>\$17,826,089</b>	<b>\$40,481,940</b>
2.1 - Land Acquisition	33,933,013	X		X	X
2.2 - Water Source Development	30,248,925	X	X	X	X
2.2.1 Water Resource Development Projects	9,699,128	X	X		X
2.2.2 Water Supply Development Assistance	19,798,862	X	X	X	X
2.2.3 Other Water Source Development Activities	750,935		X		
2.3 - Surface Water Projects	26,372,401	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	967,315	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Services	971,963	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>\$27,561,692</b>	<b>\$2,314,366</b>	<b>\$2,262,824</b>	<b>\$9,482,808</b>	<b>\$13,501,694</b>
3.1 - Land Management	5,379,849				X
3.2 - Works	13,064,234	X	X	X	X
3.3 - Facilities	3,479,810	X	X	X	X
3.4 - Invasive Plant Control	557,531		X	X	X
3.5 - Other Operation and Maintenance Activities	192,940			X	
3.6 - Fleet Services	3,116,995	X	X	X	X
3.7 - Technology & Information Services	1,770,333	X	X	X	X
<b>4.0 Regulation</b>	<b>\$20,860,652</b>	<b>\$4,155,558</b>	<b>\$6,310,543</b>	<b>\$4,612,850</b>	<b>\$5,781,701</b>
4.1 - Consumptive Use Permitting	4,086,985	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	901,260	X	X		
4.3 - Environmental Resource and Surface Water Permitting	8,043,356		X	X	X
4.4 - Other Regulatory and Enforcement Activities	2,699,979	X	X	X	X
4.5 - Technology & Information Services	5,129,072	X	X	X	X
<b>5.0 Outreach</b>	<b>\$2,199,993</b>	<b>\$721,890</b>	<b>\$559,859</b>	<b>\$407,828</b>	<b>\$510,416</b>
5.1 - Water Resource Education	810,669	X	X	X	X
5.2 - Public Information	1,065,212	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	96,362	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services	227,750	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$179,033,663</i>	<b>\$41,852,128</b>	<b>\$22,589,750</b>	<b>\$43,293,281</b>	<b>\$71,298,504</b>
<b>6.0 Management and Administration</b>	<b>\$12,190,784</b>				
6.1 - Administrative and Operations Support	9,075,784				
6.1.1 - Executive Direction	1,199,081				
6.1.2 - General Counsel / Legal	680,776				
6.1.3 - Inspector General	213,487				
6.1.4 - Administrative Support	3,746,579				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	870,015				
6.1.7 - Human Resources	1,244,563				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	1,121,283				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	3,115,000				
<b>TOTAL</b>	<b>\$191,224,447</b>				



## V. Summary of Staffing Levels

This section summarizes workforce levels at the District from fiscal year 2017-18 to fiscal year 2021-22.

### SOUTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUMMARY OF WORKFORCE Fiscal Years 2017-18, 2018-19, 2019-20, 2020-21, and 2021-22 TENTATIVE BUDGET - Fiscal Year 2021-22

PROGRAM	WORKFORCE CATEGORY	FY2017-18 to FY2021-22		Fiscal Year					Current to Tentative FY2020-21 to FY2021-22	
		Difference	% Change	FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2021-22	Difference	% Change
All Programs	Authorized Positions	0.00	0.00%	574.00	574.00	574.00	574.00	574.00	0.00	0.00%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>0.00</b>	<b>0.00%</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>574.00</b>	<b>0.00</b>	<b>0.00%</b>
Water Resource Planning and Monitoring	Authorized Positions	(3.81)	-2.51%	151.62	148.86	151.69	149.10	147.81	(1.29)	-0.87%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>(3.81)</b>	<b>-2.51%</b>	<b>151.62</b>	<b>148.86</b>	<b>151.69</b>	<b>149.10</b>	<b>147.81</b>	<b>(1.29)</b>	<b>-0.87%</b>
Land Acquisition, Restoration and Public Works	Authorized Positions	(1.12)	-1.91%	58.79	59.12	56.35	58.61	57.67	(0.94)	-1.60%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>(1.12)</b>	<b>-1.91%</b>	<b>58.79</b>	<b>59.12</b>	<b>56.35</b>	<b>58.61</b>	<b>57.67</b>	<b>(0.94)</b>	<b>-1.60%</b>
Operation and Maintenance of Works and Lands	Authorized Positions	(0.04)	-0.04%	110.90	110.31	111.47	110.36	110.86	0.50	0.45%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>(0.04)</b>	<b>-0.04%</b>	<b>110.90</b>	<b>110.31</b>	<b>111.47</b>	<b>110.36</b>	<b>110.86</b>	<b>0.50</b>	<b>0.45%</b>
Regulation	Authorized Positions	2.66	1.47%	181.51	184.29	183.53	182.75	184.17	1.42	0.78%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>2.66</b>	<b>1.47%</b>	<b>181.51</b>	<b>184.29</b>	<b>183.53</b>	<b>182.75</b>	<b>184.17</b>	<b>1.42</b>	<b>0.78%</b>
Outreach	Authorized Positions	0.24	1.82%	13.22	15.27	14.73	14.60	13.46	(1.14)	-7.81%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>0.24</b>	<b>1.82%</b>	<b>13.22</b>	<b>15.27</b>	<b>14.73</b>	<b>14.60</b>	<b>13.46</b>	<b>(1.14)</b>	<b>-7.81%</b>
Management and Administration	Authorized Positions	2.07	3.57%	57.96	56.15	56.23	58.58	60.03	1.45	2.48%
	Contingent Worker	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Other Personal Services	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Intern	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	Volunteer	0.00		0.00	0.00	0.00	0.00	0.00	0.00	
	<b>TOTAL WORKFORCE</b>	<b>2.07</b>	<b>3.57%</b>	<b>57.96</b>	<b>56.15</b>	<b>56.23</b>	<b>58.58</b>	<b>60.03</b>	<b>1.45</b>	<b>2.48%</b>

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## VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of fiscal year 2019-20 and is in a standard format developed for this report.

**Overall Goal:** The District budget maintains core missions and prioritized programs and are administered both effectively and efficiently.

### A. Natural Systems

**Primary Goal:** *To restore the hydrology of natural systems and improve water quality of natural systems.*

- **Natural Systems Objective 1: Maintain the integrity and functions of water resources and related natural systems.**
  - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
  - Number and percentage of water bodies meeting their adopted MFLs.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems.		
Annual Measures	Fiscal Year 2019-20	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively.	Annual	Cumulative
Aquifer	0	9
Estuary	0	12
Lake	0	127
River	1	13
Spring	0	10
Wetland	2	36
Number and percentage of water bodies meeting their adopted MFLs.	Annual	Percent
Number of water bodies meeting MFLs	180	87.80%
Number of water bodies with adopted MFLs	205	

- **Natural Systems Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.**
  - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted or approved recovery or prevention strategy.

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 2019-20	
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	25	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	25	

## VI. Performance Measures

### B. Water Quality

**Primary Goal: To achieve and maintain surface water quality standards.**

- **Water Quality Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
  - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
  - For ERPs, cost to issue permit for all permit types.
  - For ERPs, in-house application to staff ratio for all permit types.

WQ Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 2019-20 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	21.00		16.00		21.00		21.00		21.00	
Individually processed permits	25.00		25.00		25.00		25.00		25.00	
All authorizations combined	23.00		22.00		23.00		23.00		23.00	
For ERPs, cost to issue permit for all permit types.	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$401,081.33	\$266.15	\$409,355.14	\$267.03	\$463,436.62	\$292.02	\$440,601.36	\$294.13	\$1,714,474.45	\$279.91
Number of permits	1,507		1,533		1,587		1,498		6,125	
For ERP, In-House Application to Staff Ratio for All Permit Types.	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	1,507	67.34	1,533	67.44	1,587	60.57	1,498	64.43	6,125	64.77
Number of staff for the permit area	22.38		22.73		26.20		23.25		94.56	

## VI. Performance Measures

### C. Water Supply

**Primary Goal:** *To ensure a safe and adequate source of water for all users.*

- **Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.**
  - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
  - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 2019-20
District-wide, the quantity (mgd) of the 2015-2035 Public Supply increase in demand that has been met, excluding water conservation projects.	MGD
	107.89
Uniform residential per capita water use (Public Supply) by District.	GPCD
	69.00

- **Water Supply Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.**
  - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
  - For CUPs, cost to issue permit for all permit types.
  - For CUPs, in-house application to staff ratio for all permit types.

WS Objective 2: Identify the efficiency of permit review, issuance, and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY2019-20 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	21.50		22.00		18.50		21.00		21.25	
All authorizations combined	20.00		20.00		17.00		20.00		20.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures).	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$166,566.51	\$417.46	\$195,887.56	\$486.07	\$212,359.92	\$560.32	\$187,381.58	\$517.63	\$762,195.57	\$493.97
Number of permits	399		403		379		362		1,543	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures).	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	399	44.53	403	41.25	379	35.86	362	39.18	1,543	40.04
Number of staff for the permit area	8.96		9.77		10.57		9.24		38.54	

## VI. Performance Measures

### D. Mission Support

**Primary Goal:** *Support District core programs both effectively and efficiently.*

- **Mission Support Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.**
  - Administrative costs as a percentage of total expenditures.

MS Objective 1: Assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 2019-20	
	Number	Percentage
Administrative Costs as a Percentage of Total Expenditures		
Administrative Costs	\$11,129,266	7.72%
Total Expenditures	\$144,143,277	

## **VII. Basin Budgets**

This section is not applicable to the Southwest Florida Water Management District.

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## VIII. Appendices

### A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information.

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	TELEPHONE #
Preliminary Budget Submission	Annual - January 15	Mike Frese	352-796-7211 x4127
Consolidated Annual Report (CAR)	Annual - March 1	Trisha Neasman	352-796-7211 x4407
Strategic Plan	Annual - March 1	Michael Molligan	352-796-7211 x4750
Surface Water Improvement & Management (SWIM) Priority Waterbody List	Every 5 years (Updated January 2020)	Vivianna Bendixson	813-985-7481 x4230
SWIM Annual Report	Annual - July	Vivianna Bendixson	813-985-7481 x4230
Tentative Budget Submission	Annual - August 1	Mike Frese	352-796-7211 x4127
Five-Year Water Resource Development Work Program	Annual - October	Claire Stapley	352-796-7211 x4423
Regional Water Supply Plan (RWSP)	Every 5 years (Updated November 2020)	Joseph Quinn	352-796-7211 x4421

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## VIII. Appendices

### B. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), Florida Statutes, the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, as prioritized in its regional water supply plans, the District's Tentative Budget includes a total of \$19,079,237 for fiscal year (FY) 2021-22.

Since FY2019-20, the Governor and Florida Legislature have allocated \$40 million annually to the Department of Environmental Protection (DEP) for the development of water resource and water supply projects to help communities plan for and implement conservation, reuse, and other water supply and water resource development projects.

Of the \$40 million allocated to the DEP in FY2021-22, priority funding will be given to regional projects in the areas of greatest need and for projects that provide the greatest benefit. Project proposals and ranking recommendations by each of the water management districts have been submitted to the DEP for funding. A summary of the AWS projects by funding type in the FY2021-22 Tentative Budget is included below.

<b>Funding Source</b>	<b>FY2021-22 Tentative Budget</b>	<b>Percent of Total AWS Budget</b>
District	\$19,079,237	100.0%
State General Revenue	TBD <sup>(1)</sup>	0.0%
<b>Total AWS Budget</b>	<b>\$19,079,237</b>	<b>100.0%</b>

<sup>(1)</sup> Subject to change if state funding is awarded to the District prior to the adoption of the final budget.

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## **VIII. Appendices**

### **C. Project Worksheets**

This appendix includes a detailed listing of projects that provide direct water quality or water supply benefits and/or contain a construction component. This includes projects such as:

- Water Resource Development
  - Aquifer Storage & Recovery Feasibility and Pilot Testing
  - Minimum Flows and Minimum Water Levels Recovery
- Water Supply Development
  - Conservation Rebates and Retrofits
  - Reclaimed Water
  - Regional Potable Water Interconnects
  - Surface Water Reservoirs & Treatment Plants
- Surface Water Management
  - Stormwater Improvements for Implementation of Storage & Conveyance Best Management Practices
  - Stormwater Improvements for Water Quality
  - Surface Water Improvement and Management Waterbody Restoration
  - Water Quality Improvement of Springs Systems
- District Works
  - Capital Improvements and Rehabilitation of Structures

The District has included 53 ongoing and new projects in Appendix C receiving a total of \$42,443,926 in the FY2021-22 Tentative Budget to restore and protect water resources within the District.

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Activity/ Sub-Activity/ Budget Reference	Project Name	Project Category	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2021-22)	Future District Funding Commitments
2.2.1	Reclaimed Water Aquifer Storage & Recovery	Water Supply	Design, construct, test and permit an aquifer storage and recovery system in Venice to help meet current and future irrigation demands by storing at least 60 million gallons per year of excess reclaimed water for recovery and use in the dry season.	Underway	TBD	Curry Creek, Dona Bay/Shakett Creek, Floridan Aquifer	SWF Southern	N/A	0.170	1,078.00	0.00	0.00	0.00	0.00	0.00	1,100,000	1,200,000.00
2.2.1	Hillsborough River MFL "PURE"	Natural Systems (includes recreational)	Third-party review, completion of 30 % design, additional water treatment elements, and regulatory activities to treat, store and recover AWT quality reclaimed water for subsequent delivery to the Lower Hillsborough River for minimum flow and level.	Planned	12/2029	Lower Hillsborough River	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	60,280	41,039,720.00
2.2.1	Aquifer Recharge and MFL Recovery	Natural Systems (includes recreational)	30 percent design and third-party review for the design, permitting, and construction of rapid infiltration basins (RIBs) that will receive up to 2.5 million gallons per day of reclaimed water to help restore minimum lake levels.	Planned	06/2024	Lake Eva and Floridan Aquifer	SWF Heartland (excluding CFWI)	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	253,500	2,700,000.00
2.2.2	NERUSA Southeast Reuse Loop	Water Supply	Design, permitting and construction of ~24,800 feet of reclaimed water transmission mains to construct a loop to supply ~1,365 homes in the North East Utility Service Area and to enable supply to future planned subdivisions.	Underway	12/2023	Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.522	0.00	0.00	0.00	0.00	0.00	0.00	110,000	0.00
2.2.2	Southern Hillsborough County Booster Pump Station	Water Supply	Third party review, design, permitting and construction of a potable water booster pump station to increase delivery capacity to Tampa Bay Water's Lithia Water Treatment Plant. It will increase the net gain by approximately 5 – 7 MGD.	Underway	06/2025	Tampa Bypass Canal	SWF Tampa Bay	N/A	7.000	0.00	0.00	0.00	0.00	0.00	0.00	500,000	2,550,000.00
2.2.2	Southern Hillsborough County Transmission Expansion	Water Supply	30 % design and third-party review of a approximately 26-mile potable water pipeline to supply alternative water from TBW's High Surface Pump Station to Hillsborough County. It is expected to deliver 65 MGD nominal capacity.	Planned	12/2029	N/A	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	4,459,207	140,594,793.00
2.2.2	AMI Metering Analytics	Water Supply	Implementation of a software program that will promote and encourage water conservation by utility customers. It is expected to conserve an estimated 111,100 gpd in the NTBWUCA.	Planned	02/2028	N/A	SWF Tampa Bay	N/A	0.111	N/A	N/A	0.00	0.00	0.00	0.00	139,414	0.00
2.2.2	Regional Acq of Project Prairie Pumping/Storage Facilities	Water Supply	Acquisition of the Project Prairie 5 mgd pumping facility and 0.5 mg. tank and construction improvements necessary for the station to operate as a hub in the regional transmission system. The station is located in southern DeSoto County off US-17.	Planned	03/2023	Upper Floridan	SWF Southern	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	637,500	0.00
2.2.2	Reclaimed Water Feasibility Study	Water Supply	Feasibility study to determine and contrast two different 0.54 mgd reclaimed water options available. Option 1: Ft. Meade Reclaimed Water Constructed Wetlands and Option 2: Duke Hines Energy Reclaimed Water Transmission.	Planned	12/2023	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.540	0.00	0.00	0.00	0.00	0.00	0.00	168,750	0.00
2.2.2	Water Conservation Program	Water Supply	Financial incentives for residential high-efficiency toilets, residential Water Sense irrigation controllers, and non-residential water use evaluations. It is expected to conserve 16,740 - 17,677 gpd.	Planned	02/2025	N/A	SWF Northern (excluding CFWI)	N/A	.01674 to .017677	N/A	N/A	0.00	0.00	0.00	0.00	46,600	0.00
2.2.2	Water Conservation Program	Water Supply	Financial incentives to residential and commercial customers for: high-efficiency toilets; WaterSense labeled showerheads; installation of evapotranspiration irrigation controllers; and landscape irrigation audits. Also included is program promotion.	Planned	08/2024	N/A	SWF Northern (excluding CFWI)	N/A	.027492 TO .035958	0.00	0.00	0.00	0.00	0.00	0.00	164,750	0.00
2.2.2	Sensible Sprinkling Program, Phase 10	Water Supply	Financial incentives and services to customers for residential irrigation system.	Planned	12/2024	N/A	SWF Tampa Bay	N/A	0.055	0.00	0.00	0.00	0.00	0.00	0.00	50,000	0.00
2.2.2	Water Conservation Program, Phase III	Water Supply	Financial incentives and services to customers for residential & commercial high-efficiency toilets, residential irrigation system evaluations and indoor & outdoor conservation kits. It is expected to conserve 3,744-5,746 gpd in the NTBWUCA.	Planned	02/2025	N/A	SWF Tampa Bay	N/A	.03744 to .005746	N/A	N/A	0.00	0.00	0.00	0.00	15,000	0.00
2.2.2	Water Distribution Ridgewood/Lamplighter Area Looping	Water Supply	Construction of approx. 4,900 feet of new potable water lines and associated components necessary to eliminate system dead ends. utility-based supply side conservation project and will reduce routine flushing in two areas.	Planned	10/2024	N/A	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	173,950	0.00
2.2.2	Florida Water Star Builder Reimbursement Program	Water Supply	Financial incentives to home builders for building homes to Florida Water Star (FWS) standards and submitting FWS certification. The Project will provide a \$1,000 rebate per home to assist with costs associated with building 40 FWS-certified homes.	Planned	TBD	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.005	0.00	0.00	0.00	0.00	0.00	0.00	20,000	0.00
2.2.2	Demand Management Implementation	Water Supply	Water conservation program for up to nine conservation activities, including: HE toilet rebates; 0.5 gpf urinals; conservation kits, vouchers for toilet and installation, SMS, (ET) irrigation controllers, irrigation audits, and rain sensors.	Planned	12/2024	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.0125 to 0.0646	0.00	0.00	0.00	0.00	0.00	0.00	102,679	0.00
2.2.2	Taylor Road Area Transmission	Water Supply	Third-party review and construction of 16,000 feet of reclaimed water mains, pump station and other appurtenances to supply 2,400 residential homes, common areas and golf course within the Taylor Road development in Manatee and Sarasota counties.	Planned	12/2024	N/A	SWF Southern	N/A	1.570	0.00	0.00	0.00	0.00	0.00	0.00	1,050,000	2,500,000.00
2.2.2	Preserve at Lake Ashton Reclaimed Water Transmission	Water Supply	Construction and permitting of approximately 17,600 feet of reclaimed water transmission mains 500 residential irrigation and 2 golf courses in the southeast reuse portion of Winter Haven.	Planned	12/2024	Upper Floridan Aquifer	SWF CFWI-2 (including portion of Heartland)	N/A	0.590	0.00	0.00	0.00	0.00	0.00	0.00	500,000	910,000.00
2.2.2	Peace River Reservoir No. 3	Water Supply	Conduct preliminary engineering and third party review of the 6-9 bg Peace River Reservoir No. 3 and raw water intake structure for the Regional Peace River Water Treatment Facility in southern DeSoto County.	Planned	TBD	Upper Floridan	SWF Southern	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3,625,000	112,075,000.00
2.2.2	Zephyrhills to Pasco County Reclaimed Water Interconnect	Water Supply	Design, permitting and construction of approximately 10,000 feet of reclaimed water transmission, a 1 mgd booster pump station and other necessary appurtenances to interconnect the City's reclaimed water system to Pasco County.	Planned	12/2024	N/A	SWF Tampa Bay	N/A	0.500	0.00	0.00	0.00	0.00	0.00	0.00	880,000	0.00
2.3.0	Magnolia Valley Storage and Wetland Enhancement	Flood Control	Design, permitting, and construction of conveyance improvements in contributing areas and excavation to provide stormwater storage and wetland enhancement on a former golf course Magnolia Valley Subdivision.	Underway	07/2022	N/A	N/A	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	250,000	5,750,000.00
2.3.0	Southeast Seminole Heights Flood Relief	Flood Control	Design and construction of stormwater improvements to serve approximately 780 acres of urban environment discharging into the Hillsborough River south of the Hillsborough River Dam in the Southeast Seminole Heights area of the City of Tampa.	Underway	07/2023	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	7,500,000	250,000.00

Activity/ Sub-Activity/ Budget Reference	Project Name	Project Category	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2021-22)	Future District Funding Commitments
2.3.0	Pasture Reserve	Natural Systems (includes recreational)	Design, permitting and construction of restored uplands and wetlands, including cypress strands, marsh, mixed forested wetlands, pasture and pine flatwoods. A conservation easement over the project area is required.	Underway	12/2024	Lake Co. Isolated Wetlands and Strands	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	300,000	0.00
2.3.0	Bowlees Creek Flood Mitigation	Flood Control	Design, permitting and construction of an automated weir structure in Bowlees Creek, to lower flood stages in the Shady Brook/Sara Bay area in Manatee County.	Underway	TBD	Bowlees Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	139,853	0.00
2.3.0	Village of the Arts South Drainage Improvements from 13th Ave. W. to 17th Ave. W.	Flood Control	Design, permitting and construction of a stormwater system for the Village of Arts neighborhood within the Wares Creek sub watershed in the City of Bradenton.	Underway	TBD	Wares Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	297,441	772,559.00
2.3.0	Lower Peninsula Stormwater Improvements Southeast Region	Flood Control	Design package of two stormwater conveyance lines south to the MacDill 48 ELAPP property, which will serve as flood storage, then a single conveyance line east to an outfall in Tampa Bay.	Underway	TBD	Tampa Bay	SWF Tampa Bay	N/A	0.000	622.00	178.00	5,508.00	0.00	0.00	0.00	6,000,000	6,465,000.00
2.3.0	John Henry Celebration Park Stormwater Improvements	Flood Control	Design, permitting, and construction of stormwater improvements for the City-owned John Henry Park. Flooding occurs in the park and adjacent properties due to low topography and undersized stormwater infrastructure.	Underway	TBD	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	422,250	0.00
2.3.0	Griffin Park Flood Abatement	Flood Control	Design, permitting, and construction of a pond and conveyance system to divert water from the Griffin Park neighborhood south to Bear Creek.	Underway	TBD	Pithlachascotee River	N/A	N/A	0.000	69.75	11.02	0.00	0.00	0.00	0.00	705,000	0.00
2.3.0	7th Street North, 50th Avenue North Vicinity Storm Drainage Improvements	Flood Control	Stormwater improvements for the neighborhood west of 4th Street North between 50th Avenue North and the 54th Avenue North canal.	Planned	TBD	Placido Bayou	SWF Tampa Bay	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	1,500,000	1,228,500.00
2.3.0	Lafitte Drive BMPs	Flood Control	Design, permitting and construction of flood protection best management practices to improve the vicinity of Lafitte Drive in the Sea Pines neighborhood in western Pasco County.	Planned	TBD	Hammock Creek	SWF Tampa Bay	N/A	0.000	TBD	TBD	0.00	0.00	0.00	0.00	250,000	1,631,417.00
2.3.0	Bowlees Creek Pennsylvania Avenue Flow Diversion System	Flood Control	Design, permitting and construction of a pipe conveyance system and nutrient baffle box to reroute stormwater from the main truck line of Pennsylvania Avenue to the Pittsburgh Drain, along 59th Avenue East, located within the Bowless Creek Watershed.	Planned	TBD	Bowlees Creek	SWF Southern	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	250,000	900,236.00
2.3.0	Wall Street BMPs	Water Quality	Design, permitting, and construction of stormwater BMPs to improve water quality discharging into Lakes Reedy and Clinch, impaired water bodies with adopted TMDLs for nutrients within the Ridge Lakes, a District regional priority water body.	Planned	12/2026	Ridge Lakes	N/A	N/A	0.000	140.00	20.00	18.00	0.00	0.00	0.00	112,500	337,500.00
2.3.0	Park Avenue Streetscape Improvements	Water Quality	Construction of stormwater BMPs along East Park Avenue to improve water quality discharging into Lake Wales, a nutrient impaired water body within the Ridge Lakes, a District regional priority water body.	Planned	TBD	Ridge Lakes	N/A	N/A	0.000	59.00	6.00	4.00	0.00	0.00	0.00	110,000	0.00
2.3.0	Lake June-in-Winter Catfish Creek BMPs	Water Quality	Design, permitting and construction of stormwater BMPs in Catfish Creek to improve water quality in Lake June-In-winter, a Lake Wales Ridge Lake.	Planned	12/2024	Ridge Lakes	N/A	N/A	0.000	205.00	42.00	0.00	0.00	0.00	0.00	116,250	78,750.00
2.3.0	Stormwater Retrofits, Phase II	Water Quality	Design, permitting, and construction of stormwater retrofits in the Town of Redington Beach to improve water quality discharging to Boca Ciega Bay within the Tampa Bay watershed, a SWIM priority water body.	Planned	12/2023	Tampa Bay	N/A	N/A	0.000	47.00	11.00	5.00	0.00	0.00	0.00	75,000	0.00
2.3.0	Roosevelt Creek Channel 5 Improvements	Natural Systems (includes recreational)	Modification of a salinity barrier, sediment removal and erotic species control on Roosevelt Creek Channel 5 to restore natural systems associated with Tampa Bay, a SWIM priority water body.	Planned	12/2023	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	350,000	0.00
2.3.0	Central Holmes Beach BMPs - Phases F, G, and H	Water Quality	Design, permitting, and construction of stormwater retrofits in the City of Holmes Beach to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Planned	12/2025	Tampa Bay	N/A	N/A	0.000	284.00	47.00	30.00	0.00	0.00	0.00	256,250	512,500.00
2.3.0	Starkey M10 Stormwater Facility Quality Improvements	Water Quality	Construction of a stormwater pond and modification of an existing stormwater system to improve water quality discharging to Boca Ciega Bay within the Tampa Bay watershed, a SWIM priority water body.	Planned	TBD	Tampa Bay	N/A	N/A	0.000	492.00	146.00	114.00	0.00	0.00	0.00	324,000	0.00
2.3.0	Weedon Island Tidal Marsh	Natural Systems (includes recreational)	Design, permitting, and construction of hydrologic restoration by eliminating stagnant ditches, dredging existing ditches to improve circulation, and restoring diurnal sheet flow by removing spoil mounds in the Weedon Island Preserve.	Underway	06/2024	Tampa Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	123,790	288,842.00
2.3.0	Anna Maria BMPs, Phase L	Water Quality	Design, permitting, and construction of stormwater retrofits in the City of Anna Maria to improve water quality discharging to Tampa Bay, a SWIM priority water body.	Planned	12/2024	Tampa Bay	N/A	N/A	0.000	116.00	20.00	26.00	0.00	0.00	0.00	254,380	0.00
2.3.0	Philippe Bay Stormwater Quality Upgrades	Water Quality	Construction of stormwater BMPs for the Philippe Bay Neighborhood Association, a private entity, to improve water quality discharging into Tampa Bay, a SWIM priority water body.	Planned	12/2024	Tampa Bay	N/A	N/A	0.000	97.00	30.00	27.00	0.00	0.00	0.00	60,000	0.00
2.3.0	Hunters Cove Sediment Removal	Natural Systems (includes recreational)	Design, permitting and detrital removal in 0.75 acres of Hunters Cove within Crystal River/Kings Bay, a SWIM priority waterbody to support restoration activities.	Planned	12/2022	Crystal River/Kings Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	500,000	0.00
2.3.0	Lake Hancock Natural Systems Enhancements	Natural Systems (includes recreational)	Establishment of ≥35 acres of native emergent/submersed aquatic vegetation within Lake Hancock. Lake Hancock is within the Charlotte Harbor Watershed, a SWIM priority water body. This project provides ancillary water quality benefits.	Planned	TBD	Lake Hancock	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	210,000	0.00
2.3.0	Created Wetlands System	Water Quality	Construction of an approximately 18 acre treatment wetland system adjacent to the Bobby Jones Golf Course on property owned by the City of Sarasota to improve water quality discharging to Sarasota Bay, a SWIM priority water body.	Planned	TBD	Sarasota Bay	N/A	N/A	0.000	906.00	336.00	5,800.00	0.00	0.00	0.00	1,511,535	0.00
2.3.0	Phillippi Creek Stream Restoration	Natural Systems (includes recreational)	Design, permitting, and construction of stream bank restoration and native vegetation plantings to enhance natural systems and provide ancillary water quality benefits to Sarasota Bay, a SWIM priority water body.	Planned	TBD	Sarasota Bay	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	200,000	500,000.00
2.3.0	Rainbow Springs 5th Replat Stormwater Retrofit	Water Quality	Construction of stormwater BMP retrofits to improve water quality discharging into Rainbow Springs, a SWIM priority water body.	Planned	12/2023	Rainbow River	N/A	Rainbow BMAP	0.000	102.00	0.00	58.00	0.00	0.00	0.00	424,047	0.00



Activity/ Sub-Activity/ Budget Reference	Project Name	Project Category	Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY2021-22)	Future District Funding Commitments
3.2.0	Medard Dam Toe Drain Replacements	Flood Control	Design and construction for replacement of the toe drains at Medard dam. Anomalous water levels in a piezometer on the dam led to the identification of several deficiencies that render the toe trains ineffective at reducing water pressure in the dam.	Planned	06/2022	Alafia River	SWF Tampa Bay	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	645,000	0.00
3.2.0	S-160 Flood Control Structure Rehabilitation	Flood Control	Repair the S-160 structure which is 50 years old and suffers from widespread corrosion of reinforcement steel and spalling of concrete exasperated by saltwater from Tampa Bay.	Underway	09/2022	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	350,000	0.00
3.2.0	S-551 Flood Control Structure Rehabilitation	Flood Control	Repair the S-551 structure which is 50 years old and suffers from widespread corrosion of reinforcement steel and spalling of concrete exasperated by saltwater from Tampa Bay.	Underway	09/2022	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	350,000	0.00
3.2.0	Bryant Slough Water Conservation Structure Rehabilitation	Natural Systems (includes recreational)	Repair or potentially replace the water conservation structure referred to as Bryant Slough Structure which regulates flow through Bryant Slough from the Inverness Pool. It is also operated to maintain desirable water levels in the Inverness Pool.	Underway	09/2022	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	200,000	0.00
3.2.0	Medard Reservoir Water Conservation Structure Rehabilitation	Natural Systems (includes recreational)	Design and repair of downstream revetment at Medard reservoir which includes monitoring geometry of repair after high-flow releases to see if there are any displacements of riprap focusing on whether there appears to be loss of underlying materials.	Underway	09/2022	N/A	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	500,000	0.00
3.2.0	Wysong Water Conservation Structure Refurbishment	Natural Systems (includes recreational)	Design, permitting and construction of the replacement of the existing Water Conservation Structure gates and the Lock gates.	Underway	04/2023	Withlacoochee River	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	4,000,000	0.00
3.2.0	Tsala Apopka Golf Course Water Conservation Structure Gate Modification	Natural Systems (includes recreational)	Modify existing Golf Course Structure to increase the capacity, allow for more efficient releases during high water times to assist in flood protection within the lake chain, and help maintain adopted minimum flows and minimum water levels (MFLs).	Underway	01/2022	Tsala Apopka Chain	N/A	N/A	0.000	0.00	0.00	0.00	0.00	0.00	0.00	100,000	0.00

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## **VIII. Appendices**

### **D. Outstanding Debt**

This section is not applicable to the Southwest Florida Water Management District.

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## **VIII. Appendices**

### **E. Consistency Issues for Fiscal Year 2020-21**

#### **1. Prior Fiscal Years' Summary**

In fiscal year (FY) 2011-12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In FY2012-13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at South Florida Water Management District Tier 1, Southwest Florida Water Management District (District) and St. Johns Water Management District at Tier 2, and Northwest Florida Water Management District and Suwannee River Water Management District at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering, and science.

Additionally, the performance metrics were evaluated and now include 8 Consumptive Use Permits, 9 Environmental Resource Permits, 1 Mission Support, 4 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

In November 2011, the District instituted a replacement standard that went above the DMS standards for mileage on gasoline vehicles. Concurrently, the District adopted a change in the minimum vehicle replacement age requirement to 10 years, in lieu of 12 years, as a standard.

#### **2. Current Fiscal Year's Summary**

##### **a) Staff Levels/Reorganization**

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The FY2021-22 Tentative Budget for the District maintains a steady staffing level of 574 Full-Time Equivalent (FTE) positions and continues to evaluate and implement opportunities to achieve staffing efficiency. Each vacancy is subject to review, as it occurs, up through the District's executive management team to assess whether it is appropriate to refill, reallocate, or eliminate to meet operational needs. Staffing levels continue to be reviewed through the budget development process as part of the District's budget efficiency efforts.

##### **b) Health Insurance**

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

## **VIII. Appendices**

Prior to 2016, the District had been in a fully insured Health Insurance Plan. On October 27, 2015, the District's Governing Board approved the move to a self-funded Health Insurance Plan for calendar year 2016 and adopted a resolution to commit funds in the amount of \$1.7 million as a Health Insurance Reserve Fund. To mitigate this risk, the District purchases Stop Loss insurance that will cover higher-than-anticipated claims. After five calendar years (2016 through 2020), the District's plan costs have been favorable.

### **c) Contract and Lease Renewals**

Water management districts continue to examine their existing contracts, regarding contracts or lease agreements, and seek price concessions from their vendors. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

The District began evaluating all current and new contractual arrangements to seek price concessions, and it has achieved concessions with vendors in recent years and will continue this effort.

## IX. Contacts



### **Southwest Florida Water Management District**

2379 Broad Street  
Brooksville, Florida 34604-6899  
Telephone: 352-796-7211 or Toll Free: 1-800-423-1476  
Facsimile: 352-754-3490  
Website: [www.WaterMatters.org](http://www.WaterMatters.org)

Brian Armstrong, P.G., Executive Director  
[Brian.Armstrong@swfwmd.state.fl.us](mailto:Brian.Armstrong@swfwmd.state.fl.us)

Amanda Rice, P.E., Assistant Executive Director  
[Mandi.Rice@swfwmd.state.fl.us](mailto:Mandi.Rice@swfwmd.state.fl.us)

John Campbell, Division Director, Management Services  
[John.Campbell@swfwmd.state.fl.us](mailto:John.Campbell@swfwmd.state.fl.us)

Mike Frese, Budget Manager  
[Mike.Frese@swfwmd.state.fl.us](mailto:Mike.Frese@swfwmd.state.fl.us)